

Jackson County, Missouri

Comprehensive Annual Financial Report



Fiscal Year Ended December 31, 2020

www.jacksongov.org

JACKSON COUNTY, MISSOURI

Comprehensive Annual Financial Report



For the Year Ended

December 31, 2020

Prepared by:

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JACKSON COUNTY, MISSOURI

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JACKSON COUNTY FINANCE DEPARTMENT

JACKSON COUNTY COURTHOUSE

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KANSAS CITY, MISSOURI 64106
jacksongov.org

816-881-3126
Fax: 816-881-3877

June 30, 2021

The Honorable County Executive
Members of the County Legislature
Jackson County, Missouri:

We are pleased to transmit to you the 2020 Comprehensive Annual Financial Report of Jackson County, Missouri (the County), for the fiscal year ended December 31, 2020, which has been prepared by the County's Department of Finance. State law requires that all local governments publish, within six months of the close of each fiscal year, a complete set of financial statements presented in conformity with U.S. generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. The objective of this report is to inform the County Executive, Legislative body, creditors, and the general public of the County's financial condition and the financial results of its operations.

Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the County. We believe that the data, as presented, is accurate in all material aspects, that it is presented in a manner designed to fairly set forth the financial position and results of operations of the County as measured by the financial activity of its various funds, and that all disclosures necessary to enable the reader to gain the maximum understanding of the County's financial affairs have been included.

The financial statements of the County have been audited by the independent auditors of **BKD, LLP**, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the County for the fiscal year ended December 31, 2020 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditors concluded, based upon the audit, that there was a reasonable basis for rendering unmodified opinions that the County's financial statements for the year ended December 31, 2020 are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

The County is required to undergo an annual single audit in conformity with the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards* (Uniform Guidance). Information related to this single audit, including the schedule of expenditures of federal awards, findings and questioned costs, and auditors' reports on the internal control structure and compliance with applicable laws and regulations are included in a separate report.



Governmental accounting standards require that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of *Management's Discussion and Analysis* (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The County's MD&A can be found immediately following the report of the independent auditors.

Profile of the County

The County, established in 1826 by the State of Missouri, is located in the state's northwestern quadrant bordered by the Kansas state line and the Missouri River. Its population approximates 700,000 with 18 incorporated municipalities including Kansas City and Independence, the County seat. The County is the most populated county in the Kansas City Metropolitan area and the second most populated county in Missouri, after St. Louis County, owing mostly to the presence of Kansas City, the state's most populated city. Although Independence retains its status as the original county seat, Kansas City serves as a secondary county seat and the center of county government.

The County operates under a Constitutional Home Rule Charter (the Charter) adopted by a vote of the citizens of the County in November 1970 and amended in a public vote in August 1978, April 1985, November 1986, August 2010 and November 2018. The Charter provides for a separation of the legislative and executive functions. The heart of the Charter is an elected executive, accountable to all the voters, who has power to appoint the administrative officers of the government, the power to veto legislation, and to operate an effective, efficient county government. The nine-member legislature is given broad legislative powers and is so constructed as to be truly representative of all of the people of the County. The prosecuting attorney is also elected, as is the sheriff, who is responsible for law enforcement in the County. All elected officials serve four-year terms.

The County provides some services on a countywide basis and some services only to unincorporated areas. Within appropriate jurisdictions, the County provides road construction and maintenance, park facilities and maintenance, tax assessment and collections, law enforcement, court services, prosecution of violations of state statutes, criminal detention, family support services, public healthcare and sanitary sewer services.

As required by GAAP, these financial statements present the County and its component units. The component units included in the County's reporting entity, because of the significance of their operational or financial relationships with the County, include Public Facilities Authority, Public Building Corporation, and the Developmental Disability Services of Jackson County – EITAS. Refer to the *notes to basic financial statements* for additional information on the reporting entity.

The annual budget serves as the foundation for Jackson County's financial planning and control. Each year, all County agencies and departments are required to submit estimates of their requirements for appropriation for the next budget year to the Budget Officer. The Director of Finance and the Budget Officer review the budget requests and hold informal hearings with the requesting departments and agencies in order to prepare a budget recommendation for presentation to the County Executive for review and approval. After review, the County Executive submits a recommended budget document to the County Legislature. The County Legislature then holds public hearings for agencies and departments and formally adopts the next year's budget with any changes through passage of an appropriation ordinance. Further detail on the budget process may be found in the *notes to budgetary comparison schedules* included in the required supplementary information in this report.

Factors Affecting Financial Condition

Local Economy: Jackson County, Missouri promotes and supports local economic development through collaboration with municipalities, development agencies, the private sector and community organizations. The County's continued efforts to develop and build on those partnerships has helped to ensure that Jackson County continues to be an attractive environment for economic growth.

Jackson County is home to the Kansas City regions' central business district which is experiencing a resurgence in both employment and population growth. The western portion of the county is mostly urbanized Kansas City, Missouri, while eastern Jackson County is made up of growing suburban communities.

Major employers include H&R Block, Hallmark Cards, DST, Peterson Manufacturing, Honeywell, Bayer CropScience, St. Lukes Health System and Burns and McDonnell Engineers.

Significant transit investment in the city center is attracting considerable private investment in commercial and residential development.

Internal Controls: In developing and evaluating the County's accounting system, consideration is given to the adequacy of internal accounting control. Because the cost of internal controls should not exceed the benefits to be derived, the County's internal accounting controls are designed to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements. We believe that the County's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

Long-Term Financial Planning: The County maintains various bank accounts and low-risk short-term investments to balance revenue maximization with cash flow needs. Bond proceeds and the County's Revised Pension Plan assets are managed by trustees hired to invest the moneys in accordance with guidelines established by the County to balance risk and the long-term return on investments.

Significant Financial Policies: The County self-insures to minimize risk management expenditures. In addition, printing and mail delivery services are shared with the Circuit Court to reduce costs. Purchase orders are required for all major and repetitive purchases. A centralized purchasing department advertises for bids for such purchases, which are subject to the approval of the County Legislature. In addition, contracts are required for purchases of services. The contracts are subject to the approval of the Budget Officer. In addition, all offers of employment and salary increases must be approved by the Budget Officer to ensure sufficient funds are available in the applicable department's budget.

Awards and Acknowledgements

Certificate of Achievement: The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the County for its comprehensive annual financial report for the fiscal year ended December 31, 2019. This was the 34th consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both GAAP and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement Program requirements, and we are submitting it to GFOA to determine its eligibility for another certificate.

Acknowledgements: The preparation of this report on a timely basis has been accomplished with the cooperation and dedicated service of the Finance Department, with the assistance of **BKD, LLP**. Particular thanks are extended to the staff of the Finance Department, whose contributions have been invaluable and greatly appreciated.

Respectfully submitted,



Bob Crutsinger
Director of Finance and Purchasing



Cheryl L. Colter
Assistant Director of Accounting/Finance

JACKSON COUNTY, MISSOURI

ELECTED OFFICIALS DECEMBER 31, 2020

COUNTY EXECUTIVE

Frank White, Jr.

PROSECUTING ATTORNEY

Jean Peters Baker

SHERIFF

Darryl Forté

COUNTY LEGISLATURE

Jalen Anderson	First District At Large
Crystal Williams	Second District At Large
Tony Miller	Third District At Large
Scott Burnett	First District
Ronald Finley	Second District
Charles Franklin	Third District
Dan Tarwater III	Fourth District
Jeanie Lauer	Fifth District
Theresa Galvin	Sixth District

JACKSON COUNTY, MISSOURI

APPOINTED OFFICIALS

DECEMBER 31, 2020

ADMINISTRATION

Caleb Clifford	Chief of Staff
Troy Schulte	County Administrator
Sylvya J. Stevenson	Chief Administrative Officer
Bob Crutsinger	Director of Finance and Purchasing
Michelle Chrisman	Director of Human Resources
Michael Erickson	Director of Information Technology
Diana L. Knapp	Director of Corrections
C. Michele Newman	Director of Parks and Recreation
Brian Gaddie	Director of Public Works
Whitney Perkins	Director of Collections
Gail McCann-Beatty	Director of Assessment
Anissia Manuleleua	Interim Director of Records
Vince Ortega	COMBAT

COMMUNICATIONS

Angie Jeffries	Office of Communications
Michael Curry	Emergency Preparedness

COUNSELOR

Bryan Covinsky	County Counselor
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JUDICIAL BRANCH

Mary A. Marquez	Court Administrator
Teresa Byrd	Deputy Court Administrator of Family Court Services
John Killian	Public Administrator

LEGISLATURE

Crissy Wooderson	Legislative Auditor
Mary Jo Spino	Clerk of the Legislature

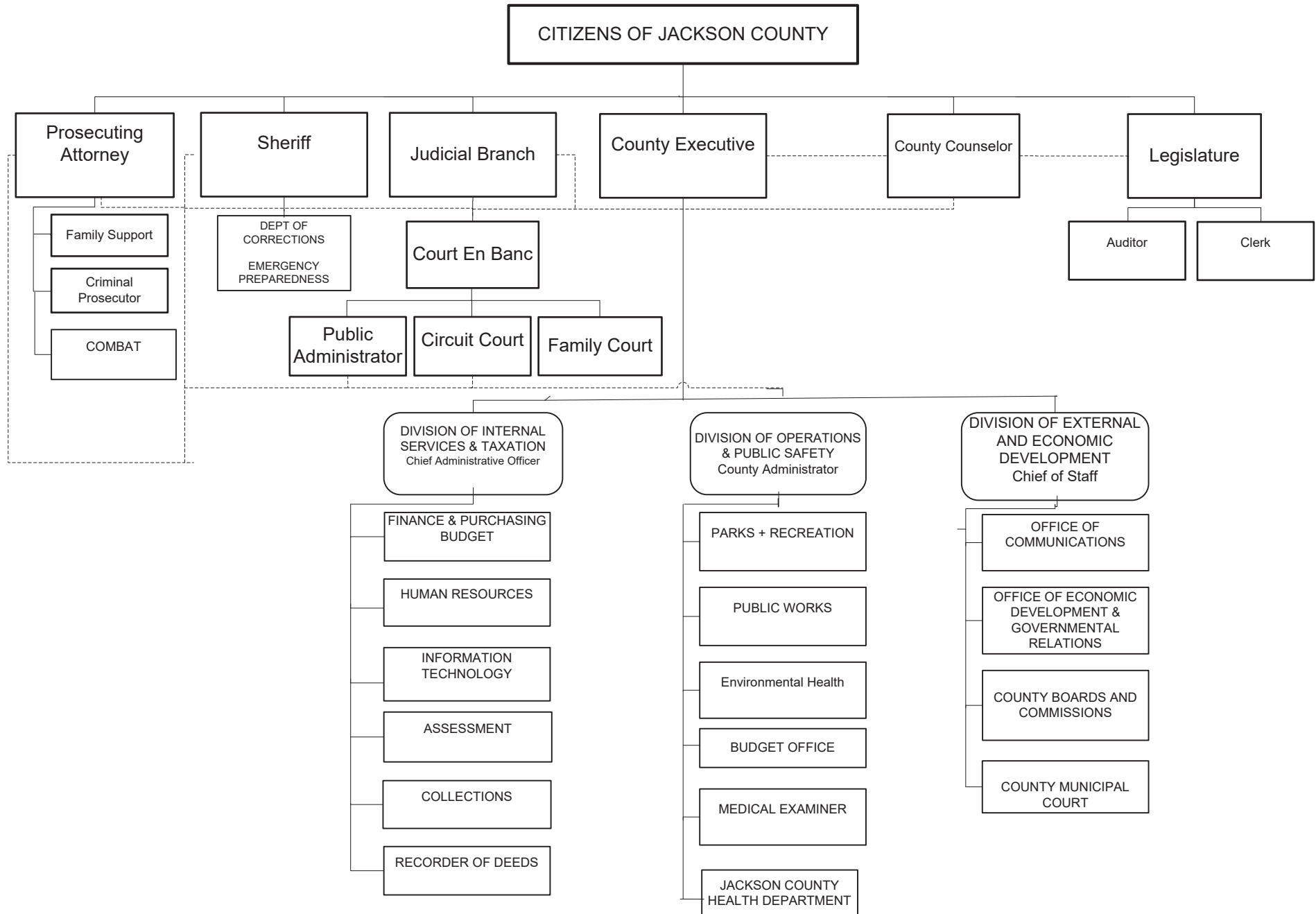
MEDICAL EXAMINER

Dr. Marius Tarau	Medical Examiner
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PROSECUTING ATTORNEY

Melissa Mauer-Smith	Family Support Director
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Jackson County, Missouri Organizational Chart 2020





Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**County of Jackson
Missouri**

For its Comprehensive Annual
Financial Report
For the Fiscal Year Ended

December 31, 2019

Christopher P. Morill

Executive Director/CEO

Independent Auditor's Report

The Honorable County Executive
Members of the County Legislature
Jackson County, Missouri:

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of Jackson County, Missouri (the County), as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the discretely presented component unit or the pension trust fund. The pension trust fund represents 39%, 1% and 78%, respectively, of the assets, additions and net position of the aggregate remaining fund information. Those statements were audited by other auditors whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for the discretely presented component unit and the pension trust fund, is based solely on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. The financial statements of the pension trust fund were not audited in accordance with *Government Auditing Standards*.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the reports of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of Jackson County, Missouri as of December 31, 2020, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 1(s) to the financial statement, in 2020, the County adopted Governmental Accounting Standards Board Statement No. 84, *Fiduciary Activities*. Our opinions are not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison schedules, the condition rating of the County's street system and the revised pension plan schedules, and other post-employment benefit information as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We and the other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The Supplementary Information – Combining and Individual Fund Statements and Schedules listed in the table of contents and the Introductory Section and Statistical Section listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The Supplementary Information – Combining and Individual Fund Statements and Schedules listed in the table of contents is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic

financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated June 30, 2021, on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements on other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.

BKD, LLP

Kansas City, Missouri
June 30, 2021

JACKSON COUNTY, MISSOURI
Management's Discussion and Analysis
December 31, 2020

The Finance Department of Jackson County, Missouri (the County) offers readers of the County's comprehensive annual financial report this narrative overview and analysis of the financial activities of the County for the fiscal year ended December 31, 2020. We encourage readers to consider the information presented here in conjunction with the additional information that has been furnished in our Letter of Transmittal.

Financial Highlights

- The assets and deferred outflows of resources of the County exceeded its liabilities and deferred inflows of resources at the close of fiscal year 2020 by \$388.2 million (net position).
- The total net position of the County increased by \$22.8 million. Net position of governmental activities increased by \$22.7 million. Net position of business-type activities increased by \$0.1 million.
- Total revenues and transfers in of governmental activities were \$375.6 million, while the total cost of County governmental programs was \$352.9 million.
- As of the close of the current fiscal year, the County's governmental funds reported combined ending fund balances of \$173.0 million, an increase of \$16.6 million in comparison with the prior fiscal year. The fund balance breakdown is as follows: \$36.7 million unassigned, \$42.3 million assigned, \$93.9 million restricted and \$0.1 million nonspendable.
- The total long-term liabilities of the County decreased by \$26.6 million in the current fiscal year.

Overview of the Financial Statements

This discussion and analysis is provided as an introduction to the basic financial statements. The basic financial statements comprise three components: (1) government-wide financial statements, (2) fund financial statements and (3) notes to the financial statements. In addition to the basic financial statements and notes, this report also includes other required supplementary information.

Government-Wide Financial Statements

The *government-wide financial statements* consist of two statements – The *statement of net position* and the *statement of activities*. These statements present a broad overview of the County's financial activities in a manner similar to a private sector business.

The *statement of net position* presents information on all of the assets and deferred outflows, and liabilities and deferred inflows of the County, with the difference being reported as *net position*. Over time, increases or decreases in the net position of the County may serve as a useful indicator as to whether the financial condition of the County is improving or deteriorating.

The *statement of activities* presents information indicating how the net position of the County changed during the most recent fiscal year. This information is presented using the accrual basis of accounting. This means that all changes to net position are reported as soon as the underlying event causing the change occurs, regardless of when cash may actually be received or paid. Thus, revenues and expenditures are reported in this statement for some items that will only result in cash inflows or outflows in future fiscal periods, such as uncollected taxes and earned but unused vacation or sick leave.

JACKSON COUNTY, MISSOURI

Management's Discussion and Analysis

December 31, 2020

Both of the government-wide financial statements distinguish the function of the County into *governmental activities* and *business-type activities*. *Governmental activities* are those that are principally supported by taxes and intergovernmental revenues. The governmental activities of the County include general government, public safety, health and welfare, culture and recreation, and roads, highways and bridges. *Business-type activities* are those functions where a fee is charged to customers to recover all or most of the cost of services provided. The County's Park Enterprise activities are reported in this category.

The government-wide financial statements include not only the functions of the County itself (reported under the column titled primary government) but also one separate legal entity—Developmental Disability Services of Jackson County – EITAS—for which the County is financially accountable. Financial information for this component unit is reported separately from the financial information reported for the primary government. The County has the authority to set the property tax levy for this organization (subject to certain statutory limitations); however, financial benefit or burden does not exist.

Fund Financial Statements

Fund financial statements report the results of County operations in more detail than the government-wide financial statements by providing information on individual funds. The County, like other state and local governments, uses fund accounting to maintain control over resources that have been segregated for specific functions and activities. Some funds are required to be established by state law or by bond covenants. Other funds are established by the County Legislature to account for resources that have been designated for particular purposes (such as the grant fund). All of the County's funds can be divided into three different categories: governmental funds, proprietary funds and fiduciary funds.

Governmental Funds: Most of the County's basic services are reported in *governmental funds* and are used to account for essentially the same type of functions reported as governmental activities in the government-wide financial statements. Governmental funds, however, are reported using the modified accrual basis of accounting. This method of accounting focuses on *near-term inflows and outflows of spendable resources* into these funds, as well as on *balances of spendable resources* available at the end of the fiscal year. Governmental fund information assists in the determination as to whether there are more or fewer financial resources available that can be spent in the near future to finance the County's programs and activities.

Since the focus of governmental funds is more on the near-term effect of financing than the government-wide financial statements, certain differences occur when comparing the information presented for *governmental funds* with similar information presented for *governmental activities*. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to assist in the comparison between *governmental funds* and *governmental activities*.

The General Fund, Health Special Revenue Fund, CARES Act Special Revenue Fund, and the Sports Complex Sales Tax Debt Service Fund are considered to be major funds. As such, financial information is presented separately in the governmental fund balance sheet and governmental fund statement of revenues, expenditures and changes in fund balances for these major funds. Financial information for other nonmajor Special Revenue, Capital Projects and Debt Service funds are presented as combined aggregate totals under the heading of *Nonmajor Governmental Funds* in both financial statements mentioned above. Individual

JACKSON COUNTY, MISSOURI
Management's Discussion and Analysis
December 31, 2020

fund information for each of these nonmajor governmental funds may be found in the form of combining statements elsewhere in this report.

The County adopts an annual appropriated budget for the General Fund and other governmental fund types. Budgetary comparison schedules have been provided for the General Fund and major special revenue funds as required supplementary information to demonstrate compliance with this budget.

Proprietary Funds: When the County charges customers for the services it provides—whether to outside customers or to internal County departments—results of these activities are reported in proprietary funds. The County maintains two different types of proprietary funds. The Park Enterprise Fund is used to account for the financial activities of the County's fee-based park operations. The Park Enterprise Fund is considered to be a major fund. Internal service funds (the other type of proprietary fund) are used to account for activities of the Office Services and Self-Insurance Funds. Since both of these funds benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide a separate column for financial data pertaining to the Park Enterprise Fund. Information for both internal service funds is combined into a single aggregated presentation. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

Fiduciary Funds: Fiduciary funds are used to account for resources held by the County for the benefit of parties outside of the County itself (such as the Tax Collection Fund). Since the resources of these funds are not available to support the County's own programs, fiduciary funds are not included in the government-wide financial statements. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes to Basic Financial Statements: The notes to the financial statements provide additional information that is essential to gaining a full understanding of the financial information presented in the government-wide and fund financial statements.

Other Information: In addition to the basic financial statements and accompanying notes, this report also includes certain *required supplementary information* regarding budgets, pensions and asset condition. The combining financial statements mentioned above for all non-major governmental funds and internal service funds are presented after the required supplementary information.

Government-Wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of the County's financial position. At December 31, 2020, the County's assets and deferred outflows exceeded liabilities and deferred inflows by \$388.2 million.

JACKSON COUNTY, MISSOURI
Management's Discussion and Analysis
December 31, 2020

The largest component of the County's net position (\$265.0 million) reflects its net investment in capital assets. Capital assets include land, buildings, improvements other than buildings, equipment and furniture, vehicles, infrastructure, construction in progress, and the Truman Sports Complex. The County uses these capital assets to provide services to citizens; consequently, these assets do not represent resources available for future spending. Since the capital assets themselves cannot be used to liquidate any debt associated with their acquisition, it should be noted that the resources needed to repay this debt must be provided from other sources.

An additional portion of the County's net position (\$31.1 million) represents resources that are subject to external restrictions on how they may be used. The remaining balance of \$92.2 million is unrestricted and may be used to meet the government's ongoing obligations to its citizens and creditors.

The following table reflects a condensed summary of the statement of net position as of December 31, 2020 and 2019:

Jackson County, Missouri's Statement of Net Position						
	Governmental Activities		Business-type Activities		Total	
	2020	2019	2020	2019	2020	2019
Current and other assets	\$ 263,152,082	200,033,088	4,550,253	4,263,517	267,702,335	204,296,605
Capital assets	625,542,935	655,362,654	12,425,802	12,639,289	637,968,737	668,001,943
Total assets	<u>888,695,017</u>	<u>855,395,742</u>	<u>16,976,055</u>	<u>16,902,806</u>	<u>905,671,072</u>	<u>872,298,548</u>
Total deferred outflows of resources	29,395,119	26,639,476	201,327	108,011	29,596,446	26,747,487
Long-term liabilities outstanding	472,509,914	499,154,395	1,218,620	1,145,410	473,728,534	500,299,805
Other liabilities	71,019,450	26,131,694	169,620	123,671	71,189,070	26,255,365
Total liabilities	<u>543,529,364</u>	<u>525,286,089</u>	<u>1,388,240</u>	<u>1,269,081</u>	<u>544,917,604</u>	<u>526,555,170</u>
Total deferred inflows of resources	2,098,881	6,980,867	33,984	110,785	2,132,865	7,091,652
Net position:						
Net investment in capital assets	252,550,186	254,622,057	12,425,802	12,606,840	264,975,988	267,228,897
Restricted	31,065,058	28,505,177	-	-	31,065,058	28,505,177
Unrestricted	88,846,647	66,641,028	3,329,356	3,024,111	92,176,003	69,665,139
Total net position	<u>\$ 372,461,891</u>	<u>349,768,262</u>	<u>15,755,158</u>	<u>15,630,951</u>	<u>388,217,049</u>	<u>365,399,213</u>

The County's net position increased by \$22.8 million in 2020 as compared to an increase of \$24.5 million in 2019. Cash and cash equivalents increased by \$65.5 million due largely to unspent CARES Act funding totaling \$41.8 million. Capital assets decreased \$30.0 million, primarily due to depreciation. Long-term liabilities decreased \$26.6 million attributable to annual bond payments. Other liabilities increased \$44.9 million, including unearned CARES Act funding of \$31.4 million.

JACKSON COUNTY, MISSOURI
Management's Discussion and Analysis
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Change in Net position

The following table reflects the revenues and expenses from the County's activities for the years ended December 31, 2020 and 2019:

Jackson County, Missouri's Changes in Net Position						
	Governmental Activities		Business-type Activities		Total	
	2020	2019	2020	2019	2020	2019
Revenues						
Program revenues:						
Charges for services	\$ 44,864,774	46,541,363	4,897,747	5,794,390	49,762,521	52,335,753
Fines and forfeitures	1,221,825	2,020,747	-	-	1,221,825	2,020,747
Operating grants and contributions	117,044,306	22,540,857	-	-	117,044,306	22,540,857
Capital grants and contributions	15,055,237	3,342,185	-	78,029	15,055,237	3,420,214
General revenues:						
Property taxes	79,389,134	83,634,371	-	-	79,389,134	83,634,371
Sales taxes	112,024,417	118,580,418	-	-	112,024,417	118,580,418
Other taxes	3,568,969	3,749,294	-	-	3,568,969	3,749,294
Other	1,622,105	7,197,470	215,443	167,796	1,837,548	7,365,266
Total revenues	<u>374,790,767</u>	<u>287,606,705</u>	<u>5,113,190</u>	<u>6,040,215</u>	<u>379,903,957</u>	<u>293,646,920</u>
Expenses						
General government	93,438,760	78,288,172	-	-	93,438,760	78,288,172
Public safety	55,453,846	60,644,385	-	-	55,453,846	60,644,385
Road, highways and bridges	10,051,032	9,749,005	-	-	10,051,032	9,749,005
Health, welfare and community development	108,409,212	17,780,365	-	-	108,409,212	17,780,365
Culture and recreation	65,665,679	76,824,741	-	-	65,665,679	76,824,741
Interest on long-term debt	19,916,949	21,207,262	-	-	19,916,949	21,207,262
Park enterprise	-	-	4,150,643	4,642,249	4,150,643	4,642,249
Total expenses	<u>352,935,478</u>	<u>264,493,930</u>	<u>4,150,643</u>	<u>4,642,249</u>	<u>357,086,121</u>	<u>269,136,179</u>
Increase (decrease) in net position before transfers	21,855,289	23,112,775	962,547	1,397,966	22,817,836	24,510,741
Transfers	<u>838,340</u>	<u>142,949</u>	<u>(838,340)</u>	<u>(142,949)</u>	<u>-</u>	<u>-</u>
Change in net position	22,693,629	23,255,724	124,207	1,255,017	22,817,836	24,510,741
Net position – beginning of year	<u>349,768,262</u>	<u>326,512,538</u>	<u>15,630,951</u>	<u>14,375,934</u>	<u>365,399,213</u>	<u>340,888,472</u>
Net position – end of year	<u>\$ 372,461,891</u>	<u>349,768,262</u>	<u>15,755,158</u>	<u>15,630,951</u>	<u>388,217,049</u>	<u>365,399,213</u>

Governmental Activities

Governmental revenues increased by \$86.3 million, while governmental expenses increased by \$87.9 million. Operating grants and contributions increased \$94.5 million, primarily attributable to \$91.5 million of CARES Act revenues. In addition, capital grants and contributions increased \$11.6 million due to receipt of \$8.9 million of insurance proceeds from a water main break at the Kansas City Courthouse and a \$5.9 million grant for the Rock Island Railroad capital project. Health, welfare, and community development expenses increased \$90.6 million, primarily attributable to the \$91.5 million of CARES Act funding spent during the year.

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Certain revenues are generated that are specific to governmental program activity. The total of these revenues was \$178.2 million. The following table shows the total cost of services (expenses) and the net cost of services (total cost less program revenues) of the governmental activities for the years ended December 31, 2020 and 2019:

	Total Cost of Services		Net Cost of Services	
	2020	2019	2020	2019
General government	\$ 93,438,760	78,288,172	(33,760,333)	(27,704,012)
Public safety	55,453,846	60,644,385	(53,770,580)	(58,852,461)
Road, highways and bridges	10,051,032	9,749,005	(9,691,203)	(9,270,259)
Health, welfare and community development	108,409,212	17,780,365	(14,456,586)	(16,535,097)
Culture and recreation	65,665,679	76,824,741	(43,153,685)	(56,479,687)
Interest on long-term debt	19,916,949	21,207,262	(19,916,949)	(21,207,262)
Total	<u>\$ 352,935,478</u>	<u>264,493,930</u>	<u>(174,749,336)</u>	<u>(190,048,778)</u>

Expenses from governmental activities totaled \$352.9 million. However, the net cost of these services was \$174.7 million. The difference represents direct revenues received from charges for services of \$44.9 million, fines and forfeitures of \$1.2 million, operating grants and contributions of \$117.0 million, and capital grants and contributions of \$15.1 million. Taxes and other revenues of \$197.4 million were collected to cover these net costs.

Business-Type Activities

Business-type activities reflected an overall increase in the County's net position of \$0.1 million.

Financial Analysis of the County's Funds

Governmental Funds

The focus of Jackson County's governmental funds is to provide information on near-term inflows, outflows and balances of *spendable* resources. Such information may be useful in evaluating the County's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of the government's resources that are available for spending at the end of the year.

As of the end of the current fiscal year, the County's governmental funds reported combined ending fund balances of \$173.0 million. This represented an increase of \$16.6 million in comparison with the prior fiscal year. Of the total fund balances for the governmental funds, \$36.7 million constitutes *unassigned fund balance*, which is available for spending at the government's discretion. The remainder of the fund balance is either *nonspendable*, *restricted* or *assigned* to indicate that it is 1) not in spendable form (\$0.1 million), 2) restricted for particular purposes (\$93.9 million) or 3) assigned for particular purposes (\$42.3 million).

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The General Fund is the chief operating fund of the County. The total fund balance of the General Fund increased by \$13.7 million during the fiscal year, as compared to an increase of \$25 million the prior year. Revenues decreased \$9.9 million, while expenditures increased \$10 million. Sales tax decreased \$3 million, charges for services decreased \$0.8 million, and fines and forfeitures decreased \$0.8 million due to the effects of COVID-19 on the local economy. In addition, miscellaneous revenues decreased \$4 million because the 2019 miscellaneous revenues included an insurance settlement for a water main break in the county courthouse. In 2020 the county spent \$14.8 million to make courthouse repairs attributable to the water main break.

The fund balance of the Health Fund increased by \$1.8 million, due to a \$3.3 million increase in property tax revenues.

The CARES Act Fund was opened in 2020. Revenues equaled expenditures.

The fund balance of the Sports Complex Sales Tax Debt Service Fund increased by \$693 thousand, which is considered insignificant.

Enterprise Fund

The net position of the Park Enterprise Fund increased by \$0.1 million, which is considered insignificant.

General Fund Budgetary Highlights

This section provides a summary of the variances between: (1) the Original Budget and the Final Amended Budget and (2) the Final Amended Budget and the Actual Amounts for the major funds of the County. Refer to the Budgetary Comparisons presented as Required Supplementary Information for details on these budgetary comparisons.

Original Budget vs. Final Amended Budget

- The total original expenditure budget of \$124.9 million was increased to \$147.8 million (an increase of \$22.7 million) in the General Fund. Increases of \$16.4 million for the Assessment department and \$6.8 million for improvements due to the flood of the downtown courthouse were the reason for the majority of budget increases.
- Total general governmental functions reflected an overall increase from the original budget of \$23.1 million and the public safety functions reflected an overall decrease from the original budget of \$206 thousand. Other financing uses reflected an overall increase of \$1.7 million from the original budget.

Final Amended Budget vs. Actual Amounts

The following information provides a summary of the primary factors that resulted in variances in actual revenues compared to the final amended budget:

- Total actual revenues were \$8.0 million more than budgeted in the General Fund.

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- Miscellaneous revenues were \$9.2 million more than budgeted in the General Fund, due to a settlement received from insurance due to a flood at the downtown courthouse. State reimbursements were \$2.0 million more than projected, and tax collection fees and penalties were \$1.9 million higher than budgeted. These increases were offset by a deficit of \$4.7 million of revenues collected for property taxes and \$1.3 million for sales taxes collected.

The following information provides a summary of the primary factors that resulted in positive variances in actual expenditures compared to the final amended budget:

- Total actual expenditures were \$19.5 million less than budgeted in the General Fund. This was mainly due to \$9.9 million savings for public safety, \$4.1 million less spent on judicial functions as a result of COVID-19.
- Total expenditures of general governmental functions were \$9.6 million less than budgeted in the General Fund, due to fewer improvements than expected, as mentioned above. The 3% state mandated contingency of \$1.7 million was not spent. Family Court expenditures were \$2.8 million less than budgeted. Circuit Court expenditures were \$1.2 million less than budgeted. County departments were asked to make an effort to provide budgetary savings for the fiscal year as a direct result of COVID-19.

Capital Assets

The County's investment in capital assets for its governmental and business-type activities as of December 31, 2020, amounts to \$638 million (net of accumulated depreciation). This investment in capital assets includes land, infrastructure, construction in progress, buildings, improvements other than buildings, equipment and furniture, vehicles and the Truman Sports Complex.

Jackson County, Missouri's Capital Assets (net)						
	Governmental Activities		Business-type Activities		Total	
	2020	2019	2020	2019	2020	2019
Land	\$ 59,751,074	59,751,074	2,170,150	2,170,150	61,921,224	61,921,224
Infrastructure	90,922,001	90,658,146	5,502,461	5,502,461	96,424,462	96,160,607
Construction in progress	13,414,564	4,229,943	-	-	13,414,564	4,229,943
Buildings	114,813,063	118,404,310	1,639,732	1,717,279	116,452,795	120,121,589
Improvements other than buildings	14,271,846	14,607,283	2,326,481	2,451,718	16,598,327	17,059,001
Equipment and furniture	7,211,226	8,759,666	754,634	760,962	7,965,860	9,520,628
Vehicles	4,860,879	4,326,213	32,344	36,719	4,893,223	4,362,932
Truman Sports Complex	320,298,282	354,626,019	-	-	320,298,282	354,626,019
Total	<u>\$ 625,542,935</u>	<u>655,362,654</u>	<u>12,425,802</u>	<u>12,639,289</u>	<u>637,968,737</u>	<u>668,001,943</u>

The County has elected to employ the *modified depreciation approach* in accounting for its infrastructure-related capital assets. Significant events related to the condition of the County's infrastructure assets during the fiscal year were as follows:

- The assessed overall condition rating of the County's street system in good or better condition decreased from an overall condition rating of 62.45% in fiscal year 2019 to 61.96% at the end of the current fiscal year.

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- The County has made the commitment to preserve and maintain the network of infrastructure assets at a 55% overall condition level. The condition level referenced above at the end of the fiscal year indicates that the County is meeting this commitment.

The estimated amount required to maintain eligible infrastructure assets at an appropriate level of condition for the fiscal year was \$5,824,588 while actual amounts spent were \$5,064,860, a difference of \$759,728. Additional information on the capital assets of the County can be found in the *notes to basic financial statements* of this report located in note 2(g) on pages 70 through 71.

Debt Administration

Long-Term Debt

At the end of fiscal year 2020, the County had a total debt obligation outstanding of \$368.8 million excluding bond premium, compensated absences and other liabilities. During the year, \$31.5 million of debt was retired while \$4.1 million of new debt was issued for the fiscal year. This resulted in a 6.9% decrease in the County's outstanding debt obligation:

	Governmental Activities		Business-type Activities		Total	
	2020	2019	2020	2019	2020	2019
Leasehold bonds	\$ —	1,981,236	—	—	—	1,981,236
Special obligation bonds	359,920,000	384,810,000	—	—	359,920,000	384,810,000
Obligation to U.S. government	8,111,004	8,470,610	—	—	8,111,004	8,470,610
Capital lease obligations	810,791	1,014,211	—	32,449	810,791	1,046,660
Total	<u>\$ 368,841,795</u>	<u>396,276,057</u>	<u>—</u>	<u>32,449</u>	<u>368,841,795</u>	<u>396,308,506</u>

Additional information on the long-term debt activity of the County can be found in the *notes to basic financial statements* of this report located in note 2(e) on pages 63 through 68.

Bond Ratings

In December 2020, Moody's Investor Services, Inc. (Moody's) assigned a rating of "Aa3" to the Series 2020 Special Obligation Refunding Bonds. The bonds were used for the purpose of (a) refunding of the Jackson County, Missouri Taxable Special Obligation Bonds, Series 2010, and (b) paying costs related to the issuance of the Series 2020 Bonds.

Requests for Information

This financial report is designed to provide the reader a general overview of the County's finances. Questions or requests for more information concerning any of the information provided in this report should be directed to Bob Crutsinger, Director of Finance and Purchasing, Finance Department, Jackson County, Missouri, 415 East 12th Street, Room 105, Kansas City, Missouri 64106.

JACKSON COUNTY, MISSOURI

Statement of Net Position

December 31, 2020

Assets	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	Developmental Disability Services
Cash and cash equivalents	\$ 141,325,455	4,434,144	145,759,599	9,439,708
Receivables (net of allowance for uncollectible)	85,286,116	1,286	85,287,402	5,590,718
Other assets	648,597	114,823	763,420	206,161
Restricted assets:				
Cash and cash equivalents	27,329,292	-	27,329,292	-
Investments	709,894	-	709,894	-
Taxes receivable	7,762,669	-	7,762,669	-
Intergovernmental receivable	34,710	-	34,710	-
Accrued interest	212	-	212	-
Accounts receivable	55,137	-	55,137	-
Capital assets:				
Nondepreciable	164,087,639	7,672,611	171,760,250	2,051,104
Depreciable, net	461,455,296	4,753,191	466,208,487	8,389,488
Total assets	888,695,017	16,976,055	905,671,072	25,677,179
Deferred Outflows of Resources				
Deferred outflows of resources - pension	8,803,917	201,327	9,005,244	-
Deferred outflows of resources - other post-employment benefits	569,178	-	569,178	-
Deferred charge on refunding	20,022,024	-	20,022,024	-
Total deferred outflows of resources	29,395,119	201,327	29,596,446	-
Liabilities				
Accounts payable and other current liabilities	31,277,397	169,620	31,447,017	1,091,990
Due to other governments	3,470,918	-	3,470,918	-
Advances of grant funds	31,441,044	-	31,441,044	3,013
Accounts payable from restricted assets	3,306,721	-	3,306,721	-
Interest payable from restricted assets	1,523,370	-	1,523,370	-
Long-term liabilities:				
Due within one year	29,815,905	10,512	29,826,417	137,553
Due in more than one year	442,694,009	1,208,108	443,902,117	1,388,063
Total liabilities	543,529,364	1,388,240	544,917,604	2,620,619
Deferred Inflows of Resources				
Deferred inflows of resources - pension	489,778	9,529	499,307	-
Deferred inflows of resources - other post-employment benefits	1,609,103	24,455	1,633,558	-
Total deferred inflows of resources	2,098,881	33,984	2,132,865	-
Net Position				
Net investment in capital assets	252,550,186	12,425,802	264,975,988	8,914,976
Restricted for:				
Capital projects	9,016,262	-	9,016,262	-
Debt service	21,338,130	-	21,338,130	-
Workers' compensation claims	710,666	-	710,666	-
Unrestricted	88,846,647	3,329,356	92,176,003	14,141,584
Total net position	\$ 372,461,891	15,755,158	388,217,049	23,056,560

See accompanying notes to basic financial statements.

JACKSON COUNTY, MISSOURI

Statement of Activities

Year Ended December 31, 2020

						Net (Expense) Revenues and Changes in Net Position			
Functions/Programs	Expenses	Program Revenues							Component
		Charges for Services		Operating Grants and Contributions	Capital Grants and Contributions	Primary Government			Unit
		Charges for Services	Fines and Forfeitures			Governmental Activities	Business-type Activities	Total	Developmental Disability Services
Primary government:									
Governmental activities:									
General government	\$ 93,438,760	37,264,975	1,209,495	12,284,293	8,919,664	(33,760,333)	-	(33,760,333)	-
Public safety	55,453,846	700,917	12,330	970,019	-	(53,770,580)	-	(53,770,580)	-
Road, highways, and bridges	10,051,032	337,439	-	-	22,390	(9,691,203)	-	(9,691,203)	-
Health, welfare, and community development	108,409,212	807,312	-	93,145,314	-	(14,456,586)	-	(14,456,586)	-
Culture and recreation	65,665,679	5,754,131	-	10,644,680	6,113,183	(43,153,685)	-	(43,153,685)	-
Interest on long-term debt	19,916,949	-	-	-	-	(19,916,949)	-	(19,916,949)	-
Total governmental activities	352,935,478	44,864,774	1,221,825	117,044,306	15,055,237	(174,749,336)	-	(174,749,336)	-
Business-type activities:									
Park enterprise	4,150,643	4,897,747	-	-	-	-	747,104	747,104	-
Total primary government	357,086,121	49,762,521	1,221,825	117,044,306	15,055,237	(174,749,336)	747,104	(174,002,232)	-
Component unit:									
Developmental Disability Services	17,571,652	-	-	7,078,449	-	-	-	-	(10,493,203)
General revenues:									
Property taxes						79,389,134	-	79,389,134	8,327,394
Sales taxes						112,024,417	-	112,024,417	-
Financial institution taxes						438,776	-	438,776	-
Cigarette tax						1,822,000	-	1,822,000	-
Gasoline tax						757,620	-	757,620	-
Vehicle sales tax						251,780	-	251,780	-
Motor vehicle tax from State of Missouri						106,647	-	106,647	-
County stock insurance tax						192,146	-	192,146	-
Unrestricted investment earnings						869,212	-	869,212	65,706
Miscellaneous						752,893	215,443	968,336	670,120
Transfers						838,340	(838,340)	-	-
Total general revenues and transfers						197,442,965	(622,897)	196,820,068	9,063,220
Change in net position						22,693,629	124,207	22,817,836	(1,429,983)
Net position - beginning of year						349,768,262	15,630,951	365,399,213	24,486,543
Net position – end of year						\$ 372,461,891	15,755,158	388,217,049	23,056,560

See accompanying notes to basic financial statements.

JACKSON COUNTY, MISSOURI

Balance Sheet

Governmental Funds

December 31, 2020

Assets	Major Funds					Total Governmental Funds
	General Fund	Health Fund	CARES Act Fund	Sports Complex Sales Tax Debt Service Fund	Nonmajor Governmental Funds	
Assets:						
Cash and cash equivalents	\$ 67,379,412	-	41,838,162	-	27,825,016	137,042,590
Restricted assets:						
Cash and cash equivalents	-	-	-	12,574,317	14,754,203	27,328,520
Taxes receivable	-	-	-	7,762,669	-	7,762,669
Intergovernmental receivable	-	-	-	-	34,710	34,710
Accounts receivable	-	-	-	55,137	-	55,137
Accrued interest	-	-	-	120	92	212
Receivables (net of allowance for uncollectible):						
Taxes	27,559,019	16,237,312	-	-	21,728,606	65,524,937
Tax assessment and collection fees	7,442,070	-	-	-	4,489,695	11,931,765
Intergovernmental	2,521,302	14,145	-	-	3,568,740	6,104,187
Accounts	1,066,111	15,479	-	-	136,185	1,217,775
Accrued interest	2,768	-	-	-	1,259	4,027
Prepaid expenditures	85,112	-	-	3,250	29,835	118,197
Due from other funds	4,249,785	-	-	-	53,352	4,303,137
Total assets	\$ 110,305,579	16,266,936	41,838,162	20,395,493	72,621,693	261,427,863
Liabilities:						
Accounts payable	\$ 7,286,091	1,487,056	10,693,029	-	5,359,089	24,825,265
Accounts payable from restricted assets	-	-	-	-	3,306,721	3,306,721
Salaries, taxes, and benefits	4,832,687	256,220	-	-	1,318,200	6,407,107
Intergovernmental payables	2,314,137	-	-	-	1,156,781	3,470,918
Due to other funds	-	3,960,289	-	-	53,352	4,013,641
Advances of grant funds	150	-	31,145,133	-	295,761	31,441,044
Total liabilities	14,433,065	5,703,565	41,838,162	-	11,489,904	73,464,696
Deferred inflows of resources:						
Unavailable revenue – property taxes	6,127,730	3,781,877	-	-	5,011,720	14,921,327
Total deferred inflows of resources	6,127,730	3,781,877	-	-	5,011,720	14,921,327
Fund balances:						
Nonspendable:						
Prepaid expenditures	85,112	-	-	3,250	29,835	118,197
Restricted:						
Prosecuting attorney's activities	-	-	-	-	574,024	574,024
Assessment maintenance	-	-	-	-	6,700,270	6,700,270
Property tax collection activities	-	-	-	-	106,544	106,544
Document preservation	-	-	-	-	319,396	319,396
Emergency telephone system	-	-	-	-	330,082	330,082
Homeless assistance	-	-	-	-	561,561	561,561
Anti-crime activities	-	-	-	-	12,693,024	12,693,024
Domestic violence shelter funding	-	-	-	-	39,966	39,966
Law enforcement	-	-	-	-	1,322,132	1,322,132
Maintenance and repair	-	-	-	-	8,540	8,540
Road construction and maintenance	-	-	-	-	6,442,208	6,442,208
Health and welfare	-	6,435,221	10,626,111	-	-	17,061,332
Juvenile services	-	-	-	-	24,106	24,106
Sewer system service	-	-	-	-	145,814	145,814
Truman Sports Complex activities	-	-	-	-	11,933,713	11,933,713
Culture and recreation	-	-	-	-	6,367,757	6,367,757
Rock Island Railroad project	-	-	-	-	3,419,283	3,419,283
Debt service	-	-	-	20,392,243	2,466,022	22,858,265
Compensated absences	-	346,273	-	-	1,853,279	2,199,552
Available for grant match	-	-	-	-	782,513	782,513
Assigned:						
Wellness education	202,832	-	-	-	-	202,832
Elevator modernization	3,042,137	-	-	-	-	3,042,137
Equipment	219,376	-	-	-	-	219,376
Mass appraisal system	16,362,932	-	-	-	-	16,362,932
Maintenance and repair (encumbrances)	1,305,167	-	-	-	-	1,305,167
Purchases on order (encumbrances)	1,059,083	-	-	-	-	1,059,083
Contractual services (encumbrances)	3,970,579	-	-	-	-	3,970,579
Compensated absences	6,062,256	-	-	-	-	6,062,256
Subsequent year appropriation	10,121,986	-	-	-	-	10,121,986
Unassigned	47,313,324	-	(10,626,111)	-	-	36,687,213
Total fund balances	89,744,784	6,781,494	-	20,395,493	56,120,069	173,041,840
Total liabilities, deferred inflows of resources, and fund balances	\$ 110,305,579	16,266,936	41,838,162	20,395,493	72,621,693	261,427,863

See accompanying notes to basic financial statements.

JACKSON COUNTY, MISSOURI

Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position

December 31, 2020

Total fund balances for governmental funds	\$ 173,041,840
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the fund financial statements:	
Capital assets	1,251,042,784
Less accumulated depreciation	<u>(625,499,849)</u>
Total capital assets	625,542,935
Internal service funds are used by the County to charge the cost of office services and workers' compensation to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net position	2,471,261
Some of the County's revenues, including taxes, will be collected after year-end but are not available soon enough to pay for the current period's expenditures and, therefore, are reported as unavailable revenue in the fund financial statements	14,921,327
Lease payments receivable are not due in the current period and, therefore, are not reported in the funds	495,757
Lease interest receivable is not due in the current period and, therefore, is not reported in the funds	7,668
Long-term liabilities, including bonds payable and net pension liability, are not due and payable in the current period and, therefore, are not reported in the funds	(469,791,765)
Interest payable is not due and payable in the current period and, therefore, is not reported in the funds	(1,523,370)
Certain items are deferred in the statement of net position that are not available to pay for current period expenditures or are not due and payable in the current period and, therefore, are not reported in the funds	
Deferred outflows of resources - pension	8,803,917
Deferred outflows of resources - other post-employment benefits	569,178
Deferred inflows of resources - pension	(489,778)
Deferred inflows of resources - other post-employment benefits	(1,609,103)
Deferred charge on refunding	20,022,024
Unamortized bond insurance costs	<u>-</u>
Total net position of governmental activities	<u>\$ 372,461,891</u>

See accompanying notes to basic financial statements.

JACKSON COUNTY, MISSOURI

Statement of Revenues, Expenditures and Changes in Fund Balances

Governmental Funds

Year Ended December 31, 2020

	Major Funds					
	General Fund	Health Fund	CARES Act Fund	Sports Complex Sales Tax Debt Service Fund	Nonmajor Governmental Funds	Total Governmental Funds
Revenues:						
Taxes:						
Property taxes	\$ 27,099,589	26,371,389	-	-	25,012,622	78,483,600
Sales taxes	47,727,816	-	-	38,188,533	26,108,068	112,024,417
Other taxes	2,452,922	-	-	-	1,116,047	3,568,969
Licenses and permits	686,075	625,632	-	-	629,446	1,941,153
Intergovernmental	10,595,961	83,217	91,524,866	7,234,371	13,741,464	123,179,879
Charges for services	28,599,070	150,093	-	5,550,823	8,623,635	42,923,621
Fines and forfeitures	1,139,749	-	-	-	82,076	1,221,825
Interest	664,191	74	-	49,455	125,883	839,603
Miscellaneous	491,017	78,322	-	-	162,274	731,613
Total revenues	119,456,390	27,308,727	91,524,866	51,023,182	75,601,515	364,914,680
Expenditures:						
Current:						
General government	89,347,016	310,735	-	-	10,250,738	99,908,489
Public safety	24,428,902	5,532,002	-	-	25,780,212	55,741,116
Roads, highways, and bridges	-	-	-	-	10,013,334	10,013,334
Health, welfare, and community development	-	14,457,028	91,524,866	-	50,059	106,031,953
Culture and recreation	696,494	-	-	-	37,587,807	38,284,301
Capital outlay:						
Culture and recreation	-	-	-	-	1,324,863	1,324,863
Debt service:						
Principal retirement	105,011	-	-	16,770,000	10,185,842	27,060,853
Interest and fiscal charges	-	-	-	13,269,250	6,136,192	19,405,442
Bond issuance cost	-	-	-	-	89,087	89,087
Total expenditures	114,577,423	20,299,765	91,524,866	30,039,250	101,418,134	357,859,438
Excess (deficiency) of revenues over (under) expenditures	4,878,967	7,008,962	-	20,983,932	(25,816,619)	7,055,242
Other financing sources (uses):						
Issuance of debt	-	-	-	-	4,060,000	4,060,000
Premium on bond issuance	-	-	-	-	133,696	133,696
Payment to bond escrow agent	-	-	-	-	(4,445,964)	(4,445,964)
Insurance proceeds	8,919,664	-	-	-	-	8,919,664
Transfers in	2,963,161	-	-	-	40,521,704	43,484,865
Transfers out	(3,033,721)	(5,194,472)	-	(20,290,686)	(14,127,645)	(42,646,524)
Total other financing sources (uses)	8,849,104	(5,194,472)	-	(20,290,686)	26,141,791	9,505,737
Net change in fund balances	13,728,071	1,814,490	-	693,246	325,172	16,560,979
Fund balances – beginning of year	76,016,713	4,967,004	-	19,702,247	55,794,897	156,480,861
Fund balances – end of year	\$ 89,744,784	6,781,494	-	20,395,493	56,120,069	173,041,840

See accompanying notes to basic financial statements.

JACKSON COUNTY, MISSOURI

Reconciliation of the Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances to the Statement of Activities Year Ended December 31, 2020

Net change in fund balance – total governmental funds	\$ 16,560,979
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of these assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the current period:	
Capital outlay for assets capitalized	14,357,800
Disposal of capital assets (net of accumulated depreciation)	(556,478)
Depreciation expense	<u>(43,621,041)</u>
	<u>(29,819,719)</u>
Some revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the fund financial statements:	
Change in unavailable revenues	905,534
The issuance of long-term debt (e.g., bonds) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. This amount is the net effect of these differences in the treatment of long-term debt and related items:	
Issuance of debt	(4,060,000)
Premium on debt issuance	(133,696)
Amortization of premium	3,885,095
Payment to bond escrow agent	4,445,964
Debt repayment	27,048,298
Amortization of deferred charge on refunding	(1,849,426)
Net increase in compensated absences	(890,282)
Amortization of bond insurance costs	(14,353)
Deferred charge on refunding	111,320
Decrease in lease payments receivable	(98,409)
Decrease in lease interest receivable	(1,522)
Increase in net pension liability	(5,069,255)
Decrease in other post-employment benefits liability	126,390
Net increase in deferred outflows for pension	4,571,255
Net decrease in deferred outflows for other post-employment benefits	(77,506)
Net decrease in deferred inflows for pension	5,123,936
Net increase in deferred inflows for other post-employment benefits	<u>(241,950)</u>
	<u>32,875,859</u>
Interest is expensed when accrued, whereas in the funds it is expensed when paid	1,442,525
The internal service funds are used by the County to charge the costs of office services and workers' compensation to the individual funds. The net income of the internal service funds is reported in the statement of activities	
	<u>728,451</u>
Changes in net position of governmental activities	<u>\$ 22,693,629</u>

See accompanying notes to basic financial statements.

JACKSON COUNTY, MISSOURI

Statement of Net Position

Proprietary Funds

December 31, 2020

Assets	Business-type Activities – Park Enterprise Fund	Governmental Activities – Internal Service Funds
Current assets:		
Cash and cash equivalents	\$ 4,434,144	4,282,865
Receivables (net of allowance for uncollectible)	1,286	-
Inventory	114,823	-
Other assets	-	530,400
Total current assets	<u>4,550,253</u>	<u>4,813,265</u>
Noncurrent assets:		
Restricted assets:		
Cash and cash equivalents	-	772
Investments	-	709,894
Capital assets (net of accumulated depreciation)	<u>12,425,802</u>	<u>-</u>
Total noncurrent assets	<u>12,425,802</u>	<u>710,666</u>
Total assets	<u>16,976,055</u>	<u>5,523,931</u>
Deferred Outflows of Resources		
Deferred outflows of resources - pension	<u>201,327</u>	<u>-</u>
Total deferred outflows of resources	<u>201,327</u>	<u>-</u>
Liabilities		
Current liabilities:		
Accumulated compensated absences	10,512	-
Accounts payable	82,116	45,025
Claims and judgments payable (note (2)(j))	-	2,687,541
Salaries, taxes, and benefits	87,504	-
Due to other funds	-	289,496
Total current liabilities	<u>180,132</u>	<u>3,022,062</u>
Noncurrent liabilities:		
Accumulated compensated absences	193,565	-
Claims and judgments payable (note (2)(j))	-	30,608
Net pension liability	921,359	-
Net other post-employment benefit liability	<u>93,184</u>	<u>-</u>
Total noncurrent liabilities	<u>1,208,108</u>	<u>30,608</u>
Total liabilities	<u>1,388,240</u>	<u>3,052,670</u>
Deferred Inflows of Resources		
Deferred inflows of resources - pension	9,529	-
Deferred inflows of resources - other post-employment benefits	<u>24,455</u>	<u>-</u>
Total deferred inflows of resources	<u>33,984</u>	<u>-</u>
Net Position		
Net investment in capital assets	12,425,802	-
Restricted for workers' compensation claims	-	710,666
Unrestricted	<u>3,329,356</u>	<u>1,760,595</u>
Total net position	<u>\$ 15,755,158</u>	<u>2,471,261</u>

See accompanying notes to basic financial statements.

JACKSON COUNTY, MISSOURI

Statement of Revenues, Expenses and Changes in Fund Net Position

Proprietary Funds

Year Ended December 31, 2020

	Business-type Activities – Park Enterprise Fund	Governmental Activities – Internal Service Funds
Operating revenues:		
Charges for services	\$ 4,897,747	4,198,008
Miscellaneous	215,443	21,280
Total operating revenues	<u>5,113,190</u>	<u>4,219,288</u>
Operating expenses:		
Personal services	2,274,250	-
Contractual services	724,927	3,519,803
Materials and supplies	724,632	643
Depreciation and amortization	426,395	-
Total operating expenses	<u>4,150,204</u>	<u>3,520,446</u>
Operating income	<u>962,986</u>	<u>698,842</u>
Nonoperating revenues – interest income	-	29,609
Nonoperating expenses:		
Debt service:		
Interest and fiscal charges	439	-
Nonoperating income (expense)	<u>(439)</u>	<u>29,609</u>
Income before transfers	962,547	728,451
Transfers out	<u>(838,340)</u>	<u>-</u>
Total other financing sources (uses)	<u>(838,340)</u>	<u>-</u>
Change in net position	124,207	728,451
Net position – beginning of year	15,630,951	1,742,810
Net position – ending of year	<u>\$ 15,755,158</u>	<u>2,471,261</u>

See accompanying notes to basic financial statements.

JACKSON COUNTY, MISSOURI

Statement of Cash Flows

Proprietary Funds

Year Ended December 31, 2020

	Business-type activities – Park Enterprise Fund	Governmental activities – Internal Service Funds
Cash flows from operating activities:		
Receipts from customers	\$ 5,116,732	4,035,380
Payments to suppliers	(1,399,863)	(164,323)
Payments to employees	(2,321,002)	(1,847)
Claims paid	-	(4,666,022)
Net cash provided by (used in) operating activities	<u>1,395,867</u>	<u>(796,812)</u>
Cash flows from noncapital financing activities:		
Transfers to other funds	(838,340)	-
Advances from other funds	-	9,906
Net cash (used in) provided by noncapital financing activities	<u>(838,340)</u>	<u>9,906</u>
Cash flows from capital and related financing activities:		
Purchase of capital assets	(212,908)	-
Capital lease payment	(34,106)	-
Net cash used in capital and related financing activities	<u>(247,014)</u>	<u>-</u>
Cash flows from investing activities:		
Purchase of investment	-	(185,266)
Interest received	-	25,462
Net cash used in investing activities	<u>-</u>	<u>(159,804)</u>
Net change in cash and cash equivalents	310,513	(946,710)
Cash and cash equivalents at beginning of year	4,123,631	5,230,347
Cash and cash equivalents at end of year	<u>\$ 4,434,144</u>	<u>4,283,637</u>
Reconciliation of operating income to net cash provided by (used in) operating activities:		
Operating income	\$ 962,986	698,842
Adjustments to reconcile operating income to net cash provided by operating activities:		
Depreciation and amortization	426,395	-
Changes in assets and liabilities:		
Receivables	3,542	-
Other assets	20,235	(183,908)
Accounts payable	29,461	(17,932)
Salaries, taxes, and benefits	17,706	(1,847)
Net pension liability	103,454	-
Net other post-employment benefits liability	(6,380)	-
Deferred outflows of resources - pension	(108,543)	-
Deferred inflows of resources - pension	(69,065)	-
Deferred outflows of resources - other post-employment benefits	15,227	-
Deferred inflows of resources - other post-employment benefits	(7,736)	-
Accumulated compensated absences	8,585	-
Claims and judgments	-	(1,291,967)
Net cash provided by (used in) operating activities	<u>\$ 1,395,867</u>	<u>(796,812)</u>
Noncash investing, capital and financing activities:		
Change in fair value of restricted investment	\$ -	19,614

See accompanying notes to basic financial statements.

JACKSON COUNTY, MISSOURI

Statement of Fiduciary Net Position

Fiduciary Funds

December 31, 2020

Assets	Martha James Cemetery Private Purpose Trust Fund	Employees Retirement Pension Trust Fund (as of June 30, 2020)	Custodial Funds
Cash and cash equivalents	\$ 659	-	407,781,146
Investments:			
U.S. government securities	-	16,543,864	-
Bond collective trust fund	-	66,228,322	-
Limited partnership	-	5,482,035	-
International Equity Fund	-	38,108,793	-
Long-Short Equity Fund	-	28,500,066	-
Emerging Markets Equity Fund	-	17,239,011	-
S&P 500 Index Fund	-	18,484,691	-
Corporate stocks	-	58,620,772	-
Corporate bonds and debentures	-	21,387,604	-
Municipal bonds	-	170,577	-
Money market	-	4,518,726	-
Real estate pooled separate account	-	17,050,047	-
Special Situations Property Fund	-	15,850,979	-
Receivables (net of allowance for uncollectible):			
Accrued interest and dividends	-	275,287	1,167
Contributions	-	237,826	-
Total assets	<u>659</u>	<u>308,698,600</u>	<u>407,782,313</u>
Liabilities			
Deposits	-	-	377,042,996
Accrued expense	-	453,731	7,500
Total liabilities	<u>-</u>	<u>453,731</u>	<u>377,050,496</u>
Net Position			
Net position restricted for cemetery maintenance	659	-	-
Net position restricted for pensions	-	308,244,869	-
Net position restricted for other governments, organizations, and/or individuals	-	-	30,731,817
Total net position	<u>\$ 659</u>	<u>308,244,869</u>	<u>30,731,817</u>

See accompanying notes to basic financial statements.

JACKSON COUNTY, MISSOURI
Statement of Changes in Fiduciary Net Position
Fiduciary Funds
Year Ended December 31, 2020

	Martha James Cemetery Private Purpose Trust Fund	Employees Retirement Pension Trust Fund (as of June 30, 2020)	Custodial Funds
Additions:			
Contributions:			
Employer contributions	\$ -	10,318,596	-
Employee contributions	-	28,957	-
Tax collections for other governments	-	-	1,382,829,304
Other collections for other governments	-	-	1,892,863
Contributions to inmate accounts	-	-	2,027,081
Other reimbursements	-	-	4,730
Municipal bond collections	-	-	98,528
Total contributions	-	10,347,553	1,386,852,506
Investment earnings:			
Interest and dividends	-	2,071,088	98,565
Net appreciation (depreciation) in the fair value of investments:			
U.S. government securities	-	527,643	-
Bond collective trust fund	-	5,996,296	-
Limited partnership	-	(521,525)	-
International Equity Fund	-	(456,449)	-
Long-Short Equity Fund	-	1,355,180	-
Emerging Markets Equity Fund	-	1,193,706	-
S&P 500 Index Fund	-	1,289,298	-
Corporate stocks	-	(741,149)	-
Corporate bonds and debentures	-	995,824	-
Municipal bonds	-	2,806	-
Real estate pooled separate account	-	294,001	-
Special Situations Property Fund	-	733,764	-
Total investment income	-	12,740,483	98,565
Less investment expense	-	1,422,481	-
Net investment income	-	11,318,002	98,565
Total additions	-	21,665,555	1,386,951,071
Deductions:			
Benefits paid to participants	-	14,956,657	-
Administrative expenses	-	224,753	-
Taxes distributed to other governments	-	-	1,384,642,490
Other collections distributed to other governments	-	-	1,892,863
Distributed to inmates	-	-	336,835
Distributed to detention center vendors	-	-	1,190,901
Fees distributed to the county	-	-	135,823
Bonds distributed to individuals	-	-	531,490
Total deductions	-	15,181,410	1,388,730,402
Change in net position	-	6,484,145	(1,779,331)
Net position – beginning of year as previously reported	659	301,760,724	-
Adjustment for revision - See Note 1(s)	-	-	32,511,148
Net position – beginning of year as revised	659	301,760,724	32,511,148
Net position – ending of year	\$ 659	308,244,869	30,731,817

See accompanying notes to basic financial statements.

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

December 31, 2020

(1) Summary of Significant Accounting Policies

(a) *Reporting Entity*

Jackson County, Missouri (the County), incorporated in 1826, is located in the northwestern quadrant of Missouri. Subject to State Constitution, the County operates pursuant to a County Charter, and in accordance with other laws governing the County. The Charter, enacted in 1970, provides for home rule County government. Under Missouri law, the County is defined as a First Class County and is governed by an elected County Executive and a nine-member County Legislature.

The County provides some services on a countywide basis and some services only to unincorporated areas of the County. Within appropriate jurisdictions, the County provides road construction and maintenance, park facilities and maintenance, tax assessments and collections, law enforcement, court services, prosecution of violations of state statutes, criminal detention, family support services, public healthcare and sanitary sewer services.

The accompanying financial statements include the County and its component units, entities for which the County is considered to be financially responsible. Blended component units, although legally separate entities, are considered to be part of the County's operations. One discretely presented component unit is reported in a separate column in the government-wide financial statements (refer to note below for description) to emphasize that it is legally separate from the County.

Blended Component Units

The following legally separate entities are component units that are, in substance, a part of the County's general operations. These component units provide services entirely, or almost entirely, to the primary government or provide services that exclusively, or almost exclusively, benefit the primary government. Data from these units is combined with data of the primary government for financial reporting purposes.

Public Facilities Authority (Authority) – The Authority is governed by a nine-member board elected by the board of directors, subject to the approval of the County Executive and the County Legislature. The Authority is responsible for financing and constructing the County's public buildings. Bond issuance authorization is approved by the County Legislature and the legal liability for the Authority's debt remains with the County and will be repaid with County resources. The Authority is presented as a governmental fund. No separately issued financial statements are prepared for the Authority.

Public Building Corporation (Corporation) – The Corporation is governed by a five-member board elected by the board of directors, subject to the approval of the County Executive and the County Legislature. The Corporation is responsible for financing public sites, buildings, facilities and equipment for the benefit or use of the County. Bond issuance authorization is

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

December 31, 2020

approved by the County Legislature and the legal liability for the Corporation's debt remains with the County and will be repaid with County resources. The Corporation is presented as a governmental fund. No separately issued financial statements are prepared for the Corporation.

Discretely Presented Component Unit

Developmental Disability Services of Jackson County – EITAS (the Organization) – The Organization is governed by a nine-member board appointed by the County Executive. The purpose of the Organization is to provide sheltered workshops, residence facilities or related services for the care of developmentally disabled persons. The County has the authority to set the property tax levy for the Organization (subject to certain statutory limitations), however, financial benefit or burden does not exist. The County believes that it would be misleading to exclude the Organization from the financial statements.

Complete financial statements for this component unit may be obtained from the administrative office of the Developmental Disability Services of Jackson County – EITAS at 8511 Hillcrest, Kansas City, Missouri 64138.

Related Organization

On November 8, 2016, the voters of Jackson County approved a countywide sales tax of one-eighth of one cent for a period of seven years to establish a Community Children's Services Fund. The sales tax became effective April 1, 2017. The purpose of the fund is to provide services to protect the well-being and safety of children and youth nineteen years of age or less and to strengthen families. Establishment of the fund is authorized by Sections 67.1775 and 210.861, RSMo. The County Executive appoints the nine-member board. No more than one member from any County Legislative District may serve at one time. Board members must be Jackson County residents and hold no other County office. The Board oversees revenues and administers disbursement of funds from the Community Children's Services Fund. The County does not have authority to impose its will on the Board and there is no benefit or burden relationship between the Board and the County. Financial statements for this related organization may be obtained from their administrative office at 3100 Broadway Blvd, Suite 227, Kansas City, Missouri 64111.

(b) Government-Wide and Fund Financial Statements

The government-wide financial statements (*i.e.*, the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the County and its component unit. *Governmental activities*, which are normally supported by taxes, intergovernmental revenues and other nonexchange transactions, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. In addition, activities of the primary government are reported separately from the activities of the *discretely presented component unit*.

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

December 31, 2020

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter have been excluded from the government-wide financial statements. Major individual governmental funds are reported in separate columns in the fund financial statements.

(c) *Measurement Focus, Basis of Accounting and Financial Statement Presentation*

The government-wide, proprietary and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Nonexchange transactions in which the County gives (or receives) value without directly receiving (or giving) equal value include property taxes, sales taxes, grants, entitlements, and donations. Revenue from property taxes is recognized, on an accrual basis, as revenues in the year for which they are levied. Revenue from sales taxes is recognized in the year in which the underlying exchange (sale) occurs. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement of focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded as collected unless susceptible to accrual, *i.e.*, amounts measurable and available to finance the County's operations or of a material amount and not collected at the normal time of receipt. Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Available is generally defined as expected to be received within 60 days of fiscal year-end for property taxes, 90 days for sales taxes, interest, charges for services (pursuant to a specific contract or agreement), or 365 days for intergovernmental revenues. However, the County reserves the right to apply judgment, as noted in National Council on Governmental Accounting Statement 1, paragraph 62, in the application of the "susceptibility to accrual" criteria with regard to the consideration of the materiality of the item in question, the practicality of accrual, and the consistency in application.

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

December 31, 2020

Expenditures are generally recognized when the related fund liability is incurred, as under accrual accounting. However, expenditures on debt service, as well as expenditures related to compensated absences, pension costs, and claims and judgments, are recorded only when payment is due. Encumbrances are not recognized as expenditures; however, open encumbrances are reported as part of fund balance and will be honored in subsequent years.

Licenses and permits, fines and forfeitures, charges for services (excluding those for specific services performed in the current year pursuant to contract or agreement), and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until actually received.

The accounts of the County are organized on the basis of funds, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

The County reports the following major governmental funds:

General Fund: The General Fund is the County's primary operating fund. It is used to account for all financial resources applicable to the general operations of County government, except those required to be accounted for in another fund. Revenues and other financing sources for this fund include taxes, licenses and permits, intergovernmental sources, charges for services, fines and forfeitures, interest, miscellaneous sources and transfers from other governmental funds.

County Improvement Fund: The County Improvement Fund is a general fund used to account for a variety of improvements and upgrades throughout the County. Revenues and other financing sources for this fund are transfers from the General Fund, interest, and insurance proceeds. The fund is combined with the General Fund for financial reporting purposes.

Health Fund: The Health Fund is used to account for those resources allocated for use in operations pertaining to community health and welfare. Revenues and other financing sources for this fund include taxes, licenses and permits, intergovernmental sources, charges for services, miscellaneous sources and capital contributions.

CARES Act Fund: The CARES Act Fund is used to account for the Coronavirus Aid, Relief, and Economic Security (CARES) Act funding received from the federal government. Revenues for this fund include intergovernmental sources.

Sports Complex Sales Tax Debt Service Fund: The Sports Complex Sales Tax Debt Service Fund is used to account for the payment of debt owed for renovations to Arrowhead Stadium, Kauffman Stadium and central service facilities. Revenues and other financing sources for this

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

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fund include taxes, intergovernmental sources, charges for services, interest and transfers from other governmental funds.

The County reports the following major proprietary fund:

Park Enterprise Fund: The Park Enterprise Fund is used to account for the revenues and expenses resulting from operations of Park Enterprise activity.

Additionally, the County reports the following fund types:

Internal Service Funds: Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the County, or to other governments on a cost-reimbursement basis. The County operates two internal service funds: (1) the Office Services Fund is used to account for the printing, duplicating and mailing services performed for the County's departments and (2) the Self-Insurance Fund is used to account for the activity pertaining to the County's unemployment, workers' compensation and general liability expenses.

Pension Trust Fund: The Pension Trust Fund is used to account for the activities of the Jackson County, Missouri Revised Pension Plan (the Plan), which accumulates resources for pension benefit payments to qualified County employees. The Plan is a component unit of the County that is reported as a fiduciary pension trust fund.

Custodial Funds: Custodial Funds are used to account for resources held by the County in a trustee capacity for other governments and/or other funds. These funds account for activities of collections for other taxing units by the Director of Collections and other custodial operations.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Interfund services provided and used are not eliminated in the process of consolidation.

Amounts reported as program revenues in the governmental statement of activities include (1) charges to customers or applicants for goods, services, or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal revenues of the Park Enterprise Fund are charges to customers for sales and services. Operating expenses for the enterprise fund and the internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets (in the enterprise fund). All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

JACKSON COUNTY, MISSOURI

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When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first and then unrestricted resources, as they are needed.

(d) *Cash and Investments*

Deposits consist of cash on hand and cash in banks, including time deposits, certificates of deposit and money market securities with original maturities of three months or less. Investments by the County, other than those of the Pension Plan, consist of a Treasury Note, which is classified as a restricted asset in conjunction with an escrow agreement between the County and the State of Missouri for self-insurance of workers' compensation claims. Missouri State Statutes authorize the County, with certain restrictions, to deposit funds in open accounts, time deposits and certificates of deposit. Statutes also require that collateral pledged must have a fair value equal to 100% of the funds deposited, less insured amounts. Collateral securities must be held by the County or a disinterested third party and must be of the kind prescribed by State Statute and approved by the State. The County maintains most of its deposits on a pooled basis, which are available for use by most funds.

Investments with original maturities of one year or less are carried at amortized cost, which approximates fair value. All other investments for the County are reported at fair value based on quoted market prices. Market value is used as fair value for those securities for which market quotations are readily available. County policy is to invest only in securities that are authorized as collateral for deposits under state law.

(e) *Interfund Receivables and Payables*

Activities between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "due to/from other funds" in the fund financial statements. Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide statements as "internal balances."

(f) *Property Taxes*

The County levies property taxes on September 1 for the current year based on assessed values as of the prior January 1 for all real and personal property located in the County. Property taxes are billed after all taxing jurisdictions levies are set and are due by December 31.

On January 1, the County may assess interest, penalties and fees to all property for which taxes are unpaid. The interest consists of a 1.5% per month charge up to a maximum of 18.0% per year and fees are a one-time 8.0% charge. Taxes remaining unpaid for three years are collected through foreclosure proceedings.

(g) *Restricted Assets*

Certain resources of the Longview/Blue Springs Lakes, Public Facilities Authority, Special Obligation Bond, Sports Complex Sales Tax and Sports Complex/Parks (debt service funds), Sports Complex Sales Tax (capital project fund) and Rock Island Railroad (capital project

JACKSON COUNTY, MISSOURI

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fund) are classified as restricted assets on the balance sheet due to provisions in the bond covenants that provide for the segregation of assets into accounts and place restrictions on their use.

In the debt service funds, the “bond fund” account is used to accumulate amounts sufficient to meet payments on principal and interest of the applicable bonds. The “bond reserve” account is used to segregate resources for payment of principal and interest on all bonds to the extent that moneys are not available in the “bond fund.”

In the capital project funds, the “project fund” accounts are used to segregate bond proceeds and earnings that are restricted for specific capital project expenditures in conjunction with bond covenants.

In addition, certain resources of the Self-Insurance Fund (internal service fund), are classified as restricted assets in conjunction with an escrow agreement between the County and the State of Missouri for self-insurance of workers’ compensation claims.

At year-end, all resources classified as restricted assets in these funds were comprised of cash or cash equivalents.

(h) Capital Assets

Capital assets, which include land, buildings, improvements other than buildings, equipment and furniture, vehicles, and infrastructure (e.g., road, highways, bridges and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined as assets with an initial, individual cost of \$5,000 or more and an estimated useful life greater than one operating cycle. Such assets are recorded at historical cost or estimated historical cost if actual cost information is not available. Donated capital assets are recorded at estimated acquisition value at the date of donation.

Additions, improvements and expenditures that significantly extend the useful life of a noninfrastructure asset are capitalized and depreciated over the remaining useful life of the related asset. The costs of normal maintenance and repair that do not add to the value of the asset or materially extend assets’ lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed. No interest was capitalized in the current fiscal year.

JACKSON COUNTY, MISSOURI

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Capital assets are depreciated using the straight-line method over the following estimated useful lives:

Assets	Years
Buildings	50
Improvements other than buildings	10–20
Equipment and furniture	5–20
Vehicles	8
Truman Sports Complex improvements	20

General governmental infrastructure assets have been capitalized retroactively to 1980 at historical cost. The County has elected to utilize the modified approach in accounting for its infrastructure assets. As such, no depreciation expense is reported for infrastructure assets, nor are amounts capitalized in connection with improvements that lengthen the lives of these assets, unless the improvements also increase their service potential. The County has made the commitment to preserve and maintain the network of infrastructure assets at a 55% overall condition level. The Public Works department maintains an inventory of these assets and performs periodic condition assessments to ensure that this condition level is being maintained. The Public Works department will also make an annual estimate of the amounts that need to be expended to preserve and maintain these assets at the predetermined condition level.

(i) *Compensated Absences*

Permanent, full-time County employees accumulate sick leave at a rate of one day for each month worked for a total of twelve days each year. Unused sick leave may be carried over indefinitely and unused vacation and compensatory time may be carried over subject to certain limits. Upon retirement, termination, or resignation, employees are paid a percentage of accumulated sick leave. Employees earn ten to twenty-five days of vacation each year, depending upon length of service. All nonexempt employees are eligible for compensatory time at 150% of overtime hours worked in lieu of overtime pay. All vacation and the vested portion of sick pay are accrued when incurred in the government-wide and proprietary financial statements. An assignment of fund balance is reported in the General Fund and restrictions of fund balance are reported in various other governmental fund financial statements for accumulated compensated absences.

(j) *Deferred Outflows/Inflows of Resources*

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The deferred charge on refunding reported in the government-wide statement of net position qualifies for reporting in this category. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

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deferred and amortized over the shorter of the life of the refunded or refunding debt. See Note (2)(i) for information about deferred outflows of resources for the pension plan and Note (2)(l) for more information about deferred outflows related to other post-employment benefits.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The County has only one type of item, which arises only under a modified accrual basis of accounting, which qualifies for reporting in this category. Accordingly, the item, unavailable revenue, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from one source: property taxes. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. See Note (2)(i) for information about deferred inflows of resources for the pension plan and Note (2)(l) for more information about deferred inflows related to other post-employment benefits.

(k) Long-Term Obligations

In the government-wide and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities. Bond premiums and discounts, as well as insurance costs, are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount. Bond insurance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Issuance costs are reported as debt service expenditures.

(l) Pension Plan

The net pension liability, deferred outflows of resources, deferred inflows of resources and pension expense have been recognized in the financial statements.

The net pension liability is calculated as the difference between the actuarially calculated value of the projected benefit payments attributed to past periods of service and the plan's fiduciary net position. The total pension expense is comprised of the service cost or actuarial present value of projected benefit payments attributed to the valuation year, interest on the total pension liability, plan administrative expenses, current year benefit changes and other changes in plan fiduciary net position less employee contributions and projected earnings on plan investments. Additionally, the total pension expense includes the annual recognition of outflows and inflows of resources due to pension assets and liabilities.

JACKSON COUNTY, MISSOURI

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For purposes of measuring the net pension liability, deferred outflows of resources, deferred inflows of resources, pension expense and expenditures associated with the County's contribution requirements, information about the fiduciary net position of the retirement plan, and additions to/deductions from the retirement plan's fiduciary net position have been determined on the same basis as they are reporting within the separately issued retirement plan's financial statements. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the terms of the plan. Investments are reported at fair value. Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. There are no investments in, loans to, or leases with parties related to the Plan.

See Note (2)(a) for additional information regarding fair value measures.

(m) Net Position

In the government-wide and proprietary fund financial statements, net position is reported in three components as follows:

Net Investment in Capital Assets: The amounts reported in this component consist of capital assets, net of accumulated depreciation, less the outstanding balances of any bond, notes or other borrowings that are attributable to the acquisition, construction or improvements of these assets.

Restricted Net Position: The amounts reported in this component represent those net positions legally restricted by outside parties or by law through enabling legislation, less liabilities to be paid from these assets.

Unrestricted Net Position: The amounts reported in this component represent the remaining balance of net position that are not restricted or invested in capital assets.

(n) Fund Balances

Within the governmental fund financial statements, the fund balance is reported as follows:

Nonspendable: This consists of resources that are not in spendable form, such as prepaid expenditures, or that are legally or contractually required to remain intact.

Restricted: This consists of amounts that can be spent only for the specific purpose imposed by creditors (such as through bond covenants), grantors, contributors, laws or regulations of other governments; or imposed by law through constitutional provisions, county charter or enabling legislation.

JACKSON COUNTY, MISSOURI

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Committed: This consists of amounts that can be spent only for specific purposes pursuant to constraints imposed by the highest level of formal action of the County Legislature, an ordinance. Committed amounts cannot be used for any other purpose unless the County Legislature removes or changes the specified amounts or constraints by use of the same formal action that it employed to previously commit those amounts. The County has no committed fund balance at December 31, 2020.

Assigned: This consists of amounts constrained by the County management's intent for these to be used for a specific purpose, but are neither formally restricted by external sources, nor committed by the County Legislature. If applicable, this category includes resolutions approved by the County Legislature. Pursuant to Section 503 of the Jackson County Code, the County Executive has delegated authority to the Finance Department to assign and unassign amounts for a specific purpose in this category.

Unassigned: This consists of the residual fund balance that does not meet the criteria of nonspendable, restricted, committed or assigned. The General Fund is the only fund that reports a positive unassigned fund balance amount.

The County's policy is to apply expenditures to restricted resources first, then committed, then assigned and unassigned, respectively, as applicable.

(o) *Statement of Cash Flows*

The County defines cash and cash equivalents used in the statement of cash flows as equity in pooled cash and investments with an original maturity of three months or less at the date of purchase.

(p) *Use of Estimates*

The preparation of the basic financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the basic financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(q) *Fund Deficits*

The Office Services Internal Service Fund reported a deficit fund balance of \$328,720. The deficit will be eliminated by increasing amounts to be contributed by other funds.

(r) *Excess of Expenditures over Appropriations*

During 2020, expenditures of the Information Technology Department exceeded budget by \$153,081 primarily attributable to a \$149,000 invoice for phone maintenance. The Downtown Courthouse Flood Improvements budget was exceeded by \$278,807 attributable to retainage payable for improvements made. The Public Defender Rent budget was exceeded by \$1,416, which is considered insignificant.

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

December 31, 2020

(s) *Adoption of New Accounting Pronouncements*

In November 2016, GASB issued Statement No. 83, *Certain Asset Retirement Obligations*. The objective of this statement is to provide financial statement users with information about asset retirement obligations (AROs) that were not addressed in GASB standards by establishing uniform accounting and financial reporting requirements for these obligations. The adoption of this accounting pronouncement has no impact on the financial statements.

In January 2017, GASB issued Statement No. 84, *Fiduciary Activities*. The objective of this statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. In response to this accounting pronouncement, the County added three new custodial funds to the financial statements, added a statement of changes in fiduciary net position, and made adjustments to the statement of fiduciary net position resulting in certain liabilities being adjusted to restricted net position due to management determining that events have not occurred that compel the County to disburse fiduciary resources.

In April 2019, GASB issued Statement No. 88, *Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements*. The primary objective of this statement is to improve the information that is disclosed in notes to government financial statements related to debt, including direct borrowings and direct placements. It also clarifies which liabilities governments should include when disclosing information related to debt. The adoption of this accounting pronouncement has no impact on the financial statements.

In August 2018, GASB issued Statement No. 90, *Majority Equity Interest – An Amendment of GASB Statement No. 14 and No. 61*. The primary objectives of this statement are to improve the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and to improve the relevance of financial statement information for certain component units. It defines a majority equity interest and specifies that a majority equity interest in a legally separate organization should be reported as an investment if a government's holding of the equity interest meets the definition of an investment. A majority equity interest that meets the definition of an investment should be measured using the equity method, unless it is held by a special-purpose government engaged only in fiduciary activities, a fiduciary fund, or an endowment (including permanent and term endowments) or permanent fund. Those governments and funds should measure the majority equity interest at fair value. The adoption of this accounting pronouncement has no impact on the financial statements.

In June 2020, GASB issued Statement No. 97, *Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans*. The objectives of this statement is to improve guidance on potential component units and establishes accounting and financial reporting requirements for Section 457 plans. The adoption of this accounting pronouncement has no impact on the financial statements.

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

December 31, 2020

(t) New Accounting Pronouncements Not Adopted

In June 2017, GASB issued Statement No. 87, *Leases*. The objective of this statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities. The requirements of this statement are effective for the County for the year ending December 31, 2022.

In June 2019, GASB issued Statement No. 89, *Accounting For Interest Cost Incurred Before the End of a Construction Period*. The objectives of this statement are (1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period. The requirements of this statement are effective for the County for the year ending December 31, 2021.

In May 2020, GASB issued Statement No. 91, *Conduit Debt Obligations*. The primary objectives of this statement are to provide a single method of reporting conduit debt obligations by issuers and eliminate diversity in practice associated with (1) commitments extended by issuers, (2) arrangements associated with conduit debt obligations, and (3) related note disclosures. This statement achieves those objectives by clarifying the existing definition of a conduit debt obligation; establishing that a conduit debt obligation is not a liability of the issuer; establishing standards for accounting and financial reporting of additional commitments and voluntary commitments extended by issuers and arrangements associated with conduit debt obligations; and improving required note disclosures. The requirements of this statement are effective for the County for the year ending December 31, 2022.

In January 2020, GASB issued Statement No. 92, *Omnibus 2020*. The objectives of this statement are to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements. The requirements of this statement are effective for the County for the year ending December 31, 2022.

In March 2020, GASB issued Statement No. 93, *Replacement of Interbank Offered Rates*. Some governments have entered into agreements in which variable payments made or received depend on an interbank offered rate (IBOR)—most notably, the London Interbank Offered Rate (LIBOR). As a result of global reference rate reform, LIBOR is expected to cease to exist in its current form at the end of 2021, prompting governments to amend or replace financial

JACKSON COUNTY, MISSOURI

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instruments for the purpose of replacing LIBOR with other reference rates, by either changing the reference rate or adding or changing fallback provisions related to the reference rate. The objective of this statement is to address those and other accounting and financial reporting implications that result from the replacement of an IBOR. The requirements of this statement are effective for the County for the year ending December 31, 2022.

In March 2020, GASB issued Statement No. 94, *Public-Private and Public-Private Partnerships and Availability Payment Arrangements*. The primary objective of this statement is to improve financial reporting by addressing issues related to public-private and public-public-private partnership arrangements (PPPs). This statement also provides guidance for accounting and financial reporting for availability payment arrangements (APAs). The requirements of this statement are effective for the County for the year ending December 31, 2023.

In May 2020, GASB issued Statement No. 96, *Subscription-Based Information Technology Arrangements*. This statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). This statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset—an intangible asset—and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. To the extent relevant, the standards for SBITAs are based on the standards established in Statement No. 87, *Leases*, as amended. This statement requires a government to disclose descriptive information about its SBITAs other than short-term SBITAs, such as the amount of the subscription asset, accumulated amortization, other payments not included in the measurement of a subscription liability, principal and interest requirements for the subscription liability, and other essential information. The requirements of this statement are effective for the County for the year ending December 31, 2023.

The County has not completed its assessment of the impact of the adoption of these statements.

(2) Detailed Notes on All Funds

(a) Deposits and Investments

The County maintains most of its deposits on a pooled basis, which are available for use by most funds. Funds from this pool are maintained in an interest-bearing bank account. The interest earned on this account is allocated to the General Fund, the Check Collection (Special Revenue) Fund, the County Sheriff Revolving (Special Revenue) Fund, the Domestic Abuse (Special Revenue) Fund, the Federal Forfeiture (Special Revenue) Fund, the Homeless Assistance (Special Revenue) Fund, the Prosecuting Attorney (Special Revenue) Fund, the Recorder Fees (Special Revenue) Fund and the Self-Insurance (Internal Service) Fund. Some of the County's deposits and investments are maintained separately by certain County funds. At December 31, 2020, the book balance for the County was \$580,870,696. The bank balance of the County's deposits was \$442,337,062. Of this, \$416,500,484 was covered by federal depository insurance or by collateral held by the County's agent in the County's name. A

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

December 31, 2020

difference exists between bank and book balances due to outstanding checks, deposits in transit and other reconciling items.

Primary Government (excluding Pension Trust Fund)

The deposits and investments of the County at December 31, 2020 are reflected in the financial statements as follows:

	Government- wide Statement of Net Position	Fiduciary Funds Statement of Fiduciary Net Position (excluding Pension Trusts)	Total
Cash and cash equivalents	\$ 145,759,599	407,781,805	553,541,404
Restricted assets:			
Cash and cash equivalents	27,329,292	-	27,329,292
Investments	709,894	-	709,894
	<u>\$ 173,798,785</u>	<u>407,781,805</u>	<u>581,580,590</u>

Concentration of Credit Risk

As of December 31, 2020, all of the County's investments were U.S. Treasury Notes.

Custodial Credit Risk

Custodial credit risk is the risk that, in the event of the failure of the counterparty, the County will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. All trades where applicable will be executed by delivery vs. payment to ensure that fixed-income securities are deposited in eligible financial institutions prior to the release of funds. The County's policy is that all fixed-income securities are perfected in the name or for the account of the County and are held by a third-party custodian as evidenced by safekeeping receipts. All of the County's investments are held by a third-party custodian in the County's name pursuant to a trust agreement. Deposits not covered by federal depository insurance of \$25,836,578 are predominantly comprised of open-end money market mutual funds and considered investments, but are shown as cash equivalents on the statement of net position.

Interest Rate Risk

Interest rate risk is the risk that fair value of the County's investments will decrease as a result of increase in interest rates. While the County does not have a formal policy regarding interest rate risk, the County will minimize the risk that the fair value of fixed-income securities in the portfolio will fall due to changes in the general interest rates by structuring the investment portfolio so that fixed-income securities mature to meet cash requirements for ongoing operations and by investing operating funds primarily in shorter-term fixed-income securities.

JACKSON COUNTY, MISSOURI

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The County does not utilize derivatives to manage risk. Treasury notes held by the County mature in 2025.

Credit Risk

Credit risk is the risk that the County will not recover its investments due to the inability of the counterparty to fulfill their obligation. The County minimizes credit risk by prequalifying the financial institutions, broker/dealers, intermediaries and advisers with which the County will do business and by diversifying the portfolio so that potential losses on individual fixed-income securities will be minimized. As of December 31, 2020, all of the County's investments were in U.S. Treasury Notes, and therefore are not considered to be subject to credit risk. The County does not have a formal policy relating to credit risk.

Foreign Currency Risk

Foreign currency risk is the risk that changes in exchange rates will adversely impact the fair value of an investment. The County does not have a policy related to foreign currency risk.

Fair Value Measurements

The County categorizes its fair value measurement within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs.

The County has the following recurring fair value measurements as of December 31, 2020:

- U.S. Treasury Notes of \$709,894 are valued using quoted prices for similar assets, quoted prices in markets that are not active or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets (Level 2 inputs)

Jackson County Revised Pension Plan

Investment Policy

The Plan's investments are managed by independent investment managers and are held by the current custodian, BMO Harris Bank N.A. (BMO), except for the commingled investments which are held by the custodian chosen by such commingled fund, and maintained, for reporting purposes only, at BMO. Equity securities are limited to 82.5% of total investments, with an allocation target of 57.5%. Fixed income investments, other than cash equivalents, are limited to 37.5% of total investments, with an allocation target of 32.5%. Real estate investments are limited to 15% of total investments, with an allocation target of 10%. Investment performance is monitored by a professional consultant and reviewed not less than annually by the Pension Plan Board of Trustees, which has the authority to amend investment policy decisions, including asset allocation targets and acceptable asset classifications.

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

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Concentration of Credit Risk

At June 30, 2020, the investment in the Bond Collective Trust Fund represents 21.5% of the Plan's total investments, the International Equity Fund represented 12.4%, the Long-Short Equity Fund represented 9.3%, the S&P 500 Index Fund represented 6.0%, the Emerging Markets Equity Fund represented 5.6%, the Real Estate Pooled Separate Account represented 5.5%, and the Commingled Special Situations Property Fund represented 5.1%. All other individual investments represented less than 5% of the Plan's total investments.

Custodial Credit Risk

The Custodial Credit Risk for investments is the risk that in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The Plan does not have a policy for Custodial Credit Risk.

At June 30, 2020, the Plan's corporate bonds and debentures, corporate stocks, U.S. government securities and money market funds were uninsured and unregistered investments with the securities held by the counterparty's trust department or agent in the name of the Plan. The Plan's investments as of December 31, 2020 did not differ significantly from those at June 30, 2020 in amount or level of risk.

Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. In accordance with the Plan's investment policy, the Plan utilizes a diverse asset allocation mix to minimize the fair value risk of investments in the portfolio. The Plan does not have a policy for Interest Rate Risk.

Information about the sensitivity of the fair values of the Plan's investments to market interest rate fluctuations is provided by the following table that shows the distribution of the Plan's investments by maturity.

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Investments, excluding corporate stocks, the Bond Collective Trust Fund, the Limited Partnership, the International Equity Fund, the Long-Short Equity Fund, the S&P 500 Index Fund, the Emerging Markets Fund, the Real Estate Pooled Separate Account, and the Special Situations Property Fund, for the Plan as of June 30, 2020 are as follows:

Description	Current Fair Value	Investment maturities (in years)			
		Less than 1	1–5	6–10	Greater than 10
U.S. agencies	\$ 2,323,013	1,826	643,982	-	1,677,205
Municipal bonds	170,577	-	170,577	-	-
Treasury notes	14,220,851	-	9,176,837	5,044,014	-
Corporate bonds	21,387,604	1,697,909	8,283,678	11,080,681	325,336
Total	\$ 38,102,045	1,699,735	18,275,074	16,124,695	2,002,541

Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. The Plan does not have a policy for Credit Risk. As of June 30, 2020, the Plan's investments were rated as follows:

JACKSON COUNTY, MISSOURI

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Security Description	Moody's	Standard & Poor's
US Agencies:		
Federal Home Loan Mortgage Corp Partn Gold	Not Rated*	Not Rated*
Federal National Mortgage Association	AAA	AA+
Federal National Mortgage Association GTD PASSTHRU	Not Rated*	Not Rated*
Municipal Bonds:		
Bloomington Ind Pk Dist Bonds	Not Rated	AA
Brownsburg Ind GO Bonds	Not Rated	AA
Corporate Bonds:		
Abbvie Inc Sr Nt	BAA2	BBB+
Activision Blizzard Inc Sr Gbl	BAA1	A-
Aflac Inc Sr Nt	A3	A-
Alibaba Group Holding Ltd Sr Gbl	A1	A+
American Intl Group Inc Sr Nt	BAA1	BBB+
Anheuser Busch Inbev Wldw Inc Fr	BAA1	BBB+
Aon Plc Sr Gbl Nt	BAA2	A-
AT&T Inc Glocal Nt	BAA2	BBB
AT&T Inc Sr Nt	BAA2	BBB
Autodesk Inc Sr Nt	BAA2	BBB
Avalonbay Communities Inc Mtn Fr	A3	A-
Bank Amer Corp Fr	A2	A-
Biogen Inc Sr Nt	BAA1	A-
Bristol Myers Squibb Co Gbl 144A Nt	A2	A+
Capital One Financial Corp Sr Nt	BAA1	BBB
Carnival Corp Sr Nt	BA2	BB-
Citigroup, Inc Sr Nt	A3	BBB+
Citizens Bank Naftr	BAA1	A-
Diamond 1 Financial 2 1Lien Sr 144A	BAA3	BBB-
Discover Financial Services Sr Nt	BAA3	BBB-
Disney Walt Co Sr Nt	A2	A-
Edwards LifeSciences Corp	BAA2	BBB
Fifth Third Bank of Cincinnati, Ohio Mtn Fr	A3	A-
GE Capital International Fdg Fr	BAA1	BBB+
General Motors Financial Co Inc Sr Gbl	BAA3	BBB
Huntington Bancshares Inc Sr Nt	BAA1	BBB+
Husky Energy Inc Sr Nt	BAA2	BBB
JPMorgan Chase & Co Nt	A2	A-
Lowes Cos Inc Gbl Nt	BAA1	BBB+
McDonalds Corp Med Term Nt	BAA1	BBB+
Microsoft Corp Sr Gbl Nt	AAA	AAA
Morgan Stanley Fr	A3	BBB+
National Australia Bk N Y Brh Sr	AA3	AA-
National Oilwell Varco Inc Sr Nt	BAA1	BBB+
Paypal Holdings Inc Sr Nt	A3	BBB+
Raymond James Financial Inc Sr Nt	BAA1	BBB+
Regions Financial Corp New Sr Nt	BAA2	BBB+
Rio Tinto Finance USA Ltd Sr Nt	A2	A
Schlumberger Investment Sa Gtd Sr Nt	A2	A
Starbucks Corp	BAA1	BBB+
Synchrony Financial Sr Nt	Not Rated	BBB-
TJX Cos Inc New Sr Nt	A2	A
Wells Fargo & Co New Sr Gbl Nt	A2	BBB+
Wells Fargo Bank National Assn Fr	AA2	A+
Williams Partners L P New Sr Gbl Nt	BAA3	BBB
Willis North Amer Inc Sr Gbl	BAA3	BBB
Zoetis Inc Sr Nt	BAA1	BBB
Loomis Sayles Commingled Bonds Account	A1	A+
BMO Government Money Market Premier Fund	Not Rated	Not Rated

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Fair Value Measurements

The Plan categorizes its assets and liabilities measured at fair value within the hierarchy established by generally accepted accounting principles. Assets and liabilities valued at fair value are categorized based on inputs to valuation techniques as follows:

Level 1 Input: Quoted prices for identical assets or liabilities in an active market that an entity has the ability to access.

Level 2 Input: Inputs—other than quoted prices included within Level 1—that are observable for an asset or liability, either directly or indirectly. Agency securities and corporate bonds are valued using either a price or spread basis as determined by the observed market data. Municipal bonds are valued using curves which are adjusted throughout the day based on trades and other pertinent market information.

Level 3 Input: Inputs that are unobservable for the asset or liability which are typically based upon the Plan's own assumptions as there is little, if any, related market activity.

Hierarchy: The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest priority to Level 3 inputs.

Inputs: If the fair value of an asset or a liability is measured using inputs from more than one level of the fair value hierarchy, the measurement is considered to be based on the lowest priority level input that is significant to the entire measurement.

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

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The Plan had the following recurring fair value measurements as of June 30, 2020 in (000's):

	June 30, 2020	Fair Value Measurements Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Investments by fair value level				
Debt securities:				
U.S. Treasury securities	\$ 14,221	\$ 14,221	\$ -	\$ -
U.S. Agency securities	2,323	-	2,323	-
Municipal bonds	170	-	170	-
Corporate bonds and debentures	21,388	-	21,388	-
Total debt securities	<u>38,102</u>	<u>14,221</u>	<u>23,881</u>	<u>-</u>
Equity securities:				
Consumer discretionary	6,813	6,813	-	-
Consumer staples	1,786	1,786	-	-
Energy	1,441	1,441	-	-
Financials	7,915	7,915	-	-
Health care	9,417	9,417	-	-
Industrials	10,618	10,618	-	-
Information technology	13,914	13,914	-	-
Materials	2,250	2,250	-	-
Real estate	1,130	1,130	-	-
Telecommunication services	2,957	2,957	-	-
Utilities	380	380	-	-
Total equity securities	<u>58,621</u>	<u>58,621</u>	<u>-</u>	<u>-</u>
Total investments by fair value level	<u>96,723</u>	<u>\$ 72,842</u>	<u>\$ 23,881</u>	<u>\$ -</u>
Investments measured at amortized cost				
Money market funds	<u>4,519</u>			
Total investments measured at amortized cost	<u>4,519</u>			
Investments measured at the net asset value (NAV)				
Bond Collective Trust Fund	66,228			
Limited Partnership	5,482			
International Equity Fund	38,109			
Long-Short Equity Fund	28,500			
Emerging Markets Equity Fund	17,239			
S&P 500 Index Fund	18,485			
Real Estate Pooled Separate Account	17,050			
Special Situations Property Fund	<u>15,851</u>			
Total investments measured at the NAV	<u>206,944</u>			
Total investments measured at fair value	<u>\$ 308,186</u>			

Equity securities classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities. U.S. Treasury securities classified in Level 1 of the fair value hierarchy are valued throughout the day using continuous feeds from a number of live data sources. U.S. Agency securities and corporate bonds classified in Level 2 of the fair value hierarchy are valued using either a price or spread basis as determined by the observed market data. Municipal bonds classified in Level 2 of the fair value hierarchy are valued using yield curves which are adjusted throughout the day based on trades and other pertinent market information. The yield curves are generated and adjusted based on factors such as levels on

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bellwether issues, established trading spreads between similar issuers or credits, historical trading spreads over widely accepted market benchmarks, new issue scales and market information from third-party sources. Money market funds are valued at amortized cost.

The valuation method for investments measured at the net asset value (NAV) per share (or its equivalent) is presented in the following table:

	Fair Value June 30, 2020 in (000's)	Redemption Frequency (if Currently Eligible)	Redemption Notice period
Bond Collective Trust Fund (1)	\$ 66,228	Daily	0 to 3 days
Limited Partnership (2)	5,482	1st business day of the month	15th day of the prior month
International Equity Fund (3)	38,109	Daily	1 day
Long-Short Equity Hedge Fund (4)	28,500	Quarterly	45 days
		Each Wednesday (or the next business day)/Last business day of each month	10 business days
Emerging Markets Equity Fund (5)	17,239		As soon as practicable
S&P 500 Index Fund (6)	18,485	Daily	1 day
Real Estate Pooled Separate Account (7)	17,050	Daily	45 days
Special Situations Property Fund (8)	15,851	Quarterly	
Total investments measured at the NAV	<u>\$ 206,944</u>		

Units of the Limited Partnership and the S&P 500 Index Fund are sold quarterly to pay the management fees of the respective investment managers. At June 30, 2020, the Plan had no unfunded commitments and no other plans to order the sale of any investments.

- Bond Collective Trust Fund*** The fund is a core plus fixed income fund in a private placement collective trust. The objective of the fund is high total investment return through a combination of current income and capital appreciation. There are no requirements to give advanced notice of intent to redeem the investment, but three days' notice is preferred. The fair value of the investment has been determined using the NAV per share (or its equivalent) of the fund.
- Limited Partnership*** The investment is a small cap equity fund established as a limited partnership. The fund's objective is to achieve a long-term total return by investing in non-U.S. small capitalization companies. The fair value of the investment has been determined

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

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using the NAV per share (or its equivalent) of the Plan's ownership interest in the partners' capital.

3. ***International Equity Fund*** The investment is an international dynamic equity fund. The fund's objective is to achieve long-term capital growth, primarily through investment in the equity securities of companies in all economic sectors in any part of the world except the United States. At least two-thirds of the fund's assets are to be invested in the equities of companies domiciled in Europe, Australia, Asia and Latin America. The fund is traded daily and redemption normally occurs after one days' written notice. However, if the fund's requested withdrawals exceed 10% of the fund's net asset value, the fund may defer the excess of such withdrawals to the next dealing day. All withdrawal requests relating to an earlier dealing day will be completed before new requests are considered, subject to further deferral and to liquidity being raised with respect to the next or any subsequent dealing day. The fair value of the investment has been determined using the NAV per share (or its equivalent) of the fund.
4. ***Long-Short Equity Hedge Fund*** The fund invests in other hedge funds that invest across liquid asset classes, primarily focusing on equity long/short in global markets. The underlying funds aim to invest primarily in companies in developed markets through equity and equity-related securities. The majority of the fund's underlying investments can only be redeemed on the first business day of each calendar quarter or each calendar month. The fair value of the investment has been determined using the NAV per share (or its equivalent) of the fund.
5. ***Emerging Markets Equity Fund*** The objective of this private fund is to seek long-term capital appreciation by investing at least 80% of its assets in emerging market equity securities. The fund may invest in securities across all market capitalizations and styles. Under normal market conditions, redemptions occur weekly on Wednesday (or the next business day) or the last business day of the month, with 10 business days' advanced written notice. However, if the fund cannot obtain or set a price for a material portion of fund's investments, is unable to liquidate fund investments at prices representative of fair value, in otherwise unusual market conditions, or when it is in the best interest of fund and its remaining investors, redemption rights may be suspended until the foregoing conditions have abated. The fair value of the investment has been determined using the NAV per share (or its equivalent) of the fund.

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Notes to Basic Financial Statements

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6. ***S&P 500 Index Fund*** The objective of the fund is to provide a vehicle to access the U.S. equity market and investment results that approximate the overall performance of the common stocks included in the Standard & Poor's Composite Stock Price Index. The fund requires 1 days' notice to redeem 100% of the Plan's investment. Notification of other planned transactions is to be provided as soon as practicable. The fair value of the investment has been determined using the NAV per share (or its equivalent) of the fund.
7. ***Real Estate Pooled Separate Account*** The account is a diversified real estate equity account consisting primarily of high quality, well-leased real estate properties in the multifamily, industrial, office, retail and hotel sectors. The objective of the account is to invest in a well-diversified real estate portfolio that reflects the overall performance of the U.S. commercial real estate market. Redemptions normally occur with one day of notice. However, the accountholder has the right to impose withdrawal limitations to pay withdrawal requests on a pro rata basis as cash becomes available for distribution. The fair value of this investment has been determined using the NAV per share (or its equivalent) of the Plan's ownership interest in the accountholder's capital.
8. ***Special Situations Property Fund*** The fund is a balanced portfolio of stabilized and value-added real estate opportunities. The objective of this fund is to provide a moderate level of current income and/or high residual property appreciation by investing in a wide variety of value-added real estate opportunities in the United States. The fair value of the investment has been determined using the NAV per share (or its equivalent) of the fund.

Foreign Currency Risk

Foreign currency risk is the risk that changes in exchange rates will adversely impact the fair value of an investment. The Plan does not have a policy related to foreign currency risk.

At June 30, 2020, the Plan had invested in a Limited Partnership, an International Equity Fund, a Long-Short Equity Fund and an Emerging Markets Equity Fund, all of which invested in international stocks. The fair value of the Limited Partnership was \$5,482,035 and 1.8% of the Plan's portfolio. The fair value of the International Equity Fund was \$38,108,793 and 12.4% of the Plan's portfolio. The fair value of the Long-Short Equity Fund was \$28,500,066 and 9.3% of the Plan's portfolio. The fair value of the Emerging Markets Equity Fund was \$17,239,011 and 5.6% of the Plan's portfolio. The Bond Collective Trust Fund also had some international investments. In addition, the Plan's corporate bonds and debentures include international bonds with a fair value of \$3,231,547, representing 1.0% of the Plan's portfolio.

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(b) Intergovernmental Revenue and Receivables

Amounts due from other governments at December 31, 2020 consisted of the following:

	Primary Government			Total
	General	Health	Nonmajor Governmental	
Federal:				
Department of Health and Human Services:				
Administration for Children & Families				
Child Care Inspections	\$ -	3,645	-	3,645
Title IV-E	13,625	-	-	13,625
Department of Justice				
Violence Against Women Office				
Prevention & Prosecution of Sexual Assault	-	-	28,549	28,549
Office of Justice Programs				
Drug Abatement Response Team	-	-	60,749	60,749
Byrne Justice Assistance	-	-	217,805	217,805
Equity & Inclusion	-	-	793	793
Multi-Jurisdictional Drug Task Force	-	-	43,709	43,709
Victims of Crime Act (VOCA)	-	-	20,937	20,937
Missouri Western Interdiction and Narcotics	-	-	26,709	26,709
Office of Juvenile Justice and Delinquency Prevention				
Gender Specific Tracker Program	-	-	13,131	13,131
Disproportionate Minority Contact Coordinator	-	-	19,360	19,360
Executive Office of the President:				
High Intensity Drug Trafficking Area (HIDTA)	-	-	800	800
Department of Agriculture:				
National School Lunch and Breakfast	2,057	-	-	2,057
Department of Homeland Security				
State Emergency Management Agency				
Emergency Management Preparedness	-	-	31,220	31,220
Department of Transportation:				
Federal Highway Administration				
Little Blue Trace	-	-	145,539	145,539
Rock Island	-	-	1,893,619	1,893,619
Tarsney Lake Bridge (BRO-B048(55))	-	-	3,410	3,410
National Highway Traffic Safety Administration				
Traffic Unit	-	-	8,054	8,054
DWI Saturation Enforcement	-	-	3,785	3,785
Total Federal	\$ 15,682	3,645	2,518,169	2,537,496

	Primary Government			Total
	General	Health	Nonmajor Governmental	
State:				
Circuit Court Cost Reimbursements	\$ 1,142,013	-	-	1,142,013
Department of Corrections	25,410	10,500	-	35,910
Department of Mental Health	2,500	-	-	2,500
Department of Public Safety	-	-	15,587	15,587
Department of Revenue	8,649	-	8,649	17,298
Department of Social Services	1,321,123	-	27,311	1,348,434
Division of Youth Services	5,925	-	-	5,925
Office of Administration	-	-	250,000	250,000
Office of State Court Administrator	-	-	5,016	5,016
State Tax Commission	-	-	744,008	744,008
Total State	2,505,620	10,500	1,050,571	3,566,691
Total Intergovernmental Receivables	\$ 2,521,302	14,145	3,568,740	6,104,187

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Intergovernmental revenue during the year December 31, 2020 consisted of the following:

	Primary Government				Total
	General	Health	CARES Act	Nonmajor Governmental	
Federal:					
Department of Health and Human Services:					
Administration for Children and Families					
Child Care Inspections	\$ -	16,330	-	-	16,330
Title IV-D Child Support	674,243	-	-	-	674,243
Title IV-E Foster Care	46,807	-	-	-	46,807
Centers for Disease Control & Prevention					
Violent Death & Enhanced Opioid Surveillance	-	8,130	-	-	8,130
Department of Justice:					
Equitable Sharing Program	-	-	-	32,845	32,845
Bureau of Justice Assistance					
Byrne Justice Assistance Grant	-	-	-	139,181	139,181
Drug Abatement Response Team (DART)	-	-	-	126,855	126,855
Equity & Inclusion	-	-	-	36,118	36,118
Missouri Western Interdiction & Narcotics Task Force	-	-	-	71,656	71,656
Multi-Jurisdictional Drug Task Force	-	-	-	190,302	190,302
Office for Victims of Crime					
Victims of Crime Act	-	-	-	279,121	279,121
Office of Juvenile Justice and Delinquency Prevention					
Gender Specific Tracker Program	-	-	-	53,311	53,311
Disproportionate Minority Contact Coordinator	-	-	-	71,087	71,087
Violence Against Women Office					
Prevention and Prosecution of Sexual Assault	-	-	-	28,549	28,549
Executive Office of the President:					
High Intensity Drug Trafficking Area (HIDTA)	-	-	-	80,100	80,100
Department of Agriculture:					
Food & Nutrition Service					
National School Lunch and Breakfast	52,979	-	-	-	52,979
Food Donation Program	10,486	-	-	-	10,486
Summer Food Inspections	-	455	-	-	455
Department of Transportation:					
Federal Highway Administration					
Little Blue Trace Trail	-	-	-	145,539	145,539
Rock Island	-	-	-	5,967,644	5,967,644
Tarsney Lake Spillway Bridge	-	-	-	22,390	22,390
National Highway Traffic Safety Administration					
DWI Saturation Enforcement	-	-	-	14,388	14,388
Traffic Unit	-	-	-	238,562	238,562
Department of Homeland Security:					
Emergency Management Preparedness	-	-	-	31,220	31,220
Levasy	-	-	-	13,328	13,328
Department of Treasury					
Build America Bonds Interest Subsidy	-	-	-	135,960	135,960
Departmental Offices					
CARES Act	-	-	91,524,866	-	91,524,866
Total Federal	\$ 784,515	24,915	91,524,866	7,678,156	100,012,452

JACKSON COUNTY, MISSOURI

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December 31, 2020

Primary Government						
	General	Health	CARES Act	Sports Complex Sales Tax Debt	Nonmajor Governmental	Total
State:						
Circuit Court Cost Reimbursements	\$ 7,246,581	-	-	-	-	7,246,581
Department of Elementary & Secondary Education	472	-	-	-	-	472
Department of Mental Health	20,000	-	-	-	-	20,000
Department of Public Safety	-	-	-	-	133,344	133,344
Department of Revenue	185,990	-	-	-	185,990	371,980
Department of Social Services	2,343,478	-	-	-	162,183	2,505,661
Division of Youth Services	14,925	-	-	-	-	14,925
Missouri Emergency Response Commission (MERC)	-	58,302	-	-	-	58,302
Office of Administration	-	-	-	-	3,000,000	3,000,000
Office of State Court Administrator	-	-	-	-	30,167	30,167
State Tax Commission - Assessment Reimbursement	-	-	-	-	738,742	738,742
Total State	9,811,446	58,302	-	-	4,250,426	14,120,174
Local:						
City of Blue Springs	-	-	-	-	100	100
City of Buckner	-	-	-	-	100	100
City of Grain Valley	-	-	-	-	100	100
City of Grandview	-	-	-	-	100	100
City of Greenwood	-	-	-	-	100	100
City of Independence	-	-	-	-	100	100
City of Kansas City	-	-	-	2,000,000	-	2,000,000
City of Lake Lotawana	-	-	-	-	100	100
City of Lake Tapawingo	-	-	-	-	100	100
City of Lee's Summit	-	-	-	-	25,100	25,100
City of Lone Jack	-	-	-	-	100	100
City of Oak Grove	-	-	-	-	100	100
City of Raytown	-	-	-	-	100	100
City of Sugar Creek	-	-	-	-	100	100
Jackson County Sports Authority	-	-	-	5,234,371	385,310	5,619,681
Kansas City Area Transportation Association	-	-	-	-	1,401,272	1,401,272
Total Local	-	-	-	7,234,371	1,812,882	9,047,253
Total Intergovernmental Revenue	\$ 10,595,961	83,217	91,524,866	7,234,371	13,741,464	123,179,879

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

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(c) Tax Revenues

Tax revenues, including interest and penalties, for the year ended December 31, 2020 were as follows:

	General Fund	Health Fund	Sports Complex Sales Tax Debt Service Fund	Nonmajor Governmental Funds	Total
Property tax	\$ 27,099,589	26,371,389	-	25,012,622	78,483,600
Sales tax	47,727,816	-	38,188,533	26,108,068	112,024,417
Cigarette tax	1,822,000	-	-	-	1,822,000
Financial institution tax	438,776	-	-	-	438,776
Other taxes	192,146	-	-	1,116,047	1,308,193
Total	<u>\$ 77,280,327</u>	<u>26,371,389</u>	<u>38,188,533</u>	<u>52,236,737</u>	<u>194,076,986</u>

The County levies property taxes on September 1 for the current year based on assessed values as of the prior January 1 of all real and personal property located in the County. Property taxes are billed after all levies are set and the taxes extended following the levy date and are due on December 31.

On January 1, the County may attach a lien and assess interest, penalties and fees to all property for which taxes are unpaid. The interest consists of a 1.5% per month charge up to a maximum of 18.0% per year and fees are a one-time 8.0% charge. Real estate taxes remaining unpaid for three years are subject to collection through foreclosure proceedings.

Assessed values are established by the Department of Assessment, are reviewed by the County Board of Equalization and the State Tax Commissioner and are computed at 32%, 19% and 12% of estimated fair value for commercial, residential and farm property, respectively. Personal property is computed at 33⅓% of its market valuation. Based on the last valuation, the total assessed value as of January 1, 2020 was approximately \$12.34 billion.

The County is permitted by Missouri State Statutes to levy taxes up to \$0.35 per \$100 of assessed valuation for general governmental services (General Fund) other than the payment of principal and interest on long-term debt, up to \$0.35 per \$100 for Special Road and Bridge Fund, up to \$0.38 per \$100 for Health Fund, up to \$0.20 per \$100 for Parks and Recreation Fund, up to \$0.10 per \$100 for Developmental Disability Services (Component Unit), and in unlimited amounts for the payment of principal and interest on long-term debt. Pursuant to authorization granted in the Missouri State Statutes, Jackson County voters approved a countywide sales tax, which required the total County property tax levy be reduced by 70% of sales tax revenues collected in the year. The County also receives a one-quarter of 1% sales tax for the purpose of providing prosecution, incarceration, treatment, prevention and law-enforcement activities to combat illegal drugs. The citizens further reapproved this tax in November 2016 to become effective in April 2018 and shall automatically terminate after nine years, in March 2027.

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Property tax levies per \$100 assessed valuation for the year were as follows:

	Levy	Levy after Sales Tax Reduction
Primary government:		
General Fund	\$ 0.2123	0.2123
Health Fund	0.2740	0.2095
Park Fund	0.1330	0.1204
Special Road and Bridge Fund	0.2562	0.0688
Total primary government	<u>\$ 0.8755</u>	<u>0.6110</u>
Component unit:		
Developmentally disabled	\$ 0.0649	0.0649

Property taxes levied for the current year are recorded as receivables; however, property taxes not collected within sixty days after year-end are deferred. An allowance for estimated uncollectible receivables is based upon historical trends. The total allowance of \$304,517 was deducted from the respective receivables on current and prior years' taxes as follows:

Primary government:	
General Fund	\$ 125,056
Health Fund	77,181
Park Fund	44,809
Special Road and Bridge Fund	36,198
Assessment Fund	21,273
	<u>\$ 304,517</u>

The County accounts for property tax collections in the Tax Distribution Fund and Protest Impound Fund (Custodial Funds). During the current year, the County collected and distributed property taxes of approximately \$1.14 billion. Included in this amount are the County's property taxes and other jurisdictions' property taxes that were remitted to the appropriate entities along with interest.

Assessment and Collection Fees: The County is entitled to a 1% retainage on taxes collected on behalf of the various taxing jurisdictions and an assessment commission of 0.6% of all taxes billed. This revenue, which amounted to \$11,474,302 and \$7,067,983, respectively, for the year is included in charges for services in the General Fund and the Assessment Reimbursement (nonmajor Special Revenue) Fund.

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

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(d) Tax Exemptions and Abatements

Jackson County provides two sales tax exemption programs authorized by the State of Missouri: Show-Me Green Sales Tax Holiday and Back to School Sales Tax Holiday.

- Show-Me Green Sales Tax Holiday

The Show-Me Green Sales Tax Holiday is authorized under Section 144.526.1, RSMO, where during a seven-day period starting on April 19 and ending April 25, sales of qualifying Energy Star certified new appliances are exempt from County sales tax. The exemption equals 100% of the County sales tax and is done at the time of purchase. No other commitments were made by the County as part of this program. The administration of this program is at the State level, so the financial impact of the program on a County level is indeterminable, due to limited availability of information.

- Back to School Sales Tax Holiday

The Back to School Sales Tax Holiday is authorized under Section 144.049.1, RSMO, where, during a three-day period beginning on the first Friday in August and ending on the following Sunday, purchases of clothing, school supplies, computers and certain other items defined by the statute are exempt from County sales tax for this time period only. Only purchases for personal use qualify. The exemption equals 100% of the County sales tax and is done at the time of purchase. No other commitments were made by the County as part of this program. The administration of this program is at the State level, so the financial impact of the program on a County level is indeterminable, due to limited availability of information.

Jackson County is subject to property and sales tax abatements through various programs implemented by the cities of Kansas City, Independence, Lee's Summit, Blue Springs, Grain Valley, Grandview, Raytown and Sugar Creek. The programs include Tax Increment Financing, Chapter 99, Chapter 100, Chapter 353 and Enhanced Enterprise Zone. The definitions described below are meant to be general descriptions of the abatements.

- Tax Increment Financing ("TIF")

The enacting authority for TIF is Chapter 99, RSMO. A TIF project diverts tax revenue, above an established base level of taxes, to a special allocation fund that allows certain project costs to be reimbursed for up to 23 years. Most commonly, the two sources of funds that are diverted are Payments In Lieu of Taxes ("PILOTs") and Economic Activity Taxes ("EATs"). Generally, 100% of PILOTs (real property based taxes) and 50% of EATs (sales, utilities and earnings based taxes) are diverted. A basic requirement, as outlined in Section 99.810.1 (1), RSMO, is: "The redevelopment area on the whole is a blighted area, a conservation area, or an economic development area, and has not been subject to growth and development through investment by private enterprise and would not reasonably be anticipated to be developed without the adoption of tax increment financing." Each agreement will vary from project to project.

JACKSON COUNTY, MISSOURI

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- Chapter 99

The enacting authority for Chapter 99 tax abatements is Chapter 99, RSMO, which creates a Land Clearance for Redevelopment Authority (“LCRA”). Chapter 99 tax abatements generally last for 10 years and abate 100% of real property taxes above established base taxes. Chapter 99 tax abatements may involve negotiated PILOTs. Often, a project will seek eligibility for tax abatement by seeking to remove blight. Each agreement will vary from project to project.

- Chapter 100

The enacting authority for Chapter 100 tax abatements is Chapter 100, RSMO. Generally, a Chapter 100 project transfers property to a municipality for a specified number of years. An Industrial Development Plan must be approved by the City. The municipality can then issue bonds to facilitate the financing of a variety of projects including offices, warehouses, distribution facilities and industrial plants. Land, buildings, fixtures and machinery may also be financed using the bond proceeds. The use of these bonds provides the ability to abate a percentage of real and/or personal property tax. In addition to debt payment, there may be negotiated PILOTs. A sales tax exemption when purchasing equipment, machinery and other eligible purchases may also be provided. Each agreement will vary from project to project.

- Chapter 353

The enacting authority for Chapter 353 tax abatements is Chapter 353, RSMO. Chapter 353 is a tax abatement whereby property transfers through a redevelopment corporation and can last up to 25 years. For example, in a 25 year abatement, 100% of real property taxes may be abated, except for the base property taxes for the land, for the first 10 years. In the subsequent 15 years, 50% of all taxes may be abated. Chapter 353 tax abatements may involve negotiated PILOTs. Often, a project will seek eligibility for tax abatement by seeking to redevelop a blighted area. Each agreement will vary from project to project.

- Enhanced Enterprise Zone (“EEZ”)

The enacting authority for Enhanced Enterprise Zones is Chapter 135, RSMO. EEZs provide local property tax abatements to new or expanding businesses. The EEZ generally abates 50% of taxes for a specified number of years, not to exceed 25, and may involve negotiated PILOTs. Eligibility requirements are that the project is located in an EEZ, invests a minimum of \$100,000 and creates a minimum of two new full-time jobs. Each agreement will vary from project to project.

- Multi-Abatement

Certain properties have been classified as Multi-Abatement in which more than one abatement applies: (i) TIF and Chapter 99; (ii) TIF and Chapter 353; and (iii) TIF and EEZ. Each agreement will vary from project to project.

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

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The financial impact of each abatement program on Jackson County for 2020 is summarized below:

<u>City</u>	<u>Type of Abatement</u>							<u>Grand Total</u>
	<u>Chapter 100</u>	<u>Chapter 353</u>	<u>Chapter 99</u>	<u>Enhanced Enterprise Zone</u>	<u>Multi- Abatement</u>	<u>TIF (PILOTS)</u>	<u>TIF (EATS)</u>	
Blue Springs	\$ 32	\$ 19,756	\$ -	\$ -	\$ 2,666	\$ 152,666	\$ 557,998	\$ 733,118
Grain Valley	16,067	-	-	-	-	30,542	166,187	212,796
Grandview	17,704	5,629	-	44,301	-	83,002	130,271	280,907
Independence	59,328	68,589	-	-	24,168	1,181,433	1,471,250	2,804,768
Kansas City	661,044	1,514,543	196,647	101,427	667,271	2,329,617	1,926,078	7,396,627
Lee's Summit	99,520	22,982	12,166	-	9,121	358,262	307,784	809,835
Oak Grove	596	107	-	-	-	-	-	703
Raytown	-	17,655	-	-	-	36,476	276,729	330,860
Sugar Creek	-	-	-	-	-	3,698	13,918	17,616
Total	\$ 854,291	\$ 1,649,261	\$ 208,813	\$ 145,728	\$ 703,226	\$ 4,175,696	\$ 4,850,215	\$ 12,587,230

(e) Long-Term Liabilities

State statutes permit the County, by vote of four-sevenths of the voting electorate in a general election or by vote of two-thirds of the voting electorate in a special election, to incur general obligation indebtedness not to exceed 10% of the assessed value of taxable tangible property.

At December 31, 2020, based on the total assessed valuation of taxable tangible property of approximately \$12.34 billion, the total general obligation debt limit was \$1,234,288,614.

In December 2020, the County issued the tax-exempt Series 2020 Special Obligation Refunding Bonds (Animal Shelter Project) in the amount of \$4,060,000. The proceeds of the Series 2020 Bonds were used for the purpose of (a) refunding of the Jackson County, Missouri Taxable Special Obligation Bonds, Series 2010, and (b) paying costs related to the issuance of the Series 2020 Bonds.

The total derived from the sale of bonds and the liquidation of the reserve fund of the Series 2010 Bonds was \$4,544,481. Of this amount, \$4,445,964 was sent to the escrow agent for deposit into an escrow fund. The escrow fund was used to pay the principal of and interest on the refunded Series 2010 Bonds when called for redemption on December 15, 2020. In addition, \$98,517 was allocated to pay the costs related to the issuance of the Series 2020 Bonds.

The premium generated at closing of the Series 2020 Bonds was \$133,696. Total savings generated over the life of the Series 2020 Bonds from the refunding of the Series 2010 Bonds are approximately \$1,465,000 and the economic gain is approximately \$847,000.

The Series 2020 Bonds are fixed-rate obligations with interest rates from 2.25% to 3.00%. The final maturity of the bonds is August 1, 2040. Moody's Investor Service has assigned the Series 2020 Bonds a long-term municipal bond rating of "Aa3."

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

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The following is a summary of changes in long-term liabilities of the County for the year ended December 31, 2020:

	Beginning Balance	Additions	Reductions	Ending Balance	Amounts Due Within One Year
Governmental activities:					
Leasehold bonds	\$ 1,981,236	-	1,981,236	-	-
Special obligation bonds	384,810,000	4,060,000	28,950,000	359,920,000	25,850,000
Plus bond premium	45,749,361	133,696	3,885,095	41,997,962	-
Total bonds payable	432,540,597	4,193,696	34,816,331	401,917,962	25,850,000
Obligations to U.S. government	8,470,610	-	359,606	8,111,004	371,624
Capital lease obligations	1,014,211	-	203,420	810,791	205,703
Accrued claims and judgments	4,010,116	3,337,688	4,629,655	2,718,149	2,687,541
Accrued compensated absences	7,371,526	1,465,438	575,156	8,261,808	701,037
Other post employment benefit liability	5,670,008	-	126,390	5,543,618	-
Net pension liability	40,077,327	5,069,255	-	45,146,582	-
Total governmental activities long-term liabilities	\$ 499,154,395	14,066,077	40,710,558	472,509,914	29,815,905
Enterprise activities:					
Capital lease obligations	\$ 32,449	-	32,449	-	-
Accrued compensated absences	195,492	36,206	27,621	204,077	10,512
Other post employment benefit liability	99,564	-	6,380	93,184	-
Net pension liability	817,905	103,454	-	921,359	-
Total enterprise activities long-term liabilities	\$ 1,145,410	139,660	66,450	1,218,620	10,512

The following funds provided contributions to the net pension liability: General, Health, Park, Special Road and Bridge, Sewer, Convention/Sports Complex, Anti-Crime Sales Tax, Grant, Check Collection, Prosecuting Attorney, CARES Act, Homeless Assistance, Recorder Fees, Assessment Reimbursement, County Sheriff Revolving, and Park Enterprise. The following entities also provided contributions to the net pension liability: Little Blue Valley Sewer District, Kansas City Board of Election Commissioners, Jackson County Law Library Inc. and Jackson County Sports Complex Authority.

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December 31, 2020

Debt service requirements on long-term debt at December 31, 2020 are as follows:

Governmental Activities						
Obligations to U.S.						
Special Obligation Bonds		Government		Capital Lease Obligations		
	Principal	Interest	Principal	Interest	Principal	Interest
2021	\$ 25,850,000	16,348,408	371,624	271,070	205,703	11,501
2022	26,980,000	15,207,512	384,043	258,650	208,040	9,165
2023	28,190,000	13,958,217	396,878	245,815	210,429	6,775
2024	28,910,000	12,638,620	410,141	232,552	107,863	4,331
2025	30,245,000	11,277,780	423,849	218,845	78,756	1,827
2026-2030	153,630,000	34,926,396	2,341,427	872,040	-	-
2031-2035	39,675,000	6,731,994	2,759,719	453,748	-	-
2036-2040	11,445,000	3,613,544	1,023,323	86,903	-	-
2041-2045	12,285,000	1,725,294	-	-	-	-
2046+	2,710,000	91,463	-	-	-	-
Total	\$ 359,920,000	116,519,228	8,111,004	2,639,623	810,791	33,599

Governmental activities debt payable at December 31, 2020 comprises the following:

	Interest Rate	Maturity Date	Balance, December 31, 2020
Special obligation bonds:			
2011B	3.00%-4.75%	through 2027	\$ 12,585,000
2012	2.00%-4.50%	through 2027	17,170,000
2013	3.25%-4.00%	through 2029	19,940,000
2014	2.00%-5.00%	through 2031	249,485,000
2015	2.50%-4.00%	through 2031	8,865,000
2016	2.00%-5.00%	through 2046	47,815,000
2020	2.25%-3.00%	through 2040	4,060,000
Total special obligation bonds			\$ 359,920,000

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Notes to Basic Financial Statements

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The general purpose for each debt issuance is outlined below:

Jackson County, MO – 2011B	To renovate and improve Truman Medical Centers at Hospital Hill and Lakewood
Jackson County, MO – 2012	Refunding of the County's Special Obligation Bonds (To renovate and remodel Truman Medical Centers at Hospital Hill and Lakewood) Series 2001 and (Expansion of Truman Medical Center–Lakewood, to create a debt service fund, and to renovate and equip space for the Jackson County Medical Examiner) Series 2002
Jackson County, MO – 2013	Refunding of the County's Leasehold Revenue Bonds (To renovate, repair, and improve Jackson County's downtown and Independence Square facilities; to design, widen, and reconstruct County roads; and to help build the Fort Osage Education Center) Series 2003 and (To maintain HVAC systems, improve roads, and for Parks projects) Series 2005, and for land acquisition and related improvements for County parking facilities
Jackson County, MO – 2014	Refunding of the County's Special Obligation Bonds (To repair and make improvements to the Truman Sports Complex) Series 2006
Jackson County, MO – 2015	Refunding of the County's Public Building Corporation Leasehold Revenue Improvement Bonds (To renovate, repair and equip Jackson County facilities) Series 2006B
Jackson County, MO – 2016	To acquire the right-of-way of a 17.7 mile stretch of an existing railroad corridor (Rock Island Railroad Right of Way)
Jackson County, MO – 2020	Refunding of the County's Special Obligation Bonds (To acquire, construct, furnish and equip an animal shelter facility in the County) Series 2010
United States Army Corps of Engineers Capital Leases	For operations, maintenance, and enhancements of Blue Springs and Longview Reservoirs For acquisition of voting equipment for the Jackson County Election Board and a virtual server and storage system for the County

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Notes to Basic Financial Statements

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Obligations to U.S. Government

The County has entered into an agreement with the United States Army Corps of Engineers (Corps) whereby the County shared in the enhancement costs of the Blue Springs and Longview Reservoirs. The County's portion of annual payments, payable over 50 years, is \$365,137 for the Longview Reservoir and \$277,557 for the Blue Springs Reservoir. Payments for the Longview Reservoir commenced in 1986 and payments for the Blue Springs Reservoir commenced in 1990. In addition, the County is required to operate, maintain and provide major replacements for each reservoir.

Capital Leases

The Jackson County Election Board acquired new voting equipment at a cost of \$1 million. To finance this acquisition, the County entered into a ten-year capital lease-purchase agreement at an interest rate of 2.32%. The first payment was made in 2016. The remaining balance will be paid in 2021.

During 2020, the Jackson County Information Technology Department acquired new virtual server equipment at a cost of \$525,056. To finance this acquisition, Jackson County entered into a five-year capital lease-purchase agreement with no interest. The payments began in 2020.

There is no Business-type activities debt payable at December 31, 2020.

(f) *Interfund Balances and Transfers*

The composition of interfund receivables and payables as of December 31, 2020 is as follows:

Receivable Fund	Payable Fund	Amount
General Fund	Health Fund	\$ 3,960,289
General Fund	Office Services Fund	289,496
911 System	Emergency Services & Public Safety	53,352
Total		<u>\$ 4,303,137</u>

All interfund balances are due to the elimination of negative cash balances within the various funds and are expected to be repaid during the fiscal year ending December 31, 2021.

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Notes to Basic Financial Statements

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Fund transfers for the year ended December 31, 2020 are as follows:

	Transfers in		
	General	Nonmajor Governmental	Total Transfers In
Transfers out:			
General	\$ -	3,033,721	3,033,721
Health	259,460	4,935,012	5,194,472
Sports Complex Sales Tax			
Debt Service	-	20,290,686	20,290,686
Park Enterprise	195,647	642,693	838,340
Nonmajor governmental	2,508,054	11,619,591	14,127,645
Total transfers out	<u>\$ 2,963,161</u>	<u>40,521,704</u>	<u>43,484,865</u>

Interfund transfers were used to move revenues from the fund that ordinance or budget requires to collect them to the fund that ordinance or budget requires to expend them.

JACKSON COUNTY, MISSOURI

Notes to Basic Financial Statements

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(g) Capital Assets

Capital asset activity for the year ended December 31, 2020 was as follows:

	Beginning Balance	Increase	Decrease	Ending Balance
Governmental activities:				
Capital assets not being depreciated:				
Land	\$ 59,751,074	-	-	59,751,074
Infrastructure	90,658,146	263,855	-	90,922,001
Construction in progress	4,229,943	9,741,099	(556,478)	13,414,564
Total capital assets not being depreciated	154,639,163	10,004,954	(556,478)	164,087,639
Capital assets being depreciated:				
Buildings	222,551,792	762,398		223,314,190
Improvements other than buildings	19,924,279	387,058	-	20,311,337
Equipment and furniture	31,324,726	477,505	-	31,802,231
Vehicles	15,417,638	1,401,022	(130,136)	16,688,524
Truman Sports Complex	793,514,000	1,324,863	-	794,838,863
Total capital assets being depreciated	1,082,732,435	4,352,846	(130,136)	1,086,955,145
Less accumulated depreciation for:				
Buildings	(104,147,482)	(4,353,645)	-	(108,501,127)
Improvements other than buildings	(5,316,996)	(722,495)	-	(6,039,491)
Equipment and furniture	(22,565,060)	(2,025,945)	-	(24,591,005)
Vehicles	(11,091,425)	(866,356)	130,136	(11,827,645)
Truman Sports Complex	(438,887,981)	(35,652,600)	-	(474,540,581)
Total accumulated depreciation	(582,008,944)	(43,621,041)	130,136	(625,499,849)
Total capital assets being depreciated, net	500,723,491	(39,268,195)	-	461,455,296
Governmental activities capital assets, net	\$ 655,362,654	(29,263,241)	(556,478)	625,542,935

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	Beginning Balance	Increase	Decrease	Ending Balance
Business-type activities:				
Capital assets not being depreciated:				
Land	\$ 2,170,150	-	-	2,170,150
Infrastructure	5,502,461	-	-	5,502,461
Total capital assets not being depreciated	7,672,611	-	-	7,672,611
Capital assets being depreciated:				
Buildings	4,222,610	-	-	4,222,610
Improvements other than buildings	10,316,441	75,455	-	10,391,896
Equipment and furniture	2,617,205	137,453	-	2,754,658
Vehicles	337,740	-	-	337,740
Total capital assets being depreciated	17,493,996	212,908	-	17,706,904
Less accumulated depreciation for:				
Buildings	(2,505,331)	(77,547)	-	(2,582,878)
Improvements other than buildings	(7,864,723)	(200,692)	-	(8,065,415)
Equipment and furniture	(1,856,243)	(143,781)	-	(2,000,024)
Vehicles	(301,021)	(4,375)	-	(305,396)
Total accumulated depreciation	(12,527,318)	(426,395)	-	(12,953,713)
Total capital assets being depreciated, net	4,966,678	(213,487)	-	4,753,191
Business-type activities capital assets, net	\$ 12,639,289	(213,487)	-	12,425,802

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Within the statement of activities, depreciation expense was charged to functions of the primary government during the year ended December 31, 2020 as follows:

Governmental activities:	
General government	\$ 1,573,300
Public safety	2,196,449
Roads, highways and bridges	568,821
Health, welfare and community development	2,665,517
Culture and recreation	<u>36,616,954</u>
Total governmental activities depreciation expense	\$ <u><u>43,621,041</u></u>
Business-type activities:	
Park Enterprise	\$ <u><u>426,395</u></u>

Capital assets activity for the Developmental Disability Services (Component Unit) for the year ended December 31, 2020 was as follows:

	Beginning Balance	Increases	Decreases	Transfers	Ending Balance
Discretely presented component unit:					
Capital assets not being depreciated	\$ 2,051,104	-	-	-	2,051,104
Capital assets being depreciated	24,708,455	300,603	(230,912)	-	24,778,146
Less accumulated depreciation	<u>(15,694,213)</u>	<u>(883,923)</u>	<u>189,478</u>	<u>-</u>	<u>(16,388,658)</u>
Total capital assets being depreciated, net	<u>9,014,242</u>	<u>(583,320)</u>	<u>(41,434)</u>	<u>-</u>	<u>8,389,488</u>
Component unit capital assets, net	\$ <u><u>11,065,346</u></u>	<u><u>(583,320)</u></u>	<u><u>(41,434)</u></u>	<u><u>-</u></u>	<u><u>10,440,592</u></u>

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(h) Restricted, Unassigned and Nonspendable Fund Balances (except for General Fund)

A summary of encumbrances, other restricted fund balances, restricted compensated absences, unassigned fund balances and nonspendable fund balances is as follows:

Fund	Encumbrances	Prosecuting Attorney's Activities	Assessment Maintenance	Property Tax Collection Activities	Document Preservation	Emergency Telephone System	Homeless Assistance	Anti-Crime Activities	Domestic Violence Shelter Funding	Law Enforcement	Maintenance and Repair	Road Construction and Maintenance	Health and Welfare	Juvenile Services
Major funds:														
Health	\$ 473,423	-	-	-	-	-	-	-	-	-	-	-	5,961,798	-
CARES Act Fund	10,626,111	-	-	-	-	-	-	-	-	-	-	-	-	-
Sports Complex Sales Tax Debt Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total major funds	11,099,534	-	-	-	-	-	-	-	-	-	-	-	5,961,798	-
Nonmajor special revenue funds:														
Anti-Crime Sales Tax	1,267,832	-	-	-	-	-	-	11,459,924	-	-	-	-	-	-
Assessment Reimbursement	1,611,655	-	5,088,615	-	-	-	-	-	-	-	-	-	-	-
Check Collection	-	43,396	-	-	-	-	-	-	-	-	-	-	-	-
Collector	-	-	-	106,544	-	-	-	-	-	-	-	-	-	-
Convention/Sports Complex	-	-	-	-	-	-	-	-	-	-	-	-	-	-
County Sheriff Revolving	-	-	-	-	-	-	-	-	-	613,766	-	-	-	-
County Urban Road System	-	-	-	-	-	-	-	-	-	-	-	191,810	-	-
Domestic Abuse	-	-	-	-	-	-	-	-	39,966	-	-	-	-	-
Federal Forfeiture	-	-	-	-	-	-	-	-	-	222,800	-	-	-	-
Grant	3,357,220	-	-	-	-	-	-	-	-	-	-	-	-	-
Homeless Assistance	37	-	-	-	-	-	561,524	-	-	-	-	-	-	-
Inmate Security	146,000	-	-	-	-	-	-	-	-	239,936	-	-	-	-
Law Enforcement	-	-	-	-	-	-	-	-	-	39,245	-	-	-	-
Park	166,692	-	-	-	-	-	-	-	-	-	-	-	-	-
Prosecuting Attorney	-	391,224	-	-	-	-	-	-	-	-	-	-	-	-
Recorder Fees	3,220	-	-	-	213,834	-	-	-	-	-	-	-	-	-
Recorder Technology	-	-	-	-	102,342	-	-	-	-	-	-	-	-	-
Sewer	114	-	-	-	-	-	-	-	-	-	-	-	-	-
Special Road and Bridge	555,412	-	-	-	-	-	-	-	-	-	-	5,689,819	-	-
911 System	-	-	-	-	-	330,082	-	-	-	-	-	-	-	-
Total nonmajor special revenue funds	7,108,182	434,620	5,088,615	106,544	316,176	330,082	561,524	11,459,924	39,966	1,115,747	-	5,881,629	-	-
Nonmajor debt service funds:														
Public Facilities Authority	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Special Obligation Bond	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sports Complex/Parks	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total nonmajor debt service funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Nonmajor capital project funds:														
Rock Island Railroad Capital Project	257,955	-	-	-	-	-	-	-	-	-	-	-	-	-
Sports Complex Sales Tax Capital Project	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total nonmajor capital project funds	257,955	-	-	-	-	-	-	-	-	-	-	-	-	-
Total nonmajor funds	7,366,137	434,620	5,088,615	106,544	316,176	330,082	561,524	11,459,924	39,966	1,115,747	-	5,881,629	-	-
Encumbrances	\$ 18,465,671	139,404	1,611,655	-	3,220	-	37	1,233,100	-	206,385	8,540	560,579	11,099,534	24,106
Total fund balance by purpose	\$ 574,024	\$ 574,024	6,700,270	106,544	319,396	330,082	561,561	12,693,024	39,966	1,322,132	8,540	6,442,208	17,061,332	24,106

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Fund	Sewer System Service	Truman Sports Complex Activities	Culture and Recreation	Rock Island Railroad Project	Debt Service	Available for Grant Match	Total Encumbrances and Other Restricted	Restricted Compensated Absences	Total Restricted Fund Balance	Total Unassigned	Total Prepaid Expenditures	Total Fund Balance
Major funds:												
Health	\$ -	-	-	-	-	-	6,435,221	346,273	6,781,494	-	-	6,781,494
Sports Complex Sales Tax Capital Project	-	-	-	-	-	-	10,626,111	-	10,626,111	(10,626,111)	-	-
Sports Complex Sales Tax Debt Service	-	-	-	-	20,392,243	-	20,392,243	-	20,392,243	-	3,250	20,395,493
Total major funds	-	-	-	-	20,392,243	-	37,453,575	346,273	37,799,848	(10,626,111)	3,250	27,176,987
Nonmajor special revenue funds:												
Anti-Crime Sales Tax	-	-	-	-	-	-	12,727,756	650,916	13,378,672	-	-	13,378,672
Assessment Reimbursement	-	-	-	-	-	-	6,700,270	228,806	6,929,076	-	-	6,929,076
Check Collection	-	-	-	-	-	-	43,396	-	43,396	-	-	43,396
Collector	-	-	-	-	-	-	106,544	-	106,544	-	-	106,544
Convention/Sports Complex	-	3,517,451	-	-	-	-	3,517,451	-	3,517,451	-	-	3,517,451
County Sheriff Revolving	-	-	-	-	-	-	613,766	2,901	616,667	-	-	616,667
County Urban Road System	-	-	-	-	-	-	191,810	-	191,810	-	-	191,810
Domestic Abuse	-	-	-	-	-	-	39,966	-	39,966	-	-	39,966
Federal Forfeiture	-	-	-	-	-	-	222,800	-	222,800	-	-	222,800
Grant	-	-	-	-	-	782,513	4,139,733	-	4,139,733	-	-	4,139,733
Homeless Assistance	-	-	-	-	-	-	561,561	7,293	568,854	-	-	568,854
Inmate Security	-	-	-	-	-	-	385,936	-	385,936	-	-	385,936
Law Enforcement	-	-	-	-	-	-	39,245	-	39,245	-	-	39,245
Park	-	-	5,865,998	-	-	-	6,032,690	591,413	6,624,103	-	-	6,624,103
Prosecuting Attorney	-	-	-	-	-	-	391,224	19,292	410,516	-	-	410,516
Recorder Fees	-	-	-	-	-	-	217,054	16,029	233,083	-	-	233,083
Recorder Technology	-	-	-	-	-	-	102,342	-	102,342	-	-	102,342
Sewer	145,700	-	-	-	-	-	145,814	-	145,814	-	-	145,814
Special Road and Bridge	-	-	-	-	-	-	6,245,231	336,629	6,581,860	-	-	6,581,860
911 System	-	-	-	-	-	-	330,082	-	330,082	-	29,835	359,917
Total nonmajor special revenue funds	145,700	3,517,451	5,865,998	-	-	782,513	42,754,671	1,853,279	44,607,950	-	29,835	44,637,785
Nonmajor debt service funds:												
Public Facilities Authority	-	-	-	-	7	-	7	-	7	-	-	7
Special Obligation Bond	-	-	-	-	2,465,980	-	2,465,980	-	2,465,980	-	-	2,465,980
Sports Complex/Parks	-	-	-	-	35	-	35	-	35	-	-	35
Total nonmajor debt service funds	-	-	-	-	2,466,022	-	2,466,022	-	2,466,022	-	-	2,466,022
Nonmajor capital project funds:												
Rock Island Railroad Capital Project	-	-	-	342,045	-	-	600,000	-	600,000	-	-	600,000
Sports Complex Sales Tax Capital Project	-	8,416,262	-	-	-	-	8,416,262	-	8,416,262	-	-	8,416,262
Total nonmajor capital project funds	-	8,416,262	-	342,045	-	-	9,016,262	-	9,016,262	-	-	9,016,262
Total nonmajor funds	145,700	11,933,713	5,865,998	342,045	2,466,022	782,513	54,236,955	1,853,279	56,090,234	-	29,835	56,120,069
Encumbrances	114	-	501,759	3,077,238	-	-	-	-	-	-	-	-
Total fund balance by purpose	\$ 145,814	11,933,713	6,367,757	3,419,283	22,858,265	782,513	91,690,530	2,199,552	93,890,082	(10,626,111)	33,085	\$ 83,297,056

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(i) *Defined-Benefit Pension Plan*

Description of Plan

The County participates in the Jackson County, Missouri Revised Pension Plan (the Plan), which is a cost-sharing multiple-employer defined benefit pension plan providing for retirement and disability benefits for all eligible employees of Jackson County, the Little Blue Valley Sewer District, the Jackson County Board of Election Commissioners, the Kansas City Board of Election Commissioners, the Jackson County Sports Complex Authority, the Jackson County Law Library, Inc. and the Eastern Jackson County Multi-Jurisdictional Anti-Drug Task Force. The benefit provisions are provided under the authority of Section 50.337, RSMO. The County is the administrator of this cost-sharing multiple-employer plan.

The County has prepared a separate comprehensive annual financial report for the Plan for fiscal year ended June 30, 2020. The report includes financial statements and required supplementary information, including six-year historical trend information. The report may be obtained by writing to Jackson County, Missouri, Attention: Finance Department, 415 E. 12th Street, Room 105, Kansas City, Missouri 64106. Alternatively, the report is available on the Internet at <https://www.jacksongov.org/ArchiveCenter/ViewFile/Item/163>.

Summary of Benefits

Employees become eligible for the Plan on January 1 after completion of one year of full-time service. Employees are fully vested after five years of full-time service. The Plan calls for a normal retirement benefit at age 65 of 1.5% of their average monthly earnings for each year of credited service (computed average monthly earnings for the highest 36 consecutive months, from the previous 120 months). Effective December 15, 1997, the Plan was amended to also provide a normal retirement benefit to those active employees who have reached the age of 55 and whose years of age and credited service total 80 years. The Plan permits early retirement with reduced benefits for vested employees at the age of 55. The Plan also provides death and disability benefits. Benefits are recognized when due and payable in accordance with the terms of the Plan.

Effective November 5, 2003, the Plan was amended to provide a benefit schedule applicable to elected officials. The Plan allows for a normal retirement benefit calculation of 4.167% of average monthly earnings for each year of the first 12 years of credited services, plus 5% of average monthly earnings times years of credited service from years 12 to 16. The elected official is required to contribute 4% of his or her salary to the Plan.

Schedule of Employer Contributions

Participating employers' contributions to the Plan are determined through actuarial valuations on an annual basis. Under County Ordinances (Chapter 15), the actuarially determined contributions from participating employers of the Plan are calculated by an actuary. The contribution rates are based on a level percentage of covered-employee payroll to pay normal cost and contribute to the unfunded liability of the Plan. The normal cost contribution rate for

JACKSON COUNTY, MISSOURI

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all participating employers was computed to be 5.95% of active member payroll for the plan year ended June 30, 2020. The County's contributions to the Plan for the year ended December 31, 2020 were \$11,222,251.

Funding Status

The County has agreed to voluntarily contribute such amounts as are necessary to provide assets sufficient to meet benefits to be paid to Plan members. The Little Blue Valley Sewer District, the Jackson County Board of Election Commissioners, the Kansas City Board of Election Commissioners, the Jackson County Sports Complex Authority, the Jackson County Law Library, Inc. and the Eastern Jackson County Multi-Jurisdictional Anti-Drug Task Force also contribute to the Plan. There are no non-employer entities contributing to the Plan. The County has the right under the Plan to discontinue such contributions at any time and terminate the Plan. Employer contributions are subject to annual appropriation by Jackson County, Missouri and other related political subdivisions.

The Plan receives an annual actuarial valuation for the purpose of determining recommended contribution rates. The method of valuation at June 30, 2020 is the entry age, normal cost method. The actuary provides a range of contribution recommendations depending on how rapidly the past service liability is funded. The actuarially determined required minimum contribution, including amortization of past service liability over 30 years, amounted to \$8,198,897 or 13.26% of covered payroll for 2020. Employer contributions are recognized when due and the employer has made a formal commitment to provide the contributions.

Net Pension Liability

The County reported a liability of \$46,067,941 for its proportionate share of the net pension liability as of December 31, 2020. The net pension liability was measured as of June 30, 2020 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2020. The County's proportion of the net pension liability was based on the County's share of covered payroll relative to the covered payroll of all the Plan's participating employers. At June 30, 2020, the County's collective proportion was 92.62%, which was an increase of 0.26% from its proportion measured as of June 30, 2019. Pension amounts were allocated to the Park Enterprise fund based on the fund's share of covered payroll relative to the covered payroll of the County.

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Significant actuarial assumptions used in the valuation of the Plan are as follows:

Actuarial Valuation Date	July 1, 2020
Actuarial Cost Method	Individual Entry Age Normal Method
Amortization Method	20-year Layered, Level Dollar
	20-year closed for 2013 COLA change
Remaining amortization period	20 years
Asset Valuation Method	5-year smoothed market
Investment Rate of Return	6.75% compounded annually, net of expenses
Discount rate	6.75%
Inflation	2.5% per annum
Projected Salary Increases	Ranges from 2.75% to 4.75%
Mortality	
Active and Terminated Vested Participants	RP 2014 Healthy Non-Annuitant Table adjusted back to 2006 using MP-2014, projected forward with MP-2016 on a generational basis
Beneficiaries and Retirees	RP-2014 Healthy Annuitant Table adjusted back to 2006 using MP-2014, multiplied by 1.2 for males and 1.0 for females, and projected forward with MP-2016 on a generational basis
Disabled Members	RP-2014 Disabled Mortality Table adjusted back to 2006 using MP-2014, projected forward with MP-2016 on a generational basis

The actuarial assumptions used in the valuation were based on the results of the most recent actuarial experience study, which covered the five-year period ended June 30, 2016. The experience study is dated August 24, 2017.

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The long-term expected rate of return on the Plan's investments was determined using a building-block method in which expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These real rates of return are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

<u>Asset Class</u>	<u>Long-Term Expected Real Rate of Return</u>
	<u>2020</u>
Core Bonds	2.60%
Core Plus	2.87%
U.S. Large Cap Equity	7.14%
U.S. Small Cap Equity	8.43%
International Developed Equity	8.14%
Emerging Market Equity	9.48%
Long-Short Equity	5.46%
Core Real Estate	6.73%
Value Added Real Estate	8.23%

The discount rate used to measure the total pension liability was 6.75%. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the employee rate. Based on the assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability. For the July 1, 2020 actuarial valuation, a 6.75% discount rate was used. The sensitivity of the net pension liability to changes in the discount rate for the year ended December 31, 2020 for the County is as follows:

Net Pension Liability	1% Decrease (5.75%)	Current Discount (6.75%)	1% Increase (7.75%)
2020	\$ 89,814,704	46,067,941	10,024,165

Detailed information about the pension plan's fiduciary net position is available in the separately issued Plan comprehensive annual financial report.

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Pension Expense

For the year ended December 31, 2020, the County recognized pension expense of \$6,551,028. Annual pension expense consists of service cost, interest and administrative expenses on the pension liability less employee contributions and projected earnings on pension plan investments. The difference between actual and expected earnings is recorded as a deferred outflow/inflow of resources recognized in pension expense over a five-year period.

Deferred Outflows/Inflows of Resources Related to Pensions

In accordance with GASB Statement No. 68, the County recognizes differences between actual and expected experience with regard to economic or demographic factors, changes in assumptions about future economic or demographic factors, the difference between actual and expected investment returns, changes in proportion and contributions subsequent to the measurement date as deferred outflows/inflows of resources. At December 31, 2020, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources as follows:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference in expected and actual experience	\$ 25,622	475,990
Changes in assumptions	-	-
Net difference between projected and actual earnings on Plan investments	3,029,645	-
Changes in proportion and differences between contributions and proportionate share of contributions	177,188	23,317
Contributions subsequent to the measurement date	5,772,789	-
	<u>\$ 9,005,244</u>	<u>499,307</u>

The \$5.8 million reported as deferred outflows of resources related to pensions resulting from the County's contributions subsequent to the measurement date will be recognized as a reduction to the net pension liability in the year ending December 31, 2021.

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The County recognizes differences between actual and expected investment earnings included in deferred outflows/inflows of resources on a straight line basis over five years. Differences between expected and actual economic experience, changes in actuarial assumptions, and changes in proportion and differences between contributions and the proportionate share of contributions are amortized over the average expected remaining service life of the Plan's participants. The following table summarizes the future recognition of these items:

	<u>Recognition</u>
Year ended December 31:	
2021	\$ (1,861,720)
2022	1,101,936
2023	1,845,575
2024	1,647,357
	<u>\$ 2,733,148</u>

(j) Commitments and Contingencies

Truman Medical Center

Truman Medical Center (TMC) and the County are parties to an agreement whereby TMC will operate the County's hospital and healthcare facilities and related health services for Truman Medical Center – East and the Jackson County Health Department.

The County has contractually agreed to pay TMC an amount to be determined and appropriated annually by the County Legislature (\$5,149,857 in 2020). These payments are intended to compensate TMC for medical services rendered to the residents of the County and to substantially cover the debt service costs on TMC's federally guaranteed loan, the payment of which is the obligation of TMC. This contract is to automatically continue in effect on a year-to-year basis unless terminated by either party by submitting notice.

Jackson County Sports Authority

On January 19, 1990, the Authority entered into lease agreements with the two major tenants of the Truman Sports Complex, the Kansas City Royals Baseball Corporation and the Kansas City Chiefs Football Club, Inc., for a period of 25 years. On April 3, 1990, County residents approved a property tax shift to help provide for this funding. Also, Missouri State legislation passed in 1989 allows local funding to be matched by state funds. On January 24, 2006, and with successful passage of a 3/8 cent sales tax election on April 4, 2006, the lease agreements were amended to extend the original leases to January 31, 2031. In connection with the lease agreements, the County entered into an agency agreement with the Authority whereby the County agreed, subject to annual appropriation, to transfer certain park levy funds to the Authority to pay for operations of the stadiums and capital improvements.

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Notes to Basic Financial Statements

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At December 31, 2020, the sports teams had certain operating and capital improvement costs related to fiscal years 2013-2020 that may be eligible for reimbursement. These costs only become eligible for reimbursement once the request is received by the Authority, approved and appropriated, and if there are sufficient pledged revenues in excess of the required debt service on the Series 2014 Special Obligation Refunding Bonds (Harry S. Truman Sports Complex Project).

COVID-19

As a result of the spread of the SARS-CoV-2 virus and the incidence of COVID-19, economic uncertainties have arisen which may negatively affect the financial position, results of operations and cash flows of the County. The duration of these uncertainties and the ultimate financial effects cannot be reasonably estimated at this time.

Risk Management

The County is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; unemployment claims and natural disasters. The County uses a Self-Insurance Fund (an Internal Service Fund) to account for and finance its uninsured risks of loss. Under this program, the Self-Insurance Fund provides coverage for general liability and up to a maximum of \$750,000 for each worker's compensation claim, \$250,000 for each real and personal property damage claim, \$250,000 for each automobile liability claim, \$25,000 for each moveable equipment damage claim, \$10,000 for each employee dishonesty claim and \$1,000 for each automobile comprehensive claim. The County purchases commercial insurance for claims in excess of coverage provided by the Self-Insurance Fund and for all other risk of loss. Settled claims have not exceeded this commercial coverage in any of the past three fiscal years.

The County is a member of the Missouri Public Entity Risk Management Fund (MOPERM). MOPERM is a nonprofit, shared-risk, or Self-Insurance fund created by the Missouri General Assembly to provide liability protection to participating public entities. The County pays annual premiums to MOPERM for property and casualty insurance coverage.

MOPERM has the authority to assess members for any deficiencies of revenues under expenses for any single plan year. Likewise, they have the authority to declare refunds to members for the excess of revenues over expenses relating to any single plan year. MOPERM has not had deficiencies in any of the past three fiscal years.

All funds of the County participate in the Self-Insurance program and make payments to the Self-Insurance Fund based on estimates of the amounts needed to pay prior and current year claims and insurance premiums. The claims liability of \$2,718,149 reported in the Self-Insurance Fund at December 31, 2020 is based on the requirement that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Changes in the Self-Insurance Fund's claims liability for the years ended December 31, 2019 and 2020 were as follows:

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	Claims Liability – Beginning of Year	Current Year Claims and Change in Estimate	Claim Payments	Claims Liability – End of Year
Fiscal year:				
2019	\$ 3,765,679	3,808,801	(3,564,364)	4,010,116
2020	4,010,116	3,337,688	(4,629,655)	2,718,149

The County and its related entities are defendants in numerous lawsuits, arising in the ordinary course of activities. The County Counselor has reviewed the status of pending lawsuits and estimates that an adverse decision in cases that are considered to have a reasonably possible chance of loss range from approximately \$0 to \$5.3 million in excess of any applicable insurance or amounts accrued in the Self-Insurance Fund. In addition, possible losses could not be estimated for some lawsuits.

(k) Pledged Revenue

The County has pledged specific revenue streams to secure the repayment of certain outstanding debt issues. The general purpose of the debt is listed in note 2(e). The following table lists those revenues and the corresponding debt issue along with the amount and term of the pledge remaining, the current fiscal year principal and interest on the debt, the amount of pledged revenue recognized during the current fiscal year, and the approximate percentage of the revenue stream that has been committed if estimable:

Issue	Type of Revenue Pledged	Amount of Revenue Pledged	Term of Commitment	Percentage of Revenue Pledged	Recognized for the Year Ended December 31, 2020	Principal and Interest for the Year Ended December 31, 2020
Jackson County, MO		0.375% sales				
2014 Special	County	tax per year	25 years through 2031	100%	\$ 38,212,422	\$ 30,031,250
Obligation	Stadium Sales Tax	plus interest	25 years through 2031	100	2,234,371	*
	Park Property Tax \$	-	Subject to appropriation			
	City Contribution	-	by City	100	2,000,000	*
	State Contribution	-	Subject to appropriation			
	Chiefs Lease	-	by State	100	3,000,000	*
	Chiefs Parking Fees	-	25 years through 2031	100	2,721,523	*
	Royals Lease	-	25 years through 2031	100	296,973	*
	Royals Parking Fees	-	25 years through 2031	100	1,821,378	*
	Royals Ticket Fees	-	25 years through 2031	100	274,687	*
					436,262	*

*Principal and interest of \$30,031,250 applies to all types of revenue pledged.

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(I) Other Post-Employment Benefits (OPEB) Liability

Plan Description

In addition to providing the pension benefits described earlier, the County provides employees that retire under the plan, at the same time they end their service to the County, the opportunity for continuation of medical and dental insurance coverage offered through Blue Cross Blue Shield as part of a single-employer defined benefit OPEB plan. Retirees who elect to continue coverage in the medical and dental plans offered through Blue Cross Blue Shield are required to pay a contribution until the employee becomes eligible for Medicare. Since the retirees pay the premiums each year, the County's share of any premium cost is determined on the basis of a blended rate or implicit rate subsidy calculation. A stand-alone financial report is not available regarding the OPEB benefits provided.

Benefits Policy

Retirees and their spouses may obtain Medical coverage until Medicare eligibility by paying required premium rates. Upon retiree death or attainment of age 65, spouses may continue COBRA coverage for up to three years. The required premium rates are based to some degree on active experience so retirees are not charged the full age-based projected cost.

Benefit Payments

The County does not pay retiree benefits directly; they are paid implicitly over time through employer subsidization of active premiums that would be lower if retirees were not part of the experience group. As of December 31, 2020, the County has not set aside assets in trust to pay future benefits and has not established a plan or equivalent arrangement that contains an irrevocable transfer of assets dedicated to providing benefits to retirees. Since no trust fund has been established for funding the OPEB obligation related to the implicit rate subsidy, the entire OPEB obligation is classified as unfunded.

Employees Covered by Benefit Terms

At December 31, 2020, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefit payments	10
Active employees	1,492
Total	1,483

Total OPEB Liability

The total OPEB liability of \$5,636,802 was measured as of December 31, 2020, and was determined by an actuarial valuation as of December 31, 2020.

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The total OPEB liability in the December 31, 2020 actuarial valuation was determined using the following actuarial assumptions:

Discount rate: 1.96% per annum

Salary increases: 2.75% to 4.75% per annum

Healthcare cost trend rate: Medical: 6.50% graded down to 4.50% over 8 years

The discount rate used for the plan was the average of the S&P Municipal Bond 20-Year High Grade Index and the Fidelity GO AA-20 Year Index as of December 31, 2020. Mortality rates were based on the RPH-2014 total dataset adjusted to 2006 using MP-2020 full generational improvement scale. The actuarial cost method was Entry Age Normal Level Percent of Salary.

Changes in Total OPEB Liability

Balance at 12/31/2019	\$ 5,769,572
Service costs	333,911
Interest costs	180,154
Changes of benefit terms	-
Changes in assumptions	(315,457)
Difference between expected and actual experience	(134,689)
Benefit payments	<u>(196,689)</u>
Net change	(132,770)
Balance at 12/31/2020	\$ 5,636,802

Sensitivity of Total OPEB Liability to Changes in the Healthcare Cost Trend Rate

The following represents the total OPEB liability calculated using the stated health care cost trend assumption, as well as what the total OPEB liability would be if it were calculated using a healthcare cost trend rate that is 1 percentage-point lower or 1-percentage-point higher than the assumed trend rate:

Healthcare cost trend rate				
<hr/>				
	1% Decrease	Current	1% Increase	
Total OPEB Liability	\$ 5,010,432	\$ 5,636,802	\$ 6,375,169	

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Sensitivity of Total OPEB Liability to Changes in the Discount Rate

The following represents the total OPEB liability calculated using the stated discount rate, as well as what the total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

		Discount rate		
		1% Decrease	Current	1% Increase
		1%	2%	3%
Total OPEB Liability	\$	6,186,519	5,636,802	5,138,760

OPEB Expense and Deferred Inflows of Resources Related to OPEB

For the year ended December 31, 2020, the County recognized OPEB expense of \$390,866. At December 31, 2020, the County reported deferred outflows of resources and deferred inflows of resources in relation to OPEB from the following sources:

	Deferred Outflows	Deferred Inflows
Changes in assumptions	\$ -	\$ 942,857
Differences between expected and actual experience	569,178	690,701
Total	<u>\$ 569,178</u>	<u>\$ 1,633,558</u>

Amounts reported as deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Years Ending December 31:	
2021	\$ (123,999)
2022	(123,999)
2023	(123,999)
2024	(123,999)
2025	(123,999)
Thereafter	(444,385)
	<u>\$ (1,064,380)</u>

(m) Subsequent Events

The County received approximately \$15 million from the federal government for the purpose of providing emergency rental assistance to County residents during January and May 2021.

The County received approximately \$68 million from the federal government relating to the American Rescue Plan during June 2021.

JACKSON COUNTY, MISSOURI
Required Supplementary Information (Unaudited)
Budgetary Comparison Schedule
General Fund
Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Taxes:					
Property taxes	\$ 31,819,201	-	31,819,201	27,099,589	(4,719,612)
Sales taxes	49,434,000	-	49,434,000	48,124,492	(1,309,508)
Other taxes	2,013,000	-	2,013,000	2,452,923	439,923
Total taxes	83,266,201	-	83,266,201	77,677,004	(5,589,197)
Licenses and permits:					
Liquor	680,000	-	680,000	686,075	6,075
Total licenses and permits	680,000	-	680,000	686,075	6,075
Intergovernmental:					
State reimbursements	8,469,399	-	8,469,399	10,471,268	2,001,869
Federal grants	140,000	-	140,000	110,744	(29,256)
Total intergovernmental	8,609,399	-	8,609,399	10,582,012	1,972,613
Charges for services:					
Tax collection fees and penalties	21,529,000	-	21,529,000	23,388,443	1,859,443
Recording fees	2,331,000	-	2,331,000	3,080,540	749,540
Public administrator fees	526,000	-	526,000	743,541	217,541
Prisoner board	-	-	-	417,694	417,694
Leases and rental charges	740,400	-	740,400	692,176	(48,224)
Other fees and commissions	295,930	-	295,930	290,625	(5,305)
Total charges for services	25,422,330	-	25,422,330	28,613,019	3,190,689
Fines and forfeitures:					
Court costs	799,000	-	799,000	527,536	(271,464)
Court fees	1,118,000	-	1,118,000	612,213	(505,787)
Total fines and forfeitures	1,917,000	-	1,917,000	1,139,749	(777,251)
Interest	714,000	-	714,000	696,081	(17,919)
Miscellaneous	194,500	24,932	219,432	9,410,681	9,191,249
Total revenues	120,803,430	24,932	120,828,362	128,804,621	7,976,259
Expenditures:					
Current:					
General government:					
Legislative functions:					
County legislature	1,441,566	-	1,441,566	1,263,051	178,515
Clerk of county legislature	518,538	51,632	570,170	492,251	77,919
Legislative auditor	868,497	-	868,497	771,938	96,559
County executive:					
County executive	1,681,634	(32,445)	1,649,189	1,407,785	241,404
County counselor	2,565,470	8,971	2,574,441	2,061,932	512,509
Operations:					
Facilities management	8,567,515	984,094	9,551,609	8,846,220	705,389
Records Center rent	199,462	-	199,462	198,916	546
Human resources	1,143,041	58,431	1,201,472	854,622	346,850
Office of Communications	633,439	(115)	633,324	540,649	92,675
Financial services:					
Collections department	2,885,907	24,023	2,909,930	2,558,913	351,017
Assessment department	-	16,375,267	16,375,267	16,375,267	-
Finance department	2,452,200	-	2,452,200	2,089,335	362,865
Information technology	6,122,709	15,275	6,137,984	6,291,065	(153,081)
Records department	1,020,595	9,505	1,030,100	936,504	93,596
Judicial functions:					
Family court	21,438,426	-	21,438,426	18,649,997	2,788,429
Family court – facilities	458,691	-	458,691	451,758	6,933
Circuit court	13,222,652	419,852	13,642,504	12,410,611	1,231,893
County municipal court	349,788	7,315	357,103	311,605	45,498
Public Defender Rent	284,945	-	284,945	286,361	(1,416)

JACKSON COUNTY, MISSOURI
Required Supplementary Information (Unaudited)
Budgetary Comparison Schedule
General Fund
Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Prosecuting attorney:					
Prosecuting attorney	\$ 4,698,386	(32,025)	4,666,361	4,634,912	31,449
Support	3,039,656	23,645	3,063,301	2,753,982	309,319
Human relations and citizens complaints	205,414	471	205,885	181,217	24,668
Yard waste facility	9,700	-	9,700	6,080	3,620
Park Construction Services	-	142,074	142,074	142,073	1
Nondepartmental:					
Kansas City Election Board	1,200,080	-	1,200,080	1,138,800	61,280
Jackson County Election Board	1,873,639	-	1,873,639	1,834,224	39,415
3% state-mandated contingency	3,613,603	(826,722)	2,786,881	1,057,793	1,729,088
Special prosecution	20,000	-	20,000	-	20,000
Rock Island	-	675,000	675,000	675,000	-
Employee benefits	737,570	(216,375)	521,195	469,363	51,832
Property damage and liability insurance	467,682	-	467,682	467,682	-
Kansas City Primary Election	353,047	-	353,047	353,047	-
Kansas City General Election	794,582	-	794,582	794,582	-
Jackson County Primary Election	650,000	-	650,000	650,000	-
Jackson County General Election	805,000	-	805,000	805,000	-
Downtown Courthouse Flood Improvements	-	6,998,476	6,998,476	7,277,283	(278,807)
Westside CAN	-	32,445	32,445	32,445	-
MARC Safety Net	-	26,722	26,722	26,722	-
JC Extension Center	10,000	-	10,000	10,000	-
Contractual services	5,837,561	(1,678,391)	4,159,170	3,666,299	492,871
Building	-	-	-	(106,516)	106,516
Equipment	10,500	4,141	14,641	2,910	11,731
Total general government	<u>90,181,495</u>	<u>23,071,266</u>	<u>113,252,761</u>	<u>103,671,678</u>	<u>9,581,083</u>
Public safety:					
Corrections	22,460,575	-	22,460,575	20,154,787	2,305,788
Sheriff	12,150,134	(205,979)	11,944,155	4,345,312	7,598,843
Total public safety	<u>34,610,709</u>	<u>(205,979)</u>	<u>34,404,730</u>	<u>24,500,099</u>	<u>9,904,631</u>
Debt service:					
Principal retirement	105,011	-	105,011	105,011	-
Total expenditures	<u>124,897,215</u>	<u>22,865,287</u>	<u>147,762,502</u>	<u>128,276,788</u>	<u>19,485,714</u>
Excess (deficiency) of revenues over (under) expenditures	(4,093,785)	(22,840,355)	(26,934,140)	527,833	27,461,973
Other financing sources (uses):					
Transfers in	23,308,598	234,850	23,543,448	18,124,921	5,418,527
Transfers out	(21,653,664)	(1,961,134)	(23,614,798)	(18,195,481)	5,419,317
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (2,438,851)</u>	<u>(24,566,639)</u>	<u>(27,005,490)</u>	457,273	<u>38,299,817</u>
Fund balance – beginning of year				76,016,713	
Encumbrances outstanding – beginning of year				(11,936,970)	
Encumbrances canceled				(751,506)	
Encumbrances outstanding – end of year				25,959,274	
Fund balance – end of year				<u>\$ 89,744,784</u>	

JACKSON COUNTY, MISSOURI
Required Supplementary Information (Unaudited)
Budgetary Comparison Schedule
Health Fund
Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Taxes:					
Property taxes	\$ 24,001,713	-	24,001,713	26,371,389	2,369,676
Total taxes	24,001,713	-	24,001,713	26,371,389	2,369,676
Licenses and permits:					
Other	695,000	-	695,000	625,632	(69,368)
Total licenses and permits	695,000	-	695,000	625,632	(69,368)
Intergovernmental:					
Federal grants	-	8,000,000	8,000,000	8,130	(7,991,870)
State reimbursement	-	58,303	58,303	58,302	(1)
Total intergovernmental	-	8,058,303	8,058,303	66,432	(7,991,871)
Charges for services:					
Other fees and commissions	25,000	-	25,000	150,093	125,093
Total charges for services	25,000	-	25,000	150,093	125,093
Interest	-	-	-	75	75
Miscellaneous	14,000	50,283	64,283	95,107	30,824
Total revenues	24,735,713	8,108,586	32,844,299	27,308,728	(5,535,571)
Expenditures:					
Current:					
General government:					
Legislative functions:					
County executive	-	128,200	128,200	121,386	6,814
Family court	364,782	-	364,782	310,720	54,062
Health services	6,106,100	(64,475)	6,041,625	6,002,621	39,004
Operations:					
Facilities management	239,702	7,260	246,962	71,595	175,367
Public administrator	2,037,306	-	2,037,306	2,002,447	34,859
Nondepartmental:					
Employee benefits	100,932	(66,484)	34,448	10,814	23,634
Property damage and liability insurance	228,617	-	228,617	228,617	-
Total general government	9,077,439	4,501	9,081,940	8,748,200	333,740
Health, welfare, and community development:					
Operations:					
Medical examiner	3,700,058	72,542	3,772,600	3,462,370	310,230
Nondepartmental:					
Aids Council	60,000	-	60,000	59,320	680
After The Harvest	20,000	-	20,000	20,000	-
Bishop Sullivan Center	30,000	-	30,000	30,000	-
Calvary Community Outreach Network	43,000	-	43,000	42,750	250
Community Services League	30,000	-	30,000	23,852	6,148
FootPrints	30,000	-	30,000	30,000	-
First Call	198,385	-	198,385	198,385	-
Giving the Basics	50,000	-	50,000	50,000	-
Happy Bottoms	15,000	-	15,000	15,000	-
Harvesters	75,000	-	75,000	75,000	-

JACKSON COUNTY, MISSOURI
Required Supplementary Information (Unaudited)
Budgetary Comparison Schedule
Health Fund
Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Healing House	\$ 67,200	-	67,200	62,459	4,741
Journey To New Life	30,000	-	30,000	15,000	15,000
KC Free Health Clinic Patient Services	159,544	-	159,544	159,544	-
Lee's Summit Cares	14,375	-	14,375	14,375	-
Mid-America Regional Council – Safety Net	-	28,086	28,086	28,086	-
Midwest Foster Care/Adoption Asse.	20,000	-	20,000	19,845	155
Midwest Music Foundation	20,000	-	20,000	20,000	-
MOCSA - Counter Sexual Assault	30,000	-	30,000	29,211	789
Northwest Communities Development Corp	75,000	-	75,000	75,000	-
One Good Meal	50,000	-	50,000	50,000	-
Operation Breakthrough, Inc.	70,000	-	70,000	90,428	(20,428)
Palestine Senior Citizens	120,000	-	120,000	105,129	14,871
River of Refuge	92,300	-	92,300	92,238	62
Rose Brooks	10,000	-	10,000	10,000	-
Samuel Rogers Community Health Center	479,488	-	479,488	449,116	30,372
Seton Medical Center	35,000	-	35,000	35,000	-
Sheffield Place	15,000	-	15,000	15,000	-
Swope Park Comprehensive Health Care	446,214	-	446,214	401,395	44,819
Swope Ridge Geriatric Center	100,000	-	100,000	100,000	-
Underprivileged Children/Scholar – Science City	58,000	-	58,000	58,000	-
United Inner City Services	415,744	-	415,744	415,744	-
Westside CAN	42,500	-	42,500	42,500	-
Whatsoever Community Center	38,250	-	38,250	37,904	346
Working Families Friend	60,000	-	60,000	60,000	-
Total health, welfare, and community development	<u>6,700,058</u>	<u>100,628</u>	<u>6,800,686</u>	<u>6,392,651</u>	<u>408,035</u>
Public safety:					
Operations:					
Corrections department	4,761,409	562,894	5,324,303	5,416,580	(92,277)
Sheriff	-	-	-	1,142	(1,142)
Emergency preparedness	<u>175,512</u>	<u>58,303</u>	<u>233,815</u>	<u>179,318</u>	<u>54,497</u>
Total public safety	<u>4,936,921</u>	<u>621,197</u>	<u>5,558,118</u>	<u>5,597,040</u>	<u>(38,922)</u>
Total expenditures	<u>20,714,418</u>	<u>726,326</u>	<u>21,440,744</u>	<u>20,737,891</u>	<u>702,853</u>
Excess (deficiency) of revenues over (under) expenditures	4,021,295	7,382,260	11,403,555	6,570,837	(4,832,718)
Other financing sources (uses):					
Transfers out	<u>(5,543,819)</u>	<u>-</u>	<u>(5,543,819)</u>	<u>(5,194,472)</u>	<u>349,347</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (1,522,524)</u>	<u>7,382,260</u>	<u>5,859,736</u>	<u>1,376,365</u>	<u>(4,483,371)</u>
Fund balance – beginning of year				4,967,004	
Encumbrances outstanding – beginning of year				(337,303)	
Encumbrances canceled				302,005	
Encumbrances outstanding – end of year				<u>473,423</u>	
Fund balance – end of year				<u>\$ 6,781,494</u>	

JACKSON COUNTY, MISSOURI
Required Supplementary Information (Unaudited)
Budgetary Comparison Schedule
CARES Act Fund
Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive
Revenues:					
Intergovernmental:					
Federal grants	-	105,787,294	105,787,294	91,524,866	(14,262,428)
Total intergovernmental	-	105,787,294	105,787,294	91,524,866	(14,262,428)
Total revenues	-	105,787,294	105,787,294	91,524,866	(14,262,428)
Expenditures:					
Current:					
General government:					
Legislative functions:					
Clerk of county legislature	-	9,000	9,000	18,000	(9,000)
County executive:					
County executive	-	600,389	600,389	388,415	211,974
County counselor	-	50,317	50,317	50,317	-
Operations:					
Facilities management	-	490,392	490,392	472,370	18,022
Medical Examiner	-	400,000	400,000	350,247	49,753
Office of Communications	-	206,775	206,775	205,708	1,067
Food Insecurity	-	630,000	630,000	541,706	88,294
Financial services:					
Collections department	-	352,500	352,500	298,314	54,186
Finance department	-	450,000	450,000	439,396	10,604
Information technology	-	84,500	84,500	84,367	133
Public Works:					
Carriage Oaks #12	-	22,898	22,898	11,460	11,438
Trophy Estates #103	-	4,000	4,000	3,684	316
Prosecuting Attorney	-	27,339	27,339	27,338	1
Judicial functions:					
Circuit Court	-	546,855	546,855	492,096	54,759
Family Court	-	141,223	141,223	141,223	-
Non-departmental:					
AIDS Council	-	1,165,000	1,165,000	1,165,000	-
Central Jackson County Fire Protection District	-	248,091	248,091	248,091	-
City of Blue Springs	-	3,327,324	3,327,324	3,327,324	-
City of Grain Valley	-	865,728	865,728	865,728	-
City of Grandview	-	1,481,380	1,481,380	1,481,380	-
City of Greenwood	-	347,638	347,638	347,638	-
City of Independence	-	6,953,474	6,953,474	6,953,474	-
City of Kansas City	-	16,082,945	16,082,945	16,082,945	-
City of Lake Lotawana	-	15,000	15,000	15,000	-
City of Lee's Summit	-	5,921,527	5,921,527	5,921,527	-
City of Lone Jack	-	77,100	77,100	77,100	-
City of Oak Grove	-	492,164	492,164	492,164	-
City of Raytown	-	1,727,820	1,727,820	1,727,820	-
City of Sugar Creek	-	83,000	83,000	83,000	-
COMBAT - Grant Match	-	16,272	16,272	16,272	-
COMBAT Prevention	-	27,753	27,753	27,253	500
COMBAT Treatment	-	137,178	137,178	137,178	-
Community Services League	-	100,000	100,000	100,000	-
Fort Osage Fire District	-	25,000	25,000	25,000	-
Harvesters	-	500,000	500,000	500,000	-

JACKSON COUNTY, MISSOURI
Required Supplementary Information (Unaudited)
Budgetary Comparison Schedule
CARES Act Fund
Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive
Hope House	\$ -	65,000	65,000	65,000	-
Inner City Fire	-	10,000	10,000	-	10,000
Jackson County Election Board	-	100,000	100,000	100,000	-
Jackson County Health Department	-	5,050,000	5,050,000	3,598,348	1,451,652
Jackson County School Districts	-	5,000,000	5,000,000	5,000,000	-
Kansas City Election Board	-	100,000	100,000	100,000	-
Kansas City Health Department	-	2,800,000	2,800,000	2,800,000	-
Kansas City Public Library	-	50,000	50,000	50,000	-
Little Blue Valley Sewer District	-	31,777	31,777	31,777	-
Lone Jack Fire	-	10,000	10,000	-	10,000
Mid-Continent Public Library	-	50,000	50,000	50,000	-
Newhouse Inc	-	65,000	65,000	65,000	-
Non-departmental CARES Act	-	267,215	267,215	-	267,215
One Good Meal	-	70,000	70,000	70,000	-
Prairie Township Fire	-	25,000	25,000	-	25,000
Raytown Fire	-	364,694	364,694	-	364,694
Rock Island Rail Corridor Authority	-	1,000	1,000	1,000	-
Rose Brooks	-	65,000	65,000	65,000	-
Sam Rogers Health Center	-	1,025,000	1,025,000	1,025,000	-
Sni-Valley Fire	-	50,000	50,000	-	50,000
Swope Health Services	-	3,400,000	3,400,000	3,400,000	-
Truman Medical Center	-	32,352,603	32,352,603	32,352,603	-
United Way	-	1,500,000	1,500,000	1,500,000	-
Total general government	-	96,062,871	96,062,871	93,392,263	2,670,608
Public safety:				-	
Corrections	-	1,599,999	1,599,999	1,004,281	595,718
Sheriff:	-	7,638,142	7,638,142	7,268,151	369,991
Total public safety	-	9,238,141	9,238,141	8,272,432	965,709
Culture and Recreation:					
Park operations	-	11,402	11,402	11,402	-
Heritage Programs and Museums	-	1,760	1,760	1,760	-
Park Safety/Interpretation	-	462,933	462,933	462,933	-
Registration and Permits	-	5,186	5,186	5,186	-
Marinas	-	2,142	2,142	2,142	-
Recreational Programs	-	87	87	87	-
Fred Arbanas Golf Course	-	2,261	2,261	2,261	-
Special Events	-	220	220	220	-
Special Rereation	-	291	291	291	-
Total culture and recreation	-	486,282	486,282	486,282	-
Total expenditures	-	105,787,294	105,787,294	102,150,977	3,636,317
Excess (deficiency) of revenues over (under) expenditures	\$ -	-	-	(10,626,111)	(10,626,111)
Fund balance – beginning of year				-	
Encumbrances outstanding – end of year				10,626,111	
Fund balance – end of year				\$ -	

JACKSON COUNTY, MISSOURI
Required Supplementary Information (Unaudited)
Notes to Budgetary Comparison Schedules
December 31, 2020

Budgetary Information

An annual budget prepared under the modified accrual basis of accounting (except that encumbrances are treated as expenditures for budget purposes) is adopted in December prior to the beginning of each fiscal year for all Governmental Funds (with the exceptions of the Federal Forfeiture and Prosecuting Attorney – Special Revenue Funds). A budget is also adopted for the Proprietary Fund Type Park Enterprise Fund.

Jackson County, Missouri (the County) performs the following procedures in establishing the budgetary data reflected in the fund financial statements:

- Prior to July 1, budget worksheets are mailed to each department.
- On or before July 15 of each year, each department, office, institution, commission or court of the County prepares and submits to the Budget Officer estimates of its requirements for expenditures and its estimated revenues for the next budget year.
- The Director of Finance reviews the estimates and has informal hearings with requesting agencies, departments and divisions.
- The County Executive submits the budget document to the County Legislature no later than November 15.
- The County Legislature holds public hearings during December for agencies, departments, divisions and taxpayer comments.
- Prior to December 31, the County Legislature adopts the budget with changes through passage of an appropriation ordinance and establishes a tentative tax levy.
- If recommended by management and approved by ordinance, the budget can be amended to make supplemental or emergency appropriations. Budgetary transfers of less than \$10,000 between two departments within a division (e.g., within the General Fund, a transfer between the Human Resources and Management Information Systems Departments within the Division of Administration) require the approval of the Director of Finance and the County Executive. The County Legislature must approve transfers greater than \$10,000 between departments and all transfers between divisions. During the current year, supplemental appropriations of \$24.6 million (net) for the General Fund, \$(303) million (net) for the Special Revenue Funds, \$0 (net) for the Debt Service Funds, \$0 (net) for the Capital Project Funds and \$4.5 thousand for the Park Enterprise Fund were approved. Supplemental appropriations resulted primarily from appropriation of grants received and unencumbered amounts from prior years.
- Unencumbered appropriations lapse at the end of the fiscal year. Appropriations in the Governmental Fund Types are charged as encumbrances when contracts or purchase orders are approved. Outstanding encumbrances are recorded as part of the assigned fund balance of the General Fund and the restricted fund balance of all other governmental funds, if applicable. Outstanding encumbrances serve as authorization for expenditures in the subsequent year.

JACKSON COUNTY, MISSOURI
Required Supplementary Information (Unaudited)
Notes to Budgetary Comparison Schedules
December 31, 2020

- Under County law, budgetary control is exercised at the departmental level; this is the level on which expenditures may not legally exceed appropriations. Under state law, control of budget appropriations is exercised at the fund level.

Budgetary Accounting

The accounting principles employed by the County in its budgetary accounting and reporting differ from those used to present fund financial statements in accordance with generally accepted accounting principles (GAAP) due to the inclusion of encumbrances with expenditures in the budgetary basis statements.

The following reconciliation is from budgetary basis to fund financial presentation in accordance with GAAP for the year:

	General Fund	Health Fund	CARES Act Fund	Total
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing (uses) (budget basis)	\$ 457,273	1,376,365	(10,626,111)	(8,792,473)
Encumbrances outstanding – beginning of year	(11,936,970)	(337,303)	—	(12,274,273)
Encumbrances canceled	(751,506)	302,005	—	(449,501)
Encumbrances outstanding – end of year	<u>25,959,274</u>	<u>473,423</u>	<u>10,626,111</u>	<u>37,058,808</u>
Excess (deficiency) of revenues and other financing sources over expenditures and other financing (uses) (GAAP basis)	<u>\$ 13,728,071</u>	<u>1,814,490</u>	<u>—</u>	<u>15,542,561</u>

JACKSON COUNTY, MISSOURI
Required Supplementary Information (Unaudited)
Condition Rating of the County's Street System
December 31, 2020

Percentage of lane – miles in good or better condition					
	2020		2019		2018
Major arterial	0.61	%	1.20	%	1.36
Arterial	3.09		5.34		4.90
Local	41.03		40.71		37.69
Collector	17.23		19.20		18.49
Overall system	61.96		66.45		62.44

Percentage of lane – miles in substandard condition					
	2020		2019		2018
Major arterial	1.30	%	0.72	%	0.56
Arterial	3.01		0.75		1.20
Local	22.83		23.14		26.16
Collector	10.90		8.94		9.64
Overall system	38.04		33.55		37.56

Comparison of needed-to-actual maintenance/preservation					
	2020		2019		2018
Major arterial:					
Needed	\$ 13,302		11,064		146,286
Actual	11,567		9,621		127,205
Arterial:					
Needed	204,057		764,155		228,670
Actual	177,441		664,482		198,843
Local:					
Needed	3,630,147		2,450,594		3,098,736
Actual	3,156,650		2,130,952		2,694,554
Collector:					
Needed	1,977,082		1,099,335		885,958
Actual	1,719,202		955,944		770,398
Overall system:					
Needed	5,824,588		4,325,148		4,359,650
Actual	5,064,860		3,760,999		3,791,000
Difference	759,728		564,149		568,650

Note: The condition of road pavement is measured using the Pavement Conditioning Index (PCI) following standard procedures. The information is collected and analyzed by the Pavement module of the Roadway and Asset Management System used by the County. The PCI ranges in value from 100 (new pavement) to 0 (failed pavement). The County considers pavements with a PCI of less than 55 to be in substandard condition.

JACKSON COUNTY, MISSOURI
Required Supplementary Information (Unaudited)
Jackson County, Missouri Revised Pension Plan
December 31, 2020

Schedule of Proportionate Share of the Net Pension Liability - Last Ten Plan Years										
	Plan Year End June 30,									
	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
County's proportion of the net pension liability	92.62%	92.36%	92.65%	91.97%	92.64%	92.54%	92.52%	*	*	*
County's proportionate share of the net pension liability	46,067,941	40,895,232	43,673,753	53,404,233	67,880,175	52,245,286	35,190,209	*	*	*
County's covered payroll	61,556,081	59,586,331	61,444,746	55,653,747	56,052,938	56,693,885	58,212,044	*	*	*
County's proportionate share of the net pension liability as a percentage of covered payroll	74.84%	68.63%	71.08%	95.96%	121.10%	92.15%	60.45%	*	*	*
Plan fiduciary net position as a percentage of the total pension liability	86.10%	87.20%	85.95%	82.26%	76.74%	81.25%	86.20%	83.09%	79.64%	85.93%

* This information is not available for 2013 and prior years.

Schedule of Employer Contributions - Last Ten Years					
Year Ended December 31,	Covered Payroll	Contributions as % of covered payroll	Actuarially determined contribution	Contributions in relation to the actuarially determined contribution	Contribution deficiency (excess)
2020	61,810,062	18.2%	8,198,897	11,222,251	(3,023,354)
2019	60,576,206	14.0%	8,939,390	8,462,680	476,710
2018	60,515,539	15.1%	8,530,698	9,151,828	(621,130)
2017	58,549,246	15.7%	8,971,575	9,215,971	(244,396)
2016	56,052,938	14.9%	8,668,523	8,341,201	327,322
2015	56,693,885	14.0%	7,705,514	7,915,870	(210,356)
2014	58,212,044	13.1%	8,406,253	7,597,219	809,034

This schedule presents information available to the County and will include ten-year trend information once available.

Notes to Schedule:

Benefit Changes

There were no changes to benefit terms for the years ended December 31, 2020, 2019, 2018 and 2017.

During 2016, a change was made to allow vested members of the Plan to purchase individual years of Military Service up to four years of service, one year for each year of military service. Such option must be exercised or declared within twelve months of vesting.

Changes of Assumptions

There were no changes to assumptions for the years ended December 31, 2020, 2019 and 2018.

In 2017, the Plan changed the following assumptions based on the results of an experience study issued in August 2017: (1) Changed the earnings assumption from 7.0% to 6.75%; (2) Changed the amortization method from a level dollar rolling 30-year open period to a level dollar layered 20-year closed amortization period for current and future unfunded liabilities, while continuing the separate 20-year amortization for the 2013 Plan changes; and (3) Changed the tables and assumptions for mortality, retirement, disability, and salary increases.

In 2015, the Plan incorporated the new RP-2014 mortality table, resulting in an increase of approximately 5.6% in plan liabilities over the RP-2000 table used in the prior valuation. The method of determining the funding value of assets was altered slightly to improve the smoothing of asset gains and losses going forward, and was reset to the fair value as of July 1, 2015.

In 2014, the retirement rate assumptions were updated as a result of an experience study to better reflect future anticipated retirement rates. In addition, the mortality table was updated to include generational improvements to future mortality.

JACKSON COUNTY, MISSOURI
Required Supplementary Information (Unaudited)
Jackson County, Missouri Revised Pension Plan
December 31, 2020

Notes to Required Supplementary Information for Contributions

Valuation Date	July 1, 2020
Methods and assumptions used to determine contribution rates:	
Actuarial Cost Method	Individual Entry Age Normal Method
Amortization Method	20-year Layered, Level Dollar
	20-year closed for 2013 COLA change
Remaining amortization period	20 years
Asset Valuation Method	5-year smoothed fair value
Actuarial Assumptions:	
Investment Rate of Return	6.75%
Inflation	2.5%
Projected Salary Increases	Ranges from 2.75% to 4.75%
Mortality	
Active and Terminated Vested Participants	RP 2014 Healthy Non-Annuitant Table adjusted back to 2006 using MP-2014, projected forward with MP-2016 on a generational basis
Beneficiaries and Retirees	RP-2014 Healthy Annuitant Table adjusted back to 2006 using MP-2014, multiplied by 1.2 for males and 1.0 for females, and projected forward with MP-2016 on a generational basis
Disabled Members	RP-2014 Disabled Mortality Table adjusted back to 2006 using MP-2014, projected forward with MP-2016 on a generational basis

JACKSON COUNTY, MISSOURI
Required Supplementary Information (Unaudited)
Jackson County, Missouri OPEB
December 31, 2020

Schedule of Changes in Total OPEB Liability and Related Ratios				Year End December 31,
	<u>2020</u>	<u>2019</u>	<u>2018</u>	
Total OPEB Liability, Beginning of Year	5,769,572	6,398,731	6,145,365	
Service costs	333,911	330,433	339,734	
Interest costs	180,154	246,050	208,261	
Changes in benefit terms	-	-	(517,804)	
Changes in assumptions	(315,457)	(395,239)	(489,650)	
Difference between expected and actual experience	(134,689)	(724,343)	827,389	
Benefit payments	(196,689)	(86,060)	(114,564)	
Net change	(132,770)	(629,159)	253,366	
Total OPEB Liability, End of Year	5,636,802	5,769,572	6,398,731	
Covered-Employee Payroll	72,478,026	69,409,476	72,765,669	
Total OPEB Liability as a Percentage of Covered-Employee Payroll	7.78%	8.31%	8.79%	

This schedule presents information available to the County and will include ten-year trend information once available.

Notes to Schedule:

Benefit Changes

There were no changes to benefit terms for the years ended December 31, 2020, 2019 and 2018.

Changes of Assumptions

There were no changes to assumptions for the years ended December 31, 2020, 2019 and 2018.

JACKSON COUNTY, MISSOURI

Combining Balance Sheet

Major General Funds

December 31, 2020

Assets	Major Funds		
	General Fund	County Improvement Fund	Total General Funds
Assets:			
Cash and cash equivalents	\$ 19,440,748	47,938,664	67,379,412
Receivables (net of allowance for uncollectible):			
Taxes	27,559,019	-	27,559,019
Tax assessment and collection fees	7,442,070	-	7,442,070
Intergovernmental	2,521,302	-	2,521,302
Accounts	1,066,111	-	1,066,111
Accrued interest	208	2,560	2,768
Prepaid expenditures	85,112	-	85,112
Due from other funds	4,249,785	-	4,249,785
Total assets	<u>\$ 62,364,355</u>	<u>47,941,224</u>	<u>110,305,579</u>
Liabilities:			
Accounts payable	\$ 4,670,705	2,615,386	7,286,091
Salaries, taxes, and benefits	4,832,687	-	4,832,687
Intergovernmental payables	2,314,137	-	2,314,137
Advances of grant funds	150	-	150
Total liabilities	<u>11,817,679</u>	<u>2,615,386</u>	<u>14,433,065</u>
Deferred inflows of resources:			
Unavailable revenue – property taxes	<u>6,127,730</u>	<u>-</u>	<u>6,127,730</u>
Total deferred inflows of resources	<u>6,127,730</u>	<u>-</u>	<u>6,127,730</u>
Fund balances:			
Nonspendable:			
Prepaid expenditures	85,112	-	85,112
Assigned:			
Wellness education	202,832	-	202,832
Elevator modernization	-	3,042,137	3,042,137
Equipment	-	219,376	219,376
Mass appraisal system	-	16,362,932	16,362,932
Maintenance and repair (encumbrances)	86,079	1,219,088	1,305,167
Purchases on order (encumbrances)	1,059,083	-	1,059,083
Contractual services (encumbrances)	1,126,945	2,843,634	3,970,579
Compensated absences	6,062,256	-	6,062,256
Subsequent year appropriation	10,121,986	-	10,121,986
Unassigned	<u>25,674,653</u>	<u>21,638,671</u>	<u>47,313,324</u>
Total fund balances	<u>44,418,946</u>	<u>45,325,838</u>	<u>89,744,784</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 62,364,355</u>	<u>47,941,224</u>	<u>110,305,579</u>

JACKSON COUNTY, MISSOURI

Combining Schedule of Revenues, Expenditures and Changes in Fund Balances

Major General Funds

Year Ended December 31, 2020

	Major Funds			
	General Fund	County Improvement Fund	Eliminate Transfers	Total General Funds
Revenues:				
Taxes:				
Property taxes	\$ 27,099,589	-	-	27,099,589
Sales taxes	47,727,816	-	-	47,727,816
Other taxes	2,452,922	-	-	2,452,922
Licenses and permits	686,075	-	-	686,075
Intergovernmental	10,595,961	-	-	10,595,961
Charges for services	28,599,070	-	-	28,599,070
Fines and forfeitures	1,139,749	-	-	1,139,749
Interest	353,382	310,809	-	664,191
Miscellaneous	491,017	-	-	491,017
Total revenues	<u>119,145,581</u>	<u>310,809</u>	<u>-</u>	<u>119,456,390</u>
Expenditures:				
Current:				
General government	74,259,512	15,087,504	-	89,347,016
Public safety	24,428,902	-	-	24,428,902
Culture and recreation	675,000	21,494	-	696,494
Debt service:				
Principal retirement	105,011	-	-	105,011
Total expenditures	<u>99,468,425</u>	<u>15,108,998</u>	<u>-</u>	<u>114,577,423</u>
Excess (deficiency) of revenues over (under) expenditures	<u>19,677,156</u>	<u>(14,798,189)</u>	<u>-</u>	<u>4,878,967</u>
Other financing sources (uses):				
Insurance proceeds	-	8,919,664	-	8,919,664
Transfers in	3,808,598	14,316,323	(15,161,760)	2,963,161
Transfers out	(17,350,044)	(845,437)	15,161,760	(3,033,721)
Total other financing sources (uses)	<u>(13,541,446)</u>	<u>22,390,550</u>	<u>-</u>	<u>8,849,104</u>
Net change in fund balances	<u>6,135,710</u>	<u>7,592,361</u>	<u>-</u>	<u>13,728,071</u>
Fund balances – beginning of year	38,283,236	37,733,477	-	76,016,713
Fund balances – end of year	<u>\$ 44,418,946</u>	<u>45,325,838</u>	<u>-</u>	<u>89,744,784</u>

JACKSON COUNTY, MISSOURI

Combining Schedule of Revenues, Expenditures and Combining Balance Sheet

Nonmajor Governmental Funds

December 31, 2020

Assets	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Total
Assets:				
Cash and cash equivalents	\$ 27,825,016	-	-	27,825,016
Restricted assets:				
Cash and cash equivalents	-	2,431,292	12,322,911	14,754,203
Intergovernmental receivable	-	34,710	-	34,710
Accrued interest	-	20	72	92
Receivables (net of allowance for uncollectible):				
Taxes	21,728,606	-	-	21,728,606
Tax assessment and collection fees	4,489,695	-	-	4,489,695
Intergovernmental	3,568,740	-	-	3,568,740
Accounts	136,185	-	-	136,185
Accrued interest	1,259	-	-	1,259
Prepaid expenditures	29,835	-	-	29,835
Due from other funds	53,352	-	-	53,352
Total assets	<u>\$ 57,832,688</u>	<u>2,466,022</u>	<u>12,322,983</u>	<u>72,621,693</u>
Liabilities, Deferred Inflows of Resources and Fund Balances				
Liabilities:				
Accounts payable	\$ 5,359,089	-	-	5,359,089
Accounts payable from restricted assets	-	-	3,306,721	3,306,721
Salaries, taxes, and benefits	1,318,200	-	-	1,318,200
Intergovernmental payable	1,156,781	-	-	1,156,781
Due to other funds	53,352	-	-	53,352
Advances of grant funds	295,761	-	-	295,761
Total liabilities	<u>8,183,183</u>	<u>-</u>	<u>3,306,721</u>	<u>11,489,904</u>
Deferred inflows of resources:				
Unavailable revenue – property taxes	<u>5,011,720</u>	<u>-</u>	<u>-</u>	<u>5,011,720</u>
Total deferred inflows of resources	<u>5,011,720</u>	<u>-</u>	<u>-</u>	<u>5,011,720</u>
Fund balances:				
Nonspendable:				
Prepaid expenditures	29,835	-	-	29,835
Restricted:				
Prosecuting attorney’s activities	574,024	-	-	574,024
Assessment maintenance	6,700,270	-	-	6,700,270
Property tax collection activities	106,544	-	-	106,544
Document preservation	319,396	-	-	319,396
Emergency telephone system	330,082	-	-	330,082
Homeless assistance	561,561	-	-	561,561
Anti-crime activities	12,693,024	-	-	12,693,024
Domestic violence shelter funding	39,966	-	-	39,966
Law enforcement	1,322,132	-	-	1,322,132
Maintenance and repair	8,540	-	-	8,540
Road construction and maintenance	6,442,208	-	-	6,442,208
Juvenile services	24,106	-	-	24,106
Sewer system service	145,814	-	-	145,814
Truman Sports Complex activities	3,517,451	-	8,416,262	11,933,713
Culture and recreation	6,367,757	-	-	6,367,757
Rock Island Railroad project	2,819,283	-	600,000	3,419,283
Debt service	-	2,466,022	-	2,466,022
Compensated absences	1,853,279	-	-	1,853,279
Available for grant match	782,513	-	-	782,513
Total fund balances	<u>44,637,785</u>	<u>2,466,022</u>	<u>9,016,262</u>	<u>56,120,069</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 57,832,688</u>	<u>2,466,022</u>	<u>12,322,983</u>	<u>72,621,693</u>

JACKSON COUNTY, MISSOURI

Combining Schedule of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Governmental Funds

Year Ended December 31, 2020

	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Total
Revenues:				
Taxes:				
Property taxes	\$ 25,012,622	-	-	25,012,622
Sales taxes	26,108,068	-	-	26,108,068
Other taxes	1,116,047	-	-	1,116,047
Licenses and permits	629,446	-	-	629,446
Intergovernmental	12,204,233	1,537,231	-	13,741,464
Charges for services	8,623,635	-	-	8,623,635
Fines and forfeitures	82,076	-	-	82,076
Interest	109,415	4,337	12,131	125,883
Miscellaneous	162,274	-	-	162,274
Total revenues	<u>74,047,816</u>	<u>1,541,568</u>	<u>12,131</u>	<u>75,601,515</u>
Expenditures:				
Current:				
General government	10,250,738	-	-	10,250,738
Public safety	25,780,212	-	-	25,780,212
Road, highways and bridges	10,013,334	-	-	10,013,334
Health, welfare and community development	50,059	-	-	50,059
Culture and recreation	23,431,311	-	14,156,496	37,587,807
Capital outlay:				
Culture and recreation	-	-	1,324,863	1,324,863
Debt service:				
Principal retirement	-	10,185,842	-	10,185,842
Interest and fiscal charges	-	6,136,192	-	6,136,192
Bond issuance cost	-	89,087	-	89,087
Total expenditures	<u>69,525,654</u>	<u>16,411,121</u>	<u>15,481,359</u>	<u>101,418,134</u>
Excess (deficiency) of revenues over expenditures	<u>4,522,162</u>	<u>(14,869,553)</u>	<u>(15,469,228)</u>	<u>(25,816,619)</u>
Other financing sources (uses):				
Issuance of debt	-	4,060,000	-	4,060,000
Premium on bond issuance	-	133,696	-	133,696
Payment to bond escrow agent	-	(4,445,964)	-	(4,445,964)
Transfers in	5,700,019	13,930,999	20,890,686	40,521,704
Transfers out	<u>(12,328,163)</u>	<u>(1,799,482)</u>	<u>-</u>	<u>(14,127,645)</u>
Total other financing sources (uses)	<u>(6,628,144)</u>	<u>11,879,249</u>	<u>20,890,686</u>	<u>26,141,791</u>
Net change in fund balances	<u>(2,105,982)</u>	<u>(2,990,304)</u>	<u>5,421,458</u>	<u>325,172</u>
Fund balances – beginning of year	<u>46,743,767</u>	<u>5,456,326</u>	<u>3,594,804</u>	<u>55,794,897</u>
Fund balances – end of year	<u>\$ 44,637,785</u>	<u>2,466,022</u>	<u>9,016,262</u>	<u>56,120,069</u>

JACKSON COUNTY, MISSOURI

NONMAJOR

SPECIAL REVENUE FUNDS

Anti-Crime Sales Tax Fund is used to account for the one-quarter of one percent sales tax approved by voters for the purpose of fighting the war on drugs.

Assessment Reimbursement Fund is used to account for the State assessment and equalization maintenance plan in accordance with RSMo 137.750.

Check Collection Fund is used to account for bad check fees collected under RSMo 570.120 and 570.123.

Collector Fund is used to account for one-third of penalties collected on delinquent taxes for use by the collector.

Convention/Sports Complex Fund is used to account for financing of maintenance, operation and improvements of the Harry S. Truman Sports Complex.

County Sheriff Revolving Fund is used to account for the fees collected by the Sheriff for the issuance of conceal to carry permits.

County Urban Road System Fund is used to account for the repair and improvement of existing roads, streets and bridges within the cities, towns and villages of Jackson County funded through an amount not to exceed 25% of the Road and Bridge property tax levy.

Domestic Abuse Fund is used to account for fees collected on marriages and dissolution of marriages, and to provide funding to shelters for victims of domestic violence.

Emergency Services & Public Safety Fund is used to account for the prepaid wireless emergency telephone service charge that was effective as of January 1, 2019. See. Mo. Rev. State. §190.460.2(1) & §190.460.3(6).

Federal Forfeiture Fund is used to account for federal forfeiture and proceeds from sale of confiscated property by various law enforcement entities.

Grant Fund is used to account for various federal, state and local grants.

Homeless Assistance Fund is used to account for a record filing fee collected for the purpose of providing financial assistance to agencies, which serve homeless families.

Inmate Security Fund is used to develop biometric identification systems to ensure inmates can be properly identified and tracked within the county jail system.

Law Enforcement Fund is used to account for certain ticket violation fees and provide law enforcement officer training.

Park Fund is used to account for the operation and maintenance of County-owned parks and recreation facilities not considered part of the Park Enterprise Fund.

Prosecuting Attorney Fund is used to account for one-half of the sales tax collection fee, which is received from the State of Missouri, and is specified for use by the Prosecuting Attorney.

JACKSON COUNTY, MISSOURI

NONMAJOR

SPECIAL REVENUE FUNDS

Recorder Fees Fund is used to account for the collection, deposit and distribution of a user fee for the purpose of record storage, microfilming and preservation under RSMo 59.319.

Recorder Technology Fund is used to account for the portions of recording fees to be used for the purchase, installation and maintenance of modern technology under RSMo 59.800.

Sewer Fund is used to account for County provided sewer system service.

Special Road and Bridge Fund is used to account for the maintenance and construction of County streets, roads and bridges, and the design and coordination of countywide public works projects. Revenues and other financing sources for this fund include taxes, intergovernmental revenues, charges for services, and miscellaneous revenues.

911 System Fund is used to account for the telephone system utilized in reporting police, fire, medical or other emergency situations.

JACKSON COUNTY, MISSOURI

Combining Balance Sheet

Nonmajor Governmental Funds

Special Revenue Funds

December 31, 2020

Assets	Anti-Crime Sales Tax	Assessment Reimbursement	Check Collection	Collector	Convention/ Sports Complex	County Sheriff Revolving	County Urban Road System	Domestic Abuse	Emergency Services and Public Safety	Federal Forfeiture	Grant
Assets:											
Cash and cash equivalents	\$ 12,943,142	3,038,177	42,861	106,544	3,276,439	615,038	191,810	30,185	-	234,500	3,131,281
Receivables (net of allowance for uncollectible):											
Taxes	5,175,311	-	-	-	-	-	-	-	-	-	-
Tax assessment and collection fees	-	4,489,695	-	-	-	-	-	-	-	-	-
Intergovernmental	65,383	738,713	-	-	250,000	14,841	-	-	-	-	2,505,995
Accounts	-	-	565	-	-	8,955	-	9,781	53,352	-	404
Accrued interest	1,259	-	-	-	-	-	-	-	-	-	-
Prepaid expenditures	-	-	-	-	-	-	-	-	-	-	-
Due from other funds	-	-	-	-	-	-	-	-	-	-	-
Total assets	\$ 18,185,095	8,266,585	43,426	106,544	3,541,280	623,993	191,810	39,966	53,352	234,500	5,637,680
Liabilities, Deferred Inflows of Resources, and Fund Balances											
Liabilities:											
Accounts payable	\$ 3,181,871	117,816	30	-	8,926	4,951	-	-	-	11,700	1,136,771
Salaries, taxes, and benefits	467,771	177,330	-	-	14,903	2,375	-	-	-	-	153,973
Intergovernmental payable	1,156,781	-	-	-	-	-	-	-	-	-	-
Due to other funds	-	-	-	-	-	-	-	-	53,352	-	-
Unearned revenue	-	-	-	-	-	-	-	-	-	-	207,203
Total liabilities	4,806,423	295,146	30	-	23,829	7,326	-	-	53,352	11,700	1,497,947
Deferred inflows of resources:											
Unavailable revenue – property taxes	-	1,042,363	-	-	-	-	-	-	-	-	-
Total deferred inflows of resources	-	1,042,363	-	-	-	-	-	-	-	-	-
Fund balances:											
Nonspendable:											
Prepaid expenditures	-	-	-	-	-	-	-	-	-	-	-
Restricted:											
Prosecuting attorney's activities	-	-	43,396	-	-	-	-	-	-	-	139,404
Assessment maintenance	-	6,700,270	-	-	-	-	-	-	-	-	-
Property tax collection activities	-	-	-	106,544	-	-	-	-	-	-	-
Document preservation	-	-	-	-	-	-	-	-	-	-	-
Emergency telephone system	-	-	-	-	-	-	-	-	-	-	-
Homeless assistance	-	-	-	-	-	-	-	-	-	-	-
Anti-crime activities	12,693,024	-	-	-	-	-	-	-	-	-	-
Domestic violence shelter funding	-	-	-	-	-	-	-	39,966	-	-	-
Law enforcement	10,672	-	-	-	-	613,766	-	-	-	222,800	49,713
Maintenance and repair	-	-	-	-	-	-	-	-	-	-	8,540
Road construction and maintenance	-	-	-	-	-	-	191,810	-	-	-	5,167
Juvenile services	24,060	-	-	-	-	-	-	-	-	-	46
Sewer system service	-	-	-	-	-	-	-	-	-	-	-
Truman Sports Complex activities	-	-	-	-	3,517,451	-	-	-	-	-	-
Culture and recreation	-	-	-	-	-	-	-	-	-	-	380,155
Rock Island Railroad project	-	-	-	-	-	-	-	-	-	-	2,774,195
Compensated absences	650,916	228,806	-	-	-	2,901	-	-	-	-	-
Available for grant match	-	-	-	-	-	-	-	-	-	-	782,513
Total fund balances	13,378,672	6,929,076	43,396	106,544	3,517,451	616,667	191,810	39,966	-	222,800	4,139,733
Total liabilities, deferred inflows of resources, and fund balances	\$ 18,185,095	8,266,585	43,426	106,544	3,541,280	623,993	191,810	39,966	53,352	234,500	5,637,680

JACKSON COUNTY, MISSOURI

Combining Balance Sheet

Nonmajor Governmental Funds

Special Revenue Funds

December 31, 2020

Assets	Homeless Assistance	Inmate Security	Law Enforcement	Park	Prosecuting Attorney	Recorder Fees	Recorder Technology	Sewer	Special Road and Bridge	911 System	Total
Assets:											
Cash and cash equivalents	\$ 618,099	376,527	39,445	518,480	413,208	266,707	101,892	146,757	1,670,065	63,859	27,825,016
Receivables (net of allowance for uncollectible):	-	-	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	9,093,186	-	-	-	-	7,004,846	455,263	21,728,606
Tax assessment and collection fees	-	-	-	-	-	-	-	-	-	-	4,489,695
Intergovernmental	-	-	-	-	8,649	-	-	-	-	-	3,568,740
Accounts	-	9,409	1,133	-	-	-	1,250	-	36,495	-	136,185
Accrued interest	-	-	-	-	-	-	-	-	-	-	1,259
Prepaid expenditures	-	-	-	-	-	-	-	-	-	29,835	29,835
Due from other funds	-	-	-	-	-	-	-	-	-	53,352	53,352
Total assets	\$ 618,099	385,936	40,578	9,611,666	421,857	266,707	103,142	146,757	8,711,406	602,309	57,832,688
Liabilities, Deferred Inflows of Resources, and Fund Balances											
Liabilities:											
Accounts payable	\$ 48,580	-	1,333	390,406	3,980	29,257	800	397	179,879	242,392	5,359,089
Salaries, taxes, and benefits	665	-	-	312,930	7,361	4,367	-	546	175,979	-	1,318,200
Intergovernmental payable	-	-	-	-	-	-	-	-	-	-	1,156,781
Due to other funds	-	-	-	-	-	-	-	-	-	-	53,352
Unearned revenue	-	-	-	88,558	-	-	-	-	-	-	295,761
Total liabilities	49,245	-	1,333	791,894	11,341	33,624	800	943	355,858	242,392	8,183,183
Deferred inflows of resources:											
Unavailable revenue – property taxes	-	-	-	2,195,669	-	-	-	-	1,773,688	-	5,011,720
Total deferred inflows of resources	-	-	-	2,195,669	-	-	-	-	1,773,688	-	5,011,720
Fund balances:											
Nonspendable:											
Prepaid expenditures	-	-	-	-	-	-	-	-	-	29,835	29,835
Restricted:											
Prosecuting attorney's activities	-	-	-	-	391,224	-	-	-	-	-	574,024
Assessment maintenance	-	-	-	-	-	-	-	-	-	-	6,700,270
Property tax collection activities	-	-	-	-	-	-	-	-	-	-	106,544
Document preservation	-	-	-	-	-	217,054	102,342	-	-	-	319,396
Emergency telephone system	-	-	-	-	-	-	-	-	-	330,082	330,082
Homeless assistance	561,561	-	-	-	-	-	-	-	-	-	561,561
Anti-crime activities	-	-	-	-	-	-	-	-	-	-	12,693,024
Domestic violence shelter funding	-	-	-	-	-	-	-	-	-	-	39,966
Law enforcement	-	385,936	39,245	-	-	-	-	-	-	-	1,322,132
Maintenance and repair	-	-	-	-	-	-	-	-	-	-	8,540
Road construction and maintenance	-	-	-	-	-	-	-	-	6,245,231	-	6,442,208
Juvenile services	-	-	-	-	-	-	-	-	-	-	24,106
Sewer system service	-	-	-	-	-	-	-	145,814	-	-	145,814
Truman Sports Complex activities	-	-	-	-	-	-	-	-	-	-	3,517,451
Culture and recreation	-	-	-	5,987,602	-	-	-	-	-	-	6,367,757
Rock Island Railroad project	-	-	-	45,088	-	-	-	-	-	-	2,819,283
Compensated absences	7,293	-	-	591,413	19,292	16,029	-	-	336,629	-	1,853,279
Available for grant match	-	-	-	-	-	-	-	-	-	-	782,513
Total fund balances	568,854	385,936	39,245	6,624,103	410,516	233,083	102,342	145,814	6,581,860	359,917	44,637,785
Total liabilities, deferred inflows of resources, and fund balances	\$ 618,099	385,936	40,578	9,611,666	421,857	266,707	103,142	146,757	8,711,406	602,309	57,832,688

JACKSON COUNTY, MISSOURI

Combining Schedule of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Governmental Funds

Special Revenue Funds

Year Ended December 31, 2020

	Anti-Crime Sales Tax	Assessment Reimbursement	Check Collection	Collector	Convention/ Sports Complex	County Sheriff Revolving	County Urban Road System	Domestic Abuse	Emergency Services and Public Safety	Federal Forfeiture	Grant
Revenues:											
Taxes:											
Property taxes	\$ -	-	-	-	-	-	-	-	-	-	-
Sales taxes	23,858,655	-	-	-	-	-	-	-	-	-	-
Other taxes	-	-	-	-	-	-	-	-	-	-	-
Licenses and permits	-	-	-	-	-	292,007	-	-	-	-	-
Intergovernmental	421,285	738,742	-	-	3,385,309	-	-	-	-	32,845	7,409,176
Charges for services	21,923	7,071,887	28,291	-	-	-	-	46,400	231,243	-	-
Fines and forfeitures	-	-	-	-	-	-	-	69,746	-	-	-
Interest	102,400	-	117	-	-	1,693	-	61	-	1,268	-
Miscellaneous	4,543	-	-	-	-	-	-	-	-	-	-
Total revenues	24,408,806	7,810,629	28,408	-	3,385,309	293,700	-	116,207	231,243	34,113	7,409,176
Expenditures:											
Current:											
General government	2,356,418	5,914,440	1,048	-	-	-	-	-	-	-	1,340,601
Public safety	21,825,366	-	-	-	-	99,553	-	93,000	-	148,872	572,429
Roads, highways, and bridges	-	-	-	-	-	-	-	-	-	-	22,391
Health, welfare, and community development	-	-	-	-	-	-	-	-	-	-	-
Culture and recreation	-	-	-	-	5,623,323	-	-	-	-	-	7,275,200
Total expenditures	24,181,784	5,914,440	1,048	-	5,623,323	99,553	-	93,000	-	148,872	9,210,621
Excess (deficiency) of revenues over expenditures	227,022	1,896,189	27,360	-	(2,238,014)	194,147	-	23,207	231,243	(114,759)	(1,801,445)
Other financing sources (uses):											
Transfers in	-	97,669	-	-	3,500,000	-	169,657	-	-	-	901,450
Transfers out	(550,001)	-	-	(1,782,700)	(1,265,629)	-	-	-	(231,243)	-	-
Total other financing sources (uses)	(550,001)	97,669	-	(1,782,700)	2,234,371	-	169,657	-	(231,243)	-	901,450
Net change in fund balances	(322,979)	1,993,858	27,360	(1,782,700)	(3,643)	194,147	169,657	23,207	-	(114,759)	(899,995)
Fund balances – beginning of year	13,701,651	4,935,218	16,036	1,889,244	3,521,094	422,520	22,153	16,759	-	337,559	5,039,728
Fund balances – end of year	\$ 13,378,672	6,929,076	43,396	106,544	3,517,451	616,667	191,810	39,966	-	222,800	4,139,733

JACKSON COUNTY, MISSOURI

Combining Schedule of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Governmental Funds

Special Revenue Funds

Year Ended December 31, 2020

	Homeless Assistance	Inmate Security	Law Enforcement	Park	Prosecuting Attorney	Recorder Fees	Recorder Technology	Sewer	Special Road and Bridge	911 System	Total
Revenues:											
Taxes:											
Property taxes	\$ -	-	-	15,002,835	-	-	-	-	10,009,787	-	25,012,622
Sales taxes	-	-	-	-	-	-	-	-	-	2,249,413	26,108,068
Other taxes	-	-	-	-	-	-	-	-	1,116,047	-	1,116,047
Licenses and permits	-	-	-	-	-	-	-	-	337,439	-	629,446
Intergovernmental	-	-	5,885	25,000	185,991	-	-	-	-	-	12,204,233
Charges for services	392,110	153,055	2,689	203,308	-	276,263	164,879	31,587	-	-	8,623,635
Fines and forfeitures	-	2,674	9,656	-	-	-	-	-	-	-	82,076
Interest	1,556	-	-	-	1,384	804	-	132	-	-	109,415
Miscellaneous	-	-	-	129,298	-	4,059	-	-	24,374	-	162,274
Total revenues	393,666	155,729	18,230	15,360,441	187,375	281,126	164,879	31,719	11,487,647	2,249,413	74,047,816
Expenditures:											
Current:											
General government	135,631	-	-	-	184,531	220,721	97,348	-	-	-	10,250,738
Public safety	-	582	-	-	-	-	-	-	-	3,040,410	25,780,212
Roads, highways, and bridges	-	-	-	-	-	-	-	-	9,990,943	-	10,013,334
Health, welfare, and community development	-	-	-	-	-	-	-	50,059	-	-	50,059
Culture and recreation	-	-	1,333	10,531,455	-	-	-	-	-	-	23,431,311
Total expenditures	135,631	582	1,333	10,531,455	184,531	220,721	97,348	50,059	9,990,943	3,040,410	69,525,654
Excess (deficiency) of revenues over (under) expenditures	258,035	155,147	16,897	4,828,986	2,844	60,405	67,531	(18,340)	1,496,704	(790,997)	4,522,162
Other financing sources (uses):											
Transfers in	-	-	-	-	-	-	-	-	-	1,031,243	5,700,019
Transfers out	-	-	-	(4,358,450)	-	-	-	-	(4,140,140)	-	(12,328,163)
Total other financing sources (uses)	-	-	-	(4,358,450)	-	-	-	-	(4,140,140)	1,031,243	(6,628,144)
Net change in fund balances	258,035	155,147	16,897	470,536	2,844	60,405	67,531	(18,340)	(2,643,436)	240,246	(2,105,982)
Fund balances – beginning of year	310,819	230,789	22,348	6,153,567	407,672	172,678	34,811	164,154	9,225,296	119,671	46,743,767
Fund balances – end of year	\$ 568,854	385,936	39,245	6,624,103	410,516	233,083	102,342	145,814	6,581,860	359,917	44,637,785

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****Anti-Crime Sales Tax Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Taxes:					
Sales taxes	\$ 24,711,000	-	24,711,000	24,057,011	(653,989)
Total taxes	<u>24,711,000</u>	<u>-</u>	<u>24,711,000</u>	<u>24,057,011</u>	<u>(653,989)</u>
Intergovernmental:					
Federal grants	-	358,081	358,081	405,790	47,709
Local governments	<u>-</u>	<u>1,300</u>	<u>1,300</u>	<u>1,300</u>	<u>-</u>
Total intergovernmental	<u>-</u>	<u>359,381</u>	<u>359,381</u>	<u>407,090</u>	<u>47,709</u>
Interest	45,000	-	45,000	118,327	73,327
Miscellaneous	<u>-</u>	<u>-</u>	<u>-</u>	<u>(31,575)</u>	<u>(31,575)</u>
Total revenues	<u>24,756,000</u>	<u>359,381</u>	<u>25,115,381</u>	<u>24,550,853</u>	<u>(564,528)</u>
Expenditures:					
Current:					
General government:					
Judicial functions:					
Circuit court	1,079,405	-	1,079,405	704,377	375,028
Family court	<u>2,231,654</u>	<u>40,000</u>	<u>2,271,654</u>	<u>1,608,453</u>	<u>663,201</u>
Total general government	<u>3,311,059</u>	<u>40,000</u>	<u>3,351,059</u>	<u>2,312,830</u>	<u>1,038,229</u>
Public safety:					
Divisions of administration:					
Corrections department	3,014,897	(1,142)	3,013,755	2,499,800	513,955
Detention center-population control	<u>1,123,927</u>	<u>1,142</u>	<u>1,125,069</u>	<u>679,756</u>	<u>445,313</u>
Prosecuting attorney:					
Anti-violence	1,096,399	(23,722)	1,072,677	998,646	74,031
COMBAT administration	<u>1,277,969</u>	<u>(13,640)</u>	<u>1,264,329</u>	<u>971,192</u>	<u>293,137</u>
COMBAT crime prevention	<u>2,319,412</u>	<u>(40,000)</u>	<u>2,279,412</u>	<u>2,152,393</u>	<u>127,019</u>
COMBAT grant match	<u>1,489,977</u>	<u>-</u>	<u>1,489,977</u>	<u>1,333,789</u>	<u>156,188</u>

JACKSON COUNTY, MISSOURI

Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual (Budgetary Basis)

Anti-Crime Sales Tax Fund

Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
COMBAT treatment	\$ 4,138,825	-	4,138,825	3,853,054	285,771
Criminal prosecution	2,621,256	(3,144)	2,618,112	2,355,840	262,272
Deferred prosecution	1,616,967	(157,748)	1,459,219	612,057	847,162
Drug Abatement Response Team - 2019/20	-	186,969	186,969	151,358	35,611
Drug Awareness Resistance Education	1,655,530	(150,000)	1,505,530	1,242,174	263,356
Drug task force - JAG - 2020/21	-	493,081	493,081	249,087	243,994
Gang Intel	-	-	-	53	(53)
Kansas City police department	2,621,256	-	2,621,256	2,621,256	-
Jackson County Drug Task Force	2,621,256	(158,700)	2,462,556	1,914,381	548,175
Multi-jurisdictional task force - 2019/20	-	121,946	121,946	121,946	-
Organized crime drug enforcement task force	-	25,000	25,000	21,923	3,077
Sheriff DARE program	-	150,000	150,000	139,363	10,637
Victims of Crime Act - 17-19	-	-	-	(3)	3
Community crime/drug prevention	1,057,803	(331,933)	725,870	697,383	28,487
Total public safety	26,655,474	98,109	26,753,583	22,615,448	4,138,135
Total expenditures	29,966,533	138,109	30,104,642	24,928,278	5,176,364
Excess (deficiency) of revenues over (under) expenditures	(5,210,533)	221,272	(4,989,261)	(377,425)	4,611,836
Other financing sources (uses):					
Transfers out	-	(550,001)	(550,001)	(550,001)	-
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (5,210,533)	(328,729)	(5,539,262)	(927,426)	4,611,836
Fund balance – beginning of year				13,701,651	
Encumbrances outstanding – beginning of year				(494,965)	
Encumbrances canceled				(168,419)	
Encumbrances outstanding – end of year				1,267,831	
Fund balance – end of year				\$ 13,378,672	

JACKSON COUNTY, MISSOURI

Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual (Budgetary Basis)

Assessment Reimbursement Fund

Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive
Revenues:					
Intergovernmental:					
State reimbursements	\$ 899,643	-	899,643	738,742	(160,901)
Total intergovernmental	899,643	-	899,643	738,742	(160,901)
Charges for services:					
Tax assessment fees	6,720,000	-	6,720,000	7,067,983	347,983
Other fees and commissions	4,500	-	4,500	3,904	(596)
Total charges for services	6,724,500	-	6,724,500	7,071,887	347,387
Total revenues	7,624,143	-	7,624,143	7,810,629	186,486
Expenditures:					
Current:					
General government:					
Financial services:					
Assessment department	6,421,084	1,644,498	8,065,582	6,954,344	1,111,238
Nondepartmental:					
Board of equalization	392,216	4,705	396,921	436,368	(39,447)
Employee benefits	206,842	(82,577)	124,265	60,010	64,255
Property damage and liability insurance	50,725	-	50,725	50,725	-
3% state-mandated contingency	1,566,626	(1,566,626)	-	-	-
Contractual services	10,850	-	10,850	-	10,850
Total general government	8,648,343	-	8,648,343	7,501,447	1,146,896
Total expenditures	8,648,343	-	8,648,343	7,501,447	1,146,896
Excess (deficiency) of revenues over (under) expenditures	\$ (1,024,200)	-	(1,024,200)	309,182	1,333,382
Other financing sources (uses):					
Transfers in	97,669	-	97,669	97,669	-
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$			309,182	-
Fund balance – beginning of year				4,935,218	
Encumbrances outstanding – beginning of year				(27,152)	
Encumbrances canceled				100,173	
Encumbrances outstanding – end of year				1,611,655	
Fund balance – end of year				\$ 6,929,076	

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****Check Collection Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – (Negative)
Revenues:					
Charges for services:					
Other fees and commissions	\$ 67,700	-	67,700	28,291	(39,409)
Total charges for services	67,700	-	67,700	28,291	(39,409)
Interest	-	-	-	117	117
Total revenues	67,700	-	67,700	28,408	(39,292)
Expenditures:					
Current:					
General government:					
Prosecuting attorney	10,272	-	10,272	1,048	9,224
Total general government	10,272	-	10,272	1,048	9,224
Excess (deficiency) of revenues over (under) expenditures	\$ 57,428	-	57,428	27,360	(30,068)
Fund balance – beginning of year				16,036	
Fund balance – end of year				\$ 43,396	

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****Collector Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Other financing sources (uses):					
Transfers out	\$ <u>(1,782,700)</u>	<u>-</u>	<u>(1,782,700)</u>	<u>(1,782,700)</u>	<u>-</u>
Excess of revenues and other financing sources over expenditures and other financing uses	\$ <u>(1,782,700)</u>	<u>-</u>	<u>(1,782,700)</u>	<u>(1,782,700)</u>	<u>-</u>
Fund balance – beginning of year				1,889,244	
Encumbrances outstanding – beginning of year				(33,132)	
Encumbrances canceled				33,132	
Encumbrances outstanding – end of year				<u>-</u>	
Fund balance – end of year				\$ <u>106,544</u>	

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****Convention/Sports Complex Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Intergovernmental:					
Local governments	\$ 361,140	-	361,140	385,310	24,170
State grants	300,000	-	300,000	3,000,000	2,700,000
Total intergovernmental	661,140	-	661,140	3,385,310	2,724,170
Total revenues	661,140	-	661,140	3,385,310	2,724,170
Expenditures:					
Current:					
Culture and recreation					
Nondepartmental:					
Jackson County Sports Authority	5,688,736	-	5,688,736	5,623,324	65,412
Total culture and recreation	5,688,736	-	5,688,736	5,623,324	65,412
Total expenditures	5,688,736	-	5,688,736	5,623,324	65,412
Deficiency of revenues under expenditures	(5,027,596)	-	(5,027,596)	(2,238,014)	2,789,582
Other financing sources (uses):					
Transfers in	3,500,000	-	3,500,000	3,500,000	-
Transfers out	(1,255,342)	-	(1,255,342)	(1,265,629)	(10,287)
Excess of revenues and other financing sources over expenditures and other financing uses	\$ (2,782,938)	-	(2,782,938)	(3,643)	2,779,295
Fund balance – beginning of year				3,521,094	
Fund balance – end of year				\$ 3,517,451	

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****County Sheriff Revolving Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Licenses and permits:					
Gun permits	\$ 106,000	-	106,000	292,007	186,007
Total licenses and permits	106,000	-	106,000	292,007	186,007
Interest	8,000	-	8,000	1,693	(6,307)
Total revenues	114,000	-	114,000	293,700	179,700
Expenditures:					
Current:					
Public safety:					
Sheriff	199,476	-	199,476	99,553	99,923
Total public safety	199,476	-	199,476	99,553	99,923
Total expenditures	199,476	-	199,476	99,553	99,923
Excess (deficiency) of revenues over (under) expenditures	\$ (85,476)	-	(85,476)	194,147	279,623
Fund balance – beginning of year				422,520	
Encumbrances outstanding – beginning of year				(100)	
Encumbrances outstanding – end of year				100	
Fund balance – end of year				\$ 616,667	

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****Domestic Abuse Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Charges for services:					
Recording fees	\$ 54,000	-	54,000	46,400	(7,600)
Total charges for services	54,000	-	54,000	46,400	(7,600)
Fines and forfeitures:					
Court costs	101,000	-	101,000	69,745	(31,255)
Total fines and forfeitures	101,000	-	101,000	69,745	(31,255)
Interest	-	-	-	62	62
Total revenues	155,000	-	155,000	116,207	(38,793)
Expenditures:					
Current:					
General government:					
Domestic abuse program	168,461	-	168,461	93,000	75,461
Total general government	168,461	-	168,461	93,000	75,461
Total expenditures	168,461	-	168,461	93,000	75,461
Excess (deficiency) of revenues over (under) expenditures	\$ (13,461)	-	(13,461)	23,207	36,668
Fund balance – beginning of year				16,759	
Fund balance – end of year				\$ 39,966	

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****Grant Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive
Revenues:					
Intergovernmental:					
State grants	\$ -	441,559	441,559	192,349	(249,210)
Federal grants	-	1,713,686	1,713,686	7,216,827	5,503,141
Total intergovernmental	-	2,155,245	2,155,245	7,409,176	5,253,931
Total revenues	-	2,155,245	2,155,245	7,409,176	5,253,931
Expenditures:					
Current:					
General government:					
Judicial functions:					
Juvenile Court Diversion Program 2019/20	-	336,934	336,934	78,521	258,413
Juvenile Court Diversion Program 2020/21	-	315,559	315,559	83,661	231,898
Disproportionate Minority Contact Coordinator	-	132,381	132,381	71,088	61,293
Family Drug Court Program 2012/20	-	108,694	108,694	14,209	94,485
Gender Tracker 2018-20	-	108,216	108,216	53,357	54,859
Juvenile Justice Program 2019/20	-	10,942	10,942	10,942	-
Juvenile Justice Assistance 2020/21	-	16,000	16,000	5,016	10,984
Prosecuting Attorney:					
Drug Abatement Response Team	-	315,859	315,859	151,290	164,569
High Intensity Drug Traffic 2019/20	-	79,300	79,300	79,300	-
High Intensity Drug Traffic 2020/21	-	82,500	82,500	800	81,700
Innovative Prosecution Solutions for Combatting Viol	-	340,000	340,000	-	340,000
JCPA - Special Assitant US Attorney	-	247,236	247,236	-	247,236
Justice Assistance Grant 2017	-	46,829	46,829	47,435	(606)
Justice Assistance Grant 2018	-	130,993	130,993	32,491	98,502
Justice Assistance Grant 2019	-	666,689	666,689	-	666,689
Victims of Crime Act	-	898,557	898,557	411,352	487,205
Violence Against Women	-	535,566	535,566	237,066	298,500
Total general government	-	4,372,255	4,372,255	1,276,528	3,095,727
Public safety:					
Sheriff:					
Cornovirus Emergency Supplemental	-	58,008	58,008	56,484	1,524
DWI Saturation Enforcement 2019/20	-	14,103	14,103	10,603	3,500

JACKSON COUNTY, MISSOURI

Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual (Budgetary Basis)

Grant Fund

Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive
DWI Saturation Enforcement 2020/21	\$ -	-	-	3,785	(3,785)
DWI / Traffic Unit Salary 2018/19	-	-	-	14,658	(14,658)
Hazardous Moving Violations Enforcement 2019/20	-	15,068	15,068	-	15,068
MoWIN 2019/20	-	124,903	124,903	44,947	79,956
MoWIN 2020/21	-	-	-	26,709	(26,709)
Traffic Unit 2019/20	-	470,364	470,364	390,084	80,280
Traffic Unit 2020/21	-	515,821	515,821	65,130	450,691
Total public safety	-	1,198,267	1,198,267	612,400	585,867
Health, welfare, and community development:					
Emergency Mgmt Performance	-	113,140	113,140	31,220	81,920
Fall 2019 Training	-	3,000	3,000	-	3,000
FEMA Levasy	-	13,329	13,329	8,540	4,789
Self Assessment & Verification Audit of Standard 1	-	2,000	2,000	-	2,000
Total health, welfare, and community development	-	131,469	131,469	39,760	91,709
Culture and Recreation:					
Greenwood Conservation	-	18,200	18,200	-	18,200
Little Blue Trace Trail	-	380,667	380,667	552,372	(171,705)
Longview Lake Trail	-	52,683	52,683	-	52,683
Preserve & Improve the Blue River Glade	-	88,588	88,588	-	88,588
Rock Island Railroad Multi-Use Path	-	330,856	330,856	203,593	127,263
Total culture and recreation	-	870,994	870,994	755,965	115,029
Total expenditures	-	6,572,985	6,572,985	2,684,653	3,888,332
Excess (deficiency) of revenues over (under) expenditures	-	(4,417,740)	(4,417,740)	4,724,523	9,142,263
Other financing sources:					
Transfers in	-	901,450	901,450	901,450	-
Excess (deficiency) of revenues and other other financing sources over (under) expenditures	\$ -	(3,516,290)	(3,516,290)	5,625,973	9,142,263
Fund balance – beginning of year				5,039,728	
Encumbrances outstanding – beginning of year				(9,901,270)	
Encumbrances canceled				18,082	
Encumbrances outstanding – end of year				3,357,220	
Fund balance – end of year				\$ 4,139,733	

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****Homeless Assistance Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Charges for services:					
Recording fees	\$ 326,000	-	326,000	392,110	66,110
Total charges for services	326,000	-	326,000	392,110	66,110
Interest	4,000	-	4,000	1,556	(2,444)
Total revenues	330,000	-	330,000	393,666	63,666
Expenditures:					
Current:					
General government:					
Nondepartmental:					
Housing resource commission	314,000	-	314,000	134,418	179,582
Total general government	314,000	-	314,000	134,418	179,582
Total expenditures	314,000	-	314,000	134,418	179,582
Excess (deficiency) of revenues over (under) expenditures	\$ 16,000	-	16,000	259,248	243,248
Fund balance – beginning of year				310,819	
Encumbrances outstanding – beginning of year				(1,250)	
Encumbrances outstanding – end of year				37	
Fund balance – end of year				\$ 568,854	

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****Inmate Security Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Charges for services:					
Other fees and commissions	\$ 131,000	-	131,000	153,055	22,055
Total charges for services	<u>131,000</u>	<u>-</u>	<u>131,000</u>	<u>153,055</u>	<u>22,055</u>
Fines and forfeitures:					
Court costs	7,000	-	7,000	2,674	(4,326)
Total fines and forfeitures	<u>7,000</u>	<u>-</u>	<u>7,000</u>	<u>2,674</u>	<u>(4,326)</u>
Total revenues	<u>138,000</u>	<u>-</u>	<u>138,000</u>	<u>155,729</u>	<u>17,729</u>
Expenditures:					
Current:					
Public safety:					
Corrections	146,000	-	146,000	146,000	-
Total public safety	<u>-</u>	<u>-</u>	<u>-</u>	<u>146,000</u>	<u>(146,000)</u>
Total expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>146,000</u>	<u>(146,000)</u>
Excess of revenues over expenditures	<u>\$ 138,000</u>	<u>-</u>	<u>138,000</u>	<u>9,729</u>	<u>128,271</u>
Fund balance – beginning of year				230,789	
Encumbrances outstanding – beginning of year				(10,844)	
Encumbrances canceled				10,262	
Encumbrances outstanding – end of year				<u>146,000</u>	
Fund balance – end of year				<u>\$ 385,936</u>	

JACKSON COUNTY, MISSOURI

Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual (Budgetary Basis)

Law Enforcement Fund

Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Charges for services:					
Other fees and commissions	\$ 32,000	-	32,000	2,689	(29,311)
Total charges for services	<u>32,000</u>	<u>-</u>	<u>32,000</u>	<u>2,689</u>	<u>(29,311)</u>
Fines and forfeitures:					
Court costs	15,400	-	15,400	9,657	(5,743)
Total fines and forfeitures	<u>15,400</u>	<u>-</u>	<u>15,400</u>	<u>9,657</u>	<u>(5,743)</u>
Intergovernmental:					
State reimbursements	6,900	-	6,900	5,885	(1,015)
Total intergovernmental	<u>6,900</u>	<u>-</u>	<u>6,900</u>	<u>5,885</u>	<u>(1,015)</u>
Total revenues	<u>54,300</u>	<u>-</u>	<u>54,300</u>	<u>18,231</u>	<u>(36,069)</u>
Expenditures:					
Current:					
Culture and recreation:					
Operations:					
Park safety/interpretation	1,333	-	1,333	1,333	-
Total culture and recreation	<u>1,333</u>	<u>-</u>	<u>1,333</u>	<u>1,333</u>	<u>-</u>
Total expenditures	<u>2,666</u>	<u>-</u>	<u>2,666</u>	<u>2,666</u>	<u>-</u>
Excess (deficiency) of revenues over (under) expenditures	\$ <u>51,634</u>	<u>-</u>	<u>51,634</u>	15,565	<u>(36,069)</u>
Fund balance – beginning of year				22,348	
Encumbrances canceled				1,332	
Encumbrances outstanding – end of year				-	
Fund balance – end of year				\$ <u>39,245</u>	

JACKSON COUNTY, MISSOURI

Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual (Budgetary Basis)

Park Fund

Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Taxes:					
Property taxes	\$ 15,523,866	-	15,523,866	15,002,835	(521,031)
Total taxes	15,523,866	-	15,523,866	15,002,835	(521,031)
Charges for services:					
Park fees	30,000	-	30,000	15,843	(14,157)
Leases and rental charges	205,000	-	205,000	187,465	(17,535)
Total charges for services	235,000	-	235,000	203,308	(31,692)
Local government	-	25,000	25,000	25,000	-
Miscellaneous	1,000	48,328	49,328	129,298	79,970
Total revenues	15,759,866	73,328	15,833,194	15,360,441	(472,753)
Expenditures:					
Current:					
Nondepartmental:					
Employee benefits	182,730	(96,209)	86,521	66,754	19,767
Property damage and liability insurance	376,046	-	376,046	376,046	-
Contractual services	39,200	-	39,200	39,100	100
Total general government	597,976	(96,209)	501,767	481,900	19,867
Culture and recreation:					
Operations:					
Office of the Director – Parks	1,085,381	20,631	1,106,012	989,974	116,038
Park operations	4,964,744	46,862	5,011,606	4,329,283	682,323
Heritage programs	901,527	(1,613)	899,914	789,430	110,484
Park safety and interpretation	1,568,102	22,072	1,590,174	921,534	668,640
Equipment service center	510,146	26,195	536,341	487,644	48,697
Construction services	965,000	169,739	1,134,739	991,955	142,784
Special recreation program	340,177	-	340,177	225,918	114,259
Special events	-	50,000	50,000	50,000	-
Natural resources	600,684	(8,550)	592,134	486,051	106,083
Nondepartmental:					
Rock Island Railroad Corridor	659,684	13,565	673,249	296,268	376,981
Total culture and recreation	11,595,445	338,901	11,934,346	9,568,057	2,366,289
Total expenditures	12,193,421	242,692	12,436,113	10,049,957	2,386,156
Excess (deficiency) of revenues over (under) expenditures	3,566,445	(169,364)	3,397,081	5,310,484	1,913,403
Other financing sources (uses):					
Transfers in	-	(7,553)	(7,553)	-	7,553
Transfers out	(4,333,568)	(25,165)	(4,358,733)	(4,358,450)	283
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (767,123)	(202,082)	(969,205)	952,034	1,921,239
Fund balance – beginning of year				6,153,567	
Encumbrances outstanding – beginning of year				(656,473)	
Encumbrances canceled				8,283	
Encumbrances outstanding – end of year				166,692	
Fund balance – end of year				\$ 6,624,103	

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****Recorder Fees Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Charges for services:					
Recording fees	\$ 235,000	-	235,000	276,263	41,263
Total charges for services	235,000	-	235,000	276,263	41,263
Interest	2,000	-	2,000	804	(1,196)
Miscellaneous	-	-	-	4,059	4,059
Total revenues	237,000	-	237,000	281,126	44,126
Expenditures:					
Current:					
General government:					
Financial services:					
Records center	280,371	-	280,371	223,941	56,430
Total general government	280,371	-	280,371	223,941	56,430
Total expenditures	280,371	-	280,371	223,941	56,430
Excess (deficiency) of revenues over (under) expenditures	\$ (43,371)	-	(43,371)	57,185	100,556
Fund balance – beginning of year				172,678	
Encumbrances outstanding – end of year				3,220	
Fund balance – end of year				\$ 233,083	

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****Recorder Technology Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Charges for services:					
Other fees and commissions	\$ 134,500	-	134,500	164,879	30,379
Total charges for services	134,500	-	134,500	164,879	30,379
Total revenues	134,500	-	134,500	164,879	30,379
Expenditures:					
Current:					
General government:					
Financial services:					
Records department	131,288	-	131,288	97,348	33,940
Total general government	131,288	-	131,288	97,348	33,940
Total expenditures	131,288	-	131,288	97,348	33,940
Excess (deficiency) of revenues over (under) expenditures	\$ 3,212	-	3,212	67,531	64,319
Fund balance – beginning of year				34,811	
Fund balance – end of year				\$ 102,342	

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****Sewer Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive
Revenues:					
Charges for services:					
Other fees and commissions	\$ 33,000	-	33,000	31,587	(1,413)
Total charges for services	33,000	-	33,000	31,587	(1,413)
Interest	-	-	-	132	132
Total revenues	33,000	-	33,000	31,719	(1,281)
Expenditures:					
Current:					
Health, welfare, and community development:					
Operations:					
Sewer department	125,699	-	125,699	50,174	75,525
Total health, welfare, and community development	125,699	-	125,699	50,174	75,525
Total expenditures	125,699	-	125,699	50,174	75,525
Excess (deficiency) of revenues over (under) expenditures	\$ (92,699)	-	(92,699)	(18,455)	74,244
Fund balance – beginning of year				164,154	
Encumbrances outstanding – beginning of year				(415)	
Encumbrances canceled				416	
Encumbrances outstanding – end of year				114	
Fund balance – end of year				\$ 145,814	

JACKSON COUNTY, MISSOURI

Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual (Budgetary Basis)

Special Road and Bridge Fund

Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Taxes:					
Property taxes	\$ 10,267,661	-	10,267,661	10,009,787	(257,874)
Other state collected taxes	1,054,000	-	1,054,000	1,116,047	62,047
Total taxes	11,321,661	-	11,321,661	11,125,834	(195,827)
Charges for services:					
Other fees and commissions	369,000	-	369,000	337,439	(31,561)
Total charges for services	369,000	-	369,000	337,439	(31,561)
Miscellaneous	-	7,408	7,408	24,374	16,966
Total revenues	11,690,661	7,408	11,698,069	11,487,647	(210,422)
Expenditures:					
Current:					
General government:					
Nondepartmental:					
Employee benefits	130,448	-	130,448	8,528	121,920
Property damage and liability insurance	611,001	-	611,001	611,001	-
Automobiles	368,096	142,420	510,516	510,516	-
Radio/Communication Equipment	105,465	(33,660)	71,805	54,051	17,754
Other Equipment	388,040	(108,760)	279,280	269,617	9,663
Contractual services	39,200	-	39,200	39,100	100
Total general government	1,642,250	-	1,642,250	1,492,813	149,437
Road, highways, and bridges:					
Operations:					
Office of the director – public works	384,058	(300)	383,758	303,195	80,563
Engineering	777,548	4,117	781,665	675,261	106,404
Development	416,458	300	416,758	294,910	121,848
Road and bridge maintenance	7,997,287	3,291	8,000,578	6,845,430	1,155,148
Public works special projects	520,000	-	520,000	465,926	54,074
Total roads, highways, and bridges	10,095,351	7,408	10,102,759	8,584,722	1,518,037
Total expenditures	11,737,601	7,408	11,745,009	10,077,535	1,667,474
Excess (deficiency) of revenues over (under) expenditures	(46,940)	-	(46,940)	1,410,112	1,457,052
Other financing sources (uses):					
Transfers out	(4,151,745)	-	(4,151,745)	(4,140,140)	11,605
Total other financing sources	(4,151,745)	-	(4,151,745)	(4,140,140)	11,605
Net change in fund balances	\$ (4,198,685)	-	(4,198,685)	(2,730,028)	1,468,657
Fund balance – beginning of year				9,225,296	
Encumbrances outstanding – beginning of year				(433,417)	
Encumbrances canceled				(35,404)	
Encumbrances outstanding – end of year				555,412	
Fund balance – end of year				\$ 6,581,859	

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****911 System Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Taxes:					
Sales taxes	\$ 1,987,610	-	1,987,610	2,249,413	261,803
Total taxes	1,987,610	-	1,987,610	2,249,413	261,803
Total revenues	1,987,610	-	1,987,610	2,249,413	261,803
Expenditures:					
Current:					
General government:					
Nondepartmental:					
Emergency telephone systems	2,466,025	800,000	3,266,025	3,016,250	249,775
Total expenditures	2,466,025	800,000	3,266,025	3,016,250	249,775
Excess (deficiency) of revenues over (under) expenditures	\$ (478,415)	(800,000)	(1,278,415)	(766,837)	511,578
Other financing sources:					
Transfers in	405,000	800,000	1,205,000	1,031,243	(173,757)
Excess (deficiency) of revenues and other other financing sources over (under) expenditures	\$ (73,415)	-	(73,415)	264,406	337,821
Fund balance – beginning of year				119,671	
Encumbrances outstanding – beginning of year				(24,160)	
Encumbrances outstanding – end of year				-	
Fund balance – end of year				\$ 359,917	

JACKSON COUNTY, MISSOURI

NONMAJOR

DEBT SERVICE FUNDS

Longview/Blue Springs Lakes Fund is used to account for the repayment of debt owed for improvements to Longview and Blue Springs reservoirs.

Public Facilities Authority Fund is used to account for the debt of the not-for-profit corporation established to acquire or construct facilities and infrastructure by issuance of leasehold bonds.

Special Obligation Bond Debt Service Fund is used to account for the repayment of debt owed for special obligation bonds.

Sports Complex/Parks Fund is used to account for the debt from the issuance of leasehold bonds used to renovate and improve facilities and infrastructure at the Truman Sports Complex and Fleming Park.

JACKSON COUNTY, MISSOURI

Combining Balance Sheet

Nonmajor Governmental Funds

Debt Service Funds

December 31, 2020

Assets	Longview/ Blue Springs Lakes	Public Facilities Authority	Special Obligation Bond	Sports Complex/ Parks	Total
Assets:					
Restricted assets:					
Cash and cash equivalents	\$ -	7	2,431,261	24	2,431,292
Intergovernmental receivable	-	-	34,710	-	34,710
Accrued interest	-	-	9	11	20
Total assets	<u>\$ -</u>	<u>7</u>	<u>2,465,980</u>	<u>35</u>	<u>2,466,022</u>
Fund Balance					
Fund balance:					
Restricted:					
Debt service	\$ -	7	2,465,980	35	2,466,022
Total fund balance	<u>\$ -</u>	<u>7</u>	<u>2,465,980</u>	<u>35</u>	<u>2,466,022</u>

JACKSON COUNTY, MISSOURI

Combining Schedule of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Governmental Funds

Debt Service Funds

Year Ended December 31, 2020

	Longview/ Blue Springs Lakes	Public Facilities Authority	Special Obligation Bond	Sports Complex/ Parks	Total
Revenues:					
Intergovernmental	\$ -	-	1,537,231	-	1,537,231
Interest	-	8	2,358	1,971	4,337
Total revenues	-	8	1,539,589	1,971	1,541,568
Expenditures:					
Debt service:					
Principal retirement	359,606	1,085,000	7,845,000	896,236	10,185,842
Interest and fiscal charges	283,087	58,250	4,489,091	1,305,764	6,136,192
Bond issuance cost	-	-	89,087	-	89,087
Payment to bond escrow agent	-	-	252,268	-	252,268
Total expenditures	642,693	1,143,250	12,675,446	2,202,000	16,663,389
Deficiency of revenues under expenditures	(642,693)	(1,143,242)	(11,135,857)	(2,200,029)	(15,121,821)
Other financing sources (uses):					
Issuance of debt	-	-	4,060,000	-	4,060,000
Premium on bond issuance	-	-	133,696	-	133,696
Payment to bond escrow agent	-	-	(4,193,696)	-	(4,193,696)
Transfers in	642,693	10,441	12,012,236	1,265,629	13,930,999
Transfers out	-	(1,799,482)	-	-	(1,799,482)
Total other financing sources	642,693	(1,789,041)	12,012,236	1,265,629	12,131,517
Net change in fund balances	-	(2,932,283)	876,379	(934,400)	(2,990,304)
Fund balance – beginning of year	-	2,932,290	1,589,601	934,435	5,456,326
Fund balance – end of year	\$ -	7	2,465,980	35	2,466,022

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****Longview/Blue Springs Lakes Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive
Expenditures:					
Current:					
Debt service:					
Principal retirement	\$ 359,606	-	359,606	359,605	1
Interest and fiscal charges	283,088	-	283,088	283,088	-
Total debt service	642,694	-	642,694	642,693	1
Total expenditures	642,694	-	642,694	642,693	1
Excess (deficiency) of revenues over (under) expenditures	(642,694)	-	(642,694)	(642,693)	1
Other financing sources:					
Transfers in	642,694	-	642,694	642,693	(1)
Excess of revenues and other financing sources over expenditures	\$ -	-	-	-	-
Fund balance – beginning of year				-	
Fund balance – end of year				\$ -	

JACKSON COUNTY, MISSOURI

Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual (Budgetary Basis)

Public Facilities Authority Fund

Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Interest	\$ -	-	-	8	8
Total revenues	-	-	-	8	8
Expenditures:					
Current:					
Debt service:					
Principal retirement	1,085,000	-	1,085,000	1,085,000	-
Interest and fiscal charges	58,300	-	58,300	58,250	50
Total debt service	1,143,300	-	1,143,300	1,143,250	50
Total expenditures	1,143,300	-	1,143,300	1,143,250	50
Excess (deficiency) of revenues over (under) expenditures	(1,143,300)	-	(1,143,300)	(1,143,242)	58
Other financing sources (uses):					
Transfers in	20,000	-	20,000	10,441	(9,559)
Transfers out	(1,799,483)		(1,799,483)	(1,799,482)	1
Excess of revenues and other financing sources over expenditures and other financing uses	<u>(2,922,783)</u>	<u>-</u>	<u>(2,922,783)</u>	(2,932,283)	<u>(9,500)</u>
Fund balance – beginning of year				2,932,290	
Fund balance – end of year				<u>\$ 7</u>	

JACKSON COUNTY, MISSOURI

Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual (Budgetary Basis)

Special Obligation Bond (Debt Service) Fund

Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Final Budget – Positive (Negative)
Revenues:					
Intergovernmental:					
Local governments	\$ 1,401,272	-	1,401,272	1,401,272	-
Federal grants	100,628	-	100,628	135,960	35,332
Total intergovernmental	1,501,900	-	1,501,900	1,537,232	35,332
Interest	8,000	-	8,000	2,358	(5,642)
Total revenues	1,509,900	-	1,509,900	1,539,590	29,690
Expenditures:					
Current:					
Debt service:					
Principal retirement	8,245,000	-	8,245,000	7,845,000	400,000
Interest and fiscal charges	4,489,443	-	4,489,443	4,489,091	352
Bond issuance cost	-	-	-	89,087	(89,087)
Payment to bond escrow agent	-	-	-	252,268	(252,268)
Total debt service	12,734,443	-	12,734,443	12,675,446	58,997
Total expenditures	12,734,443	-	12,734,443	12,675,446	58,997
Excess (deficiency) of revenues over (under) expenditures	(11,224,543)	-	(11,224,543)	(11,135,856)	88,687
Other financing sources (uses):					
Issuance of debt	-	-	-	4,060,000	4,060,000
Premium on bond issuance	-	-	-	133,696	133,696
Payment to bond escrow agent	-	-	-	(4,193,696)	(4,193,696)
Transfers in	12,364,701	-	12,364,701	12,012,235	(352,466)
Excess of revenues and other financing sources over expenditures and other financing uses	\$ 1,140,158	-	1,140,158	876,379	(263,779)
Fund balance – beginning of year				1,589,601	
Fund balance – end of year				\$ 2,465,980	

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****Sports Complex/Parks Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive
Revenues:					
Interest	\$ 8,000	-	8,000	1,970	(6,030)
Total revenues	<u>8,000</u>	<u>-</u>	<u>8,000</u>	<u>1,970</u>	<u>(6,030)</u>
Expenditures:					
Current:					
Debt service:					
Principal retirement	896,236	-	896,236	896,236	-
Interest and fiscal charges	<u>1,305,814</u>	<u>-</u>	<u>1,305,814</u>	<u>1,305,763</u>	<u>51</u>
Total debt service	<u>2,202,050</u>	<u>-</u>	<u>2,202,050</u>	<u>2,201,999</u>	<u>51</u>
Total expenditures	<u>2,202,050</u>	<u>-</u>	<u>2,202,050</u>	<u>2,201,999</u>	<u>51</u>
Excess (deficiency) of revenues over (under) expenditures	(2,194,050)	-	(2,194,050)	(2,200,029)	(5,979)
Other financing sources:					
Transfers in	<u>1,255,342</u>	<u>-</u>	<u>1,255,342</u>	<u>1,265,629</u>	<u>10,287</u>
Excess of revenues and other financing sources over expenditures	<u>\$ (938,708)</u>	<u>-</u>	<u>(938,708)</u>	<u>(934,400)</u>	<u>4,308</u>
Fund balance – beginning of year				<u>934,435</u>	
Fund balance – end of year				<u>\$ 35</u>	

JACKSON COUNTY, MISSOURI

Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual (Budgetary Basis)

Sports Complex Sales Tax (Debt Service) Fund

Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive
Revenues:					
Taxes:					
Sales taxes	\$ 39,803,000	-	39,803,000	38,188,533	(1,614,467)
Total taxes	<u>39,803,000</u>	<u>-</u>	<u>39,803,000</u>	<u>38,188,533</u>	<u>(1,614,467)</u>
Intergovernmental:					
Local governments	<u>6,298,000</u>	<u>-</u>	<u>6,298,000</u>	<u>7,234,371</u>	<u>936,371</u>
Total intergovernmental	<u>6,298,000</u>	<u>-</u>	<u>6,298,000</u>	<u>7,234,371</u>	<u>936,371</u>
Charges for services:					
Leases and rental charges	<u>6,640,000</u>	<u>-</u>	<u>6,640,000</u>	<u>5,550,823</u>	<u>(1,089,177)</u>
Total charges for services	<u>6,640,000</u>	<u>-</u>	<u>6,640,000</u>	<u>5,550,823</u>	<u>(1,089,177)</u>
Interest	<u>200,000</u>	<u>-</u>	<u>200,000</u>	<u>49,455</u>	<u>(150,545)</u>
Total revenues	<u>52,941,000</u>	<u>-</u>	<u>52,941,000</u>	<u>51,023,182</u>	<u>(1,917,818)</u>
Expenditures:					
Current:					
Debt service:					
Principal retirement	16,770,000	-	16,770,000	16,770,000	-
Interest and fiscal charges	<u>13,269,250</u>	<u>-</u>	<u>13,269,250</u>	<u>13,269,250</u>	<u>-</u>
Total debt service	<u>30,039,250</u>	<u>-</u>	<u>30,039,250</u>	<u>30,039,250</u>	<u>-</u>
Total expenditures	<u>30,039,250</u>	<u>-</u>	<u>30,039,250</u>	<u>30,039,250</u>	<u>-</u>
Excess of revenues over expenditures	22,901,750	-	22,901,750	20,983,932	(1,917,818)
Other financing sources (uses):					
Transfers out	<u>(22,829,000)</u>	<u>-</u>	<u>(22,829,000)</u>	<u>(20,290,686)</u>	<u>2,538,314</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ 72,750</u>	<u>-</u>	<u>72,750</u>	693,246	<u>620,496</u>
Fund balance – beginning of year				<u>19,702,247</u>	
Fund balance – end of year				<u>\$ 20,395,493</u>	

JACKSON COUNTY, MISSOURI

Combining Balance Sheet

Nonmajor Governmental Funds

Capital Project Funds

December 31, 2020

Rock Island Railroad Capital Project Fund is used to account for improvements to the Rock Island Railroad Corridor.

Sports Complex Sales Tax Capital Project Fund: The Sports Complex Sales Tax Capital Project Fund is used to provide funds to implement major renovations to Arrowhead Stadium, Kauffman Stadium, and central service facilities. Revenues and other financing sources for this fund include bond proceeds, interest, and transfers in.

JACKSON COUNTY, MISSOURI

Combining Balance Sheet

Nonmajor Governmental Funds

Capital Project Funds

December 31, 2020

Assets	Rock Island Railroad	Sports Complex Sales Tax	Total
Assets:			
Restricted assets:			
Cash and cash equivalents	\$ 600,000	11,722,911	12,322,911
Accrued interest	-	72	72
Total assets	<u>\$ 600,000</u>	<u>11,722,983</u>	<u>12,322,983</u>
Liabilities and Fund Balances			
Liabilities:			
Accounts payable from restricted assets	\$ -	3,306,721	3,306,721
Total liabilities	<u>-</u>	<u>3,306,721</u>	<u>3,306,721</u>
Fund balance:			
Restricted:			
Rock Island Railroad project	600,000	-	600,000
Truman Sports Complex activities	-	8,416,262	8,416,262
Total fund balance	<u>600,000</u>	<u>8,416,262</u>	<u>9,016,262</u>
Total liabilities and fund balances	<u>\$ 600,000</u>	<u>11,722,983</u>	<u>12,322,983</u>

JACKSON COUNTY, MISSOURI

Combining Schedule of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Governmental Funds

Capital Project Funds

Year Ended December 31, 2020

	Rock Island Railroad	Sports Complex Sales Tax	Total
Revenues:			
Interest	\$ -	12,131	12,131
Total revenues	-	12,131	12,131
Expenditures:			
Culture and recreation	-	14,156,496	14,156,496
Capital outlay:			
Culture and recreation	-	1,324,863	1,324,863
Total expenditures	-	15,481,359	15,481,359
Deficiency of revenues under expenditures	-	(15,469,228)	(15,469,228)
Other financing uses:			
Transfers in	600,000	20,290,686	20,890,686
Deficiency of revenues and other financing sources under expenditures	600,000	4,821,458	5,421,458
Fund balance – beginning of year	-	3,594,804	3,594,804
Fund balance – end of year	\$ 600,000	8,416,262	9,016,262

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****Rock Island Railroad (Capital Project) Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Expenditures:					
Current:					
Culture and recreation:					
Rock Island Railroad project	-	600,000	600,000	257,955	342,045
Total culture and recreation	-	600,000	600,000	257,955	342,045
Total expenditures	-	600,000	600,000	257,955	342,045
Deficiency of revenues (under) expenditures	-	(600,000)	(600,000)	(257,955)	(342,045)
Other financing sources (uses):					
Transfers in	-	600,000	600,000	600,000	-
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ -	-	-	342,045	(342,045)
Fund balance – beginning of year				-	
Encumbrances outstanding – beginning of year				-	
Encumbrances canceled				-	
Encumbrances outstanding – end of year				257,955	
Fund balance – end of year				\$ 600,000	

JACKSON COUNTY, MISSOURI**Schedule of Revenues, Expenditures and Changes in Fund Balance****Budget and Actual (Budgetary Basis)****Sports Complex Sales Tax (Capital Project) Fund****Year Ended December 31, 2020**

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Interest	\$ 71,000	-	71,000	12,131	(58,869)
Total revenues	<u>71,000</u>	<u>-</u>	<u>71,000</u>	<u>12,131</u>	<u>(58,869)</u>
Expenditures:					
Current:					
Culture and recreation:					
Repair, maintenance, management, and operations	25,674,688	-	25,674,688	15,481,359	10,193,329
Total culture and recreation	<u>25,674,688</u>	<u>-</u>	<u>25,674,688</u>	<u>15,481,359</u>	<u>10,193,329</u>
Total expenditures	<u>25,674,688</u>	<u>-</u>	<u>25,674,688</u>	<u>15,481,359</u>	<u>10,193,329</u>
Excess (deficiency) of revenues over (under) expenditures	(25,603,688)	-	(25,603,688)	(15,469,228)	10,134,460
Other financing sources (uses):					
Transfers in	<u>22,829,000</u>	<u>-</u>	<u>22,829,000</u>	<u>20,290,686</u>	<u>(2,538,314)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (2,774,688)</u>	<u>-</u>	<u>(2,774,688)</u>	4,821,458	<u>7,596,146</u>
Fund balance – beginning of year				<u>3,594,804</u>	
Fund balance – end of year				<u>\$ 8,416,262</u>	

JACKSON COUNTY, MISSOURI
ENTERPRISE FUND

Park Enterprise Fund is used to account for the revenues and expenses resulting from operations of the park enterprise activity.

JACKSON COUNTY, MISSOURI

Schedule of Revenues, Expenditures and Changes in Unrestricted Net Position

Budget and Actual (Budgetary Basis)

Park Enterprise Fund

Year Ended December 31, 2020

	Original Budget	Revisions	Final Budget	Actual	Variance with Final Budget – Positive (Negative)
Revenues:					
Charges for services:					
Park fees	\$ 5,970,000	-	5,970,000	4,897,747	(1,072,253)
Total charges for services	5,970,000	-	5,970,000	4,897,747	(1,072,253)
Miscellaneous	150,000	-	150,000	215,443	65,443
Total revenues	6,120,000	-	6,120,000	5,113,190	(1,006,810)
Operating expenses:					
Current:					
General government:					
Nondepartmental:					
Employee benefits	89,000	-	89,000	28,011	60,989
Property damage and liability insurance	280,097	-	280,097	280,097	-
Total general government	369,097	-	369,097	308,108	60,989
Culture and recreation:					
Operations:					
Adair Park Softball Complex	319,084	137	319,221	221,149	98,072
Arbanas Golf Course	1,505,836	(4,352)	1,501,484	1,250,718	250,766
Construction services	506,000	7,700	513,700	9,725	503,975
Heritage programs and museums	57,070	-	57,070	20,918	36,152
Marinas	1,362,423	8,852	1,371,275	995,256	376,019
Outdoor recreational day camps	176,605	-	176,605	11,082	165,523
Recreation programs	738,634	1,270	739,904	401,808	338,096
Registration and permits	501,664	(9,107)	492,557	381,742	110,815
Special events	140,800	-	140,800	97,801	42,999
Total culture and recreation	5,308,116	4,500	5,312,616	3,390,199	1,922,417
Total expenses	5,677,213	4,500	5,681,713	3,698,307	1,983,406
Transfers out	(838,341)	-	(838,341)	(838,340)	1
Change in net position	\$ (395,554)	(4,500)	(400,054)	576,543	976,597
Unrestricted net position – beginning of year				3,108,190	
Encumbrances outstanding – beginning of year				(160,027)	
Encumbrances canceled				(484,350)	
Encumbrances outstanding – end of year				76,092	
Capitalized items				212,908	
Unrestricted net position – end of year				\$ 3,329,356	

JACKSON COUNTY, MISSOURI
INTERNAL SERVICE FUNDS

Office Services Fund is used to account for the centralized activities of printing, duplication and postage.

Self-Insurance Fund is used to account for the activity pertaining to the County's unemployment, workers' compensation and general liability expenses.

JACKSON COUNTY, MISSOURI

Combining Statement of Net Position

Internal Service Funds

December 31, 2020

Assets	Office Services	Self- Insurance	Total
Current assets:			
Cash and cash equivalents	\$ -	4,282,865	4,282,865
Other assets	-	530,400	530,400
Total current assets	-	4,813,265	4,813,265
Noncurrent assets:			
Restricted assets:			
Cash and cash equivalents	-	772	772
Investments	-	709,894	709,894
Total noncurrent assets	-	710,666	710,666
Total assets	-	5,523,931	5,523,931
Liabilities			
Current liabilities:			
Accounts payable	39,224	5,801	45,025
Claims and judgments payable (note (2)(j))	-	2,687,541	2,687,541
Salaries, taxes, and benefits	-	-	-
Due to other funds	289,496	-	289,496
Total current liabilities	328,720	2,693,342	3,022,062
Noncurrent liabilities:			
Claims and judgments payable (note (2)(j))	-	30,608	30,608
Total noncurrent liabilities	-	30,608	30,608
Total liabilities	328,720	2,723,950	3,052,670
Net Position			
Restricted for workers' compensation claims	-	710,666	710,666
Unrestricted	(328,720)	2,089,315	1,760,595
Total net position	\$ (328,720)	2,799,981	2,471,261

JACKSON COUNTY, MISSOURI

Combining Schedule of Revenues, Expenses and Changes in Fund Net Position

Internal Service Funds

Year Ended December 31, 2020

	Office Services	Self- Insurance	Total
Operating revenues:			
Charges for services	\$ 154,417	4,043,591	4,198,008
Miscellaneous	-	21,280	21,280
Total operating revenues	154,417	4,064,871	4,219,288
Operating expenses:			
Contractual services	182,115	3,337,688	3,519,803
Materials and supplies	643	-	643
Total operating expenses	182,758	3,337,688	3,520,446
Operating loss	(28,341)	727,183	698,842
Nonoperating revenues:			
Interest income	-	29,609	29,609
Change in net position	(28,341)	756,792	728,451
Total net position – beginning of year	(300,379)	2,043,189	1,742,810
Total net position – ending of year	\$ (328,720)	2,799,981	2,471,261

JACKSON COUNTY, MISSOURI

Combining Schedule of Cash Flows

Internal Service Funds

Year Ended December 31, 2020

	Office Services	Self- Insurance	Total
Cash flows from operating activities:			
Receipts from customers	\$ 154,417	3,880,963	4,035,380
Payments to suppliers	(164,323)	-	(164,323)
Payments to employees	-	(1,847)	(1,847)
Claims paid	-	(4,666,022)	(4,666,022)
Net cash provided by (used in) operating activities	(9,906)	(786,906)	(796,812)
Cash flows from noncapital financing activities:			
Advances from other funds	9,906	-	9,906
Net cash provided by noncapital financing activity	9,906	-	9,906
Cash flows from investing activity:			
Purchase of investment	-	(185,266)	(185,266)
Interest received	-	25,462	25,462
Net cash used in investing activities	-	(159,804)	(159,804)
Net decrease in cash and cash equivalents	-	(946,710)	(946,710)
Cash and cash equivalents at beginning of year	-	5,230,347	5,230,347
Cash and cash equivalents at end of year	\$ -	4,283,637	4,283,637
Reconciliation of operating income to net cash provided by (used in) operating activities:			
Operating income (loss)	\$ (28,341)	727,183	698,842
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:			
Changes in assets and liabilities:			
Other assets	-	(183,908)	(183,908)
Accounts payable	18,435	(36,367)	(17,932)
Salaries, taxes, and benefits	-	(1,847)	(1,847)
Claims and judgments	-	(1,291,967)	(1,291,967)
Net cash provided by (used in) operating activities	\$ (9,906)	(786,906)	(796,812)
Noncash investing, capital and financing activities:			
Change in fair value of restricted investment	\$ -	19,614	19,614

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI

CUSTODIAL FUNDS

Custodial Account >3 Months is used to account for various funds held by the County for greater than three months, including bonds collected by the Jackson County Municipal Court.

Custodial Account <1 Month is used to account for various funds that are expected to be held for less than once month by the County. Receipts include State fees collected by the Recorder of Deeds, Municipal Court, and Prosecuting Attorney.

Fines & Forfeitures Fund is used to account for receipts of fines and forfeitures due to school districts.

Financial Institution Tax Fund is used to account for the receipts from the state for Financial Institution taxes collected within the County. The receipts are distributed by the County according to the tax levy of each government.

Inmate Fund is used to account for the receipts at the Jackson County Detention Center, including inmate purchasing accounts.

Land Tax Escrow Fund is used to account for delinquent real estate taxes owed by taxpayers who have entered into a contractual commitment to make installment payments to relieve their liability.

Land Trust Sale Fund is used to account for proceeds from the sale of property to pay delinquent taxes.

Protest Impound Fund is used to account for payments of taxes under protest awaiting resolution of Court or State Tax Commission appeal.

Tax Distribution Fund is used to account for payment of nonprotested taxes and interest on investments due to taxing jurisdictions.

JACKSON COUNTY, MISSOURI
Combining Schedule of Fiduciary Net Position
Custodial Funds
Year Ended December 31, 2020

	Fines & Forfeitures	Financial Institution Tax	Tax Distribution	Land Tax Escrow	Land Trust Sale	Protest Impound	Inmate	Custodial <1 Month	Custodial >3 Months	Total
Assets										
Cash and cash equivalents	\$ 305,106	5,415,131	371,230,039	1,421,410	109,244	28,854,130	286,518	99,153	60,415	407,781,146
Receivables (net of allowance for uncollectible):	-	-	-	-	-	-	-	-	-	-
Accrued interest and dividends	-	-	1,067	4	-	96	-	-	-	1,167
Total assets	<u>305,106</u>	<u>5,415,131</u>	<u>371,231,106</u>	<u>1,421,414</u>	<u>109,244</u>	<u>28,854,226</u>	<u>286,518</u>	<u>99,153</u>	<u>60,415</u>	<u>407,782,313</u>
Liabilities										
Due to governments	305,106	5,415,131	371,223,606	-	-	-	-	99,153	-	377,042,996
Accrued expense	-	-	7,500	-	-	-	-	-	-	7,500
Total liabilities	<u>305,106</u>	<u>5,415,131</u>	<u>371,231,106</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>99,153</u>	<u>-</u>	<u>377,050,496</u>
Net Position										
Net position restricted for other governments, organizations, and/or individuals	-	-	-	1,421,414	109,244	28,854,226	286,518	-	60,415	30,731,817
Total net position	<u>\$ -</u>	<u>-</u>	<u>-</u>	<u>1,421,414</u>	<u>109,244</u>	<u>28,854,226</u>	<u>286,518</u>	<u>-</u>	<u>60,415</u>	<u>30,731,817</u>

JACKSON COUNTY, MISSOURI
Combining Schedule of Changes in Fiduciary Net Position
Custodial Funds
Year Ended December 31, 2020

	Fines & Forfeitures	Financial Institution Tax	Tax Distribution	Land Tax Escrow	Land Trust Sale	Protest Impound	Inmate	Custodial <1 Month	Custodial >3 Months	Total
Additions:										
Contributions:										
Tax collections for other governments	\$ -	5,932,586	1,310,343,100	-	-	66,553,618	-	-	-	1,382,829,304
Other collections for other governments	487,402	-	-	-	-	-	-	1,405,461	-	1,892,863
Contributions to inmate accounts	-	-	-	-	-	-	2,027,081	-	-	2,027,081
Other reimbursements	-	-	-	-	-	-	4,730	-	-	4,730
Municipal bond collections	-	-	-	-	-	-	-	-	98,528	98,528
Total contributions	487,402	5,932,586	1,310,343,100	-	-	66,553,618	2,031,811	1,405,461	98,528	1,386,852,506
Investment earnings:										
Interest	-	-	85,619	1,424	-	11,522	-	-	-	98,565
Total investment income	-	-	85,619	1,424	-	11,522	-	-	-	98,565
Net investment income	-	-	85,619	1,424	-	11,522	-	-	-	98,565
Total additions	487,402	5,932,586	1,310,428,719	1,424	-	66,565,140	2,031,811	1,405,461	98,528	1,386,951,071
Deductions:										
Taxes distributed to other governments	-	5,932,586	1,310,428,719	-	-	68,281,185	-	-	-	1,384,642,490
Other collections distributed to other governments	487,402	-	-	-	-	-	-	1,405,461	-	1,892,863
Distributed to inmates	-	-	-	-	-	-	336,835	-	-	336,835
Distributed to detention center vendors	-	-	-	-	-	-	1,190,901	-	-	1,190,901
Fees distributed to the county	-	-	-	-	-	-	135,823	-	-	135,823
Bonds distributed to individuals	-	-	-	-	-	-	453,345	-	78,145	531,490
Total deductions	487,402	5,932,586	1,310,428,719	-	-	68,281,185	2,116,904	1,405,461	78,145	1,388,730,402
Change in net position	-	-	-	1,424	-	(1,716,045)	(85,093)	-	20,383	(1,779,331)
Net position – beginning of year as previously reported	-	-	-	-	-	-	-	-	-	-
Adjustment for revision - See Note 1(s)	-	-	-	1,419,990	109,244	30,570,271	371,611	-	40,032	32,511,148
Net position – beginning of year as revised	-	-	-	1,419,990	109,244	30,570,271	371,611	-	40,032	32,511,148
Net position – ending of year	\$ -	-	-	1,421,414	109,244	28,854,226	286,518	-	60,415	30,731,817

JACKSON COUNTY, MISSOURI
STATISTICAL SECTION
(UNAUDITED)

This part of Jackson County, Missouri's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

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Financial Trends	149–158
These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.	
Revenue Capacity	159–166
These schedules contain information to help the reader assess the government's most significant local revenue source, property tax and sales tax.	
Debt Capacity	167–171
These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.	
Demographic and Economic Information	172–174
These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.	
Operating Information	175–182
These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.	

JACKSON COUNTY, MISSOURI

Net Position by Component

Last Ten Fiscal Years

(Accrual Basis of Accounting)

		Fiscal Year									
		2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Governmental activities:											
Invested in capital assets, net of related debt	\$	252,550,186	254,622,057	265,487,702	277,396,064	292,284,972	324,270,079	339,207,128	382,033,268	367,771,902	384,888,678
Restricted		31,065,058	28,505,177	28,586,215	27,445,570	26,284,917	23,620,148	18,024,867	18,050,087	16,542,066	26,296,623
Unrestricted		88,846,647	66,641,028	38,426,011	12,289,843	14,217,555	(1,082,580)	2,023,755	(32,657,416)	(3,034,895)	(7,065,229)
Total governmental activities net position	\$	372,461,891	349,768,262	332,499,928	317,131,477	332,787,444	346,807,647	359,255,750	367,425,939	381,279,073	404,120,072
Business-type activities:											
Invested in capital assets, net of related debt	\$	12,425,802	12,606,840	12,573,261	12,263,483	11,429,732	11,643,945	11,505,518	11,539,947	11,777,429	11,974,620
Unrestricted		3,329,356	3,024,111	1,910,049	1,561,887	1,961,765	2,069,489	2,459,616	2,668,637	2,479,579	2,229,838
Total business-type activities net position	\$	15,755,158	15,630,951	14,483,310	13,825,370	13,391,497	13,713,434	13,965,134	14,208,584	14,257,008	14,204,458
Primary government:											
Invested in capital assets, net of related debt	\$	264,975,988	267,228,897	265,487,702	289,659,547	303,714,704	335,914,024	350,712,646	393,573,215	379,549,331	396,863,298
Restricted		31,065,058	28,505,177	28,586,215	27,445,570	26,284,917	23,620,148	18,024,867	18,050,087	16,542,066	26,296,623
Unrestricted		92,176,003	69,665,139	40,336,060	13,851,730	16,179,320	986,909	4,483,371	(29,988,779)	(555,316)	(4,835,391)
Total primary government net position	\$	388,217,049	365,399,213	334,409,977	330,956,847	346,178,941	360,521,081	373,220,884	381,634,523	395,536,081	418,324,530

JACKSON COUNTY, MISSOURI

Changes in Net Position

Last Ten Fiscal Years

(Accrual Basis of Accounting)

	Fiscal Year									
	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Expenses:										
Governmental activities:										
General government	\$ 93,438,760	78,288,172	86,008,529	85,257,754	84,361,185	83,352,978	89,428,509	83,327,238	85,842,719	84,271,347
Public safety	55,453,846	60,644,385	60,777,978	57,861,434	54,994,306	50,776,658	44,628,614	43,205,416	44,968,669	44,544,183
Roads, highways, and bridges	10,051,032	9,749,005	10,236,730	10,619,690	12,004,388	9,177,867	14,268,059	10,502,685	11,126,755	12,107,553
Health, welfare, and community development	108,409,212	17,780,365	17,202,084	14,998,002	11,921,395	13,012,633	12,441,547	12,553,933	11,864,593	12,575,345
Culture and recreation	65,665,679	76,824,741	67,147,877	70,582,679	67,938,175	63,270,928	61,718,859	59,196,003	66,906,051	57,078,777
Interest on long-term debt	19,916,949	21,207,262	22,415,399	23,597,199	24,667,039	24,282,389	20,245,934	25,761,686	28,841,867	28,900,540
Total governmental activities expenses	352,935,478	264,493,930	263,788,597	262,916,758	255,886,488	243,873,453	242,731,522	234,546,961	249,550,654	239,477,745
Business-type activity:										
Park enterprise	4,150,643	4,642,249	4,672,393	4,826,436	5,301,552	4,986,256	4,832,052	4,440,219	4,350,925	4,237,957
Total primary government expenses	\$ 357,086,121	269,136,179	268,460,990	267,743,194	261,188,040	248,859,709	247,563,574	238,987,180	253,901,579	243,715,702
Program revenues:										
Governmental activities:										
Charges for services:										
Tax collection fees and penalties	\$ 30,456,425	29,358,560	20,246,964	26,301,809	24,834,871	25,050,539	25,195,116	25,035,493	24,933,919	24,503,845
Recording fees	3,960,192	3,259,158	2,390,933	3,221,115	3,315,274	3,008,869	2,740,652	3,405,529	3,385,141	2,846,251
Other charges for services	10,448,157	13,923,645	24,546,236	16,040,485	16,237,715	20,468,665	15,590,965	15,378,091	13,960,791	9,464,756
Total charges for services	44,864,774	46,541,363	47,184,133	45,563,409	44,387,860	48,528,073	43,526,733	43,819,113	42,279,851	36,814,852
Fines and forfeitures	1,221,825	2,020,747	2,267,860	2,612,101	2,835,135	2,795,886	2,958,891	3,201,053	3,012,905	3,223,834
Operating grants and contributions	117,044,306	22,540,857	26,896,866	22,420,517	25,577,594	25,926,882	25,539,262	24,690,641	25,701,944	33,485,090
Capital grants and contributions	15,055,237	3,342,185	2,928,351	2,034,785	156,425	23,941	473,179	2,549	140,728	4,275,632
Total governmental activities program revenues	178,186,142	74,445,152	79,277,210	72,630,812	72,957,014	77,274,782	72,498,065	71,713,356	71,135,428	77,799,408
Business-type activities:										
Charges for services	4,897,747	5,794,390	5,712,265	5,721,210	5,469,743	5,164,659	5,092,530	4,899,348	4,909,187	4,773,139
Capital grants and contributions	-	78,029	83,486	5,924	-	675,000	-	18,909	-	-
Total business-type activities program revenues	4,897,747	5,872,419	5,795,751	5,727,134	5,469,743	5,839,659	5,092,530	4,918,257	4,909,187	4,773,139
Total primary government program revenues	\$ 183,083,889	80,317,571	85,072,961	78,357,946	78,426,757	83,114,441	77,590,595	76,631,613	76,044,615	82,572,547
Net (expense) revenue:										
Governmental activities	\$ (174,749,336)	(190,048,778)	(184,511,387)	(190,285,946)	(182,929,474)	(166,598,671)	(170,233,457)	(162,833,605)	(178,415,226)	(161,678,337)
Business-type activities	747,104	1,230,170	1,123,358	900,698	168,191	853,403	260,478	478,038	558,262	535,182
Total primary government net expense	\$ (174,002,232)	(188,818,608)	(183,388,029)	(189,385,248)	(182,761,283)	(165,745,268)	(169,972,979)	(162,355,567)	(177,856,964)	(161,143,155)

JACKSON COUNTY, MISSOURI

Changes in Net Position

Last Ten Fiscal Years

(Accrual Basis of Accounting)

	Fiscal Year									
	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
General revenues and other changes in net position:										
Governmental activities:										
Property taxes	\$ 79,389,134	83,634,371	78,246,546	55,304,826	50,584,622	51,477,880	51,117,795	52,145,116	52,877,129	54,024,035
Sales taxes	112,024,417	118,580,418	115,434,923	114,092,590	112,587,465	109,920,965	105,970,220	96,863,340	96,750,197	95,876,676
Financial institution taxes	438,776	450,990	178,439	214,007	216,305	182,090	193,368	151,770	43,943	101,184
Cigarette tax	1,822,000	1,864,528	1,920,797	2,071,439	2,143,401	2,160,003	2,087,343	2,289,537	2,307,494	2,308,559
Gasoline tax	757,621	759,748	739,175	748,311	746,791	738,868	734,770	709,746	715,075	725,482
Vehicle sales tax	251,780	219,507	210,700	213,630	203,233	198,405	187,529	162,208	150,532	136,729
Motor vehicle tax	106,647	110,017	106,231	89,164	103,732	104,739	101,135	103,624	100,719	100,403
County stock insurance tax	192,145	344,504	168,562	131,640	115,516	149,575	152,321	194,040	119,428	71,241
Unrestricted investment earnings	869,212	2,018,441	969,527	313,073	83,828	31,856	32,403	76,823	241,119	244,554
Miscellaneous	752,893	5,179,029	1,262,245	808,606	1,481,685	574,470	843,691	661,732	1,625,898	2,854,400
Capital contributions	-	-	-	-	-	-	-	-	-	-
Transfers	838,340	142,949	642,693	642,693	642,693	642,693	642,693	642,693	642,693	642,693
Total governmental activities	197,442,965	213,304,502	199,879,838	174,629,979	168,909,271	166,181,544	162,063,268	154,000,629	155,574,227	157,085,956
Business-type activities:										
Miscellaneous	215,443	167,796	177,275	175,868	152,565	141,803	138,765	116,231	136,981	131,217
Transfers	(838,340)	(142,949)	(642,693)	(642,693)	(642,693)	(642,693)	(642,693)	(642,693)	(642,693)	(642,693)
Total business-type activities	(622,897)	24,847	(465,418)	(466,825)	(490,128)	(500,890)	(503,928)	(526,462)	(505,712)	(511,476)
Total primary government	\$ 196,820,068	213,329,349	199,414,420	174,163,154	168,419,143	165,680,654	161,559,340	153,474,167	155,068,515	156,574,480
Changes in net position:										
Governmental activities	\$ 22,693,629	23,255,724	15,368,451	(15,655,967)	(14,020,203)	(417,127)	(8,170,189)	(8,832,976)	(22,840,999)	(4,592,381)
Business-type activities	124,207	1,255,017	657,940	433,873	(321,937)	352,513	(243,450)	(48,424)	52,550	23,706
Total primary government	\$ 22,817,836	24,510,741	16,026,391	(15,222,094)	(14,342,140)	(64,614)	(8,413,639)	(8,881,400)	(22,788,449)	(4,568,675)

JACKSON COUNTY, MISSOURI
General Governmental Revenue by Source ⁽¹⁾
Last Ten Fiscal Years

Fiscal Year		Taxes	Licenses and Permits	Inter Governmental	Charges for Services	Fines and Forfeitures	Interest	Miscellaneous	Total
2011	\$	150,753,366	993,635	33,920,722	32,740,197	3,223,834	242,346	2,675,728	224,549,828
2012		151,451,998	1,151,071	25,789,350	38,034,896	3,012,905	239,190	764,485	220,443,895
2013		154,134,691	1,213,098	24,575,693	39,549,420	3,201,053	72,899	568,937	223,315,791
2014		161,047,308	1,442,425	26,012,441	38,705,572	2,958,891	27,451	803,604	230,997,692
2015		164,944,603	1,708,070	25,950,823	41,296,824	2,795,886	27,702	544,977	237,268,885
2016		169,324,811	1,719,688	25,734,019	42,668,172	2,835,135	68,756	1,428,660	243,779,241
2017		173,400,204	1,398,460	24,455,302	44,164,949	2,612,101	269,759	753,518	247,054,293
2018		196,725,188	1,492,840	29,825,217	45,691,293	2,267,860	735,339	1,256,077	277,993,814
2019		200,579,700	2,076,179	25,883,042	44,465,184	2,020,747	1,773,400	5,023,534	281,821,786
2020		194,076,986	1,941,153	123,179,879	42,923,621	1,221,825	827,472	731,613	364,902,549

(1) General governmental revenue includes revenue of the general, special revenue, and debt service funds.

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI
General Governmental Tax Revenue by Source ⁽¹⁾
Last Ten Fiscal Years

Fiscal Year		General Property Taxes	Sales Tax	Financial Institution Tax	Cigarette Tax	Other State Collected Taxes	Total
2011	\$	51,433,092	95,876,676	101,184	2,308,559	1,033,855	150,753,366
2012		51,264,610	96,750,197	43,943	2,307,494	1,085,754	151,451,998
2013		53,660,426	96,863,340	151,770	2,289,537	1,169,618	154,134,691
2014		51,620,622	105,970,220	193,368	2,087,343	1,175,755	161,047,308
2015		51,489,958	109,920,965	182,090	2,160,003	1,191,587	164,944,603
2016		53,208,368	112,587,465	216,305	2,143,401	1,169,272	169,324,811
2017		55,839,423	114,092,590	214,007	2,071,439	1,182,745	173,400,204
2018		77,966,361	115,434,923	178,439	1,920,797	1,224,668	196,725,188
2019		78,249,988	118,580,418	450,990	1,864,528	1,433,776	200,579,700
2020		78,483,600	112,024,417	438,776	1,822,000	1,308,193	194,076,986

(1) Tax revenues include revenue of the general, special revenue, and debt service funds.

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI
Fund Balances – Governmental Funds
Last Ten Fiscal Years
(Modified Accrual Basis of Accounting)

	Fiscal Year				
	2020	2019	2018	2017	2016
General fund:					
Nonspendable:					
Prepaid expenditures	\$ 85,112	102,581	180,948	174,076	218,799
Assigned:					
Wellness education	202,832	228,696	145,321	102,330	94,174
Elevator modernization	3,042,137	-	-	-	-
Equipment	219,376	-	-	-	-
Mass appraisal system	16,362,932	-	-	-	-
Compensation study (encumbrances)	-	17,625	-	-	-
Law enforcement (encumbrances)	-	1,309,400	-	-	-
Homeless assistance (encumbrance)	-	-	-	-	36,750
Courthouse renovation (encumbrances)	-	-	-	-	469,312
Detention Center renovation (encumbrances)	-	-	36,971	1,490,339	530,785
Maintenance and repair (encumbrances)	1,305,167	8,445,112	588,800	119,475	126,850
Purchases on order (encumbrances)	1,059,083	1,225,164	911,012	871,481	426,024
Contractual services (encumbrances)	3,970,579	939,669	189,142	437,105	233,339
General government (encumbrances)	-	-	-	-	-
Compensated absences	6,062,256	5,437,701	5,506,125	4,473,093	4,138,902
Subsequent year appropriation	10,121,986	15,795,049	31,248,843	9,983,094	8,481,758
Unassigned	47,313,324	42,515,716	12,201,084	10,197,956	9,610,328
Total general fund	89,744,784	76,016,713	51,008,246	27,848,949	24,367,021
All other governmental funds:					
Nonspendable:					
Prepaid expenditures	33,085	4,793	124,222	19,515	61,118
Restricted:					
Prosecuting attorney's activities	574,024	630,641	628,027	369,672	470,226
Assessment maintenance	6,700,270	4,772,863	4,228,303	3,478,377	3,331,141
Property tax collection activities	106,544	1,889,244	1,899,429	1,708,058	1,775,175
Information technology	-	-	-	13,526	149,254
Document preservation	319,396	194,891	277,878	264,458	89,323
Emergency telephone system	330,082	119,671	116,607	502,939	1,245,321
Courthouse renovation	-	-	-	1,000	97,265
Homeless assistance	561,561	304,036	246,807	225,537	146,794
Parking Garage (capital projects)	-	-	-	-	49,333
Anti-crime activities	12,693,024	13,036,041	11,228,478	10,306,514	8,970,556
Domestic violence shelter funding	39,966	16,759	13,461	47,693	57,092
Criminal Justice Center (capital projects)	-	-	-	-	278
Law enforcement	1,322,132	1,013,013	924,618	1,318,029	1,551,935
Maintenance and repair	8,540	-	-	-	-
NE Rennau renovation	-	-	-	-	173,070
Crime prevention (capital projects)	-	-	-	-	72,920
Detention Center renovation	-	59,495	16,693	35,161	1,006,443
Road construction and maintenance	6,442,208	8,956,650	11,174,343	13,472,900	16,308,021
Health and welfare	17,061,332	4,717,080	5,957,417	5,524,755	4,032,238
Juvenile services	24,106	1,390	-	-	-
Animal shelter	-	-	8,873	48,111	47,969
Truman Medical Center	-	-	-	-	-
Sewer system service	145,814	164,154	219,557	233,294	234,398
Truman Sports Complex activities	11,933,713	23,293,801	11,895,081	12,782,759	13,201,824
General government	-	-	-	-	-
Public safety	-	-	-	-	-
Health, welfare, and community development	-	-	-	-	-
Culture and recreation	6,367,757	9,103,335	4,347,791	3,946,133	4,547,371
Rock Island Railroad project	3,419,283	9,657,681	392,950	3,907,030	2,182,965
Debt service	22,858,265	5,456,326	25,554,016	24,673,786	24,100,392
Compensated absences	2,199,552	1,933,826	1,963,016	2,776,294	2,570,353
Available for grant match	782,513	-	2,431,470	66,072	34,546
Unassigned	(10,626,111)	(4,861,542)	(47,522)	(790,716)	(1,976)
Total all other governmental funds	83,297,056	80,464,148	83,601,515	84,930,897	86,505,345
Total governmental funds	\$ 173,041,840	156,480,861	134,609,761	112,779,846	110,872,366

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI
Fund Balances – Governmental Funds
Last Ten Fiscal Years
(Modified Accrual Basis of Accounting)

	Fiscal Year				
	2015	2014	2013	2012	2011
General fund:					
Nonspendable:					
Prepaid expenditures	\$ 77,518	91,961	107,552	49,293	43,280
Assigned:					
Wellness education	72,346	51,781	39,139	20,887	12,910
Elevator modernization	-	-	-	-	-
Equipment	-	-	-	-	-
Mass appraisal system	-	-	-	-	-
Compensation study (encumbrances)	-	-	-	-	-
Law enforcement (encumbrances)	-	-	-	-	-
Homeless assistance (encumbrance)	-	-	-	-	-
Courthouse renovation (encumbrances)	402,054	3,475,480	529,839	4,986,239	-
Detention Center renovation (encumbrances)	513,489	829,336	-	-	-
Maintenance and repair (encumbrances)	177,350	436,904	977,946	197,447	-
Purchases on order (encumbrances)	964,141	1,213,875	819,090	510,710	-
Contractual services (encumbrances)	314,221	208,987	382,293	352,025	-
General government (encumbrances)	-	-	-	-	1,090,106
Compensated absences	4,251,068	4,305,087	3,039,137	3,104,054	4,566,982
Subsequent year appropriation	3,896,019	5,935,831	7,005,402	5,727,541	10,774,362
Unassigned	8,582,879	1,612,811	4,337,337	2,068,448	3,294,839
Total general fund	<u>19,251,085</u>	<u>18,162,053</u>	<u>17,237,735</u>	<u>17,016,644</u>	<u>19,782,479</u>
All other governmental funds:					
Nonspendable:					
Prepaid expenditures	14,854	91,884	97,608	87,908	90,550
Restricted:					
Prosecuting attorney's activities	474,741	562,290	577,361	418,365	-
Assessment maintenance	2,808,093	2,191,997	1,629,428	1,002,771	-
Property tax collection activities	1,805,297	1,741,562	1,623,806	1,436,836	-
Information technology	131,710	188,913	196,186	187,570	-
Document preservation	47,723	45,578	71,423	75,526	-
Emergency telephone system	1,433,585	1,470,645	1,525,376	2,145,569	-
Courthouse renovation	179,903	-	-	-	-
Homeless assistance	61,252	11,795	124,802	212,145	-
Parking Garage (capital projects)	49,218	49,203	49,198	-	-
Anti-crime activities	9,270,448	9,698,084	7,942,868	6,884,960	-
Domestic violence shelter funding	21,421	-	-	-	-
Criminal Justice Center (capital projects)	278	278	90,645	244,286	-
Law enforcement	1,201,081	1,059,067	1,006,053	811,686	-
Maintenance and repair	-	-	-	-	-
NE Rennau renovation	-	-	-	-	-
Crime prevention (capital projects)	72,920	72,920	79,472	112,267	-
Detention Center renovation	550,664	-	-	-	-
Road construction and maintenance	16,807,634	15,405,201	20,004,132	21,985,820	23,697,504
Health and welfare	5,459,219	6,019,892	4,495,614	2,096,448	-
Juvenile services	-	-	-	-	-
Animal shelter	51,768	51,769	160,519	119,769	-
Truman Medical Center	-	-	-	124,034	-
Sewer system service	233,480	229,387	213,111	227,861	-
Truman Sports Complex activities	10,731,673	3,480,106	3,500,000	3,500,522	-
General government	-	-	-	-	5,930,772
Public safety	-	-	-	-	7,192,849
Health, welfare, and community development	-	-	-	-	8,562,719
Culture and recreation	4,571,699	6,602,875	6,164,462	2,752,041	12,907,724
Rock Island Railroad Project	-	-	-	-	-
Debt service	23,956,376	23,496,294	22,346,900	26,715,946	29,178,259
Compensated absences	2,398,557	2,504,842	2,490,956	2,564,923	2,596,553
Available for grant match	686,033	1,214,784	415,082	600,109	-
Assigned:					
Debt service	-	-	-	271,028	271,028
Unassigned	-	(5,202)	(11,752)	(117,794)	-
Total all other governmental funds	<u>83,019,627</u>	<u>76,184,164</u>	<u>74,793,250</u>	<u>74,460,596</u>	<u>90,427,958</u>
Total governmental funds	<u>\$ 102,270,712</u>	<u>94,346,217</u>	<u>92,030,985</u>	<u>91,477,240</u>	<u>110,210,437</u>

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI
Changes in Fund Balances – Governmental Funds
Last Ten Fiscal Years
(Modified Accrual Basis of Accounting)

	Fiscal Year				
	2020	2019	2018	2017	2016
Revenue:					
Taxes:					
Property taxes	\$ 78,483,600	78,249,988	77,966,361	55,839,423	53,208,368
Sales taxes	112,024,417	118,580,418	115,434,923	114,092,590	112,587,465
Other taxes	3,568,969	3,749,294	3,323,904	3,468,191	3,528,978
Licenses and permits	1,941,153	2,076,179	1,492,840	1,398,460	1,719,688
Intergovernmental	123,179,879	25,883,042	29,825,217	24,455,302	25,734,019
Charges for services	42,923,621	44,465,184	45,691,293	44,164,949	42,668,172
Fines and forfeitures	1,221,825	2,020,747	2,267,860	2,612,101	2,835,135
Interest	839,603	1,885,184	868,009	269,759	70,331
Miscellaneous	731,613	5,023,534	1,256,077	753,518	1,428,660
Total revenues	<u>364,914,680</u>	<u>281,933,570</u>	<u>278,126,484</u>	<u>247,054,293</u>	<u>243,780,816</u>
Expenditures:					
General government	99,908,489	85,761,742	89,149,619	85,662,721	84,777,303
Public safety	55,741,116	59,502,921	59,836,413	54,979,213	52,262,811
Roads, highways, and bridges	10,013,334	10,003,544	9,605,936	10,231,801	11,813,765
Health, welfare, and community development	106,031,953	15,340,861	14,541,290	12,065,673	9,250,846
Culture and recreation	38,284,301	41,732,005	32,844,861	33,747,676	29,844,402
Capital outlay:					
General government	-	-	-	-	216,854
Public safety	-	-	-	-	-
Roads, highways, and bridges	-	-	-	-	-
Health, welfare, and community development	-	-	39,600	-	-
Culture and recreation	1,324,863	1,390,202	4,019,859	2,007,733	51,667,198
Debt service:					
Principal retirement	27,060,853	25,891,956	24,833,094	24,089,508	25,977,208
Interest and fiscal charges	19,405,442	21,107,244	22,068,590	23,005,181	23,004,729
Bond issuance costs	89,087	-	-	-	689,540
Payment to bond escrow agent	252,268	-	-	-	-
Total expenditures	<u>358,111,706</u>	<u>260,730,475</u>	<u>256,939,262</u>	<u>245,789,506</u>	<u>289,500,656</u>
Excess (deficiency) of revenues over (under) expenditures	<u>6,802,974</u>	<u>21,203,095</u>	<u>21,187,222</u>	<u>1,264,787</u>	<u>(45,719,840)</u>
Other financing sources (uses):					
Capital lease	-	525,056	-	-	-
Issuance of debt	4,060,000	-	-	-	51,950,000
Premium on bond issuance	133,696	-	-	-	1,728,801
Payment to bond escrow agent	(4,193,696)	-	-	-	-
Insurance Proceeds	8,919,664	-	-	-	-
Capital contributions	-	-	-	-	-
Transfers in	43,484,865	43,846,067	41,944,743	42,973,419	41,680,251
Transfers out	(42,646,524)	(43,703,118)	(41,302,050)	(42,330,726)	(41,037,558)
Total other financing sources	<u>9,758,005</u>	<u>668,005</u>	<u>642,693</u>	<u>642,693</u>	<u>54,321,494</u>
Net change in fund balances	<u>\$ 16,560,979</u>	<u>21,871,100</u>	<u>21,829,915</u>	<u>1,907,480</u>	<u>8,601,654</u>
Debt service as a percentage of noncapital expenditures	13.5%	18.6%	19.0%	19.8%	21.0%

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI
Changes in Fund Balances – Governmental Funds
Last Ten Fiscal Years
(Modified Accrual Basis of Accounting)

	Fiscal Year				
	2015	2014	2013	2012	2011
Revenue:					
Taxes:					
Property taxes	\$ 51,489,958	51,620,622	53,660,426	51,264,610	51,433,092
Sales taxes	109,920,965	105,970,220	96,863,340	96,750,197	95,876,676
Other taxes	3,533,680	3,456,466	3,610,925	3,437,191	3,443,598
Licenses and permits	1,708,070	1,442,425	1,213,098	1,151,071	993,635
Intergovernmental	25,950,823	26,012,441	24,575,693	25,789,350	37,760,722
Charges for services	41,296,824	38,705,572	39,549,420	38,034,896	32,740,197
Fines and forfeitures	2,795,886	2,958,891	3,201,053	3,012,905	3,223,834
Interest	27,982	27,451	72,899	239,190	243,430
Miscellaneous	544,977	803,604	568,937	764,485	2,675,728
Total revenues	<u>237,269,165</u>	<u>230,997,692</u>	<u>223,315,791</u>	<u>220,443,895</u>	<u>228,390,912</u>
Expenditures:					
General government	88,826,402	84,336,025	84,283,577	84,865,585	79,840,615
Public safety	49,526,296	46,432,720	44,805,118	45,090,083	43,180,040
Roads, highways, and bridges	8,534,580	13,599,433	9,981,999	10,180,373	12,524,708
Health, welfare, and community development	10,273,737	9,771,638	10,097,725	9,842,250	11,285,680
Culture and recreation	25,008,295	23,434,964	20,772,028	28,822,269	22,564,980
Capital outlay:					
General government	392,500	-	3,378,827	751,682	-
Public safety	-	90,367	-	-	312,871
Roads, highways, and bridges	-	-	-	419,144	272,973
Health, welfare, and community development	-	-	192,034	5,837,137	23,218,567
Culture and recreation	-	-	-	2,495,995	11,599,176
Debt service:					
Principal retirement	23,753,495	12,112,254	23,922,708	24,453,469	21,744,529
Interest and fiscal charges	23,176,105	14,568,082	24,726,593	27,136,812	27,995,851
Bond issuance costs	161,750	3,330,913	530,479	463,493	410,978
Payment to bond escrow agent	789,858	-	-	-	-
Total expenditures	<u>230,443,018</u>	<u>207,676,396</u>	<u>222,691,088</u>	<u>240,358,292</u>	<u>254,950,968</u>
Excess (deficiency) of revenues over (under) expenditures	<u>6,826,147</u>	<u>23,321,296</u>	<u>624,703</u>	<u>(19,914,397)</u>	<u>(26,560,056)</u>
Other financing sources (uses):					
Capital lease	514,155	-	-	-	-
Issuance of debt	10,750,000	338,980,000	36,620,000	39,025,000	35,570,000
Premium on bond issuance	459,313	58,702,167	2,533,190	2,155,185	665,950
Payment to bond escrow agent	(11,209,313)	(419,330,924)	(39,984,338)	(40,695,000)	(15,440,000)
Insurance Proceeds	-	-	-	-	-
Capital contributions	-	-	117,497	53,322	-
Transfers in	37,993,164	32,046,052	40,165,899	36,053,926	29,255,488
Transfers out	<u>(37,408,971)</u>	<u>(31,403,359)</u>	<u>(39,523,206)</u>	<u>(35,411,233)</u>	<u>(28,612,795)</u>
Total other financing sources	<u>1,098,348</u>	<u>(21,006,064)</u>	<u>(70,958)</u>	<u>1,181,200</u>	<u>21,438,643</u>
Net change in fund balances	<u>\$ 7,924,495</u>	<u>2,315,232</u>	<u>553,745</u>	<u>(18,733,197)</u>	<u>(5,121,413)</u>
Debt service as a percentage of noncapital expenditures	22.8%	13.17%	23.42%	22.83%	22.70%

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI

General Governmental Expenditures by Function ⁽¹⁾

Last Ten Fiscal Years

Fiscal Year		General Government	Public Safety	Roads, Highways and Bridges	Health, Welfare and Community Development	Culture and Recreation	Debt Service	Total
2011	\$	79,840,615	43,180,040	12,524,708	11,285,680	12,190,678	49,869,499	208,891,220
2012		84,865,585	45,090,083	10,180,373	9,842,250	12,436,395	52,053,774	214,468,460
2013		84,283,577	44,651,477	8,792,530	10,097,725	12,077,071	48,649,301	208,551,681
2014		84,336,025	46,426,168	10,828,902	9,771,638	12,370,579	30,011,249	193,744,561
2015		88,826,402	49,526,296	8,484,306	10,273,737	11,675,136	47,881,208	216,667,085
2016		84,777,303	52,262,811	10,397,143	9,247,046	12,233,752	48,981,937	217,899,992
2017		85,564,790	54,979,213	10,225,415	12,065,673	12,626,782	47,094,689	222,556,562
2018		89,149,619	59,836,413	8,691,379	14,541,290	13,895,699	46,901,684	233,016,084
2019		85,761,742	59,502,921	10,003,544	15,340,861	15,746,452	46,999,200	233,354,720
2020		99,908,489	55,741,116	10,013,334	106,031,953	24,127,805	46,807,650	342,630,347

(1) General governmental expenditures include expenditures of the general, special revenue, and debt service funds.

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI
Assessed and Estimated Actual Value of Taxable Property ⁽¹⁾
Last Ten Fiscal Years

Fiscal Year	Real Property		Personal Property		Railroad and Utility		Total		Ratio of Total Assessed to Total Estimated Fair Value	Total Direct Rate
	Assessed Value	Estimated Fair Value	Assessed Value	Estimated Fair Value	Assessed Value	Estimated Fair Value	Assessed Value	Estimated Fair Value		
2011	\$ 7,025,873,492	33,145,549,015	1,811,217,478	5,433,652,434	364,272,328	1,126,643,669	9,201,363,298	39,705,845,118	23.2	0.5298
2012	7,020,216,506	33,127,642,713	1,756,527,785	5,269,583,355	371,045,448	1,148,267,745	9,147,789,739	39,545,493,813	23.1	0.5298
2013	7,018,065,672	33,065,368,857	1,795,161,736	5,385,485,208	407,491,902	1,261,342,351	9,220,719,310	39,712,196,416	23.2	0.5298
2014	7,029,989,907	33,150,248,595	1,755,246,227	5,265,738,681	433,629,129	1,342,980,240	9,218,865,263	39,758,967,516	23.2	0.5141
2015	7,365,019,798	34,751,947,020	1,854,234,741	5,562,704,223	461,837,813	1,429,694,300	9,681,092,352	41,744,345,543	23.2	0.4956
2016	7,448,670,690	35,120,211,547	1,939,595,859	5,818,787,577	482,785,269	1,494,882,589	9,871,051,818	42,433,881,713	23.3	0.5025
2017	8,121,841,022	37,923,039,889	1,990,489,719	5,971,469,157	489,080,346	1,514,791,160	10,601,411,087	45,409,300,206	23.3	0.4849
2018	8,162,699,246	38,294,467,521	2,058,465,597	6,175,396,791	514,217,521	1,592,455,314	10,735,382,364	46,062,319,626	23.3	0.7013
2019	10,311,879,630	47,548,471,874	2,049,394,982	6,148,184,946	493,873,124	1,529,794,453	12,855,147,736	55,226,451,273	23.3	0.6110
2020	9,768,650,953	45,511,756,267	2,077,058,546	6,231,175,638	497,176,636	1,540,065,836	12,342,886,135	53,282,997,741	23.2	0.6110

(1) Assessed value to estimated fair values are calculated in accordance with state laws, which define appropriate rates for that year.
The rates are intended to approximate fair value although the true fair market value may differ.

Source: Clerk of the County Legislature's Office

Note: Property in the County is reassessed biennially. Tax rates are per \$100 of assessed value.

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI

Property Tax Rates – Direct and Overlapping Governments

(Per \$100 of Assessed Value)

Last Ten Fiscal Years

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Jackson county:										
General	0.1487	0.1481	0.1481	0.1414	0.1356	0.1381	0.1331	0.1349	0.2446	0.2123
Health	0.1526	0.1529	0.1529	0.1493	0.1442	0.1460	0.1409	0.2259	0.1801	0.2095
Park	0.0898	0.0897	0.0897	0.0871	0.0839	0.0851	0.0822	0.1416	0.1203	0.1204
Special Road and Bridge	0.1387	0.1391	0.1391	0.1363	0.1319	0.1333	0.1287	0.1989	0.0660	0.0688
Total levy	0.5298	0.5298	0.5298	0.5141	0.4956	0.5025	0.4849	0.7013	0.6110	0.6110
Cities:										
Blue Springs	0.7489	0.7489	0.7489	0.7489	0.7281	0.7281	0.7184	0.7175	0.6463	0.6817
Buckner	0.6293	0.6310	0.6310	0.6440	0.6186	0.6172	0.6005	0.5900	0.5296	0.5489
Grain Valley	1.7365	1.7365	1.7365	1.7365	1.7294	1.7294	1.7294	1.6294	1.5994	1.5994
Grandview	1.5000	1.5000	1.5000	1.5000	1.4807	1.4891	1.4573	1.4749	1.2956	1.3490
Greenwood	1.6217	1.5947	1.5925	1.5919	1.5308	1.5309	1.3738	1.3673	1.2420	1.2177
Independence	0.7236	0.7281	0.7429	0.7393	0.7165	0.7216	0.7031	0.7105	0.6078	0.6672
Kansas City	1.5509	1.5875	1.5932	1.5997	1.5806	1.5906	1.6006	1.6783	1.5960	1.7529
Lake Lotawana	0.4600	0.4600	0.4600	0.4600	0.4423	0.4464	0.4194	0.4194	0.3140	0.3347
Lake Tapawingo	1.5124	1.3615	0.7524	1.3000	3.0372	3.0433	3.0054	2.7272	2.2873	2.2999
Lee's Summit	1.5258	1.5540	1.5540	1.5700	1.5363	1.5398	1.5154	1.5154	1.3936	1.4563
Levasy	0.8286	0.8286	0.8286	0.8286	0.8320	0.8320	0.8320	0.8390	0.9740	1.0000
Lone Jack	1.6752	1.6835	1.7772	1.7964	1.5492	1.4844	1.4716	1.1231	1.0104	1.0242
Oak Grove	0.8592	0.8631	0.8632	0.8641	0.8430	0.8504	0.8424	0.8419	0.7647	0.7647
Pleasant Hill	0.7538	0.8630	0.9944	0.9944	0.9963	1.0007	0.9798	0.9798	1.1944	1.1944
Raytown	0.5491	0.5539	0.5539	0.5519	0.5295	0.5293	0.5058	0.5149	0.4630	0.4791
Riverbend	0.4208	0.3480	0.5080	0.4271	0.3497	0.3111	0.5000	0.4163	0.3281	0.5000
Sibley	0.4007	0.4035	0.4035	0.4079	0.4079	0.4079	0.4066	0.4078	0.3666	0.3666
Sugar Creek	1.1300	1.1300	1.1300	1.1300	1.1182	1.1300	1.0448	1.0469	0.9579	0.9910
School districts:										
Blue Springs Reorganized #4	5.7286	5.7286	5.7286	5.7286	5.7286	5.7286	5.7286	5.7286	5.5500	5.7286
Center District #58	6.5751	6.6651	6.8330	6.8630	6.7869	6.7828	6.5147	6.6139	5.4374	6.1501
Fort Osage Reorganized #1	5.5000	5.5000	5.6000	5.6998	5.7000	5.7000	6.3700	6.3700	6.3700	6.3700
Grain Valley Reorganized #5	5.5656	5.5333	5.5229	5.5177	5.4612	5.4579	5.4255	5.4163	4.9970	5.1059
Grandview Consolidated #4	5.8936	5.8936	5.8936	5.8936	5.7856	5.8047	5.6094	5.6255	5.1430	5.3557
Hickman Mills Consolidated #1	6.3217	6.3217	6.3217	6.4217	6.5935	6.5575	6.2232	7.0402	5.5784	5.8891
Independence District #30	5.5800	5.6700	5.7000	5.7000	5.9130	5.9130	5.8010	5.8010	5.4977	5.5381
Kansas City District #33	4.9500	4.9500	4.9500	4.9500	4.9599	4.9599	4.9599	4.9599	4.9599	4.9599
Lee's Summit Reorganized #7	6.1050	6.0579	6.0627	6.1192	5.9813	5.9957	5.8777	5.8811	5.3280	5.4705
Lone Jack Consolidated #6	5.5314	5.5106	5.5141	5.5106	5.4501	5.4287	5.3484	5.3484	5.3484	5.3484
Oak Grove Reorganized #6	5.1200	5.0563	5.1361	5.1472	5.1024	5.1062	4.8288	5.0367	5.0367	5.1383
Raytown Consolidated #2	6.3200	6.3200	6.3200	6.3200	6.3200	6.3200	6.3200	6.3200	6.3200	6.3200

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI

Property Tax Rates – Direct and Overlapping Governments

(Per \$100 of Assessed Value)

Last Ten Fiscal Years

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Fire districts:										
Central	1.0692	1.0746	1.1203	1.1607	1.1731	1.1762	1.1566	1.1519	1.0292	1.0886
Fort Osage	1.6424	1.6524	1.6724	1.6724	1.6576	1.6551	1.6528	1.6528	1.5697	1.7389
Inter City	0.9707	1.3139	1.2664	1.2960	1.4111	1.4453	1.3135	1.3421	1.2146	1.1846
Lake Lotawana	0.8880	0.8880	0.8466	0.8318	0.8035	0.8222	0.7765	0.6851	0.6664	0.6985
Lone Jack	1.1482	1.1482	1.1482	1.1482	1.1436	1.1456	1.1306	1.1146	0.9733	0.9901
Prairie	1.0400	1.0400	1.0400	1.0400	0.9978	1.0008	0.9900	1.0253	0.9134	0.9260
Raytown	1.0100	1.0100	1.0200	1.0300	1.0064	0.9756	0.9986	1.0386	1.3244	1.3373
Sni Valley	0.8247	0.8277	0.8334	0.8662	0.8697	0.9184	0.9048	0.9567	1.0842	1.3805
Libraries and colleges:										
Kansas City Library	0.5000	0.5000	0.5000	0.5000	0.4933	0.4940	0.4676	0.5065	0.5644	0.5644
Mid-Continent Library	0.3200	0.3200	0.3200	0.3200	0.3146	0.3153	0.3963	0.3963	0.3633	0.3696
KC Metropolitan Community College	0.2335	0.2349	0.2369	0.2374	0.2343	0.2339	0.2297	0.2305	0.2047	0.2128
Water districts:										
Jackson County #17	0.0570	0.0570	0.0575	0.0593	0.0582	0.0582	0.0575	0.0575	0.0512	0.0510
Other entities:										
Independence Square Benefit District	0.5596	0.5596	0.5324	0.5610	0.5638	0.5749	0.5749	0.5749	0.5614	0.5826
Mental Health	0.1218	0.1218	0.1218	0.1223	0.1198	0.1201	0.1160	0.1171	0.1008	0.1056
Merchants/Manufacturers Replacement	1.4370	1.4370	1.4370	1.4370	1.4370	1.4370	1.4370	1.4370	1.4370	1.4370
Developmental Disability Services	0.0748	0.0748	0.0748	0.0753	0.0738	0.0738	0.0713	0.0720	0.0620	0.0649
State of Missouri Blind Pension	0.0300	0.0300	0.0300	0.0300	0.0300	0.0300	0.0300	0.0300	0.0300	0.0300

Source: County Collector's Office

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI

Principal Taxpayers

December 31, 2020 and 2011

Taxpayer	Type of business	2020 assessed valuation	2020		2011 assessed valuation	2011	
			Percentage of total assessed valuation (1)	Total tax receipts		Percentage of total assessed valuation (2)	Total tax receipts
Evergy/Kansas City Power & Light	Utilities	\$ 271,065,795	2.20%	\$ 26,822,847	\$ 178,131,692	1.94%	\$ 17,364,885
Evergy West/KCPL_GMOC	Utilities	118,157,198	0.96%	11,379,164	64,641,457	0.70%	6,265,913
Country Club Plaza JV LLC	Real estate investment	83,734,316	0.68%	10,828,550			
Hallmark & Crown Properties	Greeting cards, hotel, and retail sales	63,624,575	0.52%	6,514,472	71,346,178	0.78%	6,428,330
Google Fiber	Communications	63,000,961	0.51%	5,425,382			
AT&T/Southwestern Bell	Communications	39,928,966	0.32%	3,528,251	72,854,499	0.79%	6,187,190
Union Pacific Railroad	Railroad	36,096,030	0.29%	3,521,700	22,720,189	0.25%	2,197,009
Southern Union Company	Transportation	41,767,584	0.34%	3,366,512	33,988,776	0.37%	3,283,475
Federal Reserve Bank of KC	Finance	31,084,308	0.25%	3,138,700			
Sprint	Communications	36,375,949	0.29%	3,012,741	31,099,505	0.34%	2,174,433
JC Nichols & Highwoods Realty	Real estate investment				27,893,979	0.30%	4,739,686
Simon Property Group LP	Retail shopping center				22,094,332	0.24%	2,033,531
Bayer Corporation	Agricultural chemicals				21,255,717	0.23%	1,698,627
Total		\$ 784,835,682	6.36%	\$ 77,538,319	\$ 546,026,324	5.94%	\$ 52,373,079
(1) 2020 Total Assessed Valuation	\$12,342,886,135						
(2) 2011 Total Assessed Valuation	\$9,201,363,298						

JACKSON COUNTY, MISSOURI
Total Property Tax Levies and Collections
Last Ten Fiscal Years

Fiscal year levied		Original tax levy	Adjustments to original tax levy	Adjusted tax levy	Current tax collections (1)	Percentage of levy collected	Delinquent tax collections	Total tax collections	Total tax collected to adjusted tax levy	Outstanding delinquent tax	Outstanding delinquency to adjusted tax levy
2011	\$	877,758,837	(1,894,309)	875,864,528	788,576,734	89.8	81,910,253	870,486,987	99.4	5,377,541	0.6
2012		872,313,686	958,554	873,272,240	788,747,101	90.4	79,583,519	868,330,620	99.4	4,941,620	0.6
2013		874,859,978	(2,638,822)	872,221,156	797,887,648	91.2	69,257,194	867,144,842	99.4	5,076,314	0.6
2014		879,378,018	(632,208)	878,745,810	810,205,678	92.1	63,777,059	873,982,737	99.5	4,763,073	0.5
2015		912,095,661	1,658,724	913,754,385	833,271,722	91.4	75,532,341	908,804,063	99.5	4,950,322	0.5
2016		936,279,882	897,027	937,176,909	861,543,904	92.0	69,816,538	931,360,442	99.4	5,816,467	0.6
2017		993,829,297	466,312	994,295,609	912,715,709	91.8	74,192,305	986,908,014	99.3	7,387,595	0.7
2018		1,050,178,173	(2,122,166)	1,048,056,007	968,625,061	92.2	66,433,814	1,035,058,875	98.8	12,997,132	1.2
2019		1,199,676,761	(71,652,496)	1,128,024,265	1,026,762,298	85.6	61,328,888	1,088,091,186	96.5	39,933,079	3.5
2020		1,166,507,911	(1,762,287)	1,164,745,624	1,063,943,249	91.2	—	1,063,943,249	91.3	100,802,375	8.7

(1) Includes collections in transit at December 31.

Source: County Collector's Office

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI
Jackson County's Property Tax Levies and Collections
Last Ten Fiscal Years

Fiscal year levied		Original tax levy	Adjustments to original tax levy	Adjusted tax levy	Current tax collections (1)	Percentage of levy collected	Delinquent tax collections	Total tax collections	Total tax collected to adjusted tax levy	Outstanding delinquent tax	Outstanding delinquency to adjusted tax levy
2011	\$	50,786,002	221,421	51,007,423	44,711,210	88.0	5,550,370	50,261,580	98.5	745,843	1.5
2012		50,531,517	346,710	50,878,227	44,468,655	88.0	5,683,035	50,151,690	98.6	726,537	1.4
2013		51,048,021	221,067	51,269,088	45,239,455	88.6	5,254,331	50,493,786	98.5	775,302	1.5
2014		49,561,150	482,074	50,043,224	44,525,923	89.8	4,804,422	49,330,345	98.6	712,879	1.4
2015		50,100,682	320,182	50,420,864	44,683,805	89.2	4,987,140	49,670,945	98.5	749,919	1.5
2016		52,031,304	414,987	52,446,291	46,574,495	89.5	5,031,453	51,605,948	98.4	840,343	1.6
2017		53,506,595	521,778	54,028,373	47,846,764	89.4	5,198,342	53,045,106	98.2	983,267	1.8
2018		78,187,416	396,751	78,584,167	70,823,968	90.6	6,086,218	76,910,186	97.9	1,673,981	2.1
2019		81,870,583	(3,137,806)	78,732,777	69,846,838	85.3	5,289,384	75,136,222	95.4	3,596,555	4.6
2020		79,118,707	(85,313)	79,033,394	70,507,606	89.1	—	70,507,606	89.2	8,525,788	10.8

(1) Includes collections in transit at December 31.

Source: County Collector's Office

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI

Taxable Sales by Category

Last Ten Fiscal Years

NAICS Category	2017	2018
Agriculture, Forestry, Fishing and Hunting	\$ 94,147	1,233,649
Mining, Quarrying, and Oil and Gas Extraction	559,834	1,355,109
Utilities	741,227,449	804,054,216
Construction	84,155,842	103,198,019
Manufacturing	335,450,682	393,766,207
Wholesale Trade	982,131,334	956,322,457
Retail Trade	4,888,244,156	5,013,915,132
Transportation and Warehousing	107,845,822	103,068,722
Information	363,552,589	330,338,424
Finance and Insurance	114,506,873	124,215,148
Real Estate and Rental and Leasing	193,483,841	196,657,150
Professional, Scientific, and Technical Services	205,515,171	204,235,686
Management of Companies and Enterprises	122,443,482	107,726,445
Administrative and Support and Waste Management and Remediation Services	135,750,645	141,423,816
Educational Services	8,250,668	11,161,927
Health Care and Social Assistance	68,128,200	73,332,694
Arts, Entertainment, and Recreation	267,462,612	274,422,117
Accommodation and Food Services	1,923,895,042	1,956,932,110
Other Services (except Public Administration)	215,155,713	237,001,824
Public Administration	4,325,142	5,068,741
Total	\$ 10,762,179,244	11,039,429,593

SIC Codes

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Agriculture, Forestry, Fishing and Hunting	\$ 14,879,205	13,715,025	12,320,695	13,634,469	15,159,668	16,839,785	94,147	1,233,649	-	-
Mining, Quarrying, and Oil and Gas Extraction	N/A	N/A	N/A	N/A	N/A	N/A	559,834	1,355,109	768,122	-
Construction	94,430,288	87,765,119	79,213,357	112,522,267	105,542,051	110,787,992	84,155,842	103,198,019	88,516,611	-
Manufacturing	361,359,962	416,721,234	424,046,534	551,449,254	523,638,332	517,975,278	335,450,682	393,766,207	348,331,639	-
Transportation and communications	446,742,678	390,387,713	373,882,395	379,193,225	338,626,899	337,893,989	N/A	N/A	N/A	N/A
Transportation and Warehousing	N/A	N/A	N/A	N/A	N/A	N/A	107,845,822	103,068,722	98,942,007	-
Utilities	374,591,737	391,711,378	416,719,143	545,930,677	545,305,692	558,346,023	741,227,449	804,054,216	748,672,007	-
Wholesale trade	436,939,514	441,466,485	459,750,577	458,075,026	476,813,449	508,406,694	982,131,334	956,322,457	929,094,155	-
Retail trade	5,849,516,614	6,040,603,686	6,101,871,170	6,295,547,533	6,607,825,404	6,850,714,312	4,888,244,156	5,013,915,132	5,164,961,315	-
Information	N/A	N/A	N/A	N/A	N/A	N/A	363,552,589	330,338,424	278,904,051	-
Finance, insurance, and real estate	28,839,153	26,308,312	30,211,113	33,995,171	35,380,203	31,715,959	N/A	N/A	N/A	N/A
Finance and Insurance	N/A	N/A	N/A	N/A	N/A	N/A	114,506,873	124,215,148	113,288,578	-
Real Estate and Rental and Leasing	N/A	N/A	N/A	N/A	N/A	N/A	193,483,841	196,657,150	184,271,386	-
Professional, Scientific, and Technical Services	N/A	N/A	N/A	N/A	N/A	N/A	205,515,171	204,235,686	186,940,452	-
Management of Companies and Enterprises	N/A	N/A	N/A	N/A	N/A	N/A	122,443,482	107,726,445	123,982,709	-
Administrative and Support and Waste Management and Remediation Services	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Educational Services	N/A	N/A	N/A	N/A	N/A	N/A	135,750,645	141,423,816	152,166,083	-
Health Care and Social Assistance	N/A	N/A	N/A	N/A	N/A	N/A	8,250,668	11,161,927	5,846,032	-
Arts, Entertainment, and Recreation	N/A	N/A	N/A	N/A	N/A	N/A	68,128,200	73,332,694	62,338,502	-
Accommodation and Food Services	N/A	N/A	N/A	N/A	N/A	N/A	267,462,612	274,422,117	277,518,430	-
Other Services (except Public Administration)	1,118,592,558	1,138,165,732	1,176,700,504	1,276,255,888	1,451,923,924	1,487,791,248	1,923,895,042	1,956,932,110	1,980,987,524	-
Public administration	536,579	349,656	855,296	348,666	723,904	890,707	215,155,713	237,001,824	231,182,534	-
Nonclassifiable establishments	1,816,640	1,656,131	3,000,280	2,090,383	1,971,801	1,907,197	4,325,142	5,068,741	1,558,384	-
							N/A	N/A	N/A	N/A
Total	\$ 8,728,244,928	8,948,850,471	9,078,571,064	9,669,042,559	10,102,911,327	10,423,269,184	10,762,179,244	11,039,429,593	10,978,270,521	-

N/A = Not applicable

Note: 2020 data was not available from the Missouri Department of Revenue as of June 10, 2021.

Note: To protect confidential information when less than six businesses exist, financial data will not be displayed.

Note: The Missouri Department of Revenue switched from SIC codes to NAICS codes in 2017.

Source: Missouri Department of Revenue

JACKSON COUNTY, MISSOURI

Direct Sales Tax Rates

Last Ten Fiscal Years

Fiscal Year		General	Anti-Crime	Sports Complex	Zoological District	Children's Services	County Total
2011	\$	0.00500	0.00250	0.00375	0.00125	-	0.01250
2012		0.00500	0.00250	0.00375	0.00125	-	0.01250
2013		0.00500	0.00250	0.00375	0.00125	-	0.01250
2014		0.00500	0.00250	0.00375	0.00125	-	0.01250
2015		0.00500	0.00250	0.00375	0.00125	-	0.01250
2016		0.00500	0.00250	0.00375	0.00125	-	0.01250
2017		0.00500	0.00250	0.00375	0.00125	0.00125	0.01375
2018		0.00500	0.00250	0.00375	0.00125	0.00125	0.01375
2019		0.00500	0.00250	0.00375	0.00125	0.00125	0.01375
2020		0.00500	0.00250	0.00375	0.00125	0.00125	0.01375

Source: Missouri Department of Revenue.

JACKSON COUNTY, MISSOURI

Computation of Legal Debt Margin

December 31, 2020

Assessed value, December 31, 2020	\$ 12,342,886,135
Debt limit – ten percent of total assessed valuation	1,234,288,614

The bonded indebtedness of Jackson County is limited by Sections 108.010 and 108.020 of the Missouri Revised Statutes (1986) to ten percent of the value of taxable property as shown by the last completed assessment. Debt issued by the Public Facilities Authority is not subject to legal debt margin.

Source: Clerk of the County Legislature's Office

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI

Ratios of Outstanding Debt by Type

Last Ten Fiscal Years

Fiscal year	Governmental activities						Business-type activities	Total primary government	Percentage of personal income (a)	Per capita (a)
	Leasehold bonds	Special obligation bonds	Obligations to U.S. government	Notes payable	Capital lease obligations	Premium on bonds	Capital lease obligations			
2011	\$ 70,246,290	488,525,000	10,958,905	448,083	—	15,982,272	—	586,160,550	2.3	867
2012	66,851,290	466,185,000	10,682,458	336,061	—	16,616,581	—	560,671,390	2.1	828
2013	28,531,290	480,265,000	10,396,772	224,039	—	16,855,997	—	536,273,098	2.0	789
2014	26,551,290	430,810,000	10,101,539	112,018	—	63,158,189	—	530,733,036	1.9	777
2015	11,974,216	421,890,000	9,796,439	—	1,349,852	59,521,632	—	504,532,139	1.8	734
2016	8,498,590	451,825,000	9,481,143	—	1,054,771	57,381,006	120,641	528,361,151	1.8	764
2017	5,856,576	430,870,000	9,155,309	—	784,340	53,503,792	92,695	500,262,712	1.7	716
2018	3,880,205	408,350,000	8,818,586	—	690,343	49,626,576	63,322	471,429,032	1.6	675
2019	1,981,236	384,810,000	8,470,610	—	1,014,211	45,749,361	32,449	442,057,867	1.3	629
2020	—	359,920,000	8,111,004	—	810,791	41,997,962	—	410,839,757	Not Available	582

Note: Details regarding the County's outstanding debt can be found in the notes to the financial statements.

(a) See page 166 for personal income and population data.

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI

Ratio of Net General Obligation Bonded Debt to Assessed Value and Net General Obligation Bonded Debt per Capita Last Ten Fiscal Years

Fiscal year	Estimated population (1)	Assessed valuation	Gross bonded debt (2)	Less debt fund available (3)	Net bonded debt	Ratio of net bonded debt to assessed value	Net bonded debt per capita
2011	\$ 676,360	9,201,363,298	—	271,028	—	—	—
2012	677,377	9,147,789,739	—	271,028	—	—	—
2013	679,996	9,220,719,310	—	—	—	—	—
2014	683,191	9,218,865,263	—	—	—	—	—
2015	687,623	9,681,092,352	—	—	—	—	—
2016	691,801	9,871,051,818	—	—	—	—	—
2017	698,895	10,601,411,087	—	—	—	—	—
2018	700,307	10,735,382,364	—	—	—	—	—
2019	703,011	12,855,147,736	—	—	—	—	—
2020	705,925	12,342,886,135	—	—	—	—	—

(1) Source: Census.gov.

(2) Includes all long-term general obligation bonds.

(3) Excluding amounts applicable to leasehold bonds and special obligation bonds.

See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI

Ratio of Annual Debt Service Expenditures for General Bonded Debt to
Total General Governmental Expenditures ⁽¹⁾
Last Ten Fiscal Years

Fiscal year		Principal	Interest and fiscal charges	Total debt service	Total general governmental expenditures	Debt service to general governmental expenditures
2011	\$	—	—	—	208,891,220	—
2012		—	—	—	214,468,460	—
2013		—	—	—	208,551,681	—
2014		—	—	—	193,744,561	—
2015		—	—	—	216,667,085	—
2016		—	—	—	217,899,992	—
2017		—	—	—	222,556,562	—
2018		—	—	—	233,016,084	—
2019		—	—	—	233,354,720	—
2020		—	—	—	342,630,347	—

(1) General governmental expenditures include expenditures of the General, Special Revenue, and Debt Service Funds.

JACKSON COUNTY, MISSOURI
Computation of Direct and Overlapping Bonded Debt
December 31, 2020

Entity	Total debt outstanding	Applicable to Jackson County	Amount applicable to Jackson County	Indebtedness as of
Jackson County	\$ 410,839,757	100%	\$ 410,839,757	12/31/20
Total direct debt			<u>410,839,757</u>	
Cities:				
Blue Springs	91,352,804	100%	91,352,804	12/31/20
Buckner	1,184,952	100%	1,184,952	12/31/20
Grain Valley	12,726,166	100%	12,726,166	12/31/20
Grandview	19,766,416	100%	19,766,416	12/31/20
Greenwood	2,390,000	94%	2,246,600	12/31/20
Independence	147,099,549	100%	147,099,549	12/31/20
Kansas City	1,455,378,549	60%	873,227,129	12/31/20
Lake Lotawana	2,294,000	100%	2,294,000	12/31/20
Lake Tapawingo	1,430,000	100%	1,430,000	12/31/20
Lee's Summit	49,589,963	97%	48,102,264	12/31/20
Lone Jack	123,000	100%	123,000	12/31/20
Oak Grove	24,415,000	98%	23,926,700	12/31/20
Raytown	34,090,000	100%	34,090,000	12/31/20
Sugar Creek	3,507,059	100%	3,507,059	12/31/20
School districts:				
Blue Springs Reorganized #4	184,575,000	100%	184,575,000	12/31/20
Center School District #58	86,168,989	100%	86,168,989	12/31/20
Fort Osage Reorganized #1	52,200,927	100%	52,200,927	12/31/20
Grain Valley Reorganized #5	62,455,000	100%	62,455,000	12/31/20
Grandview Consolidated #4	31,657,867	100%	31,657,867	12/31/20
Hickman Mills Consolidated #1	40,040,000	87%	34,834,800	12/31/20
Independence District #30	178,880,000	100%	178,880,000	12/31/20
Kansas City School District #33	86,666,378	100%	86,666,378	12/31/20
Lee's Summit Reorganized #7	280,207,000	98%	274,602,860	12/31/20
Lone Jack Consolidated #6	11,862,000	94%	11,150,280	12/31/20
Oak Grove Reorganized #6	26,360,000	88%	23,196,800	12/31/20
Raytown Consolidated #2	86,985,000	100%	86,985,000	12/31/20
Other entities:				
Central Jackson County Fire Protection District	18,860,000	100%	18,860,000	12/31/20
Sni - Valley Fire District	7,138,699	80%	5,710,959	12/31/20
Fort Osage Fire District	4,020,000	100%	4,020,000	12/31/20
Inter-City Fire District	400,000	79%	316,000	12/31/20
Raytown Fire Protection District	5,829,039	100%	5,829,039	12/31/20
Lake Lotawana Fire District	4,690,000	100%	4,690,000	12/31/20
Metropolitan Junior College	84,181,921	71%	59,769,164	12/31/20
Kansas City Missouri Public Library	—	100%	—	12/31/20
Mid-Continent Library	72,607,739	53%	38,482,102	12/31/20
Water District #17	358,609	100%	358,609	12/31/20
Developmental Disability Services	1,525,615	100%	<u>1,525,615</u>	12/31/20
Total overlapping debt			<u>2,514,012,028</u>	
Total direct and overlapping debt			<u>\$ 2,924,851,785</u>	

Sources: Outstanding debt and applicable percentages provided by each governmental unit.

Note: Overlapping governments are those that coincide, at least in part, with geographic boundaries of the County. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the property taxpayers of Jackson County. The percentage applicable to Jackson County is based on the overlapping government's assessed valuation in Jackson County as a percentage of the overlapping government's total assessed valuation. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the property taxpayers should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government. See accompanying independent auditors' report.

JACKSON COUNTY, MISSOURI

Demographic Statistics

Last Ten Fiscal Years

Fiscal year	Population (1)	Per capita income (2)	Total personal income	Median age (3)	Unemployment rate (4)
2011	676,360	38,248	25,869,417,280	36.1	8.9
2012	677,377	39,049	26,450,894,473	36.2	7.7
2013	679,996	39,897	27,129,800,412	36.5	7.5
2014	683,191	41,965	28,670,110,315	36.5	6.9
2015	687,623	41,653	28,641,560,819	36.4	5.9
2016	691,801	41,545	28,740,872,545	36.5	5.1
2017	698,895	42,621	29,787,603,795	36.5	4.4
2018	700,307	44,432	31,116,040,624	36.6	3.5
2019	703,011	47,054	33,079,479,594	36.7	3.7
2020	705,925	Not available	Not available	36.8	7.2

(1) Source: Census.gov (estimate)

(2) Source: Missouriconomy.org

(3) Source: Missouri-demographics.com

(4) Source: Data.bls.gov

JACKSON COUNTY, MISSOURI

Principal Employers

Employer	2020			2011		
	Employees	Rank	Percentage of Jackson County employees	Employees	Rank	Percentage of Jackson County employees
Federal government (excludes military)	20,846	1	6.23%	28,400	1	9.11%
Cerner Corporation	12,800	2	3.83%			
HCA Midwest Health System	9,963	3	2.98%	8,126	2	2.61%
Children's Mercy Hospitals and Clinics	8,382	4	2.51%	5,108	5	1.64%
St. Luke's Health System	6,378	5	1.91%	6,665	3	2.14%
Garmin International Inc.	5,005	6	2.51%			
Honeywell Federal Manufacturing & Technolog	5,000	7	1.50%	2,500	10	0.80%
Internal Revenue Service	4,600	8	1.38%			
Hallmark Cards Inc.	4,571	9	1.37%	3,700	8	1.19%
VA Medical Center	4,415	10	1.32%			
Univeristy of Missouri - Kansas City				3,148	9	1.01%
City of Kansas City, Missouri				4,569	6	1.47%
DST Systems Inc				4,402	7	1.41%
State of Missouri				6,197	4	1.99%
Total	81,960		25.54%	72,815		23.37%

Source: City of Kansas City, MO, U.S. Bureau of Labor Statistics (2020)

Jackson County annual average employment was 334,471 in 2020 and 311,685 in 2011.

JACKSON COUNTY, MISSOURI

Full-Time Equivalent County Government Employees by Department

Last Ten Fiscal Years

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Legislature	30	31	33	33	33	33	33	34	32	33
County Administration	8	8	7	7	7	8	8	17	10	15
County Counselor	14	14	16	15	15	15	15	17	15	15
Human Resources	10	10	10	10	10	10	10	10	10	11
Economic Development	1	1	1	5	3	3	3	4	—	—
Communications	2	3	3	3	3	4	4	—	5	6
Emergency Preparedness	2	2	2	2	2	3	3	—	—	—
Information technology	32	33	33	33	33	34	34	32	35	35
Collections	34	34	36	36	36	36	37	33	37	37
Finance	27	26	26	26	26	26	26	23	20	22
Public Works	109	119	105	105	107	107	107	114	115	115
Parks and Recreation	197	195	200	197	193	194	194	178	179	179
Recorder of Deeds	27	27	22	22	21	20	20	20	20	20
Assessment	79	90	67	65	67	68	70	68	74	74
Medical Examiner	23	23	23	23	25	24	23	20	23	23
Family Court	400	399	356	357	349	349	356	348	254	304
Corrections	348	351	354	360	362	406	406	391	328	323
County Municipal Court	3	2	3	4	4	5	5	5	5	5
Circuit Court	146	144	144	144	153	154	155	155	168	153
Public Administrator	23	23	23	23	26	26	26	27	28	28
Prosecuting Attorney	168	156	136	144	144	144	144	144	159	159
Rock Island Rail Corridor Authority	—	—	—	—	—	3	4	3	—	—
Sheriff	118	123	144	145	149	151	151	147	148	149
COMBAT	8	12	8	7	7	8	8	6	8	7
OHRCC	2	2	2	2	2	2	2	3	3	3
KC Election Board	26	26	26	26	26	24	26	23	26	19
Jackson County Election Board	32	38	30	26	28	28	28	26	26	26
Prescription Drug Monitoring Program	—	—	—	—	—	—	1	—	—	—
Nondepartmental	—	3	3	3	—	—	—	—	—	—
Total	1,869	1,895	1,813	1,823	1,831	1,885	1,899	1,848	1,728	1,761

Source: County Budgets

* Data not available

JACKSON COUNTY, MISSOURI

Operating Indicators by Department

Last Ten Fiscal Years

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Assessment:										
Real Estate Parcels	295,961	296,222	269,145	296,640	296,270	297,031	297,926	298,713	299,194	300,546
Personal Property	324,796	314,944	313,208	316,111	363,432	365,162	372,711	380,538	333,280	375,011
Business Property	24,236	23,786	23,583	23,080	24,875	23,147	23,212	22,782	19,753	22,958
Recorder of Deeds:										
Documents Recorded	122,539	137,973	131,224	108,158	117,574	124,339	115,925	110,645	108,117	126,687
Marriage Licenses:										
Kansas City	3,092	3,124	3,080	3,248	3,325	3,524	3,562	3,236	2,895	3,535
Independence	2,487	2,522	2,561	2,752	2,865	2,817	2,880	2,799	2,870	1,108
Total	5,579	5,646	5,641	6,000	6,190	6,341	6,442	6,035	5,765	4,643
Public Works:										
Asphalt (miles)	211	217	217	217	217	217	217	219	219	219
Chip & Seal (miles)	209	204	204	204	204	204	204	202	202	202
Gravel (miles)	3	3	3	3	3	3	3	3	3	3
Concrete (miles)	1	1	1	1	1	1	1	1	1	1
Total	424	425	425	425	425	425	425	425	425	425
Parks:										
Number of Parks	21	21	21	21	21	21	21	21	24	24
Park Acres	21,243	21,243	21,243	21,243	21,243	21,243	21,243	21,243	21,399	21,399
Lake Acres	2,774	2,774	2,774	2,774	2,774	2,774	2,774	2,774	2,774	2,774
Corrections:										
Bookings—County Detention Center	8,957	9,019	9,122	9,942	9,094	10,746	10,774	10,086	8,969	5,756
Releases—County Detention Center	8,971	8,975	8,985	9,836	10,122	10,687	10,805	10,091	8,689	5,782
Average Daily Population—County Detention Center	666	694	705	694	772	790	770	825	845	754
Bookings—Regional Correctional Center	7,154	6,157	6,377	7,599	4,278	6,424	5,583	4,763	290	—
Releases—Regional Correctional Center	7,150	6,014	6,230	7,496	6,333	6,388	5,598	4,776	267	—
Average Daily Population—Regional Correctional Center	126	128	150	154	133	131	128	141	125	—
Bookings—Kansas City Police Department	—	—	—	—	—	7,739	7,768	9,242	4,113	—
Releases—Kansas City Police Department	—	—	—	—	—	7,698	7,719	8,993	4,083	—
Average Daily Population—Kansas City Police Department	—	—	—	—	—	30	31	37	53	—
Medical Examiner's Office										
Scenes Visited	1,255	1,340	1,324	1,230	1,467	1,537	1,651	1,673	1,288	1,654
Jackson County Death Reports	1,470	1,509	1,508	1,613	1,842	2,146	2,379	5,808	4,902	7,286
Finance:										
Accounts Payable Checks	18,177	18,737	18,746	17,708	16,757	17,057	16,636	15,749	14,754	20,660

Source: Various county departments.

(1) The Regional Correctional Center opened July 31, 2009.

(2) The Kansas City Police Department starting housing prisoners at Jackson County in 2016.

JACKSON COUNTY, MISSOURI

Capital Asset Statistics by Function

Last Ten Fiscal Years

	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
General Government:										
Buildings	117	117	117	117	117	117	117	117	112	107
Computer Equipment/Terminals	312	298	275	236	218	193	155	132	132	132
Printers	10	9	7	13	13	11	13	13	13	13
Radio Communication Equipment	5	5	5	4	4	4	2	2	2	2
Land (parcels)	25	25	25	25	25	25	23	23	23	23
Automobiles	49	47	47	92	90	90	86	43	42	39
Trucks	—	30	30	44	43	40	41	28	28	30
Public Safety:										
Buildings	11	11	11	11	11	11	12	12	11	11
Computer Equipment/Terminals	4	4	4	4	4	4	4	4	4	4
Printers	2	2	2	2	2	2	3	3	3	3
Radio Communication Equipment	13	13	9	9	9	9	7	2	2	2
Land (parcels)	2	2	2	2	2	2	2	2	2	2
Automobiles	234	221	214	275	275	280	239	173	152	129
Trucks	16	16	16	36	37	38	38	13	14	15
Roads, Highways, and Bridges:										
Buildings	8	8	8	8	8	8	8	7	7	7
Computer Equipment/Terminals	7	7	7	15	15	15	15	7	7	7
Printers	4	4	4	4	3	3	3	3	3	3
Land (parcels)	5	5	5	5	5	5	5	5	5	5
Automobiles	44	45	45	45	41	39	42	33	31	31
Heavy Machinery	44	44	44	50	44	49	49	37	38	39
Trucks	33	31	28	36	35	42	42	36	36	35
Health, Welfare, and										
Community Development:										
Buildings	21	21	21	21	21	21	21	21	20	20
Computer Equipment/Terminals	7	6	6	5	5	5	4	4	4	4
Land (parcels)	3	3	3	3	3	3	3	3	3	3
Automobiles	16	14	14	11	11	12	12	11	9	9
Trucks	14	14	13	24	26	27	27	17	17	17
Culture and Recreation:										
Buildings	98	96	101	101	97	96	97	97	97	96
Printers	1	1	1	1	1	1	1	1	1	1
Radio Communication Equipment	2	2	2	3	3	3	3	2	2	2
Land (parcels)	194	194	195	195	195	194	194	194	193	193
Truman Sports Complex	385	385	340	337	333	333	333	333	333	330
Automobiles	49	42	39	46	46	46	48	47	41	37
Heavy Machinery	27	27	27	20	19	19	18	16	16	16
Trucks	76	72	74	98	90	93	105	99	99	99
Park Enterprise:										
Buildings	78	78	78	78	78	78	78	78	78	78
Boats and Motors	44	40	36	17	17	17	25	22	22	19
Land (parcels)	41	41	41	42	42	41	41	41	41	41
Automobiles	20	20	20	59	59	58	58	34	35	35
Trucks	6	6	6	12	13	13	14	7	7	7

Source: County Asset Records.

Location

Located in the metropolitan area's eastern quadrant, Jackson County, Missouri (the County) is one of the seven counties that comprise the Kansas City metropolitan area. It is bordered on the west by the Kansas state line, on the south by Cass County, and on the north by the Missouri River.

General

Date of organization – 1826

Classification under Missouri Law – First Class County

Form of Government – Executive–Legislature

The County's fiscal period begins on January 1

County Seat – Independence

Population – 705,925

Area square miles – 605

Museums of Jackson County

Missouri Town 1855 Museum

Liberty Memorial and Museum

Truman Courtroom Museum

Fort Osage Museum

Civil War Museum

Harry S. Truman Farm Home

Harry S. Truman Library and Museum

Major Alexander Historical House

Raytown Historical Society Museum

Wornall House Museum

Valle Mansion-Dewitt Museum

Bingham-Waggoner Estate

National World War I Museum

Airline History Museum

Science City at Union Station

Kemper Museum of Contemporary Art

Nelson-Atkins Museum of Art

Black Archives of Mid-America

International Jazz Hall of Fame

Kansas City Museum

Marshal House and Jail Museum

Kansas City Railroad Museum

Toy and Miniature Museum of Kansas City

Thomas Hart Benton Home

Cave Spring Interpretative Center

Harris-Kearney House

Negro Leagues Baseball Museum

Steamboat Arabia

Money Museum

American Royal Museum

Major Sports

Kauffman Stadium, home of the Kansas City Royals, American League Baseball

Arrowhead Stadium, home of the Kansas City Chiefs, National Football League

Independence Events Center, home of the Missouri Mavericks, Central Hockey League and Missouri

Comets, Major Indoor Soccer League

Municipal Auditorium, home of the Kansas City Roller Warriors, Roller Derby League

Major Parks

	<u>Total acres</u>	<u>Acres water</u>
Fleming Park (Lake Jacomo)*	7,429	970
Longview Lake Park*	4,762	930
Blue Springs Reservoir*	2,705	720
Blue River Parkway*	2,400	—
James A. Reed Memorial	2,156	253
Little Blue Trace*	2,200	—
Blue and Gray Park*	1,773	3
Swope Park	1,769	24
Landahl Park*	1,330	—
Burr Oak Woods	1,066	—
Monkey Mountain Park*	855	2
Rock Island Corridor	348	—
Prairie Lee Lake*	290	154
* Park maintained by County		

Major Highways

Interstate 29
Interstates 35 and 435
Interstates 70, 470 and 670
U.S. Highways 24, 40, 50, 56, 71 and 350

Rail, Air and Water Transportation

Jackson County has the benefits of up-to-date, quality transportation systems, facilities and service. Main line rail carriers intersect metropolitan Kansas City with over 300 freight movements that rank the area second nationally as a rail center. The area is also served by Amtrak passenger service.

Jackson County is served by major commercial airline carriers who also provide air cargo and express services. Kansas City International Airport is only minutes north of Jackson County, and various other public and private airports are located in the metropolitan area.

The Kansas City Streetcar offers free transportation and runs from the River Market area to Union Station/Crown Center. This 2 mile track has 16 stops along the way and runs through the heart of downtown Kansas City.

The use of the 2,285-mile Missouri River, which outflows approximately 250 miles downstream into the Mississippi River north of St. Louis, is an additional transportation mode in Jackson County.

Attractions

American Royal Livestock, Horse Show and Rodeo: The largest event of its kind in the country, the American Royal's purpose is to provide education in the agribusiness industry through competition and entertaining events. Kansas City completed construction in 1992 of a new facility that contains 520,000 square feet of exhibit, arena and office space.

Black Archives of Mid-America: The archives include a collection of artifacts, paintings, sculptures, and research materials created by famous African-Americans from Kansas City and elsewhere.

Benjamin Ranch: Activities available at this ranch are horseback riding, hayrides, barbecues, square dancing, concerts, rodeo events, riding lessons and other types of theme parties.

City Market: An attractive weekend farmer's market where second and third generations of families sell fruits, vegetables and plants, along with specialty shops and restaurants. The City Market has over 300 booths in a 59,000-square-foot facility located just minutes from downtown Kansas City along the Missouri River.

College Basketball Experience: While physically part of the Sprint Center, the College Basketball Experience has a unique and separate identity. It is a high-energy, highly interactive venue where casual and hardcore fans of any age can totally immerse themselves in the game of college basketball. The 41,500 square foot building, directly across from Kansas City's Power & Light District, houses the National Collegiate Basketball Hall of Fame.

Country Club Plaza: Much more than a shopping center, "America's original shopping city" began in 1922 as the dream of J.C. Nichols and has become the benchmark by which all other city centers are measured. At Christmas time, the Plaza puts on a spectacular display of multicolored lights on nearly 50 miles of wire, which outline its beautiful Spanish-style buildings and towers against the night sky. The Plaza is also a walking art tour, with many exquisite fountains, sculptures and murals.

H. Roe Bartle Hall: With a total space of 400,000 square feet, including 202,500 square feet of unobstructed floor space, Bartle Hall accommodates meetings, conventions and trade shows. Bartle Hall covers five blocks and has 1,000 underground parking spaces. In early 1990, area citizens voted to expand Bartle Hall by approximately 670,000 square feet of additional space, which was completed in 1994.

Hallmark Visitors Center: This center presents a lively overview of the world's largest greeting card company through 12 imaginative displays that allow visitors to feel that they are participating in the creative process.

Harry S. Truman Library: Visitors can experience the presidency of Truman and see some of the most significant events that shaped the free world. The library offers two meeting rooms, an auditorium and a conference room.

Harry S. Truman Sports Complex: This beautiful dual stadium complex, constructed by Jackson County, is the home of the Kansas City Chiefs professional football team and the Kansas City Royals professional baseball team. The Kansas City Royals Baseball Corporation and the Kansas City Chiefs Football Club, Incorporated, signed 25-year leases on January 24, 2006 with two five-year renewal options. Jackson County voters approved a three-eighth cent sales tax on April 4, 2006, to finance \$425 million of renovation projects at the Kauffman and Arrowhead stadiums.

Hy-Vee Arena: In 2018, Hy-Vee purchased the former Kemper Arena and converted it to a youth sports facility.

Kansas City Zoo: A \$71 million plan to build a new zoo in Swope Park, the second largest urban park (over 200 acres) in the country, is underway. The zoo opened Australia in 1993, which gives you a glimpse of the wildlife in the outback. Opened in 1995, a 95-acre African exhibit focusing on plants, animals, and cultures. This \$30 million exhibit houses approximately 350 animals. The IMAX Theatre, which has a screen more than six stories high, stadium seating and a 12,000-watt surround-sound system, was added as well.

Legoland Discovery Center: This center has over 3 million LEGOs and is a world of color, creativity and fun for the biggest fans of LEGOs. With two rides, a 4D cinema and other attractions, this is an attraction for the whole family to enjoy.

Municipal Auditorium: An art deco masterpiece, the Convention Center contains the arena, Music Hall, Little Theatre, Exhibition Hall and meeting rooms. Municipal Auditorium provides 150,000 square feet of exhibition space and meeting rooms for up to 7,000 people.

Negro Leagues Baseball Museum: Founded in 1990, this privately funded museum, located in the historic 18th & Vine District, is dedicated to preserving the history of Negro League Baseball in America.

Nelson-Atkins Museum of Art: Founded by William Rockhill Nelson on December 11, 1933, the museum is among the top 12 general art museums in the United States. The museum is internationally recognized for its excellent collection from mid-western states, as well as its Asian holdings.

SeaLife Aquarium: Take a walk through the amazing underwater ocean tunnel to see 5,000+ creatures of the sea. Explorers can hold a crab or touch a starfish and walk through the underwater tunnel as sharks and rays swim overhead.

T-Mobile Center: One of the region's premier venues, expected to host more than 100 events per year, including concerts, family shows, and special events, as well as professional, collegiate, and amateur sporting events. The Sprint Center opened its doors on October 10, 2007 and seats over 18,000.

Westport: This beautifully renovated district is a historic wagon-train supply stop that is still handling provisions for citizens and visitors of Jackson County. The area is filled with boutiques offering clothing, jewelry, art, gifts and a variety of restaurants, nightclubs, cinemas and offices.

The Performing Arts

Ballet

State Ballet of Missouri: The Kansas City professional ballet company has become widely known for its great versatility, as well as its accomplished technique and dynamic style. The company made its New York debut in the spring of 1987 and has been widely featured in such magazines as *Time*, *Life*, *Dance* and *Ballet Review*.

Music

The Kansas City Symphony: This outstanding symphony orchestra brings world-renowned classical artists to Kansas City for its November-through-May season.

The Lyric Opera: This nationally acclaimed opera company presents both a spring and fall repertory season.

Theatres

Actor's Ensemble Saloon Theatre: This group presents offbeat, off-Broadway comedies in an Art Deco Saloon.

American Heartland Theatre: This is a professional theatre company that performs well known Broadway plays and musicals.

Coterie Children's Theatre: This is an adult theatre company that produces plays primarily for children.

Folly Theater: A beautifully renovated turn-of-the-century house, the Folly Theater now presents major jazz artists, concerts by the Friends of Chamber Music, and professional touring children's theatre.

Kauffman Center for the Performing Arts: A major new center for music, opera, theater and dance. Designed by Moshe Safdie, the Kauffman Center will present a wide spectrum of entertainers and performers from around the world, and serve as the performance home of three of the region's leading performing arts organizations – Kansas City Ballet, Kansas City Symphony and Lyric Opera of Kansas City.

Lyric Theatre: Built in the 1920's as a Masonic Temple, this acoustically superior hall was restored in 1976.

Midland Center for the Performing Arts: Home to the Theatre League, which brings national Broadway touring productions to Jackson County, this beautiful, baroque theatre is on the National Register of Historic Places.

Missouri Repertory Theatre: This professional theatre company offers high-quality productions of plays selected from a full range of dramatic literature.

Music Hall: Located within the Municipal Auditorium, this recently restored Art Deco masterpiece is host to a variety of fine arts programs.

New Directions Theatre Company: This group performs classical, new and foreign scripts to enhance the growth and education of theatrical arts in Jackson County.

Starlight Theatre: There are 8,000 seats in this magnificent outdoor amphitheater located in Kansas City's beautiful 1,700-acre Swope Park. The Starlight produces and presents Broadway musicals and contemporary concerts.

Theater League, Inc.: This community-based performing arts organization sponsors touring productions of Broadway plays, pop concerts, and other entertainment.

Unicorn Theatre: This group is a professional Actors Equity theatre with an emphasis on contemporary and original scripted productions.

Education

Colleges and Universities

Avila College
Blue River Community College
Calvary Bible College
Cleveland Chiropractic College of Kansas City
DeVry Institute of Technology
Graceland College – Division of Nursing
Kansas City Art Institute
Longview Community College
Penn Valley Community College
Pinnacle Career Institute
Pioneer Community College
Research Medical Center College of Nursing
Rockhurst University
University of Missouri – Kansas City
Webster University

Graduate Schools

Avila College
Keller Graduate School of Management
Rockhurst University
University of Health Sciences – University Hospital
University of Missouri – Kansas City
University of Missouri – School of Law
Webster University

Medical Schools

Kansas City College of Osteopathic Medicine
University of Missouri – Dental School
University of Missouri – Medical School