

Jackson County, Missouri



Adopted Budget By Fund & Department Line

Fiscal Year 2021

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JACKSON COUNTY, MISSOURI

County Elected Officials



Frank White, Jr.
County Executive



Jean Peters Baker
Prosecuting Attorney



Darryl Forte
Sheriff

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JACKSON COUNTY, MISSOURI

County Legislature



Jaylen Anderson
1st District At-Large



Crystal Williams
2nd District At-Large



Tony Miller
3rd District At-Large



Scott Burnett
1st District



Ronald Finley
2nd District
Legislative Vice Chairman



Charlie Franklin
3rd District



Dan Tarwater III
4th District
Legislative Chairman



Jeanie Lauer
5th District



Theresa Galvin
6th District

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FRANK WHITE, JR.
Jackson County Executive

DATE: November 13, 2020

TO: Theresa Cass Galvin, Chairman
Crystal Williams, Budget Committee Chair
Members of the Jackson County Legislature

FROM: Frank White Jr., Jackson County Executive

RE: Transmittal Letter for FY 2021 Jackson County Annual Budget

I am pleased to transmit to you the proposed Jackson County operating budget for the 2021 fiscal year. This submitted budget totals \$341,656,611 which is a decrease of \$19.04 million or 5.3% less than the adopted FY 2020 budget. This new budget continues current county operations while being negatively impacted by the current state of the economy brought on by the COVID-19 pandemic. Sales taxes are projected to be down by 4.5% over FY 2019 actuals and property taxes in the General Fund are down reflecting the voluntary rollback of property tax rates to 2019 levels which occurred in late September of 2020.

Given the fiscal constraints brought about by the COVID-19 pandemic, this budget continues to make real progress on several long-standing goals of the County Executive and County Legislature and how those goals are moved forward with this budget submittal.

Associate Compensation is Critical to the Future Success of Jackson County

For too many years, Jackson County had some of the lowest rates of pay for governments in the metropolitan area. It was not all that uncommon for some of our lowest paid associates to be eligible for financial assistance from state and federal governments. In 2020, this changed with the adoption and implementation of the Evergreen Compensation Study which sought to increase County associate pay to market levels and keep them there.

This budget seeks to continue to address County associate compensation by implementing the second year of the Evergreen Compensation Study. The 2021 budget incorporates \$2.3 million in planned additional compensation affecting nearly 800 associates. In the General Fund a total of \$500,190 is allocated for year 2 of the Evergreen Compensation Study. This funding will support the additional salary costs incurred by the smaller offices of the County. All the larger departments will be asked to absorb the additional salary costs within their existing budget by capturing salary savings that occurs due to vacancies and routine turnover of positions. The County minimum wage will also move to \$13.75 per hour in 2021. As a result of this major investment, the average County associate who

receives a compensation study adjustment will receive a 7.7% increase in average compensation or \$3100 per person in 2021. This budget also adjusts the pay scales of the case workers in the Public Administrator's Office and appraisers in the Assessment Office to match the salary ranges offered in Johnson County. It is hoped that this change will make it easier to recruit trained staff into these departments and slow turnover as talented associates use Jackson County as their training ground and then move to greener pastures.

This budget also provides a 2 percent merit increase for all associates not receiving a compensation study pay adjustment. These merit increases will be provided on the associate anniversary or start date with the County. This will ensure that all County associates receive some form of compensation adjustment in 2021. The cost of this adjustment is less than 1% of total regular salaries and all departments will be asked to absorb this increase within their current budgeted resources.

Health insurance costs increase 8.3% or over \$800,000 from FY 2020 levels with only a 5% increase budgeted in each of the departments. All associates will be required to contribute at least 10% of their health insurance costs for single associates and up to 20% for those associates enrolled in family health insurance plans. As open enrollment is currently underway, total costs are unknown, but it is anticipated that the current personal services budget for every department will absorb this incremental unbudgeted amount.

Associate pension costs are expected to decline slightly in 2021 from 13.35% of pay in 2020 to 13.18% of pay as the actuarial value of the County's pension system improves slightly.

One thing to be mindful of as we continue to make critical investments in County staff is the fiscal impact of our total compensation plan. The total cost of market rate salaries and above market health and retirement plans will continue to put pressure on this and future budgets. The County will need to be very judicious in the use of personnel to meet current and future County service demands. Investments in technology and other workforce multipliers will need to be considered if the County is to maintain a structurally balanced budget for the foreseeable future.

Continued Investments in Technology is Also Critical

As mentioned above, investing in technological improvements will be critical for the County to pursue as the cost of personnel continue to rise. Recent modest investments in systems like the Pay-It automated payment system, and Q-Less, which helps the County better manage waiting time for people who need to deal directly with County staff will help greatly.

This budget also adds \$176,196 for the second-year lease of all desktop and laptop computers. This four year program, if fully funded in the future, will allow the County to systematically replace and upgrade all County personal computers to ensure that our equipment can work with the latest software and provide the greatest protection from potential cybersecurity threats.

Recent Legislative approval of \$17.8 million for a new assessment and real estate management system along with a parcel by parcel reappraisal of all real property in the County has the potential to be transformative in improving County services while making it easier for taxpayers to interact with the County on their biennial property reassessment. This budget adds \$915,000 to the Assessment budget

out of the Assessment fund to ensure that any incidental costs associated with the system implementation are covered. It also provides the funding should we be presented with the opportunity to hire additional appraisal staff.

The County not only needs to invest in the assessment system but also begin a systematic replacement of our other large legacy systems that are obsolete which gives us with the opportunity to streamline and automate other processes throughout the County. Based on conversations with various county staff, we present to you the following list of critical systems that need to be replaced over the next few years. The systems that need to be replaced are as follows:

1. Replacement of Tax Collection System (Ascend) and integrate it into new Assessment software (FY 2021);
2. Replacement of Jail Management System in time to incorporate into new facility (FY 2022);
3. Replacement of Sheriff's Record Management and Computerized Dispatch systems (FY2023); and
4. Replacement of County financial management and human resources systems (FMS and Paycor) (FY 2024).

Given the complexity and scale of these systems it is anticipated that only one of these systems can be replaced every year. Additional staff work will need to be done to finalize the scope of these systems, identify potential vendors, and refine the cost. It is anticipated that a request will be made to utilize future County Improvement Funds for all or a part of these costs.

Routine Fleet Management is Critical to Effective County Operations

Jackson County has not adequately invested in fleet replacement and the age and condition of our equipment is now creating budgetary pressure to maintain this aging equipment. This proposed budget begins to significantly increase funding for equipment replacement.

A total of \$665,890 is provided for the Department of Public Works out of Road and Bridge tax funds to fully fund a systematic replacement of its fleet. Public Works staff should be commended for also identifying nearly 40% of their existing equipment that is no longer needed and can be eliminated. This smaller, more effective fleet will generate significant budgetary savings for years to come.

A total of \$800,000 is provided to the Sheriff's Office for fleet replacement from Road and Bridge funds. This is short of the estimated \$1 million needed to replace their fleet of 100 vehicles on a five-year basis. We are recommending that the Sheriff's Office use idle funds in their forfeiture and revolving funds to supplement the money that the County can provide from Road and Bridge funds.

\$450,000 is provided from the Parks fund to begin a systematic fleet replacement system for all Parks vehicles. Like the effort undertaken by Public Works, the Parks Department will be asked to review their long-term equipment needs to determine if the current Parks fleet can be downsized thereby reducing the long-term cost associated with fleet replacement.

\$100,000 is provided to the Assessment Department out of Assessment funds to begin a fleet for that department. For years, Assessment staff has relied on old County vehicles that were not needed by other departments or the use of private vehicles to accomplish their required field tasks. This funding

should allow the purchase of four small sedans that would help professionalize the field work and end the reliance on County associates to use their personal vehicles to get the work of Assessment done.

Staff work in 2021 will also focus on the possibility of creating a centralized fleet maintenance program that could generate cost savings for the County. Currently each department is responsible for its own fleet maintenance needs using various term and supply vendors. It may be possible to bring fleet maintenance in-house to reduce total cost to the County.

Continued Investment in County Facilities and Operations through the County Improvement Fund.

This budget provides \$15.5 million in 2021 for a County Improvement Fund that is funded through the General Fund. This is \$4 million less than the adopted FY 2020 budget of \$19.5 million. The reduction is attributable to the loss of property tax revenues due to the voluntary rollback. In addition, \$2.6 million in savings from the lack of election costs in 2021 are added back to maximize the amount of money available.

It is proposed that the following projects be funded from the County Improvement Fund in 2021:

Project	Amount Needed
Replace roof at Jackson County Election Board	\$ 80,000
Security Camera upgrade for downtown courthouse	\$ 350,000
Parks Projects (2 spillways & sewage treatment)	\$ 600,000
Tarsney Lake Bridge Replacement (in lieu of Road & Bridge)	\$ 750,000
Downtown Courthouse Fire Safety System	\$ 1,500,000
Downtown Courthouse Security Improvements*	\$ 1,500,000
Downtown Courthouse Jury Room Relocation	\$ 1,800,000
Replace current tax collection system	\$ 1,820,000
Windsor Subdivisions Pavement Repair	\$ 2,100,000
Purchase of Land for Jail	\$ <u>5,000,000</u>
Total:	\$ 15,500,000

Notes:

* Undefined project at this point.

Two road and bridge related projects (Tarsney Lake bridge and the Windsor subdivision road repairs) are recommended for funding from County Improvement Funds in 2021 due to the lack of funding available in the Road and Bridge Fund.

It should be noted that because of the structural budget problems within the General Fund, a total of \$10.28 million in prior year funds are used to support this \$15.5 million appropriation for FY 2021. We must be vigilant to keep that fund at the maximum sustainable levels so that we can continue to make needed reinvestments.

Applying Best Practices to County Budget Development

This budget seeks to apply principles of zero-based and activity-based budgeting to increase transparency and simplify understanding of the County budget. All departments went through a zero-based budget review seeking justification of every dollar proposed to be expended on contracts, supplies and capital outlay for the upcoming year. Many new expenditure object codes were created to better explain planned expenditures and provide better accounting of County expenditures. Funding previously allocated to object codes such as Other Professional Services or Other Contractual Services were reallocated to more appropriate codes. In nearly all cases, these broad, generic object codes are not used for budget purposes in 2021.

This budget allocates software costs previously allocated centrally in Information Technology out to the various departments who use the software. In addition, with the elimination of nearly all auto allowances in 2020, this budget reflects only the funds needed for actual mileage reimbursement for County associates.

Several new account codes were also established to break out specific programs from larger holding accounts. This is an effort to increase transparency and better explain how the money is proposed to be spent. Further work will be done in this area in future budgets to break out programs or services from other programs including the development and assignment of performance metrics for those programs.

This budget also continues the work started in previous years to eliminate budgets in non-departmental accounts. In FY 2021, there are no budgeted funds in any non-departmental accounts. This will increase accountability and transparency and reflects full implementation of a best practice standard for governmental budgeting.

The budget also proposes to eliminate the use of several funds that were previously used to account for revenues or expenditures. The Special Revenue Fund known as the Emergency Services and Public Safety Fund (No. 039) was previously used to account for revenues from the 3% surcharge on prepaid wireless services. These revenues will now be deposited directly into the 911 Fund (No. 031) where they will be used to support operations of the 911 system in the County. The Debt Service Fund known as the Obligations to U.S. Government (No. 070) is also eliminated for FY 2021. This fund was used to record the expense associated with the long-term lease payments to the Corps of Engineers for Longview Lake and Blue Springs Lake. Going forward these expenditures will be expensed directly from the Parks Fund.

Other Important Changes in the FY2021 Budget

911

- With the recent passage of Question 1 that allows Jackson County to establish a \$1 per month per phone fee on all phone service, the County's 911 fund should be fully fee-supported in 2021. This saves the General Fund \$480,000 in 2021 and it is hoped that these new revenues will be sufficient to repay the \$800,000 needed from the General Fund to keep the 911 fund balanced for FY 2020.

Animal Control/Shelter

- This budget partially anticipates the sale of the Jackson County animal shelter to the City of Independence. Funding of \$100,000 for contract animal control services with Independence are included as well as animal sheltering services of \$150,000 for approximately 200 animals held for an average of 30 days. This budget also includes the debt service for the animal shelter at \$346,771 should the sale not be consummated. \$25,000 is also provided should there be a need for livestock to need animal care by the County. All expenses are budgeted in the Health Fund. Once a decision is made on the sale, the budget can be amended to eliminate the debt service cost or the animal sheltering cost.

Assessment

- \$100,000 is added to the Communications Budget in the Assessment Fund for the purpose of doing public outreach and education as the Assessment Department begins implementation of its new assessment system. The goal of these funds will be to better explain the process of how property values are developed and increase communication with the public prior to the biennial reassessment.

Board of Equalization

- One new management position is added to the Board of Equalization at a first-year cost of \$60,000 bringing total permanent full-time staffing in that group to 3 persons. It is our firm belief that the new assessment system will inevitably bring more appeals as property valuations approach 90% of market value. Additional staff will be needed to better manage the larger number of appeals that should be anticipated for a County with nearly 300,000 parcels of real property.

Collections

- An additional position is added in Collections to create a Research Analyst position to perform data analytics on current collections to determine if process changes can improve or change the efficiency by which property taxes are billed and collected.

Corrections

- Mental health services for inmates at the Jackson County Detention Center are fully budgeted at a cost of \$630,360 in the Health Fund for FY 2021. County staff continue to work with the Mental Health Levy to get a portion of this program funded by that revenue stream.

Courts

- The 16th Circuit Court is asked to absorb nearly \$2 million in salary and contractual savings as part of a prorated allocation of those savings to all departments in the General Fund. This represents about 60% of the salary and contractual savings that the Court will generate in FY 2020. \$75,000 is also added to support the new information technology costs associated with the planned move of the Courts server farm and disaster recovery center. Future costs associated with a compensation study underway by the Courts will need to be considered for the FY 2022 budget.

Facilities

- One administrative position is added in Facilities to better manage the fiscal operations of that division. Over the next year, staff will be seeking to identify other individuals or positions who can provide strong fiscal support for each of the departments going forward.
- This budget further recommends that the County exercise its option for purchase of the Medical Examiner Office building for \$10. Over the past few years, the County has been budgeting for utilities and routine operating costs for the medical examiner's building out of County Health Funds, but Truman Medical Center has been incurring these costs and paying for those operating costs out of their general revenue. Assuming financial control of the building would allow County staff to better manage its operations and free up over \$230,000 in additional operating support for Truman Medical Center on an annual basis.

Finance

- A vacant budget analyst position within the Budget division of the Finance Department will be retooled to create a performance management system for Jackson County. This revised analyst position will be tasked with implementing a system of capturing and reporting performance metrics for all programs operating in the County. A vigorous performance management system will lead to improved accountability for County operations as well as the opportunity to identify future efficiencies that can improve County operations while reducing costs.

Fully Fee-Supported Departments

- The Assessment, Collections, and Recorder of Deeds Departments remain fully supported by their own program generated revenues and do not rely on general County tax revenue. The Environmental Health Department remains nearly fully fee-supported (94%) for this budget.
- The Parks Department remains fully supported by its own dedicated fees and special tax revenues as does the Public Works department (excluding facilities)

Human Resources

- \$70,000 is added in the Human Resources Department for all costs associated with unemployment claims made by former County employees. This cost was determined by averaging the last three years of actual claims. The previous budgeted amount for unemployment was nearly \$400,000. Eventually these costs will be allocated back to the departments using a cost allocation schedule that will be developed by staff in FY 2021.

Environmental Health

- The County currently operates 3 wastewater treatment plants that support three subdivisions in unincorporated Jackson County. The current customer revenue from the users of these facilities do not fully support their operations. We have been approached by the City of Lake Lotawana exploring the potential of assuming control of the Carriage Oaks wastewater treatment plant as part of an annexation plan for the City. This budget assumes continued operation of that plant, but we would be supportive of transferring that facility at no cost to Lake Lotawana. There is sufficient prior-year resources to cover the cost of operations of those facilities through 2021, but those funds will be gone after that. The County will need to dramatically increase revenue to support those expenditures or risk a draw of general revenue to support a service that benefits only small number of County residents.
- This budget also recommends that the Environmental Health group become a stand-alone department of the County. Environmental Health has responsibility for not-only various fee-supported programs such as restaurant and other sanitation inspections, but animal control and wastewater treatment plant operations as well.

Jackson County Arts Council

- This budget recommends the establishment of a Jackson County Arts Council whose purpose would be to promote the arts and artist community throughout Jackson County. Arts Councils organized at the County level are common among urban counties throughout the United States. Given that the County spends over \$40 million per year supporting professional sports this budget recommends that less than one-half of one percent of that amount be spent on the arts. This budget recommends an initial budget of \$250,000 from Health levy funds or funding equivalent to nearly \$1 per household in the County. In 2021, this new Arts Council would work on organization and developing criteria for the distribution of up to \$250,000 in mini-grants to artists who reside in Jackson County.

Land Trust

- Expenses of \$16,100 are added in the General Fund to support a supplemental appropriation for the Land Trust of Jackson County. This appropriation is necessary to maintain current property maintenance levels and is reflective of fewer land sales in the coming year as no delinquent property tax sale was held in 2020. Under the current funding formula, the County is responsible for \$16,100 or 7% of the \$230,000 in estimated additional costs.

Medical Examiner

- Two investigator positions are added to the Medical Examiner's Office. These additional positions will eliminate the need for current staff to provide at least 8 hours of mandatory overtime to ensure 24-hour service coverage at the Medical Examiner. These positions will be fully paid by reducing current budgeted overtime costs by 90%.

Mid-America Regional Council (MARC)

- In prior years, MARC was funded as part of the outside agency allocations. In FY 2020, MARC memberships were removed from outside agency funding, but only partially funded in the operating budget. In FY 2021, MARC is fully funded for all programs in the amount of \$172,940.

Office Services Fund

- The Office Services Fund (No. 080), an internal services fund used to record expenses associated with duplicating and other internal charges of the County has been in deficit since 2007 when salaries of County personnel were charged to that fund, but never reimbursed. This budget proposes a one-time transfer of \$310,000 from the General Fund to the Office Services Fund to eliminate that long-standing deficit. This and other issues identified by the recent state audits will be addressed in future budget as funds allow.

Prosecutor's Office

- This budget accepts the current Prosecutor staff recommendations for funding various programs and activities within the COMBAT sales tax. Should the Legislature make a change in the funding formula for COMBAT, budget staff are prepared to make the necessary budget changes.
- This budget also incorporates a staffing change recommended by the County Prosecutor to create a Police Brutality Investigations Unit. One investigator position is created and is funded by reducing two vacant positions elsewhere in the Prosecutor's Office.
- The Family Support Division of the Prosecutor's Office which is housed in the Oak Towers office building at 11th and Oak St remains fully supported by a grant from the State of Missouri for FY 2021. Increasing personnel costs will stretch the ability of that program to remain fully grant supported after 2021. It may be necessary to find County-owned space for the group or find additional grant revenues to continue the work of this program without general revenue support.

Public Administrator

- All revenues collected by the Public Administrator are fully deposited in the Health Fund to partially offset program expenses which have been fully recorded in the Health Fund for at least the past few years. The Public Administrator remains about one-third funded by program specific revenues in 2021.

Public Defender

- Additional rent of \$58,954 is budgeted to support the operations of the Public Defender Juvenile Group at office space at 10 Main Plaza in downtown Kansas City. The procurement for new space was conducted in late 2019 but was not included in the 2020 budget. Total rental costs for the Juvenile group and the Adult group of the Public Defender are budgeted at \$334,185 in FY 2021.

Risk Management

- County property insurance premiums increase by \$494,434 or 55.3% to \$1,387,278 for FY 2021. Based on current property replacement values, 60% of this cost is attributable to the Truman

Sports Complex and is paid by the General Fund. With the exception of stadium insurance which cannot be paid by funds available for stadium operating costs and debt service due to existing lease agreements, all insurance costs are charged to the appropriate facility based on replacement value and paid by the various funds of the County. Administration believes that it may be appropriate for the County to solicit for proposals for new insurance broker services in FY 2021 to ensure that future cost increases of this magnitude can be eliminated.

- This budget also recommends that the County retain a part-time risk manager to assist County staff with overall risk management efforts. \$50,000 is budgeted for this position in 2021.

How the FY 2021 Budget was Balanced

Jackson County has a structural budget problem in several of its largest operating funds and this structural budget problem appears to have existed for some time. Structural budget problems occur when current operating revenues are insufficient to meet current operating needs. In other words, the County must rely on prior-year resources to balance the budget. In the General Fund, that imbalance has been \$13 to \$15 million per year or up to 13% of General Fund expenditures. As a percentage of expenditures, this is much too high and presents a real risk that the County would have insufficient cash to pay its bills should revenues fall short of expectations or all operating budgets are fully expended. From an academic perspective, a structurally balanced budget is a budget that accomplishes all of the following objectives:

- Current revenues equal or exceed current expenditures.
- Long-term revenue growth equals or exceed long-term expenditure growth.
- Adequate reserves in place to minimize revenue shortfalls or emergency expenditure needs; and
- Funding is adequate so that current capital maintenance needs are not deferred.

Realistically, only the most affluent communities can meet all four of the objectives all the time. Jackson County currently fully meets only one goal (adequate reserves) and the County Improvement Fund has only just recently been able to make progress on its significant deferred facility maintenance needs.

To reduce reliance on the use of prior year revenues, this budget takes the following steps to balance the General Fund budget in a way that is sustainable.

Capture of salary savings and staff turnover.

- This budget proposes that \$5.4 million of departmental salary savings be captured to reduce reliance on prior-year resources. All but the smallest departments normally generate salary savings as budgeted positions turnover or delays occur in the recruitment of new personnel. This budget proposes that approximately one-half of the traditional salary savings that are generated be permanently captured to reduce planned expenditures to better match current revenues. This capture along with the absorption of pay equity, and health insurance increases will effectively require a hiring freeze in the General Fund for all positions funded by General Fund resources in 2021. The detail of those specific reductions to each program can be found in Exhibit 1 that is attached to the end of this budget message.

Capture of efficiencies in contracts.

- This budget captures \$1 million in savings in planned expenditures by asking departments to prioritize their contractual expenditures and reduce those costs wherever possible. This amount recaptured represents about 50% of the annual savings that usually occur in the contractual services portion of the General Fund budget on an annual basis.

Recoupment of property tax due to lower assessed valuation

- This budget recommends that the County pursue a recoupment levy in 2021 that allows the County to capture a portion of the property tax revenue lost due to a reduction of over \$500 million in assessed property tax valuation that occurred between 2019 and 2020. This recoupment levy represents \$1.5 million of additional revenue to the General Fund in 2021.

These changes reduce the planned draw of reserves to \$10.2 million for FY 2021 and down from \$15.8 million or 35% lower than the amount of prior-year reserves planned to be used in FY 2020. While modest improvements in the structural condition of the budget has been made, there is much more work still to do for the FY 2022 and future budgets.

A structural deficit of \$3.7 million (24.3% of expenditures) remains in the Road and Bridge Fund as well. Available reserves in that fund will be sufficient for FY 2021 but will be essentially exhausted by the end of FY 2022. Programs like vehicle replacement for the Sheriff's Office and street maintenance in unincorporated areas may have to be reduced in future years to keep that fund in balance.

A Final Note About the Importance of Reserves or a Rainy-Day Fund

Jackson County received an upgrade in its credit rating from Moody's based on a significant improvement in the amount of financial reserves contained in the General Fund. This growth was welcomed, but unplanned. Those reserves were built by revenues exceeding budgeted estimates due to a strong local economy, expenditures being less than budget primarily due to staff vacancies from employee turnover. The largest contributor to this reserve growth was unspent dollars deposited into the County Improvement Fund. These reserves could easily disappear over time if the County is not careful. A weak economy is currently depressing revenue growth, the compensation study will hopefully slow employee turnover, and the County Improvement Fund is now getting spent to address long-deferred needs. To address this, this budget recommends that a hard floor be established whereby General Fund reserves would not be allowed to fall below except in the most dire of circumstances.

Jackson County closed out the 2019 fiscal year with \$76,016,713 in available reserves in the General Fund. Commitments against these funds include prior year encumbrances (active contracts) and other restricted funds totaling \$12,268,247. A further \$5,437,701 was set aside to fully fund deferred vacation and sick leave payments earned by County employees. Once these commitments are reduced from the total, an available balance of \$58,310,765 remains as undesignated fund balance and available for use in the General Fund at the end of 2019. A total of \$15,795,049 of those available reserves were then used to balance the FY 2020 budget. This budget proposes that a further restriction occur that would set-aside two months of planned expenditures as an emergency reserve fund that cannot be touched as well as full funding of the County's other post-employment benefit liability (OPEB) which is an

accounting for the cost associated with retirees being able to purchase health insurance at rates offered to active employees. The adjustment occurs as follows:

Available FY 2020 reserves after encumbrances and other commitments:	\$42,515,716
Estimated further draw on General Fund Reserves for FY 2020 (Res #19801):	<u>(\$2,000,000)</u>
Estimated Available Reserves in General Fund as 12/31/2020:	\$40,515,716
Two-month of planned FY2021 expenditures as emergency reserve:	\$21,357,333
Jackson County OPEB liability as of 12-31-2019:	<u>\$5,769,572</u>
Total Required General Fund Reserves for FY2021:	\$27,126,905
Remaining Available for Allocation in FY 2021 and future years:	\$13,388,811
Available Reserves used to Balance the FY 2021 General Fund:	<u>(\$10,277,033)</u>
Available Reserves that could be allocated in FY2022 or future years:	\$3,111,778

The minimally required reserves for FY 2021 would total \$27,072,486 or 66.8% of the available reserves. This \$27.1 million in required reserves is 21.2% of planned expenditures or less than 3 months of cash. With this spenddown, we are quickly removing any flexibility that we may have to meet new and unanticipated needs and our ability to use prior-year reserves to balance the budget will be gone by the end of FY 2022. While the County's overall reserve position remains strong, we should remain cognizant of the limitations of these funds and that achievement and maintenance of a structurally balanced budget is critical to long-term fiscal solvency of Jackson County.

Conclusion

County Administration wishes to express its appreciation to all departmental staff who spent hours working through their departmental budgets to fully justify the need behind all the planned expenditures. We also want to specifically thank Budget Administrator Mark Lang, County Treasurer John Gordon, and Legislative Auditor Crissy Wooderson for their countless hours spent on budget preparation. My office along with the departments stand ready to answer any questions that you have as you review and consider this budget.

Sincerely,



Frank White, Jr.
Jackson County Executive

County History

Early History

Modern-day Jackson County was the site of the first military outpost in the Louisiana Territory. Fort Osage, which was built in 1808 under the direction of General William Clark, co-commander of the Lewis and Clark expedition.



Jackson County Courthouse located in downtown Kansas City, MO.

On December 15, 1826, the Missouri State Legislature authorized the "County of Jackson," named after the seventh president of the United States of America, Andrew Jackson. Two years later, the first courthouse was built in Independence by Daniel P. Lewis for \$150.

In 1836 the first permanent, brick Jackson County Courthouse was erected on Independence Square in Independence, the County Seat. That building, now commonly known as the "Truman Courthouse" has since undergone five major remodels.

Harry S. Truman

In 1926, Harry S. Truman was elected Presiding Judge of Jackson County and was instrumental in voter approval of a major bond issue that made possible the adoption of a County "Ten Year Plan." The plan called for a new courthouse in downtown Kansas City plus remodeling of the Independence Courthouse, a juvenile center, improvements at the Jackson County home, and modernization of roads and bridges. This was the start of Harry Truman's political career where he went on to become a United States Senator, and then later became the 33rd President of the United States of America.

President Harry Truman left a decorating legacy behind him beyond bricks and mortar. In fact, his design savvy helped make Kansas City become known as the nation's top 10 city for art deco buildings. Truman traveled the country at his own expense to locate a design for the courthouse, which he found in Louisiana. The Jackson County Courthouse in downtown Kansas City still stands tall and remains a well-known landmark.

Expansion of the courthouse in Independence was dedicated in September of 1933. Construction of the downtown courthouse began in July of 1933 and was dedicated in 1934, the same year that Truman left county government to become a U.S. Senator.

Jackson Countians then – as now – owe Truman much gratitude for his vision and successful execution of a multitude of decision that kept Jackson County at the forefront of forward-thinking county planning, civic up-building, good government, and welfare and healthcare issues. County Court minutes are full of details that tell the story of how Jackson County survived (and in some instances thrived) during the Great Depression of the 1930s.



Statue of Harry S. Truman at the Historic Jackson County Truman Courthouse.



County History

Governance

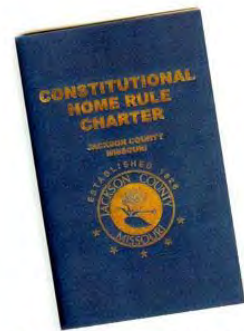
In 1970, the voters of the county adopted a Constitutional Home Rule Charter which established the Executive position and the County Legislature. Both the County Executive and the members of the County Legislature are elected by the voters to govern Jackson County. The Constitutional Home Rule Charter provides for a separation of the legislative and executive functions. The County Executive oversees the day-to-day operations of the county government and has the power to appoint administrative officers and directors to head up various departments, the power to veto legislation, and the responsibility to operate and effective, efficient County Government. The nine-member County Legislature is given broad legislative power. They introduce and enact all county resolutions and ordinances. Other elected county officials of Jackson County are the Sheriff and the Prosecutor.



The County Legislature in session.

In August of 2010, County voters approved a revised County Charter that focused on ethical reforms and called for an automatic Charter review every 10 years. The revised Charter took effect August 23, 2010. Again, in November of 2018, County voters approved a revised County Charter that focused reforms and duties of elected offices. The revised Charter took effect January 1, 2019. This charter form of county government provides the opportunity for the citizens of Jackson County to make changes in the County rather than in the State Capitol.

Jackson County has approximately 1,800 full-time associates and a total budget of approximately \$360,000,000 for the calendar year of 2020.



***View the County Charter
Passed Nov. 6, 2018***



Economic Data & Statistics

Location

One of seven counties that comprise the Kansas City, metropolitan area, Jackson County, Missouri is in the metropolitan area's eastern quadrant. It is bordered on the west by the Kansas state line, on the south by Cass County, the north by the Missouri River. Jackson County is a First Class Chartered County with an Executive Legislature form of government.

- Jackson County includes about half of Kansas City, Missouri and 18 other municipalities.
- Jackson County is also home to the Kauffman Center for the Performing Arts, Union Station, the National World War I Museum at Liberty Memorial, the County Club Plaza, Bartle Hall Convention Center, T-Mobile Center, The Nelson-Atkins Museum of Art and the headquarters for H&R Block and Hallmark Cards.
- Jackson County has the third largest county parks system in the United States.
- The Stowers Institute for Medical Research, Jackson County and Greater Kansas City is an epicenter for biotechnology and medical research.
- According to a 2010 study conducted by the non-profit Americans for the Arts, audiences attending arts and cultural events in the metropolitan Kansas City Area contributes \$69.3 million into the local economy annually, excluding the cost of admission. Jackson County is home to almost 60% of those arts and cultural organizations.

Transportation (Major Highways, Rail, Air, & Water)

Jackson County has the benefits of up-to-date, quality transportation systems, facilities, and service. Main line rail carriers intersect metropolitan Kansas City with over 300 freight movements that rank the area second nationally as a rail center. The area is also served by Amtrak passenger service.

Jackson County is served by major commercial airline carriers who also provide air cargo and express services. Kansas City International Airport is only minutes north of Jackson County, and carious other public and private airports are in the metropolitan area.

The use of the 2,285-mile Missouri River, which outflows approximately 250 miles downstream into the Mississippi River north of St. Louis, is an additional transportation mode in Jackson County.

Interstates and Major Highways

- | | |
|---------|----------|
| • I-29 | • US 24 |
| • I-35 | • US 40 |
| • I-49 | • US 50 |
| • I-70 | • US 56 |
| • I-435 | • US 71 |
| • I-470 | • US 350 |
| • I-670 | |



Economic Data & Statistics

Major Parks

Name	Total Acres	Acres of Water
*Fleming Park (Lake Jacomo)	7,429	970
*Longview Lake Park	4,762	930
*Blue Springs Reservoir	2,705	720
*Blue River Parkway	2,400	0
James A. Reed Memorial	2156	253
*Little Blue Trace	2200	0
*Blue and Gray Park	1773	3
Swope Park	1769	24
*Landahl Park	1330	0
Burr Oak Woods	1066	0
*Monkey Mountain Park	855	2
*Prairie Lee Lake	290	160

*Denotes the park is maintained by the County

Schools, Colleges, & University

Kansas City Metropolitan Area residents are served by 74 school districts. Around 19 of these districts, representing over 70% of area enrollments, are included in Expansion Management magazine's annual educational quality ratings of nearly 1,000 school districts nationwide. At least 7 of the area's districts rated "gold medal," the highest of the 5 Expansion Management composite cost-performance categories. Six were awarded "blue ribbon," the next highest category.

The County features 12 public school districts.

- Blue Springs R-IV School District
- Center No. 58 School District
- Fort Osage R-1 School District
- Grain Valley R-5 School District
- Grandview C-4 School District
- Hickman Mills C-1 School District
- Independence Public School District
- Kansas City School District
- Lee's Summit R-VII School District
- Lone Jack C-6 School District
- Oak Grove R-VI School District
- Raytown C2 School District

Private Schools

- Ascension Catholic School
- Bishop Miege High School
- Cure of Ars Catholic School
- Good Shepherd Parish School
- Holy Cross Catholic School
- Holy Spirit Catholic School
- Holy Trinity Catholic School
- Hope Lutheran School
- Horizon Academy (Learning Disabled)
- Hyman Brand Hebrew Academy
- Kansas City Academy
- Marantha Academy School
- Nativity Parish School
- Notre Dame de Sion School
- Pembroke Hill School
- Prince of Peace Catholic School
- Rockhurst High School
- Sacred Heart Catholic School
- St. Agnes Catholic School
- St. Ann Catholic School



Economic Data & Statistics

- St. James Academy
- St. Joseph Catholic School
- St. Michael The Archangel Catholic School
- St. Thomas Aquinas High School
- The Barstow School

Jackson County and its surrounding area has dozens of community colleges to serve traditional and non-traditional students seeking academic studies and work-preparation programs.

- Community Colleges (Jackson County & surrounding Metro Area)
- Community Colleges (Jackson County & surrounding Metro Area)
- Donnelly College
- Johnson County Community College
- Kansas City Kansas Community College
- Metropolitan Community College System
 - Blue River
 - Business & Technology
 - Longview
 - Maple Woods
 - Penn Valley

The Kansas City area is home to numerous universities serving the entire metro population offering technical, associate, undergraduate and graduate degree programs. There are 9 institutions within the metro area that offer graduate degrees in numerous disciplines. The University of Kansas (Lawrence) and the University of Missouri (Kansas City) also offer professional degrees in law, medicine, dentistry, and pharmacy. Degrees in osteopathic medicine are offered by the university of Health Sciences in Kansas City. Universities (Jackson County & surrounding Metro Area)

- Avila College
- Baker University
- Benedictine College
- DeVry Institute of Technology
- Haskell Indian Nations University
- Kansas City Art Institute
- Kansas City University of Medicine & BioScience
- Mid-America Nazarene University
- Missouri Western State University
- Park University
- Rockhurst University
- University of St. Mary
- University of Kansas
- University of Missouri – Kansas City
- Webster University
- William Jewell College

Other nearby major institutions from which area employers recruit:

- Kansas State University - Manhattan, KS
- Emporia State University - Emporia, KS
- University of Missouri – Columbia, MO
- Northwest Missouri State University – Maryville, MO
- University of Central Missouri – Warrensburg, MO

Museums of Jackson County

- Missouri Town 1855 Museum
- Liberty Memorial and Museum
- Truman Courtroom Museum
- Fort Osage Museum
- Civil War Museum
- Harry S. Truman Farm Home
- Harry S. Truman Library and Museum
- Major Alexander Historical House



Economic Data & Statistics

- Raytown Historical Society Museum
- Wornall House Museum
- Valle Mansion-Dewitt Museum
- Bingham-Waggoner Estate
- National World War I Museum
- Airline History Museum
- Science City at Union Station
- Kemper Museum of Contemporary Art
- Nelson-Atkins Museum of Art
- Black Archives of Mid-America
- International Jazz Hall of Fame
- Kansas City Museum
- Marshal House and Jail Museum
- Kansas City Railroad Museum
- Toy and Miniature Museum of Kansas City
- Thomas Hart Benton Home
- Cave Spring Interpretative Center
- Harris-Kearney House
- Negro Leagues Baseball Museum
- Steamboat Arabia
- Money Museum
- American Royal Museum

Major Sports

- Kauffman Stadium, Home of the Kansas City Royals, Major League Baseball
- Arrowhead Stadium, Home of the Kansas City Chiefs, National Football League
- Independence Event Center, Home of the Kansas City Mavericks, Central Hockey League
- Independence Event Center, Home of the Kansas City Comets, Major Indoor Soccer League
- Municipal Auditorium, Home of the Kansas City Roller Warriors, Roller Derby League

The Performing Arts

- Kansas City Ballet
- The Kansas City Symphony
- The Lyric Opera

Theatres

- Actor's Ensemble Saloon Theatre
- Coterie Children's Theatre
- Folly Theatre
- Kauffman Center for the Performing Arts
- Lyric Theatre
- Midland Center for the Performing Arts
- Missouri Repertory Theatre
- Music Hall
- New Directors Theatre Company
- Starlight Theatre
- Theater League, Inc.
- Unicorn Theatre



Other Attractions

- City Market
- College Basketball Experience
- Country Club Plaza
- Bartle Hall
- Hallmark Visitors Center
- Harry S. Truman Library
- Harry S. Truman Sports Complex
- Kanas City Zoo
- Legoland Discovery Center
- Municipal Auditorium
- Nelson-Atkins Museum of Art
- SeaLife Aquarium
- T-Mobile Center
- Westport



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US Census Bureau QuickFacts

PEOPLE	Jackson County, Missouri	State of Missouri	United States
Population			
Population estimates, July 1, 2019, (V2019)	703,011	6,137,428	328,239,523
Population estimates base, April 1, 2010, (V2019)	674,166	5,988,950	308,758,105
Population, % change - April 1, 2010 (estimates base) to July 1, 2019	4.30%	2.50%	6.30%
Population, Census, April 1, 2010	674,158	5,988,927	308,745,538
Age and Sex			
Persons under 5 years, %	6.40%	6.00%	6.00%
Persons under 18 years, %	23.40%	22.30%	22.30%
Persons 65 years and over, %	15.40%	17.30%	16.50%
Female persons, %	51.60%	50.90%	50.80%
Race and Hispanic Origin			
White alone, %	70.20%	82.90%	76.30%
Black or African American alone, %(a)	23.70%	11.80%	13.40%
American Indian and Alaska Native alone, %(a)	0.60%	0.60%	1.30%
Asian alone, %(a)	2.00%	2.20%	5.90%
Native Hawaiian and Other Pacific Islander alone, %(a)	0.30%	0.20%	0.20%
Two or More Races, %	3.20%	2.40%	2.80%
Hispanic or Latino, %(b)	9.20%	4.40%	18.50%
White alone, not Hispanic or Latino, %	62.20%	79.10%	60.10%
Population Characteristics			
Veterans, 2015-2019	40,748	401,779	18,230,322
Foreign born persons, %, 2015-2019	6.00%	4.20%	13.60%
Housing			
Housing units, July 1, 2019, (V2019)	328,271	2,819,383	139,684,244
Owner-occupied housing unit rate, 2015-2019	58.20%	66.80%	64.00%
Median value of owner-occupied housing units, 2015-2019	\$147,400	\$157,200	\$217,500
Median selected monthly owner costs -with a mortgage, 2015-2019	\$1,331	\$1,277	\$1,595
Median selected monthly owner costs -without a mortgage, 2015-2019	\$494	\$446	\$500
Median gross rent, 2015-2019	\$910	\$830	\$1,062
Building permits, 2019	3,783	17,460	1,386,048



US Census Bureau QuickFacts

PEOPLE	Jackson County, Missouri	State of Missouri	United States
Families & Living Arrangements			
Households, 2015-2019	286,601	2,414,521	120,756,048
Persons per household, 2015-2019	2.39	2.46	2.62
Living in same house 1 year ago, % of persons age 1 year+, 2015-2019	85.30%	84.80%	85.80%
Language other than English spoken at home, % of age 5 yrs+, 2015-2019	9.40%	6.30%	21.60%
Computer and Internet Use			
Households with a computer, %, 2015-2019	89.60%	89.00%	90.30%
Households with a broadband Internet subscription, %, 2015-2019	81.40%	80.20%	82.70%
Education			
High school graduate or higher, % of persons age 25 years+, 2015-2019	90.60%	89.90%	88.00%
Bachelor's degree or higher, % of persons age 25 years+, 2015-2019	31.60%	29.20%	32.10%
Health			
With a disability, under age 65 years, %, 2015-2019	9.50%	10.30%	8.60%
Persons without health insurance, under age 65 years, %	12.50%	12.00%	9.50%
Economy			
In civilian labor force, total, % of population age 16 years+, 2015-2019	66.80%	62.60%	63.00%
In civilian labor force, female, % of population age 16 years+, 2015-2019	62.80%	58.80%	58.30%
Total accommodation and food services sales, 2012 (\$1,000)(c)	1,648,957	12,430,310	708,138,598
Total health care and social assistance receipts/revenue, 2012 (\$1,000)(c)	6,169,931	40,089,316	2,040,441,203
Total manufacturers shipments, 2012 (\$1,000)(c)	10,193,451	111,535,362	5,696,729,632
Total merchant wholesaler sales, 2012 (\$1,000)(c)	10,325,842	91,916,351	5,208,023,478
Total retail sales, 2012 (\$1,000)(c)	9,164,909	90,546,581	4,219,821,871
Total retail sales per capita, 2012(c)	\$13,530	\$15,036	\$13,443
Transportation			
Mean travel time to work (minutes), workers age 16 years+, 2015-2019	23.7	23.9	26.9
Income & Poverty			
Median household income (in 2019 dollars), 2015-2019	\$55,134	\$55,461	\$62,843
Per capita income in past 12 months (in 2019 dollars), 2015-2019	\$31,480	\$30,810	\$34,103
Persons in poverty, %	13.70%	12.90%	10.50%



JACKSON COUNTY, MISSOURI

US Census Bureau QuickFacts

BUSINESSES	Jackson County, Missouri	State of Missouri	United States
Businesses			
Total employer establishments, 2018	18,244	153,710	7,912,405
Total employment, 2018	346,087	2,533,694	130,881,471
Total annual payroll, 2018 (\$1,000)	18,448,502	120,602,935	7,097,310,272
Total employment, % change, 2017-2018	0.90%	0.70%	1.80%
Total nonemployer establishments, 2018	47,652	426,915	26,485,532
All firms, 2012	56,661	491,606	27,626,360
Men-owned firms, 2012	29,247	257,948	14,844,597
Women-owned firms, 2012	19,935	162,616	9,878,397
Minority-owned firms, 2012	11,727	61,035	7,952,386
Nonminority-owned firms, 2012	42,499	415,972	18,987,918
Veteran-owned firms, 2012	5,200	49,217	2,521,682
Nonveteran-owned firms, 2012	47,872	415,542	24,070,685

GEOGRAPHY	Jackson County, Missouri	State of Missouri	United States
Geography			
Population per square mile, 2010	1,115.30	87.1	87.4
Land area in square miles, 2010	604.46	68,741.52	3,531,905.43
FIPS Code	29095	29	1

Note: All information obtained from <https://www.census.gov/quickfacts/fact/table/jacksoncountymissouri/PST040218#qf-headnote-b>

Estimates are not comparable to other geographic levels due to methodology differences that may exist between different data sources.

Some estimates presented here come from sample data, and thus have sampling errors that may render some apparent differences between geographies statistically indistinguishable. Click the Quick Info icon to the left of each row in TABLE view to learn about sampling error.

The vintage year (e.g., V2018) refers to the final year of the series (2010 thru 2018). *Different vintage years of estimates are not comparable.*



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Jackson County, Missouri



Cities of Jackson County, Missouri

Blue Springs, Missouri
Buckner, Missouri
Grain Valley, Missouri
Grandview, Missouri
Greenwood, Missouri
Independence, Missouri
Kansas City, Missouri
Lake Lotawana, Missouri

Lake Tapawingo, Missouri
Lee's Summit, Missouri
Levasy, Missouri
Lone Jack, Missouri
Oak Grove, Missouri
Raytown, Missouri
Sugar Creek, Missouri



JACKSON COUNTY, MISSOURI

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Appropriated Funds & Purposes

General Fund

001 General is used to account for all financial resources applicable to the general operations of County government, which are not accounted for in other funds. All general operation revenues, which are not restricted or designated as to use by outside sources, are recorded in the General Fund.

013 County Improvement is used to account for a variety of improvements and upgrades throughout the County.

Special Revenue Funds

002 Health is used to account for the operation, maintenance and support of programing that improves the community at large's physical and mental well-being, particularly freedom from illness and injury. See Mo. Rev. Stat. § 205.210.

003 Park is used to account for the operation and maintenance of County owned parks and recreational facilities not considered part of the Park Enterprise Fund. See Mo. Rev. Stat. § 64.320.

004 Special Road and Bridge is used to account for the maintenance and construction of County streets, roads and bridges, the design and coordination of countywide public works projects, and a portion of the County Sheriff. See Article X, Section 12(a), Missouri Constitution; Mo. Rev. Stat. §137.555

005 Sewer is used to account for County provided sewer system service. See Chapter 31, County Code.

007 Convention/Sports Complex is used to account for the financing of maintenance, operation, and improvements of the Harry S. Truman Sports Complex. See Mo. Rev. Stat. §67.639.

008 Anti-Crime Sales Tax is used to account for the one-quarter of one percent County sales tax approved by the voters for the purpose of promoting and providing public safety. See Mo. Rev. Stat. §67.547; County Ordinance 4881 (2016).

028 Law Enforcement Training is used to account for certain ticket violation fees and to provide for the training of law enforcement and medical examiner personnel. See Mo. Rev. Stat. §488.5336.

029 Prosecuting Attorney Bad Check is used to account for bad check fees and administrative handling costs paid by those paying restitution. The moneys deposited in the fund may be used by the prosecuting attorney for office supplies, postage, books, training, office equipment, capital outlay, expenses of trial and witness preparation, additional employees for the staff of the prosecuting attorney, employees' salaries, and for other lawful expenses incurred by the prosecuting attorney in the operation of that office. See Mo. Rev. Stat. §570.120; 559.100.

030 Prosecuting Attorney Delinquent Sales Tax Collection is used to account for one-half of the sales tax collection fee collected. See Mo. Rev. Stat. §56.312

031 911 System is used to account for the operation of an emergency telephone service and the operational costs associated. See Mo. Rev. Stat. §190.305.



Appropriated Funds & Purposes

036 Inmate Security Fund is used to be utilized to develop biometric identification systems to ensure that inmates can be properly identified and tracked within the county jail system. See Mo. Rev. Stat. §488.5026; 221.102.

039 Emergency Services & Public Safety Fund is used to account for the prepaid wireless emergency telephone service charge that was effective as of January 1, 2019. See Mo. Rev. State. §190.460.2(1) & §190.460.3(6).

041 Domestic Abuse is used to account for fees collected on marriages and dissolution of marriages and to provide funding to shelters for victims of domestic violence. See Mo. Rev. Stat. §451.151; 488.607.

042 Recorder's Technology is used to account for the recording fees collected for the purchase, installation, upgrading, and maintenance of modern technology necessary to operate the Recorder's Office. See Mo. Rev. Stat. §59.800; 59.319.

043 Homeless Assistance is used to account for a record-filing fee collected for the purpose of providing financial assistance to agencies that serve homeless families. See Mo. Rev. Stat. §67.1063; 59.319.

044 Recorders Fee is used to account for the collection, deposit, and distribution of a user fee for the purpose of record storage, microfilming, and preservation. See Mo. Rev. Stat. §59.319.

045 Assessment is used to account for implementing the county's assessment and equalization maintenance plan and for assessing real and personal property. See Mo. Rev. Stat. §137.750.

047 Federal Forfeiture is used to account for the federal forfeiture and proceeds from the sale of confiscated property by various law enforcement entities. See Article IX, Section 7 of the MO Constitution.

048 Sheriff Revolving is used to account for the fee charged to citizens wishing to obtain a conceal carry weapons permit. This fund shall be used by law enforcement agencies for the purchase of equipment, to provide training, and to make necessary expenditures to process applications for concealed carry permits or renewals, including but not limited to the purchase of equipment, information and data exchange, training, fingerprinting and background checks, employment of additional personnel, and any expenditure necessitated by an action under section 571.114 or 571.117. Any excess funds unnecessary to meet the mandate of 50.535.3 may be expended for other purposes or transferred to discretionary funds for the county sheriff. See Mo. Rev. Stat. §50.535; 571.101.

049 Collector's Maintenance is used for the application of housing funds to upgrade the County's collection software.

400 County Urban Road System is used to account for the repair and improvement of existing roads, streets, and bridges within the cities, towns, and villages of Jackson County funded through an amount not to exceed twenty-five percent of the Road and Bridge property tax levy.



Appropriated Funds & Purposes

Capital Project Funds

011 Rock Island Railroad is used to account for xxxxxxxxxxxxxxxx

012 Criminal Justice Improvement is used to account for construction of a County detention center annex and other related improvements.

014 Special Obligation Bond is used to account for the cost of acquisition, construction and improvements of facilities financed through the issuance of special obligation bonds.

015 Public Building Corporation is used to account for the cost of acquisition, construction and improvements of County owned facilities financed through the issuance of leasehold revenue bonds.

019 Sports Complex Sales Tax is used to account for the cost of improvements of the Truman Sports Complex facilities paid for by the 3/4 of a percent sales tax passed by the voters.

Debt Service Funds

067 Sports Complex/Parks is used to account for the repayment of leasehold revenue bonds issued by the Jackson County Sports Authority.

069 Public Building Corporation Leasehold is used to account for the repayment of leasehold revenue bonds issued by the Public Building Corporation.

070 Obligations to US Government is used to account for the debt repayment owed to the US Corp of Engineers for Blue Springs and Longview Lakes.

072 Stadium Sales Tax Debt is used to account for the repayment of debt owed on improvements to the Truman Sports Complex facilities authorized by Ord. 3732.

073 Special Obligation Bond is used to account for the repayment of special obligation bonds issued by Jackson County.

Enterprise Funds

300 Park Enterprise is used to account for the revenues and expenses resulting from operation of the park enterprise activity.



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Non-Budgeted Funds & Purposes

Only budgeted funds will be deliberated in this document. The County maintains several other funds that are not required to be appropriated annually. These funds are disclosed here. More information about these funds can be found in the County's Annual Financial Statements known as the CAFR (Comprehensive Annual Financial Report).

Special Revenue Funds

010 Grant

Used to account for various federal, state, and local grants awarded to the County.

Proprietary - Internal Service Funds

060 Self Insurance

Used to account for the activity pertaining to the County's unemployment, workers' compensation, and general liability expenses.

080 Office Services

Used to account for the centralized activities of printing, duplication, and postage.



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Fiscal Policies

Purpose:

Jackson County has an important responsibility to its citizens to carefully account for public funds, to manage municipal finances wisely and to plan the adequate funding of services and facilities desired and needed by the public.

Our purpose in establishing a formal set of fiscal policies is to ensure that the public's trust is upheld. By adopting a set of fiscal policies, the County will be establishing the framework under which it will conduct its fiscal affairs, ensuring that it is and will continue to be capable of funding and providing outstanding local government services.

Our fiscal policy has specific objectives designed to ensure our continued fiscal well-being. These objectives are:

- A) To protect the governing body's policy-making ability by ensuring that important policy decisions are not controlled by financial problems or emergencies.
- B) To enhance the County's policy making ability by providing accurate information on program and operating costs.
- C) To assist the sound management of the County government by providing accurate and timely information on current and anticipated financial conditions.
- D) To provide sound principles to guide the important decisions of the County which have significant fiscal impact.
- E) To set forth operational principles, which minimize the cost and financial risk of government consistent with the services, desired by the public.
- F) To employ revenue policies, which prevent undue or unbalanced reliance on any one source which distribute the cost of services fairly, and which provide adequate funds to operate desired programs.
- G) To provide and maintain essential public facilities, utilities, infrastructure and capital (physical) plant.
- H) To protect and enhance the County's credit rating.
- I) To insure the legal use of all County funds through efficient systems of financial security and internal controls.

I. Revenue Policy

- 1. A diversified and stable revenue system will be maintained to shelter the government from short run fluctuations in any one revenue source.
- 2. Each existing and potential revenue source will be re-examined annually to ensure that they are kept current.
- 3. One-time revenues will be used only for one-time expenditures. The County will avoid using temporary revenues to fund mainstream operational services.
- 4. All revenue forecast shall be conservative.
- 5. All County funds shall be (a) safely invested, (b) with a sufficient level of liquidity to meet cash flow needs, and (c) invested at the maximum yield possible consistent with our debt policy. One hundred percent (100%) of all idle cash will be continuously invested.
- 6. All funds will develop and maintain a five percent (5%) cash flow reserve where practicable.



Fiscal Policies

II. Operating Budget Policy

1. The County shall maintain a balanced budget. This means that all operating expenses shall not exceed operating revenue in the recommended budget. Any one-time revenue source, such as under spending or fund balance, shall only be used for one-time expenses that do not add to the fixed operating cost.
2. Regular reports comparing actual to budgeted expenditures are available to each department from the Financial Management System to keep them abreast of the County's expenditures.
3. Before the County undertakes any agreements that create fixed cost, the cost implications, both operating and capital, of such agreements will be fully determined for the current and future years.
4. Estimates of all non-salary benefits, such as social security, pension, and insurance, and their impact on future budgets shall be annually assessed.
5. Cost analysis of salary increases will include the effect of such increases on the County share of related fringe benefits.

III. Capital Improvements

1. The County will determine and use the most effective and efficient method for financing all new capital projects.
2. The County will develop and maintain a five (5) year Capital Improvements Plan (CIP).

IV. Accounting Policy

1. The County will maintain high standards of accounting by following Generally Accepted Accounting Principles, (GAAP) in accordance with the standards developed by the Government Accounting Standards Board (GASB) and endorsed by the Government Finance Officers Association (GFOA).
2. An independent annual audit will be performed by a public accounting firm who will issue an official opinion on the annual financial statements and a management letter detailing areas that need improvement.
3. Full disclosure will be provided in the financial statements and bond representations.
4. Financial systems will be maintained to monitor expenditures and revenues on a monthly basis, with a thorough analysis and adjustment.
5. The accounting system will provide monthly information about cash positions and investment performances.
6. The County will annually submit documentation to obtain the Certificate of Achievement for Excellence in Financial Reporting from the GFOA.

V. Debt Policy

1. Capital projects, financed through bond proceeds, shall be financed for a period not to exceed the useful life of the project.
2. Long-term borrowing will be confined to capital improvements too large for current operating and one-time revenues.



Fiscal Policies

3. Proceeds from long-term debt should only be used for construction project costs, acquisition of other fixed assets, bond issue costs, debt service reserve requirements, and refunding of outstanding bond issues and will not be used for current, ongoing operations.
4. The County should actively monitor its investment practices to ensure maximum returns on its invested bond funds while complying with Federal arbitrage guidelines.
5. The Finance Department should continually monitor outstanding debt issues to verify compliance with debt covenants.
6. The County's financial management policies should be oriented to maintain a balanced relationship between issuing debt and pay-as-you-go financing.

VI. Reserve Policy

1. Contingency - The County should strive to maintain an unreserved fund balance equal to or greater than three percent (3%) of anticipated revenue. This reserve will be calculated based on the adopted annual operating budget of the County. These funds will be used to avoid cash-flow interruptions, generate interest income, reduce need for short-term borrowing and assist in maintaining what is considered an investment grade bond rating capacity.



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Summary of Significant Accounting Principles

The general purpose financial statements of the County are prepared in conformity with Generally Accepted Accounting Principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the County's significant accounting policies.

Reporting Entity

As required by GAAP, the County's general purpose financial statements include the transactions of all funds of the County and its component units.

Basis of Presentation

The accounts of the County are organized on the basis of funds, each of which is considered to be a separate accounting entity.

The operations of each fund are accounted for by providing a separate set of self-balancing accounts, which comprise its assets, liabilities, equities, revenues and expenditures or expenses. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped by type in the general purpose financial statements.

The following fund types are used by the County:

Governmental Fund Types

Governmental Funds are those funds through which most governmental functions of the County are financed. The acquisition, use and balances of the County's expendable financial resources and the related liabilities (other than those in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position.

The following are the County's governmental fund types:

The General Fund is the principal fund of the County and accounts for all financial transactions not accounted for in other funds. The general operating expenditures, fixed charges and capital improvement costs that are not paid through other funds are financed through revenues received by the General Fund.

Special Revenue Funds are operating funds used to account for certain property taxes, grant funds and other special revenues legally restricted for specific purpose.

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, principal, interest and other related costs of the County's general long-term debt.

Capital Project Funds are used to account for financial resources designated to construct general fixed assets which, by their nature, may require more than one budgetary cycle for completion.



Summary of Significant Accounting Principles

Proprietary Fund Types

Proprietary Funds are those in which the measurement focus is upon determination of net income. The County's proprietary funds include an Enterprise Fund and Internal Service Funds.

Enterprise Fund is used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the cost (expenses, including depreciation) of providing the goods or services to the general public on a continuing basis be financed or recovered through user charges, or where the periodic determination of net income is deemed appropriate.

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the County, on a cost-reimbursement basis.

Fiduciary Fund Types

Fiduciary Funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations or other governmental units and/or other funds.

Expendable Trust and Agency Funds - Expendable Trust Funds are accounted for in essentially the same manner as Governmental Funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Nonexpendable and Pension Trust Funds are accounted for in essentially the same manner as Proprietary Funds.

Basis of Accounting

Basis of accounting refers to when revenues, expenses, transfers and the related assets and liabilities are recognized in the accounts and reported in the general purpose financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All Governmental, Expendable Trust and Agency Funds utilize the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (e.g., when they become both measurable and available). Measurable means the amount of the transaction that can be determined and available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Application of the "susceptibility to accrual" criteria requires judgement, consideration of the materiality of the item in question, and due regard for the practicality of accrual, as well as consistency in application.

Significant revenues, which are considered susceptible to accrual, include property, sales and other related taxes, interest and certain State and Federal grants and entitlements. Certain revenues, which are measurable and susceptible to accrual, but not yet available, are reported as deferred revenue and recognized as revenue when collected. Licenses and permits, fines and forfeitures, and miscellaneous revenues are recorded as revenues when received in cash because they are not measurable until actually received.



Summary of Significant Accounting Principles

Under the modified accrual basis of accounting, expenditures are recognized in the accounting period in which the related fund liability is incurred except for interest on long-term debt, which is recognized when due, and prepaid expenses, which are not recorded. Encumbrances are not recognized as expenditures; however, open encumbrances are reported as reservations of fund balance since the commitments will be honored in subsequent years.

The accrual basis of accounting is utilized by the Enterprise Fund, the Internal Service Funds, the Nonexpendable Trust Fund and the Pension Trust Fund. Under this basis of accounting, revenues are recognized when earned and expenses are recorded when liabilities are incurred.

If recommended by management and approved by ordinance, the budget can be amended to make supplemental or emergency appropriations. Budgetary transfers of less than \$10,000 between two departments within a division require the approval of the Budget Officer and the County Executive. The County Legislature must approve transfers greater than \$10,000 within or between two departments within a division and all transfers between divisions.

Unencumbered appropriations lapse at the end of the fiscal year. Appropriations in the Governmental Fund Types are charged as encumbrances when commitments are made. Fund balances are reserved for outstanding encumbrances, which serve as authorization for expenditures in the subsequent year.

At Jackson County, budgetary control is exercised at the departmental level; this is the level on which expenditures may not exceed appropriations. Under state law, control of budget appropriations is exercised at the fund level.



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The Budget Cycle

An annual budget prepared under the modified accrual basis of accounting (except that the encumbrances are treated as expenditures for budget purposes) is adopted in December prior to the beginning of each fiscal year for all budgeted Governmental Fund Types.

Pursuant to the Jackson County Code, Chapter Five, the County Executive must submit a balanced recommended budget to the County Legislature no later than November 15th every year. The budget must include a complete financial plan for all County funds and activities subject to appropriation, including proposed tax rates, an estimate of all income and revenue and all proposed expenditures for current operations, debt service, and capital expenses.

The annual budget document does not contemplate grants for appropriation. These are done as the grants are awarded on a case by case basis with no expectation of a grant continuing beyond the current year.

The County Executive submits the recommended budget to the Legislature in accordance with County Code. The budget document must include: a budget message outlining the fiscal policy of the government; a detailed budget estimate of revenues and expenditures by fund; and Appropriation and Tax Levy Ordinances.

The County performs the following procedures for establishing the budget:

May - July

Budget Package Preparation

Each year, the Budget Office gathers all of the necessary information for the Departments to begin their budget request. This information includes an analysis of the previous three years spending, a detail of each budgeted employee and their associated costs, the formatted budget sheets for each line item, a Departmental Overview with current goals, objectives, performance measures, and all necessary fiscal information.

June - August

Department Budget Request

Once the budget packages are assembled and delivered, the Departments then begin the task of quantifying their budget needs for the upcoming fiscal year. Departments should start by reviewing their goals and objectives and updating them where needed. The Departments then begin to assemble the information necessary to make their budget request and have the entire package submitted back to the Budget Office by August 15th.

August - September

Department Budget Request Review

Once the budget requests are submitted, the Budget Office begins to review the request and compile a preliminary budget based on request.



The Budget Cycle

Informal Department Budget Hearings

The Budget Office along with other members of the Administration and the Legislature will request a meeting with each Department to go over the request and have any questions about the request answered. These hearings are a time for the Departments to provide information necessary for the staff to make quality recommendations to the Chief Administrative Officer and the County Executive.

October

Executive Budget Review

Once the Budget Office has made recommendations to the Chief Administrative Officer, the departments are given one more opportunity to discuss their request and the Budget Office's recommendation. Once these hearings have occurred, the Budget Office will complete the recommended budget per the revisions the Chief Administrative Officer requested. The CAO will then present the Administration's budget to the County Executive for their review and comment.

November

Recommended Budget Submitted

The County Executive will present a recommended budget to the Jackson County Legislature on or before November 15.

December

Legislative Review, Public Comment, and Adoption

The Legislature will begin their review of the budget and hold hearings with departments as necessary. Before the Legislature can adopt the budget, they are required to hold a public hearing. The Clerk of the Legislature will post this as required by law. The Legislature must approve the budget no later than December 31, unless it is an election year for both the Legislature and the County Executive.

Once the Legislature has adopted the budget, the County Executive has 10 days to accept, deny, or let the budget go into effect without comment. The County Executive has line-item veto power that the Legislature can overrule with a majority vote.

NOTE:

The budget for the year following the election of the County Legislature and the County Executive must be adopted no later than January 31 of the budget year. The timeline will alter slightly to accommodate a new administration if necessary.



Budget / Management Policies

Purpose

Our purpose in establishing a formal set of budget policies is to ensure that the public's trust is upheld. These policies will serve as a blueprint to achieve fiscal stability required to accomplish the County's policy goals and objectives.

Relationship to Overall County Goals and Objectives

The County will develop a mission statement, strategic plan, and conforming goals for the successful development and maintenance of our financial management policy. The finances of the County should be the vehicle by which the goals and objectives are obtained, not driven. This philosophy will help ensure that the County remains financially viable well into the future.

In addition, the County as an institution has multiple partners including citizens, taxpayers, businesses, employees, and other governments. As a major institutional, economic and service force in the region, it is important that the County strengthen its relationships with its partners by adopting clear and comprehensive financial policies.

Objectives

- To guide in policy decisions which have a significant fiscal impact
- To set forth operating principles which minimize the cost of government and reduces financial risk
- To employ balanced and fair revenue policies which provide adequate funding for desired programs
- To maintain appropriate financial capacity for present and future needs
- To promote sound financial management by providing accurate and timely information on financial conditions
- To protect and enhance the County's credit rating and prevent any default on any debt
- To ensure the legal use of financial resources through an effective system of internal controls
- To promote cooperation with other governments and the private sector in the financing and delivery of services

Budget Policy

This policy complies with the Local Budget Law of Missouri as outlined in Chapter 50 RSMo, and for the preparation, recommendation, consideration, adoption, execution, and audit of Jackson County's annual budget.

Scope:

This policy applies to all departments, Agencies or Divisions within Jackson County.

Guideline:

Annually, the Jackson County Legislature has the authority and responsibility to adopt the County Executive's recommended budget approving the use of public funds for the operation of all County activities. Jackson County's fiscal year runs from January first through December thirty-first.



Budget / Management Policies

Preparation:

The County Executive shall present a recommended budget for the Jackson County Legislature's consideration no later than November 15th each year.

Balanced Budget:

The County Executive shall present a balanced budget. This means that all operating expenses shall not exceed operating revenue in the recommended budget. Any one-time revenue source, such as under spending or fund balance, shall only be used for one-time expenses that do not add to the fixed operating cost.

Contingencies:

RSMo 50.540.4 mandates that the County shall provide in its appropriation order, that an amount equal to not less than three (3) percent of the total estimated General Fund Revenues for an operating contingency shall be appropriated each year as an emergency fund. The County Executive has voluntarily added this requirement to all other major funds and special revenue funds that may have a use for a contingency.

Fund Balance:

The recommended budget was developed with the idea of creating a cash flow reserve as a designation within fund balance to begin to rebuild necessary cash flows for operations within all major funds. The County goal is to have a 5% cash flow reserve for all major funds utilizing the Governmental Finance Officers Association (GFOA) recommended standards.

Capital Improvement Budget & Five-Year Plan:

The County Administration developed with the Jackson County Legislature an initial five-year Capital Improvement Plan (CIP) to determine what the true capital needs of the organization are today and into the future. The CIP shall be adequate to maintain capital assets at a level sufficient to protect infrastructure and minimize future maintenance and replacement costs. The CIP, once adopted, will be reviewed and updated annually prior to the adoption of the annual budget. The CIP plan will identify ongoing operating requirements associated with each capital project. If a capital request is approved during the budget process the operating budget will reside in the appropriate department assigned to oversee the project, e.g. facilities for buildings, fixtures, furniture, IT solutions, fleet replacement, etc. Capital project budgets will include all expenses associated with the completion of the project.

Position Control:

The recommended budget shall include a total number of recommended permanent full-time equivalent (FTE) positions by classification. Grant-related positions which do not require County matching dollars will be approved by the Jackson County Legislature.

Revenues:

The recommended budget shall include revenue and resource estimates that balance with the recommended appropriations. The revenues of Jackson County are more fully discussed in the Revenue analysis section of the budget book.



Budget / Management Policies

Legislative Consideration and Adoption:

The Jackson County Legislature approves the budgeted level of expenditures by fund and department. At any point prior to adoption, the Legislature may revise the recommended budget pursuant to County and State Law.

Budget Configuration:

The Jackson County budget is adopted on a basis consistent with General Accepted Accounting Principles (GAAP). For further discussion of this topic, please review the Fiscal Policies and Summary of Significant Accounting Principles located within this section of the budget document.



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Chart of Accounts

Description of the Budget

There are two (2) ways the budget is delivered in Jackson County:

1. By Fund – Each Department’s budget is displayed by each Fund, which is found in the front section of this budget book. For each fund, you will find the Revenue Budget (3 years of actual revenue & 3 years of adopted revenue) and each departments expense budget for that fund.
2. By Department – Each Department’s budget is broken down by line item, which can be found immediately after the budget by fund. The Departments’ line items are displayed as combined of all funds and also by each individual fund.

A. FUND

Each Fund has its own three (3) digit number. The County’s budget is made up of the following funds:

GENERAL FUNDS:

001 General
013 County Improvement

047 Federal Forfeiture
048 Sheriff’s Revolving
049 Collector’s Maintenance
400 County Urban Road System

SPECIAL REVENUE FUNDS:

002 Health
003 Park
004 Special Road & Bridge
005 Sewer
007 Convention & Sports
008 Anti-Crime Sales Tax
028 Law Enforcement Training
029 Pros. Attorney Bad Check
030 Pros. Attorney Delinquent Sales Tax
031 E911 System
036 Inmate Security
039 Emergency Service & Public Safety
041 Domestic Abuse
042 Records’ Technology
043 Homeless Assistance
044 Recorder’s Fee
045 Assessment

CAPITAL PROJECT FUNDS:

011 Rock Island Railroad
012 Criminal Justice Improvement
014 Special Obligation Bonds
015 Public Building Corp.
019 Sports Complex Sales Tax

Debt Service Funds:

067 Sports Complex/Parks
069 Public Building Corp.
070 Obligation to US Gov’t
072 Sports Complex Sales Tax
073 Special Obligation Bond

ENTERPRISE FUND:

300 Park Enterprise



Chart of Accounts

B. DIVISIONS / DEPARTMENTS

Department names are what we use every day such as “Administration”, “Records”, etc. All departments roll up into a Division. Each Department or Office has its own Four (4) digit number. The County’s budget is made up of the following departments and offices. (Division name is in bold):

County Legislature

0101 Legislature – First District At Large
 0102 Legislature – Second District At Large
 0103 Legislature – Third District At Large
 0104 Legislature – First District
 0105 Legislature – Second District
 0106 Legislature – Third District
 0107 Legislature – Fourth District
 0108 Legislature – Fifth District
 0109 Legislature – Sixth District
 0112 Legislature – As A Whole
 0201 Legislature – Clerk of the County
 0301 Legislature – Auditor’s Office
 7001 Housing Resource Commission

Outside Agencies

9000 Allowance for Outside Agencies
 5014 Southern Christian Leadership
 5023 Westside CAN
 5024 Black Healthcare Coalition
 7201 JC Soil and Water Conservation
 7301 Lee’s Summit Underwater Rec
 7302 Cave Springs
 7401 Children’s Mercy Hospital
 7601 Swope Health Services
 7604 Hope Network of Raytown
 7605 KC Free Health – Dental
 7608 Literacy KC
 7609 Mother & Child Health Coalition
 7610 Newhouse Inc
 7611 Pro Deo Youth Center
 7703 Cabot Westside Clinic
 7704 KC Free Health – Aids
 7705 Ad Hoc
 7706 One Good Meal
 7707 Calvary Comm Outreach Network
 7709 Lees Summit Youth/Peer Court
 7713 Samuel Rodgers Health Center
 7716 MOCSA – Metro Org to Counter Sexual Asslt
 7718 Rose Brooks
 7731 Palestine Senior Citizen Academy
 7733 Synergy
 7734 One Goal Consultants
 7735 WEB DuBois
 7736 United Inner-City Services
 7738 Morningstar’s Development

7742 Northwest CDC
 7743 Operation Breakthrough
 7750 Swope Ridge Geriatric Center
 7751 Developing Potential
 7758 Kansas City Sports Commission
 7759 Underprivileged Children/Scholar
 7761 Great Plains SPCA
 7764 Lee’s Summit Social Services
 7765 Mattie Rhodes
 7766 Northeast Chamber of Commerce
 7767 Cornerstones of Care
 7769 River of Refuge – Trans. Housing
 7771 Giving the Basics
 7772 Happy Bottoms
 7773 Raytown Emer. Assistance Prgm.
 7774 Sheffield Place
 7775 Foster Adopt Connect
 7776 aSTEAM Village
 7778 MidWest Music Foundation
 7779 Bishop Sullivan Center
 7780 Don Bosco Community Center
 7781 Guadalupe Center
 7782 Redemptorist Center
 7783 Shepard’s Center of KC Central
 7784 Whatsoever Comm. Center
 7785 Connecting for Good
 7786 Mount Pleasant Education and Development
 7787 The Help
 7790 Working Families Friend
 7791 Guadalupe Center - Youth Recreation
 7792 Recreation Council of GKC
 7793 Lee’s Summit Cares
 7902 MARC
 7903 Seton Center
 7905 MARC – Guadalupe Center
 7907 First Call
 7908 Healing House
 7909 Ivanhoe Neighborhood Council
 7910 Taking it to the Streets
 7911 Central Exchange
 8002 Harvesters



Chart of Accounts

County Administration

1001 County Executive's Office
 1006 County Memberships
 1007 County Events
 1008 Boards & Commissions
 1009 Fleet Replacement
 1020 Charter Review
 1021 Jackson County Arts Commission
 1022 Jackson County Land Trust
 1220 Economic Development
 1221 Communications
 7101 Domestic Violence Assistance
 7902 Mid America Regional Council

Ethics, Human Relations & Citizen Complaints

4501 EHRCC

Jackson County Sports Authority

5010 JC Sports Authority
 5020 JC Sports Authority Payroll

County Counselor

1101 County Counselor

Internal Services & Taxation

1013 Assessment Fleet Replacement
 1202 Human Resources
 1305 Information Technology
 1401 Budget Office
 1402 Purchasing
 1403 Collections
 1404 Finance
 1801 Recorder of Deeds
 1804 Records Center
 1805 JC Historical Society
 1902 Assessment
 1903 Assessment System
 3003 Public Defender Rent
 3005 Records Center Rent
 5007 Board of Equalization
 5031 Emergency 911 System
 8001 JC Univ. Of Mo Extension
 8003 Contingency - State Mandated 3%
 8005 Contingency - Non-Mandated
 8004 Special Prosecution
 9100 Operating Transfers
 Municipal agencies
 1541 City of Kansas City
 1542 City of Independence
 1543 City of Sugar Creek

1544 City of Lee's Summit
 1545 City of Lake Lotowanna
 1546 City of Blue Springs
 1547 City of Oak Grove
 1548 City of Lone Jack
 1549 City of Grandview
 1550 City of Raytown
 1551 City of Levasy
 1552 City of Sibley
 1553 City of Greenwood
 1554 City of Grain Valley

Operations & Public Safety

3004 County Municipal Court

Public Works

1011 Public Works Fleet Replacement
 1204 Facilities Management Kansas City
 1205 Facilities Management Independence
 1206 Facilities Management Truman Courthouse
 1208 Facilities Management 201 W. Lexington
 1209 Facilities Management Examiner Building
 1210 Facilities Management Correctional Facility
 1231 Facilities Management Tech Center
 1232 Facilities Management Animal Shelter
 1233 Facilities Management Medical Exam. Bldg.
 1234 Facilities Management Election Board/WH
 1236 Facilities Management 14th St Parking Garage
 1501 Director of Public Works
 1502 Engineering
 1504 Development
 1506 Road & Bridge Maintenance
 1507 Special Projects in Public Works
 1523 Yard Waste Facility

Parks + Rec

1010 Parks Fleet Replacement
 1601 Director
 1602 Park Operations
 1603 Heritage Programs & Museums
 1605 Park Safety
 1606 Special Recreation
 1608 Capital Projects
 1609 Trail Maintenance
 1614 Equipment Service Center
 1624 Natural Resources
 1652 Registration and Permits
 1653 Marinas
 1657 Outdoor Recreation & Day Camps
 1666 Fred Arbanas Golf Course
 1670 Special Events
 1682 Adair Softball Complex
 3601 Rock Island Rail Corridor Auth.



Chart of Accounts

Prosecuting Attorney

4101 Prosecuting Attorney
4102 Prosecutor - Anti-Violence
4103 Prosecutor - Family Support
4152 Prosecutor - Criminal Prosecution
4154 Prosecutor - Deferred Prosecution
4156 Prosecutor – Community Crime/Drug Prevention
4401 COMBAT Administration
4402 COMBAT - Prevention
4403 COMBAT - Law Enforcement School Based Initiative
4404 COMBAT - Treatment
4405 COMBAT - Grant Match
4406 COMBAT – PDMP
4151 Jackson County Drug Task Force
4153 Kansas City Police Department

Sheriff

1012 Sheriff Fleet Replacement
4201 Sheriff
4206 Sheriff – Emergency Preparation
2701 Corrections
2304 Detention Center Population Control

Courts

2101 Family Court
2199 Family Court – Facilities
3001 Circuit Court

Election Boards

5003 KCEB – Primary Election
5004 KCEB – General Election
5401 Kansas City Election Board
5005 JCEB – Primary Election
5006 JCEB – General Election
5501 Jackson County Election Board

Public Administrator

3501 Public Administrator

Health Services

1500 Health Services
1503 Environmental Health
1522 Animal Shelter
1519 Carriage Oaks
1520 Trophy Estates
1524 Household Hazardous Waste
1525 Indigent Burials/Cremations
2001 Medical Examiner
2600 Truman Medical Center



Chart of Accounts

C. EXPENDITURE ACCOUNT OBJECTS

All object codes are a five (5) digit code. The first digit represents the classification of the object. These classifications are:

- 1 - Assets
- 2 - Liabilities
- 3 - Equity
- 4 - Revenues
- 5 - Expenditures

The next digit represents the category of the object. These categories are:

- 5 - Personnel Services
- 6 - Contractual Services
- 7 - Supplies
- 8 - Capital Outlay

The County's budget is made up of the following expense accounts:

Personnel Services

55010 Regular Salaries
 55015 Elected Officials Salaries
 55020 Seasonal Salaries
 55025 Part Time Salaries
 55027 Boards/Commissions Salaries
 55030 Over Time Salaries
 55035 Shift Differential Incentive
 55036 Car Allowance
 55037 Mobile Phone Allowance
 55040 FICA Taxes
 55050 Pension Contribution
 55055 Union Pension/Insurance
 55056 Prosecutor's Pension
 55060 Insurance Benefits
 55061 Fixed Cost & Dental
 55062 HSA Contribution
 55063 Insurance Admin Fee
 55066 Life Insurance
 55070 Unemployment Ins.
 55090 Salary Adjustments
 55091 Salary Contingency
 55092 One Time Bonus
 55093 RIF Plan
 55094 Salary Savings
 55110 Workmen's Comp.
 55130 Vacation Payout
 55140 Sick Leave Pay Out
 55145 Compensatory Time
 55150 Long term Disability

Contractual Services

56005 Community Crime Prevention
 56010 Auditing and Accounting Services
 56011 HR/Payroll Services

56012 Financial Advisory Services
 56013 Banking Fees
 56015 Title Searches
 56020 Legal Services
 56021 Lobbyist Services
 56025 Special Prosecutor Fees
 56030 Architectural & Engineering Services
 56040 Appraisal Services
 56050 Court Reporting Services
 56060 Medical & Dental Services
 56070 Intergovernmental Agreements
 56071 Election Board Expense
 56080 Other Professional Services
 56082 Information Technology Consulting Services
 56083 Transcription Services
 56082 Information Technology Services
 56084 Interpreter Services
 56085 Temp Agency Services
 56086 Call Center Services
 56087 Locksmith Services
 56088 Armored Car Services
 56089 Veterinarian Services
 56090 Health & Social Services
 56091 Offsite Inmate Housing
 56100 Disability
 56105 Operating Transfers Out
 56110 Postage
 56120 Mileage Reimbursement
 56121 Parking Expenses
 56122 Bus Passes
 56130 Freight & Drayage
 56140 Travel Expense
 56141 Reimbursement Travel
 56150 Relocation Cost
 56160 Meeting Expense
 56165 Coffee & Water Service



Chart of Accounts

56170 Transportation Expense	56680 Rent – Heavy Equipment
56171 Forensic Transportation Expense	56710 Dues & Membership
56172 Inmate Transportation Services	56711 Wellness Incentive
56200 Legal Notices	56712 Pre-Employment Services
56210 Advertising	56713 Drug Screening Services
56220 Photographing & Blue Printing	56715 Professional Licensing Fees
56230 Printing	56716 Accreditation Expense
56240 Office Services Charges	56720 Settlements & Judgments
56310 Property Damage	56725 Emergency Response
56330 Bond & Surety	56726 Tree Removal Services
56331 Officials' Bond	56730 Janitor & Exterminating Services
56360 Life Insurance	56734 Towing Services
56370 Liability Insurance	56735 Lock Box Services
56371 Malpractice Insurance	56736 Mapping Services
56380 Uninsured Claimants	56737 Shredding Services
56381 Unemployment Claims	56738 Moving Expenses
56410 Gas	56739 Carpet Cleaning Services
56420 Electricity	56740 Laundry Services
56430 Telephone Utility	56750 Education Benefits
56431 Network Services	56755 Education Incentive
56432 Mobile Phone Services	56756 Training Expense
56433 eFax Services	56760 Court Costs & Investigation Serv.
56435 Telephone Maintenance	56761 Indigent Court Services
56439 TV Service	56762 Court Ordered Attorney Fees
56440 Water	56763 Ankle Bracelet Monitoring Services
56445 Chilled Water	56765 WWIP Payments
56450 Sewer Service	56770 Administrative Services Fee
56460 Refuse Collection	56771 Credit Card Payment Service Fee
56470 Steam	56775 Public Administrator's Fee
56510 Maintenance & Repair – Buildings	56780 Institutional Care Fee
56511 Maintenance & Repair - Elevators	56781 Public Safety Radio Fee
56520 Maintenance & Repair - Equipment	56785 State Hazmat Payments
56521 Maintenance & Repair – IT Equipment	56788 Indigent Burials\Cremations
56530 Maintenance & Repair – Auto	56789 Outside Agency Funding
56540 Maintenance & Repair – Office Equip	56790 Other Contractual Services
56560 Maintenance & Repair – Common Equip	56791 Microfilm/Microfiche Services
56570 Maintenance & Repair - Misc.	56792 Referee/Officiating Services
56580 Maintenance & Repair – Data Pro	56793 Catering Services
56610 Rent - Land	56794 Car Wash Services
56620 Rent - Buildings	56795 Alarm/Security Services
56630 Rent - Auto	56796 Animal/Pest Control Services
56640 Rent – Office Equipment	56797 REGIS Charges
56641 Copier Rental/Maintenance	56798 Grant Match
56642 Postage Meter Rental	56799 Marketing
56643 Mobile Phone/Pager Rental	56809 Household Hazardous Waste
56661 Software Purchases	56810 Circuit Court Jury
56662 Software Maintenance	56820 Grand Jury
56663 Software As A Service	56830 Contingency
56670 Rent – Miscellaneous	56832 Inmate Work Payments
56675 Rent – Uniforms	56840 Prosecutor Contingency
56676 Rent – Outside Sanitation Fac.	56844 Narcotic Purchases



Chart of Accounts

56845 Investigative Expense
 56846 Informant Fee
 56847 Lab Fees
 56850 Boards & Commissions
 56851 Stormwater Commission
 56860 Restitution Payments
 56870 Food Services
 56875 Late Charges
 56880 Sales & Use Tax
 56885 Special Assessments
 56890 Economic Activity Taxes
 56895 Levee District Tax
 56910 Interest
 56920 Fiscal Agent Fees
 56930 Bond Payments
 56940 Advance Refunding
 56950 Sinking Fund Deposit
 56960 Note Issue Expense

Supplies

57010 Office Supplies
 57015 Copier Supplies
 57020 Reference Books & Publications
 57021 Newspaper/Mag Subscriptions
 57025 Golf Course Greens/Supplies
 57030 Resale Purch – Miscellaneous
 57031 Resale Purch - Food
 57032 Resale Purch - Beverages
 57033 Resale Purch - Golf Supply/ Equip.
 57034 Resale Purch - Marina Equip.
 57035 Resale Purch – Miscellaneous Souvenirs
 57040 Storeroom Supplies
 57041 Paper Supply – Copy Paper
 57045 Paper Supply – Computer Paper
 57110 Gasoline
 57120 Heating Fuel
 57130 Building Cleaning Supplies
 57140 Linen Supplies
 57150 Kitchen & Dining Supplies
 57160 Food
 57165 Livestock Supplies/Services
 57170 Medical & Dental Supplies
 57180 Laboratory Supplies
 57181 Body Bags
 57190 Wearing Apparel
 57191 Wearing Apparel – Inmates
 57192 Safety Equipment
 57200 School Supplies
 57210 Recreation Supplies
 57220 Garden & Agriculture Supplies
 57230 Other Operating Supplies

57231 Fire Inspection Supplies
 57235 Hygiene Products
 57240 Motor Oil & Lubricants
 57250 Inventory
 57310 Auto & Truck Parts
 57320 Machinery & Equipment Parts
 57330 Plumbing Supplies
 57340 Paint & Supplies
 57350 Lumber Wood & Supplies
 57360 Electrical Supplies
 57370 Building Operating Supplies
 57371 HVAC Supplies
 57380 Asphalt
 57390 Concrete
 57400 Signs, Badges, & Markers
 57410 License Plates & Registration
 57420 Traffic Control Supplies
 57430 Road Oil
 57440 Rock
 57450 Salt & Sand
 57460 Batteries and Anti-Freeze
 57490 Tires
 57510 Small Tools & Minor Equipment
 57520 Small Arms & Ammunition
 57601 Computer, Printer, Accessories

Capital

58010 Land & Right of Way
 58020 Buildings & Improvements
 58040 Roads & Highways
 58041 Annual Road Program
 58050 Culverts
 58051 Storm water Projects
 58055 Bridge Replacement Program
 58060 Other Improvements
 58070 City Projects
 58110 Heavy Machinery & Equipment
 58115 Sheriff Vehicle Equipment
 58120 Automobiles
 58130 Trucks
 58140 Household Furniture & Fixtures
 58150 Office Furniture & Fixtures
 58160 Radio/Communications Equip.
 58165 Boats & Motors
 58170 Other Equipment
 58171 Personal Computers/Accessories
 58172 Printers
 58173 Computer Equipment/Terminal
 58180 Audio/Video Recording Equipment



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ESTIMATED REVENUES, ADOPTED APPROPRIATIONS, AND FUND BALANCES - FISCAL YEAR 2021

Source of Revenues	General 001	Health 002	Parks 003	Special Road & Bridge 004	Sewer 005	Convention & Sports Complex 007	Anti-Crime Sales Tax 008
Total Taxes	\$ 78,937,262	\$ 25,358,858	\$ 14,998,766	\$ 10,975,227	\$ -	\$ -	\$ 24,132,000
Total Licenses & Permits	600,000	769,889	-	440,426	-	-	-
Total Intergovernmental	9,568,285	-	-	-	-	3,000,000	-
Total Charges for Services	25,687,430	660,000	243,916	-	31,000	-	-
Total Fines & Forfeitures	1,350,277	-	-	-	-	-	-
Total Park Fees	-	-	-	-	-	-	-
Total Miscellaneous	192,500	40,000	5,500	-	-	-	8,000
Total Operating Revenue	116,335,754	26,828,747	15,248,182	11,415,653	31,000	3,000,000	24,140,000
Total Operating Transfers In	1,505,585	29,323,928	26,288,499	16,097,850	102,455	13,521,094	31,549,875
Total Revenue Available	\$ 117,841,339	\$ 56,152,675	\$ 41,536,681	\$ 27,513,503	\$ 133,455	\$ 16,521,094	\$ 55,689,875

Appropriations							
County Administration	7,815,788	3,250,000	-	6,959	-	-	-
County Operations	46,559,352	5,815,991	19,368,349	14,571,678	-	10,021,094	-
County Public Health	-	12,261,828	-	-	74,896	-	-
County Public Safety	40,563,775	5,470,208	-	800,000	-	-	26,661,509
Courts	32,831,910	363,623	-	-	-	-	3,310,872

Total - Appropriations	\$ 127,770,825	\$ 27,161,650	\$ 19,368,349	\$ 15,378,637	\$ 74,896	\$ 10,021,094	\$ 29,972,381
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Revenue/Appropriations	(9,929,486)	28,991,025	22,168,332	12,134,866	58,559	6,500,000	25,717,494
Estimated Prior Year's Fund Balance	15,772,104	2,495,181	4,040,317	4,298,577	71,455	3,521,094	7,409,875
Undesignated Fund Balance	\$ 5,842,618	\$ 31,486,206	\$ 26,208,649	\$ 16,433,443	\$ 130,014	\$ 10,021,094	\$ 33,127,369

ESTIMATED REVENUES, ADOPTED APPROPRIATIONS, AND FUND BALANCES - FISCAL YEAR 2021

Source of Revenues	Rock Island Railroad Cap Project 011	County Improvement 013	Sports Complex Sales Tax - Capital 019	Law Enforcement Training 028	Pros. Atty Bad Check 029	Delinquent Sales Tax 030	E-911 System 031
Total Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 569,000
Total Licenses & Permits	-	-	-	-	-	-	-
Total Intergovernmental	-	-	-	4,800	-	179,000	-
Total Charges for Services	-	-	-	-	33,200	-	2,487,000
Total Fines & Forfeitures	-	-	-	10,600	-	-	-
Total Park Fees	-	-	-	-	-	-	-
Total Miscellaneous	-	24,000	-	-	-	-	-
Total Operating Revenue	-	24,000	-	15,400	33,200	179,000	3,056,000
Total Operating Transfers In	487,044	35,996,933	38,020,116	37,748	49,236	343,265	3,078,095
Total Revenue Available	<u>\$ 487,044</u>	<u>\$ 36,020,933</u>	<u>\$ 38,020,116</u>	<u>\$ 53,148</u>	<u>\$ 82,436</u>	<u>\$ 522,265</u>	<u>\$ 6,134,095</u>

Appropriations							
County Administration	-	-	-	-	-	-	-
County Operations	414,544	15,500,000	19,420,116	1,333	-	-	3,000,000
County Public Health	-	-	-	-	-	-	-
County Public Safety	-	-	-	-	10,080	228,189	-
Courts	-	-	-	-	-	-	-
Total - Appropriations	<u>\$ 414,544</u>	<u>\$ 15,500,000</u>	<u>\$ 19,420,116</u>	<u>\$ 1,333</u>	<u>\$ 10,080</u>	<u>\$ 228,189</u>	<u>\$ 3,000,000</u>

Revenue/Appropriations	72,500	20,520,933	18,600,000	51,815	72,356	294,076	3,134,095
Estimated Prior Year's Fund Balance	342,044	4,972,933	820,116	22,348	16,036	164,265	22,095
Undesignated Fund Balance	<u>\$ 414,544</u>	<u>\$ 25,493,866</u>	<u>\$ 19,420,116</u>	<u>\$ 74,163</u>	<u>\$ 88,392</u>	<u>\$ 458,341</u>	<u>\$ 3,156,190</u>

ESTIMATED REVENUES, ADOPTED APPROPRIATIONS, AND FUND BALANCES - FISCAL YEAR 2021

Source of Revenues	Inmate Security 036	Domestic Abuse 041	Recorder's Technology 042	Homeless Assistance Fund 043	Recorder's Fee 044	Assessment 045	Federal Forfeiture 047
Total Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Licenses & Permits	-	-	-	-	-	-	-
Total Intergovernmental	-	-	-	-	-	899,643	-
Total Charges for Services	136,000	50,000	138,500	336,000	244,000	6,764,500	-
Total Fines & Forfeitures	3,000	95,000	-	-	-	-	-
Total Park Fees	-	-	-	-	-	-	-
Total Miscellaneous	-	-	-	-	-	-	-
Total Operating Revenue	139,000	145,000	138,500	336,000	244,000	7,664,143	-
Total Operating Transfers In	350,945	148,298	173,311	640,036	360,709	11,483,322	287,935
Total Revenue Available	\$ 489,945	\$ 293,298	\$ 311,811	\$ 976,036	\$ 604,709	\$ 19,147,465	\$ 287,935

Appropriations							
County Administration	-	145,000	-	365,015	-	267,115	-
County Operations	-	-	128,940	-	253,974	8,434,227	-
County Public Health	-	-	-	-	-	-	-
County Public Safety	146,000	-	-	-	-	-	-
Courts	-	-	-	-	-	-	-
Total - Appropriations	\$ 146,000	\$ 145,000	\$ 128,940	\$ 365,015	\$ 253,974	\$ 8,701,342	\$ -

Revenue/Appropriations	343,945	148,298	182,871	611,021	350,735	10,446,123	287,935
Estimated Prior Year's Fund Balance	211,945	3,298	34,811	304,036	116,709	3,819,179	287,935
Undesignated Fund Balance	\$ 555,890	\$ 151,596	\$ 217,682	\$ 915,057	\$ 467,444	\$ 14,265,302	\$ 575,870

ESTIMATED REVENUES, ADOPTED APPROPRIATIONS, AND FUND BALANCES - FISCAL YEAR 2021

Source of Revenues	Sheriff Revolving 048	Collector's Maintenance 049	Sports Complex/Parks Debt 067	Public Building Corp - Debt 069	Sports Complex Sales Tax Debt 072	Special Obligation Bond - Debt 073	Enterprise 300
Total Taxes	\$ -	\$ -	\$ -	\$ -	\$ 38,592,000	\$ -	\$ -
Total Licenses & Permits	162,000	-	-	-	-	-	-
Total Intergovernmental	-	-	-	-	8,498,000	1,500,540	-
Total Charges for Services	-	-	-	-	1,559,000	-	6,140,000
Total Fines & Forfeitures	-	-	-	-	-	-	-
Total Park Fees	-	-	-	-	-	-	-
Total Miscellaneous	-	-	-	-	-	-	150,000
Total Operating Revenue	162,000	-	-	-	48,649,000	1,500,540	6,290,000
Total Operating Transfers In	498,741	106,544	8,373	17,607	68,347,997	21,606,823	8,918,557
Total Revenue Available	<u>\$ 660,741</u>	<u>\$ 106,544</u>	<u>\$ 8,373</u>	<u>\$ 17,607</u>	<u>\$ 116,996,997</u>	<u>\$ 23,107,363</u>	<u>\$ 15,208,557</u>

Appropriations							
County Administration	-	-	-	-	-	-	-
County Operations	-	106,544	2,050	4,050	48,635,750	12,324,803	6,225,162
County Public Health	-	-	-	-	-	-	-
County Public Safety	400,123	-	-	-	-	-	-
Courts	-	-	-	-	-	-	-
Total - Appropriations	<u>\$ 400,123</u>	<u>\$ 106,544</u>	<u>\$ 2,050</u>	<u>\$ 4,050</u>	<u>\$ 48,635,750</u>	<u>\$ 12,324,803</u>	<u>\$ 6,225,162</u>

Revenue/Appropriations	260,618	-	6,323	13,557	68,361,247	10,782,560	8,983,395
Estimated Prior Year's Fund Balance	336,741	106,544	(4,273)	9,507	19,698,997	1,542,243	2,628,557
Undesignated Fund Balance	<u>\$ 597,359</u>	<u>\$ 106,544</u>	<u>\$ 2,050</u>	<u>\$ 23,064</u>	<u>\$ 88,060,244</u>	<u>\$ 12,324,803</u>	<u>\$ 11,611,952</u>

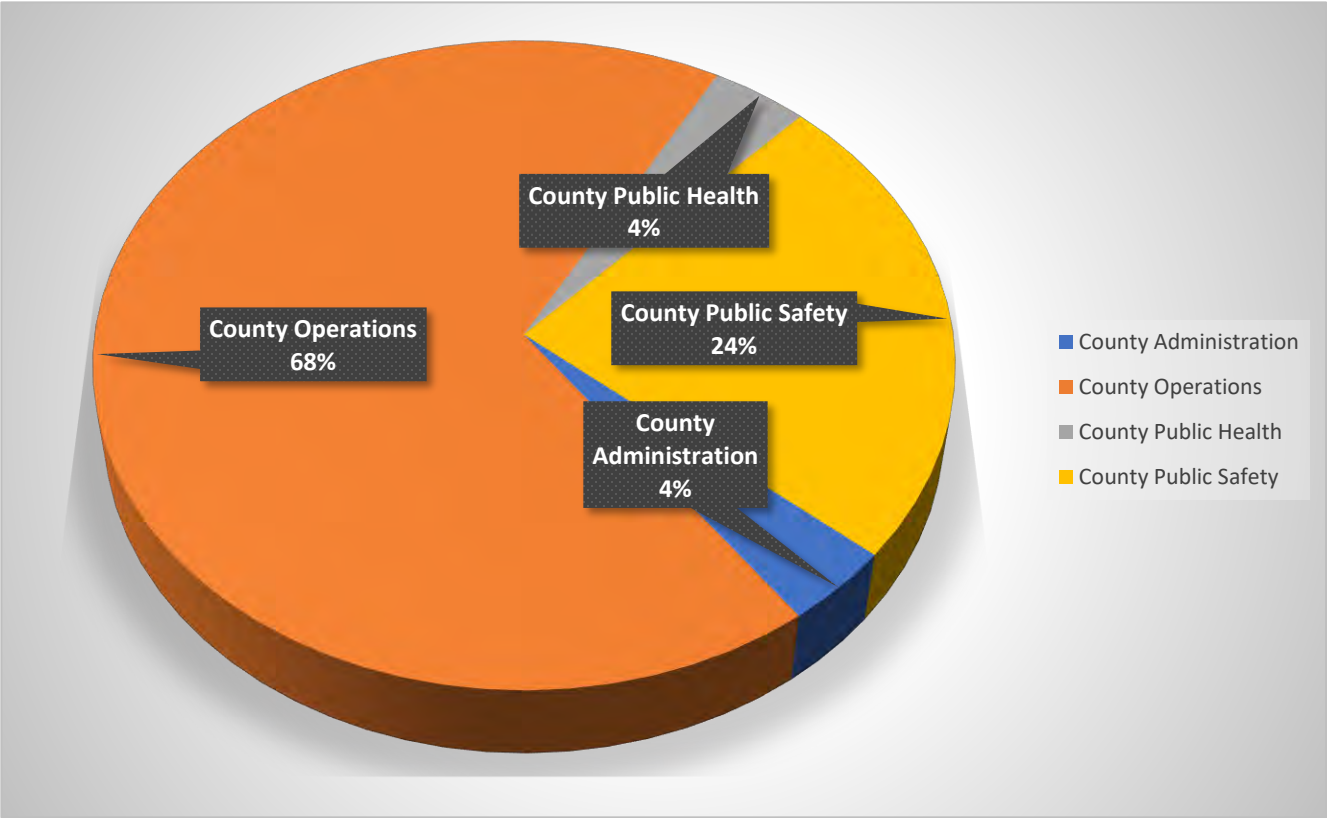
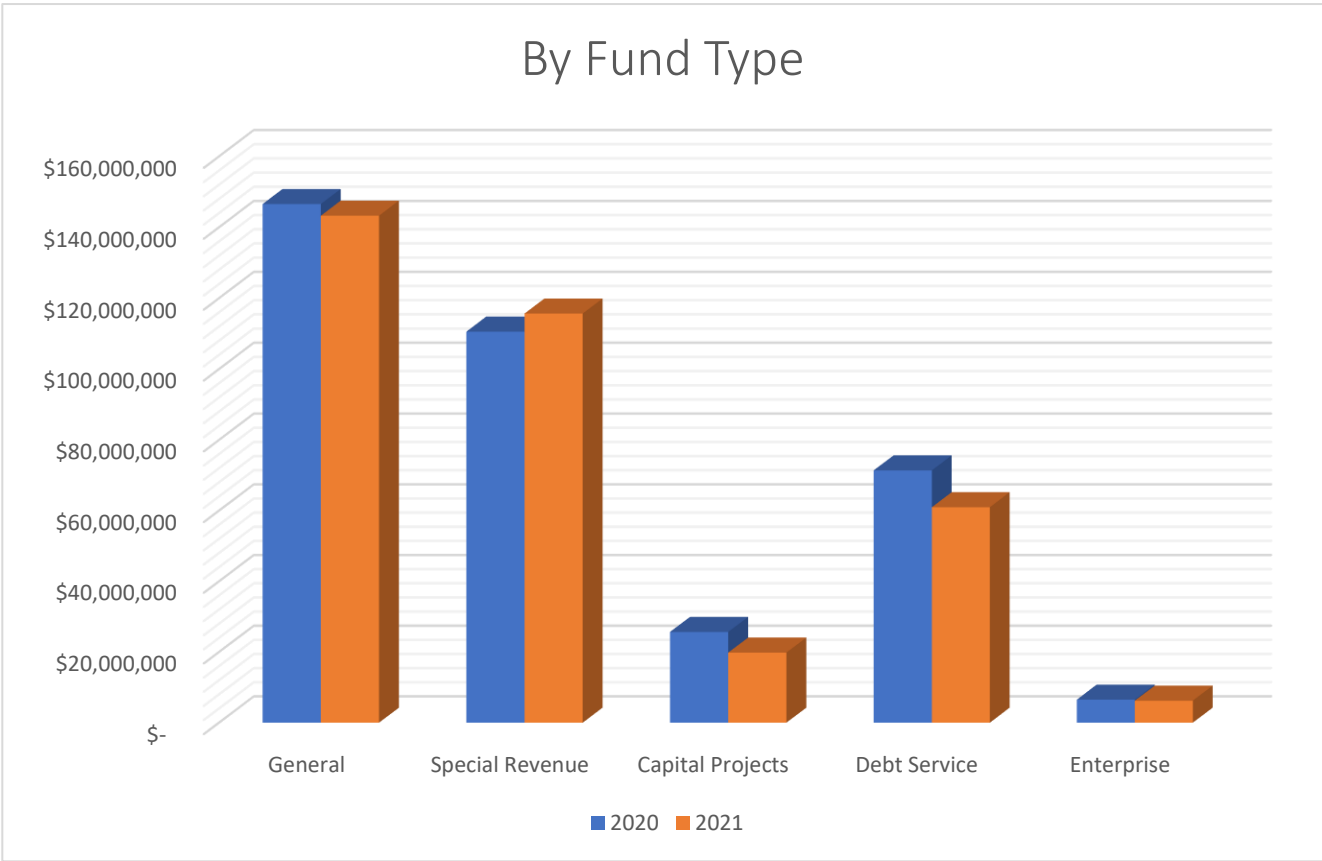
ESTIMATED REVENUES, ADOPTED APPROPRIATIONS, AND FUND BALANCES - FISCAL YEAR 2021

	County Urban Road System 400	Total
<u>Source of Revenues</u>		
Total Taxes	-	193,563,113
Total Licenses & Permits	-	1,972,315
Total Intergovernmental	-	23,650,268
Total Charges for Services	-	44,510,546
Total Fines & Forfeitures	-	1,458,877
Total Park Fees	-	-
Total Miscellaneous	-	420,000
Total Operating Revenue	-	265,575,119
Total Operating Transfers In	191,810	309,542,731
Total Revenue Available	<u>\$ 191,810</u>	<u>\$ 575,117,850</u>

<u>Appropriations</u>		
County Administration	-	11,849,877
County Operations	191,810	210,979,767
County Public Health	-	12,336,724
County Public Safety	-	74,279,884
Courts	-	36,506,405
Total - Appropriations	<u>\$ 191,810</u>	<u>\$ 345,952,657</u>

Revenue/Appropriations	-	229,165,193
Estimated Prior Year's Fund Balance	191,810	73,064,669
Undesignated Fund Balance	<u>\$ 191,810</u>	<u>\$ 302,229,862</u>

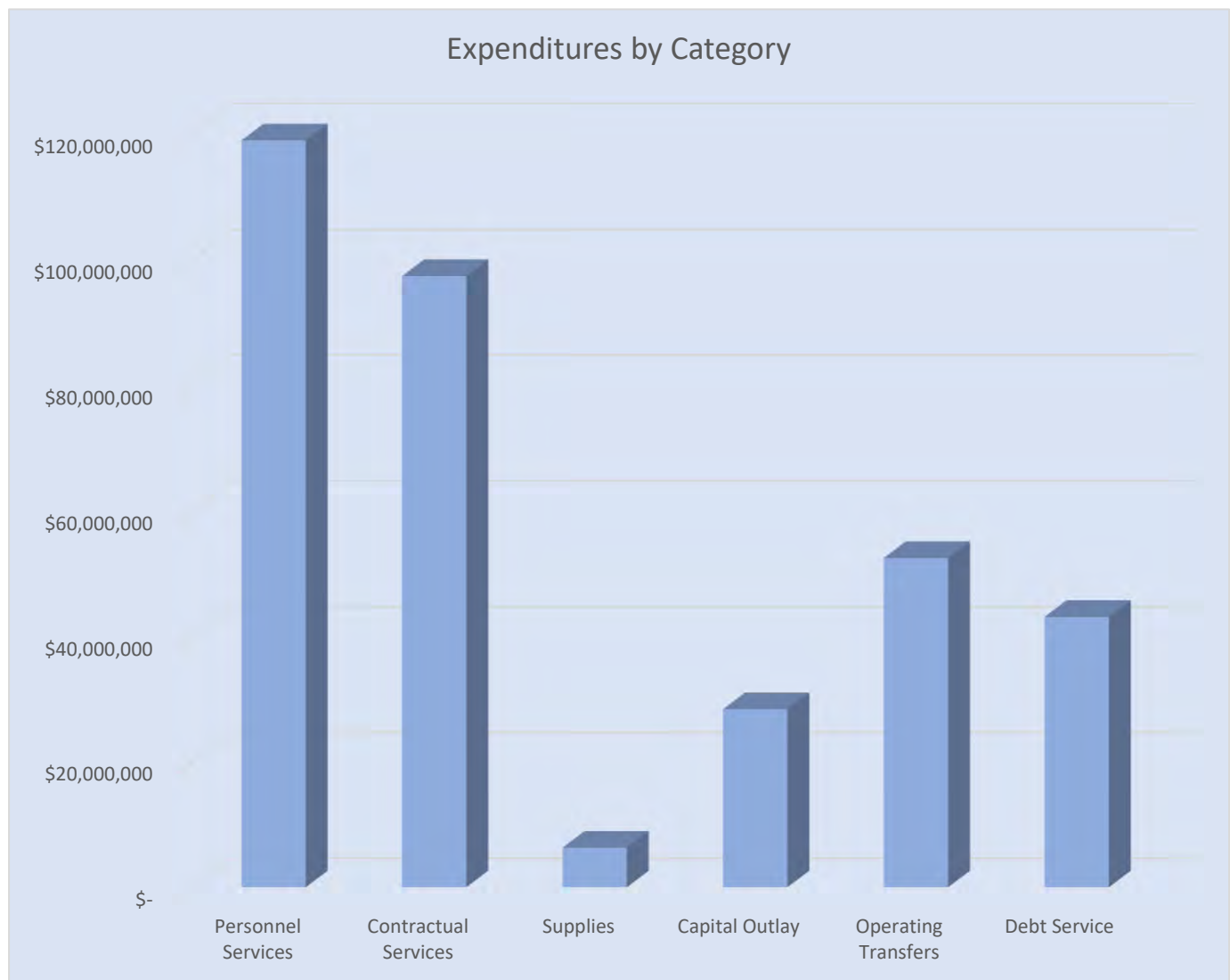
Appropriations by Division
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2021 EXPENSE BUDGET ALL FUNDS

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ 108,514,644	\$ 126,980,963	\$ 561,854	\$ 118,750,064
	Contractual Services	155,624,708	107,200,775	83,609	97,182,838
	Supplies	5,705,642	7,096,110	-	6,305,644
	Capital Outlay	12,982,850	8,058,661	148,872	28,336,920
	Operating Transfers	59,292,018	64,592,663	-	52,365,744
	Debt Service	105,011	46,763,837	-	43,011,447
	Total	\$ 342,224,873	\$ 360,693,009	\$ 794,335	\$ 345,952,657

Expenditures by Category



Budget Comparison 2 Year

Fund Number	Fund Title	2020 Adopted Budget	2021 Adopted Budget	Variance
GENERAL:				
001	General	\$ 140,057,077	\$ 127,770,825	\$ (12,286,252)
013	County Improvement	6,493,798	15,500,000	9,006,202
		<u>\$ 146,550,875</u>	<u>\$ 143,270,825</u>	<u>\$ (3,280,050)</u>
SPECIAL REVENUE:				
002	Health	26,258,235	27,161,650	903,415
003	Park	16,526,989	19,368,349	2,841,360
004	Special Road & Bridge	15,889,344	15,378,637	(510,707)
005	Sewer	125,699	74,896	(50,803)
007	Convention & Sports Complex	6,944,078	10,021,094	3,077,016
008	Anti-Crime Sales Tax	29,966,534	29,972,381	5,847
028	Law Enforcement Training	1,333	1,333	-
029	Prosecuting Attorney Bad Check	10,272	10,080	(192)
030	Delinquent Sales Tax	275,369	228,189	(47,180)
031	911 Systems	2,466,025	3,000,000	533,975
036	Inmate Security	146,000	146,000	-
039	Emergency Service & Public Safety	405,000	-	(405,000)
041	Domestic Abuse	168,461	145,000	(23,461)
042	Recorder's Technology	131,288	128,940	(2,348)
043	Homeless Assistance	314,000	365,015	51,015
044	Recorders Fee	280,371	253,974	(26,397)
045	Assessment	8,648,344	8,701,342	52,998
048	Sheriff Revolving	199,476	400,123	200,647
049	Collector's Maintenance Fee	1,782,700	106,544	(1,676,156)
400	County Urban Road System	22,153	191,810	169,657
		<u>110,561,671</u>	<u>115,655,357</u>	<u>5,093,686</u>
CAPITAL PROJECTS:				
011	Rock Island Railroad	-	414,544	414,544
019	Sports Complex Sales Tax	25,674,688	19,420,116	(6,254,572)
		<u>25,674,688</u>	<u>19,834,660</u>	<u>(5,840,028)</u>
DEBT SERVICE:				
067	Sports Complex/Park	2,202,050	2,050	(2,200,000)
069	Public Building Corporation	2,942,783	4,050	(2,938,733)
070	Obligations to U.S. Government	642,694	-	(642,694)
072	Sports Complex Sales Tax	52,868,250	48,635,750	(4,232,500)
073	Special Obligation Bond Debt Ser	12,734,443	12,324,803	(409,640)
		<u>71,390,220</u>	<u>60,966,653</u>	<u>(10,423,567)</u>
ENTERPRISE:				
300	Park Enterprise	6,515,554	6,225,162	(290,392)
		<u>6,515,554</u>	<u>6,225,162</u>	<u>(290,392)</u>
Grand Total		<u><u>\$ 360,693,008</u></u>	<u><u>\$ 345,952,657</u></u>	<u><u>\$ (14,740,351)</u></u>



JACKSON COUNTY, MISSOURI

3 Year Trend Analysis By Fund

Fund Number	Fund Title	2019 Adopted Budget	2020 Adopted Budget	2021 Adopted Budget
GENERAL:				
001	General	\$ 153,169,525	140,057,077	\$ 127,770,825
013	County Improvement	39,000,000	6,493,798	15,500,000
		<u>192,169,525</u>	<u>146,550,875</u>	<u>143,270,825</u>
SPECIAL REVENUE:				
002	Health	26,009,576	26,258,235	27,161,650
003	Park	15,574,941	16,526,989	19,368,349
004	Special Road and Bridge	15,273,501	15,889,344	15,378,637
005	Sewer	151,507	125,699	74,896
007	Convention and Sports Complex	6,861,140	6,944,078	10,021,094
008	Anti-Crime Sales Tax	28,054,677	29,966,534	29,972,381
028	Law Enforcement Training	19,010	1,333	1,333
029	Prosec Attney Bad Check Collection	10,141	10,272	10,080
030	Delinquent Sales Tax	271,596	275,369	228,189
031	911 System	2,401,577	2,466,025	3,000,000
036	Inmate Security	146,000	146,000	146,000
039	Emergency Service & Public Safety	-	405,000	-
041	Domestic Abuse	152,601	168,461	145,000
042	Recorder's Technology	122,919	131,288	128,940
043	Homeless Assistance	452,231	314,000	365,015
044	Recorders Fees	260,753	280,371	253,974
045	Assessment	6,971,882	8,648,344	8,701,342
048	Sheriff Revolving	208,320	199,476	400,123
049	Collector's Fee	-	1,782,700	106,544
400	County Urban Road System	-	22,153	191,810
		<u>102,942,372</u>	<u>110,561,671</u>	<u>115,655,357</u>
CAPITAL PROJECTS:				
011	Rock Island Railroad	-	-	414,544
014	Special Obligation	77,479	-	-
019	Sports Complex Sales Tax	25,800,000	25,674,688	19,420,116
		<u>25,877,479</u>	<u>25,674,688</u>	<u>19,834,660</u>
DEBT SERVICE:				
067	Sports Complex/Park	3,377,000	2,202,050	2,050
069	Public Building Corporation	509,750	2,942,783	4,050
070	Obligations to U.S. Government	642,694	642,694	-
072	Sports Complex Sales Tax	50,187,750	52,868,250	48,635,750
073	Special Obligation Bond Debt Ser	12,330,498	12,734,443	12,324,803
		<u>67,047,692</u>	<u>71,390,220</u>	<u>60,966,653</u>
ENTERPRISE:				
300	Park Enterprise	6,090,741	6,515,554	6,225,162
		<u>6,090,741</u>	<u>6,515,554</u>	<u>6,225,162</u>
Grand Total		<u><u>\$ 394,127,809</u></u>	<u><u>\$ 360,693,008</u></u>	<u><u>\$ 345,952,657</u></u>



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2021 Adopted Budget By Fund



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2021 REVENUE BUDGET GENERAL FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Property Taxes	\$ 15,470,953	\$ 15,898,366	\$ 29,761,262	\$ 29,926,650	\$ 31,819,201	\$ 28,534,962
Sales Tax	27,762,754	49,266,728	50,679,983	48,736,000	49,434,000	48,274,000
Misc. Taxes	2,417,086	2,267,798	2,660,022	2,266,000	2,013,000	2,128,300
Total Taxes	45,650,793	67,432,892	83,101,267	80,928,650	83,266,201	78,937,262
Licenses & Permits	636,196	688,358	761,189	625,000	680,000	600,000
Intergovernmental	9,053,658	11,213,135	8,630,859	9,514,775	8,609,399	9,568,285
Charges for Services	28,498,506	29,557,596	29,440,799	26,171,894	25,422,330	25,687,430
Fines & Forfeitures	2,471,606	2,139,730	1,900,249	2,126,000	1,917,000	1,350,277
Miscellaneous	605,296	700,400	4,600,674	507,500	558,500	
TOTAL REVENUES	\$ 86,916,055	\$ 111,732,111	\$ 128,435,037	119,873,819	120,453,430	116,143,254

¹ Estimated Prior Years Fund Balance	31,248,843	15,847,769	15,772,104
Transfer in from County Improvement Fund	-	845,437	-
Transfer in from Health, Park, Road & Bridge, Assessment, & Enterprise	2,046,863	1,180,461	1,399,041
Transfer in from Collectors Maintenance	-	1,782,700	106,544
TOTAL AVAILABLE	153,169,525	140,109,797	133,420,943
APPROPRIATIONS	153,169,525	140,057,077	127,770,825
Undesignated Fund Balance	\$ -	\$ 52,720	\$ 5,650,118

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):			
At December 31, 2017	\$ 20,181,050	\$ -	\$ -
At December 31, 2018	-	43,449,927	-
At December 31, 2019	-	-	30,103,248
Amount appropriated in prior year's budget	(9,983,094)	(31,248,843)	(15,795,049)
Unspent Contingency Fund	2,560,279	3,593,965	1,755,809
Supplemental Appropriations	(809,392)	-	(291,904)
Projected revenues in excess/less than expenditures	20,800,000	52,720	-
Cash Flow Reserve	(1,500,000)	-	-
Adjusted Prior Years Fund Balance	\$ 31,248,843	\$ 15,847,769	\$ 15,772,104



2021 EXPENSE BUDGET GENERAL FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ 74,514,573	\$ 88,286,370	\$ -	\$ 81,194,067
	Contractual Services	22,243,621	25,831,600	-	25,186,594
	Supplies	2,361,907	2,953,439	-	2,833,446
	Capital Outlay	3,111,807	2,177,441	-	2,534,154
	Operating Transfers	41,331,022	20,808,228	-	16,022,564
	Debt Service	105,011	-	-	-
	Total	\$ 143,667,943	\$ 140,057,078	\$ -	\$ 127,770,825
1221	Communications	\$ 437,435	\$ 633,438	\$ -	\$ 508,884
1007	County Events	-	-	-	49,000
1101	County Counselor's Office	2,479,570	2,565,470	-	-
1001	County Executive's Office	1,059,130	1,681,633	-	1,445,628
1008	Boards & Commissions	-	-	-	56,548
1006	County Memberships	-	-	-	38,483
1220	Economic Development	-	-	-	29,830
4501	Ethics, Human Relations & Citizen Complaints	139,267	205,414	-	205,614
0112	Legislature - As A Whole	361,613	523,643	-	536,516
0301	Legislature - Auditor's Office	532,696	868,498	-	893,642
0201	Legislature - Clerk Of The County	454,133	518,538	-	606,039
0101	Legislature - First District At Large	98,290	100,993	-	100,993
0102	Legislature - Second District At Large	94,636	101,978	-	101,978
0103	Legislature - Third District At Large	96,415	105,019	-	105,019
0104	Legislature - First District	93,076	100,993	-	100,993
0105	Legislature - Second District	101,440	100,993	-	100,993
0106	Legislature - Third District	94,744	100,993	-	100,993
0107	Legislature - Fourth District	93,519	100,993	-	100,993
0108	Legislature - Fifth District	92,734	100,993	-	100,993
0109	Legislature - Sixth District	105,221	104,968	-	104,968
9000	Outside Agencies	28,640	-	-	-
	County Administration	6,362,559	7,914,557	-	5,288,107
1403	Collections	2,204,075	2,885,907	-	2,746,659
3004	County Municipal Court	278,111	349,788	-	353,307
1240	DTCH Flood - Insurance	2,984,838	-	-	-
1241	DTCH Repairs & Improvements	139,613	-	-	-
1236	Facilities Management 14th St Parking Garage	27,591	80,512	-	80,279
1208	Facilities Management 201 W Lexington	25,599	23,000	-	23,000
1210	Facilities Management Detention Center	4,003,869	4,118,410	-	2,876,036
1234	Facilities Management Election Board/Warehouse	12,133	65,429	-	142,540
1209	Facilities Management Examiner Building	32,847	87,499	-	87,575
1205	Facilities Management Independence	671,555	884,729	-	340,818
1204	Facilities Management Kansas City	2,674,112	2,972,191	-	4,875,596
1231	Facilities Management Tech Center	88,320	155,160	-	48,107
1206	Facilities Management Truman Courthouse	127,473	180,585	-	137,718
1523	Yard Waste Facility	9,838	9,700	-	9,215
1404	Finance	1,840,484	2,452,200	-	1,712,605
1401	Budget Office	-	-	-	299,146
1402	Purchasing Office	-	-	-	427,307
1202	Human Resources	788,063	1,143,040	57,054	1,100,811
1305	Information Technology	5,561,117	6,122,709	-	5,881,405
5501	Jackson County Election Board	1,728,263	1,873,639	-	1,764,590
5020	Jackson County Sports Authority - Payroll	-	-	-	1,379,712
5006	JCEB - General Election	-	805,000	-	-
5005	JCEB - Primary Election	-	650,000	-	-
5401	Kansas City Election Board	1,014,055	1,200,080	-	1,167,866
5004	KCEB - General Election	-	794,582	-	-
5003	KCEB - Primary Election	-	353,047	-	-
1801	Recorder of Deeds	837,875	1,125,606	-	1,250,569
3005	Records Center Rent	-	199,462	-	204,945
8003	Contingency - State Mandated 3%	-	3,613,603	-	3,490,973
4002	Jackson County Land Trust	-	-	-	40,405



JACKSON COUNTY, MISSOURI

2021 EXPENSE BUDGET GENERAL FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
7902	Mid Americal Regional Council	-	-	-	109,844
9100	Operating Transfers	41,331,022	20,808,227	234,850	16,022,564
8001	University of Missouri Extension	-	10,000	-	10,000
	County Operations	66,380,853	52,964,105	291,904	46,559,352
4101	Prosecuting Attorney	4,045,158	4,698,386	-	4,414,009
4103	Prosecutor - Family Support	2,597,700	3,039,656	-	3,033,823
3003	Public Defender Rent	197,085	284,945	-	369,174
8004	Special Prosecution	3,000	20,000	-	-
4201	Sheriff's Office	10,312,114	12,150,134	-	11,555,949
2701	Corrections	20,496,764	22,460,574	-	21,190,820
	County Public Safety	37,651,821	42,653,695	-	40,563,775
3001	Circuit Court	11,499,285	13,222,652	-	12,523,252
2101	Family Court	17,558,980	21,438,426	-	20,100,570
2199	Family Court Facilities	333,010	458,691	-	208,088
	Courts	29,391,275	35,119,769	-	32,831,910
5101	Non Departmental-General Fund	3,881,435	1,404,952	-	-
	Non-Departmental	3,881,435	1,404,952	-	-
	Total	\$ 143,667,943	\$ 140,057,078	\$ 291,904	\$ 125,243,144



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2021 REVENUE BUDGET County Improvement Fund

	<u>ACTUAL 2017</u>	<u>ACTUAL 2018</u>	<u>ACTUAL 2019</u>	<u>ADOPTED 2019</u>	<u>ADOPTED 2020</u>	<u>ADOPTED 2021</u>
Miscellaneous	\$ -	\$ -	\$ 916,678	\$ -	\$ 350,000	
TOTAL REVENUES	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 916,678</u></u>	<u><u>-</u></u>	<u><u>350,000</u></u>	<u><u>-</u></u>

¹ Estimated Prior Years Fund Balance	-	27,394,355	4,972,933
Transfer in from General Fund	39,000,000	19,500,000	15,500,000
TOTAL AVAILABLE	39,000,000	47,244,355	20,472,933
 APPROPRIATIONS	 <u><u>39,000,000</u></u>	 <u><u>6,493,798</u></u>	 <u><u>15,500,000</u></u>
Undesignated Fund Balance	<u><u>\$ -</u></u>	<u><u>\$ 40,750,557</u></u>	<u><u>\$ 4,972,933</u></u>

¹ **Prior Years Fund Balance**

Audited Undesignated Fund Balance (per CAFR):			
At December 31, 2019	\$ -	\$ -	\$ 28,207,517
Supplemental Appropriations	-	-	(23,234,584)
Projected revenues in excess/less than expenditures	-	27,394,355	-
Adjusted Prior Years Fund Balance	<u><u>\$ -</u></u>	<u><u>\$ 27,394,355</u></u>	<u><u>\$ 4,972,933</u></u>



2021 EXPENSE BUDGET COUNTY IMPROVEMENT FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services		\$ -	\$ -	\$ -
	Contractual Services	52,875	5,648,361	-	-
	Supplies		-	-	-
	Capital Outlay	2,130,326	-	-	15,500,000
	Operating Transfers		845,437	-	-
	Debt Service		-	-	-
	Total	\$ 2,183,201	\$ 6,493,798	\$ -	\$ 15,500,000
1902	Assessment		\$ -	\$ 13,175,267	\$ -
1240	Downtown Courthouse - Flood Insurance		-	6,834,692	-
5113	Non-Departmental	2,183,201	5,648,361	3,106,773	-
9100	Operating Transfers		845,437	-	-
1507	Special Projects in PW	-	-	-	15,500,000
	County Operations	-	6,493,798	23,116,732	-
3001	Circuit Court	-	-	117,852	-
	Courts	-	-	117,852	-
	Total	\$ -	\$ 6,493,798	\$ 23,234,584	\$ -



2021 REVENUE BUDGET HEALTH FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Property Taxes	\$ 16,188,733	\$ 24,780,342	\$ 23,091,832	\$ 22,089,180	\$ 24,001,713	\$ 25,358,858
Total Taxes	24,547,998	24,780,342	23,091,832	22,089,180	24,001,713	25,358,858
Licenses & Permits	675,294	714,425	681,227	640,000	695,000	769,889
Intergovernmental	1,048,512	1,446,200	444,972	690,219	-	-
Charges for Services	37,789	65,124	82,155	35,000	25,000	660,000
Miscellaneous	10,563	131,841	113,369	-	14,000	
TOTAL REVENUES	\$ 26,320,156	\$ 27,137,932	\$ 24,413,555	23,454,399	24,735,713	26,788,747

¹ Estimated Prior Years Fund Balance			3,343,965	2,461,115	2,495,181
Transfer in General Fund			(224,304)	-	-
TOTAL AVAILABLE			26,574,060	27,196,828	29,283,928
APPROPRIATIONS			26,009,576	26,258,235	27,161,650
Undesignated Fund Balance			\$ 564,484	\$ 938,593	\$ 2,122,278

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):					
At December 31, 2017	\$ 4,927,862	\$ -	\$ -		
At December 31, 2018	-	5,340,596	-		
At December 31, 2019	-	-	4,379,777		
Amount appropriated in prior year's budget	(1,375,356)	(2,779,481)	(1,522,522)		
Supplemental Appropriations	(208,541)	(100,000)	(362,074)		
Adjusted Prior Years Fund Balance	\$ 3,343,965	\$ 2,461,115	\$ 2,495,181		



2021 EXPENSE BUDGET HEALTH FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	5,185,802	\$ 5,742,196	\$ -	\$ 5,740,064
	Contractual Services	14,117,595	14,577,520	-	15,451,161
	Supplies	361,464	386,700	-	410,750
	Capital Outlay	40,158	8,000	-	30,500
	Operating Transfers	5,492,390	5,543,819	-	5,529,175
	Debt Service	-	-	-	-
	Total	\$ 25,197,409	\$ 26,258,235	\$ -	\$ 27,161,650
0201	Legislature - Clerk of the County	\$ 47	\$ -	\$ -	\$ -
0112	Legislature - As a Whole	34	-	-	-
9000	Outside Agencies	2,976,007	3,000,000	-	-
1021	Jackson County Arts Commission	-	-	-	250,000
	County Administration	2,976,088	3,000,000	-	250,000
1232	Facilities Management Animal Shelter	83,223	-	7,260	18,472
1233	Facilities Management Medica Examiner Building	23,272	239,702	-	239,702
7902	Mid Americal Regional Council	-	-	-	28,642
9100	Operating Transfer	5,492,390	5,543,819	-	5,529,175
	County Operations	5,598,885	5,783,521	7,260	5,815,991
1503	Environmental Health	-	-	-	820,388
1500	Health Services	6,371,564	6,106,100	-	-
1522	Animal Shelter	-	-	-	275,000
1524	Household Hazardous Waste	-	-	-	28,000
1525	Indigent Burials/Cremations	-	-	-	56,500
2001	Medical Examiner	2,414,243	3,700,057	19,500	3,768,234
3501	Public Administrator	1,742,193	2,037,305	-	2,003,752
2600	Truman Medical Center	-	-	-	5,309,954
	County Public Health	10,528,000	11,843,462	19,500	12,261,828
2701	Corrections	4,480,682	4,761,409	306,000	5,391,769
4206	Sheriff Emergency Preparedness	111,968	175,512	29,314	78,439
	County Public Safety	4,592,650	4,936,921	335,314	5,470,208
2101	Family Court	323,148	364,782	-	363,623
	Courts	323,148	364,782	-	363,623
5102	Non Departmental-Health Fund	1,178,638	329,549	-	-
	Non-Departmental	1,178,638	329,549	-	-
	Total	\$ 25,197,409	\$ 26,258,235	\$ 362,074	\$ 24,161,650



2021 REVENUE BUDGET PARK FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Property Taxes	\$ 9,178,377	\$ 15,151,032	\$ 14,901,506	\$ 14,535,192	\$ 15,523,866	\$ 14,998,766
Sales Tax	5,843,116	-	-	-	-	-
Total Taxes	15,021,493	15,151,032	14,901,506	14,535,192	15,523,866	14,998,766
Charges for Services	237,714	261,525	235,160	256,000	235,000	243,916
Miscellaneous	87,140	284,164	544,940	1,000	1,000	
TOTAL REVENUES	\$ 15,346,347	\$ 15,696,721	\$ 15,681,606	14,792,192	15,759,866	15,242,682

¹ Estimated Prior Years Fund Balance				1,635,544	3,036,755	4,040,317
Transfer in from General Fund				161,061	-	-
Transfer in from Convention/Sports Complex Fund				-	-	3,500,000
TOTAL AVAILABLE				16,588,797	18,796,621	22,782,999
APPROPRIATIONS				15,574,941	16,526,989	19,368,349
Undesignated Fund Balance				\$ 1,013,856	\$ 2,269,632	\$ 3,414,650

Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):			
At December 31, 2017	\$ 2,950,101	\$ -	\$ -
At December 31, 2018	-	3,947,418	-
At December 31, 2019	-	-	4,889,522
Amount appropriated in prior year's budget	(1,314,557)	(621,688)	(767,123)
Supplemental Appropriations	-	(288,975)	(202,082)
Projected revenues in excess/less than expenditures	-	-	120,000
Adjusted Prior Years Fund Balance	\$ 1,635,544	\$ 3,036,755	\$ 4,040,317



2021 EXPENSE BUDGET PARK FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ 6,373,272	\$ 7,902,679	\$ -	\$ 7,866,014
	Contractual Services	1,766,435	2,101,458	-	2,375,409
	Supplies	739,321	870,884	-	811,562
	Capital Outlay	1,305,780	1,318,400	-	4,371,525
	Operating Transfers	4,406,269	4,333,568	-	3,943,839
	Debt Service	-	-	-	-
	Total	\$ 14,591,077	\$ 16,526,989	\$ -	\$ 19,368,349
9000	Outside Agencies	45,287	-	-	-
	County Administration	45,287	-	-	-
1608	Construction Services	928,359	965,000	152,082	4,322,525
1614	Equipment Service Center	451,453	510,146	-	-
1603	Heritage Programs And Museums	799,693	901,527	-	912,687
1624	Natural Resources	439,355	600,684	-	598,043
1601	Director Parks	881,839	1,085,381	-	1,087,200
1602	Park Operations	4,180,668	4,964,744	-	5,459,211
1605	Park Safety	1,118,363	1,568,102	-	1,635,868
1601	Parks Fleet Replacement	-	-	-	450,000
3601	Rock Island Rail Corridor Authority	349,351	659,684	-	586,451
1606	Special Recreation	259,371	340,177	-	325,725
1609	Trail Maintenance	-	-	-	46,800
1670	Special Events	-	-	50,000	-
9100	Operating Transfers	4,406,269	4,333,568	-	3,943,839
	County Operations	13,814,721	15,929,013	202,082	19,368,349
5103	Non Departmental-Park Fund	731,069	597,976	-	-
	Non-Departmental	731,069	597,976	-	-
	Total	\$ 14,591,077	\$ 16,526,989	\$ 202,082	\$ 19,368,349



2021 REVENUE BUDGET SPECIAL ROAD & BRIDGE FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Property Taxes	\$ 15,001,360	\$ 22,136,621	\$ 10,495,388	\$ 10,324,209	\$ 10,267,661	\$ 9,926,227
Sales Tax	6,913,395	-	-	-	-	-
Misc. Taxes	1,051,105	1,056,106	1,089,272	1,045,000	1,054,000	1,049,000
Total Taxes	22,965,860	23,192,727	11,584,660	11,369,209	11,321,661	10,975,227
Licenses & Permits	-	-	472,071	-	-	440,426
Intergovernmental	332,595	379,773	-	-	369,000	-
Charges for Services	143,200	396,741	-	250,000	-	-
Miscellaneous	166,859	484,452	-	-	-	-
TOTAL REVENUES	\$ 23,608,514	\$ 24,453,693	\$ 12,056,731	11,619,209	11,690,661	11,415,653

¹ Estimated Prior Years Fund Balance	4,333,192	6,603,252	4,298,577
Transfer in from CURS	-	-	191,810
Transfer in General Fund	(330,324)	-	-
TOTAL AVAILABLE	15,622,077	18,293,913	15,906,040
APPROPRIATIONS	15,273,501	15,889,344	15,378,637
Undesignated Fund Balance	\$ 348,576	\$ 2,404,569	\$ 527,403

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):			
At December 31, 2017	\$ 11,052,282	\$ -	\$ -
At December 31, 2018	-	10,587,868	-
At December 31, 2019	-	-	8,497,260
Amount appropriated in prior year's budget	(5,621,735)	(3,984,616)	(4,198,683)
Supplemental Appropriations	(199,996)	-	-
Cash Flow Reserve	(897,359)	-	-
Adjusted Prior Years Fund Balance	\$ 4,333,192	\$ 6,603,252	\$ 4,298,577



2021 EXPENSE BUDGET SPECIAL ROAD & BRIDGE FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ 4,033,669	\$ 4,723,209	\$ -	\$ 4,400,563
	Contractual Services	1,459,741	1,567,231	-	899,120
	Supplies	1,236,590	1,535,986	-	928,127
	Capital Outlay	2,599,758	3,911,173	-	5,019,418
	Operating Transfers	4,482,713	4,151,745	-	4,131,409
	Debt Service	-	-	-	-
	Total	\$ 13,812,471	\$ 15,889,344	\$ -	\$ 15,378,637
9000	Outside Agencies	20,000	-	-	-
	County Administration	20,000	-	-	-
1008	Boards & Commissions	-	-	-	6,959
1504	Development	345,448	416,458	-	423,766
1502	Engineering	638,511	777,548	-	780,730
1501	Director Public Works	314,974	384,057	-	372,816
9100	Operating Transfers	4,482,714	4,151,745	-	4,131,409
1011	Public Works Fleet Replacement	-	-	-	665,890
1506	Road And Bridge Maintenance	6,947,461	7,997,286	-	7,997,067
1507	Special Projects in Public Works	45,529	520,000	-	200,000
	County Operations	12,774,637	14,247,094	-	14,578,637
1012	Sheriff Fleet Replacement	-	-	-	800,000
	County Public Safety	-	-	-	800,000
5104	Non Departmental-Road Fund	1,017,834	1,642,250	-	-
	Non-Departmental	1,017,834	1,642,250	-	-
	Total	\$ 13,812,471	\$ 15,889,344	\$ -	\$ 15,378,637



2021 REVENUE BUDGET SEWER FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Charges for Services	\$ 29,556	\$ 37,091	\$ 31,728	\$ 33,000	\$ 33,000	\$ 31,000
Miscellaneous	756	294	268	-	-	
TOTAL REVENUES	\$ 30,312	\$ 37,385	\$ 31,996	33,000	33,000	31,000

¹ Estimated Prior Years Fund Balance				140,782	100,635	71,455
TOTAL AVAILABLE				173,782	133,635	102,455
APPROPRIATIONS				151,507	125,699	74,896
Undesignated Fund Balance				\$ 22,275	\$ 7,936	\$ 27,559

¹ **Prior Years Fund Balance**

Audited Undesignated Fund Balance (per CAFR):

At December 31, 2017	\$ 233,294	\$ -	\$ -
At December 31, 2018	-	219,142	-
At December 31, 2019	-	-	164,154
Amount appropriated in prior year's budget	(92,512)	(118,507)	(92,699)
Adjusted Prior Years Fund Balance	\$ 140,782	\$ 100,635	\$ 71,455



2021 EXPENSE BUDGET SEWER FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ 2,570	\$ 10,859	\$ -	\$ -
	Contractual Services	49,900	-	-	61,766
	Supplies	8,628	13,130	-	13,130
	Capital Outlay	26,312	101,710	-	-
	Operating Transfers	-	-	-	-
	Debt Service	-	-	-	-
	Total	\$ 87,410	\$ 125,699	\$ -	\$ 74,896
1519	Carriage Oaks #102	62,698	65,504	-	37,416
1520	Trophy Estates #103	24,713	60,195	-	37,480
	County Public Health	87,411	125,699	-	-
	Total	\$ 87,411	\$ 125,699	\$ -	\$ -



2021 REVENUE BUDGET CONVENTION/SPORTS COMPLEX FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Intergovernmental	\$ 3,337,130	\$ 3,318,058	\$ 3,326,862	\$ 3,361,701	\$ 3,361,140	\$ 3,000,000
TOTAL REVENUES	\$ 3,337,130	\$ 3,318,058	\$ 3,326,862	3,361,701	3,361,140	3,000,000

¹ Estimated Prior Years Fund Balance				3,511,018	3,520,393	3,521,094
Transfer in from Park Fund				3,500,000	3,500,000	3,500,000
TOTAL AVAILABLE				10,372,719	10,381,533	10,021,094
APPROPRIATIONS				6,861,140	6,944,078	10,021,094
Undesignated Fund Balance				\$ 3,511,579	\$ 3,437,455	\$ -

¹ **Prior Years Fund Balance**

Audited Undesignated Fund Balance (per CAFR):

At December 31, 2017	\$ 3,511,018	\$ -	\$ -
At December 31, 2018	-	3,520,393	-
At December 31, 2019	-	-	3,521,094
Amount appropriated in prior year's budget	-	-	(82,938)
Projected revenues in excess/less than expenditures	-	-	82,938
Adjusted Prior Years Fund Balance	\$ 3,511,018	\$ 3,520,393	\$ 3,521,094



2021 EXPENSE BUDGET CONVENTION/SPORTS COMPLEX FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ 326,161	\$ 444,078	\$ -	\$ -
	Contractual Services	3,292,926	5,244,658	-	6,514,771
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	3,207,074	1,255,342	-	3,506,323
	Debt Service	-	-	-	-
	Total	\$ 6,826,161	\$ 6,944,078	\$ -	\$ 10,021,094
5010	Jackson County Sports Authority	\$ 3,292,926	\$ 5,244,658	\$ -	\$ 6,514,771
5020	Jackson County Sports Authority-Payroll	326,161	444,078	-	-
9100	Operating Transfer	3,207,074	1,255,342	-	-
	County Operations	6,826,161	6,944,078	-	6,514,771
	Total	\$ 6,826,161	\$ 6,944,078	\$ -	\$ 6,514,771

NOTE:

ports Authority. Any amount budgeted for operating transfers that will
the Sports Authority at the end of the year.



2021 REVENUE BUDGET ANTI-CRIME SALES TAX FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Sales Tax	\$ 24,434,817	\$ 24,626,625	\$ 25,334,631	\$ 24,157,000	\$ 24,711,000	\$ 24,132,000
Total Taxes	24,434,817	24,626,625	25,334,631	24,157,000	24,711,000	24,132,000
Intergovernmental	509,348	671,036	649,529	-	-	-
Charges for Services	31,161	3,730	12,969	-	-	-
Miscellaneous	41,968	64,733	139,533	30,000	45,000	
TOTAL REVENUES	\$ 25,017,294	\$ 25,366,124	\$ 26,136,662	24,187,000	24,756,000	24,132,000

¹ Estimated Prior Years Fund Balance			5,428,558	6,609,151	7,409,875
TOTAL AVAILABLE			29,615,558	31,365,151	31,541,875
APPROPRIATIONS			28,054,677	29,966,534	29,972,381
Undesignated Fund Balance			\$ 1,560,881	\$ 1,398,617	\$ 1,569,494

¹ Prior Years Fund Balance					
Audited Undesignated Fund Balance (per CAFR):					
At December 31, 2017	\$ 8,873,389	\$ -	\$ -		
At December 31, 2018	-	10,536,913	-		
At December 31, 2019	-	-	12,620,409		
Amount appropriated in prior year's budget	(3,442,605)	(3,867,677)	(5,210,534)		
Supplemental Appropriations	(2,226)	(60,085)	-		
Adjusted Prior Years Fund Balance	\$ 5,428,558	\$ 6,609,151	\$ 7,409,875		



2021 EXPENSE BUDGET ANTI-CRIME SALES TAX FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ 11,359,133	\$ 11,690,099	\$ -	\$ 11,018,333
	Contractual Services	12,174,053	18,111,378	-	18,783,303
	Supplies	109,486	150,656	-	154,345
	Capital Outlay	40,109	14,401	-	16,400
	Operating Transfers	240,803	-	-	-
	Debt Service	-	-	-	-
	Total	\$ 23,923,584	\$ 29,966,534	\$ -	\$ 29,972,381
0301	Legislature Auditor	\$ 115,594	\$ -	\$ -	\$ -
9000	Outside Agencies	184,750	-	-	-
	County Administration	300,344	-	-	-
9100	Operating Transfers	240,803	-	-	-
	County Operations	240,803	-	-	-
4401	COMBAT - Administration	731,091	1,277,969	-	1,277,972
4402	COMBAT - Crime Prevention	1,443,972	2,319,412	-	3,375,296
4405	COMBAT - Grant Match	1,099,249	1,489,977	-	-
4403	COMBAT - Law Enforcement School Based Initiative	1,171,640	1,655,530	-	1,655,436
4406	COMBAT - PDMP	10,925	-	-	-
4404	COMBAT - Treatment	2,701,491	4,138,825	-	5,444,591
4151	Jackson County Drug Task Force	1,861,043	2,621,256	-	2,621,107
4153	KC Police Department	2,280,532	2,621,256	-	2,621,107
4102	Prosecutor - Anti-Violence	895,435	1,096,399	-	971,167
4156	Prosecutor - Community Crime/Drug Prevention	614,333	1,057,803	-	1,088,754
4152	Prosecutor - Criminal Prosecution	2,174,009	2,621,256	-	2,495,875
4154	Prosecutor - Deferred Prosecution	963,806	1,616,967	-	1,530,204
	Prosecutor Grants	1,082,199	-	-	-
3003	Public Defender Rent	257,476	-	-	-
4204	Sheriff DARE	125,687	-	-	-
2701	Corrections	2,541,643	3,014,898	-	2,705,621
2304	Detention Population Control	547,514	1,123,927	-	874,379
	County Public Safety	20,502,045	26,655,475	-	26,661,509
3001	Circuit Court	686,192	1,079,405	-	1,092,588
2101	Family Court	1,705,525	2,231,654	-	2,218,284
	Courts	2,391,717	3,311,059	-	3,310,872
5108	Non Departmental-Anti-Crime Fund	488,671	-	-	-
	Non-Departmental	488,671	-	-	-
	Total	\$ 23,923,580	\$ 29,966,534	\$ -	\$ 29,972,381



2021 REVENUE BUDGET LAW ENFORCEMENT TRAINING FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-	-	-
Misc. Taxes	-	-	-	-	-	-
Total Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	13,331	9,409	7,484	8,300	6,900	4,800
Charges for Services	3,018	3,984	4,515	3,500	3,200	-
Fines & Forfeitures	22,284	17,707	15,384	18,000	15,400	10,600
Park Fees	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
TOTAL REVENUES	\$ 38,633	\$ 31,100	\$ 27,383	29,800	25,500	15,400

¹ Estimated Prior Years Fund Balance	(10,790)	13,975	22,348
Transfer in	-	-	-
Transfer in	-	-	-
Transfer in	-	-	-
TOTAL AVAILABLE	19,010	39,475	37,748
APPROPRIATIONS	19,010	1,333	1,333
Undesignated Fund Balance	\$ -	\$ 38,142	\$ 36,415

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):			
At December 31, 2017	\$ 1,510	\$ -	\$ -
At December 31, 2018	-	13,975	-
At December 31, 2019	-	-	22,348
Amount appropriated in prior year's budget	(1,942)	-	-
Unspent Contingency Fund	-	-	-
Supplemental Appropriations	-	-	-
Projected revenues in excess/less than expenditures	(10,358)	-	-
Cash Flow Reserve	-	-	-
Adjusted Prior Years Fund Balance	\$ (10,790)	\$ 13,975	\$ 22,348



2021 EXPENSE BUDGET LAW ENFORCEMENT TRAINING FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services		\$ -	\$ -	\$ -
	Contractual Services	19,010	1,333	-	1,333
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	-	-	-	-
	Debt Service	-	-	-	-
	Total	\$ 19,010	\$ 1,333	\$ -	\$ 1,333
1605	Park Safety/Interpretation	\$ 1,333	\$ 1,333	\$ -	\$ 1,333
	County Operations	1,333	1,333	-	1,333
4201	Sheriff	17,677	-	-	-
	County Public Safety	17,677	-	-	-
	Total	\$ 19,010	\$ 1,333	\$ -	\$ 1,333



2021 REVENUE BUDGET PROSECUTING ATTORNEY-BAD CHECK FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Charges for Services	\$ 71,669	\$ 64,140	\$ 69,153	\$ 76,000	\$ 67,700	\$ 33,200
Miscellaneous	514	54	78	-	-	
TOTAL REVENUES	\$ 72,183	\$ 64,194	\$ 69,231	76,000	67,700	33,200

¹ Estimated Prior Years Fund Balance			(65,859)	-	16,036
TOTAL AVAILABLE			10,141	67,700	49,236
APPROPRIATIONS			10,141	10,272	10,080
Undesignated Fund Balance			\$ -	\$ 57,428	\$ 39,156

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):

At December 31, 2017	\$ 6,034	\$ -	\$ -
At December 31, 2019	-	-	16,036
Amount appropriated in prior year's budget	(71,893)	-	-
Adjusted Prior Years Fund Balance	\$ (65,859)	\$ -	\$ 16,036



2021 EXPENSE BUDGET

PROSECUTING ATTORNEY BAD CHECK COLLECTION FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ 5,673	\$ 10,272	\$ -	\$ 10,080
	Contractual Services	-	-	-	-
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	-	-	-	-
	Debt Service	-	-	-	-
	Total	\$ 5,673	\$ 10,272	\$ -	\$ 10,080
4101	Prosecuting Attorney	\$ 5,673	\$ 10,272	\$ -	\$ 10,080
	County Public Safety	5,673	10,272	-	10,080
	Total	\$ 5,673	\$ 10,272	\$ -	\$ 10,080



2021 REVENUE BUDGET

PROSECUTING ATTORNEY DELINQUENT SALES TAX COLLECTION

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Intergovernmental	\$ 117,018	\$ 163,450	\$ 219,769	\$ 150,000	\$ 47,000	\$ 179,000
Miscellaneous	3,487	7,748	7,127	3,000	-	
TOTAL REVENUES	\$ 120,505	\$ 171,198	\$ 226,896	153,000	47,000	179,000

¹ Estimated Prior Years Fund Balance	363,639	280,616	164,265
TOTAL AVAILABLE	516,639	327,616	343,265
APPROPRIATIONS	271,596	275,369	228,189
Undesignated Fund Balance	\$ 245,043	\$ 52,247	\$ 115,076

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):

At December 31, 2017	\$ 363,639	\$ -	\$ -
At December 31, 2018	-	399,212	-
At December 31, 2019	-	-	392,634
Amount appropriated in prior year's budget	-	(118,596)	(228,369)
Adjusted Prior Years Fund Balance	\$ 363,639	\$ 280,616	\$ 164,265



2021 EXPENSE BUDGET DELINQUENT SALES TAX FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ 275,369	\$ -	\$ 228,189
	Contractual Services	235,933	-	-	-
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	-	-	-	-
	Debt Service	-	-	-	-
	Total	\$ 235,933	\$ 275,369	\$ -	\$ 228,189
4101	Prosecuting Attorney	\$ 235,933	\$ 275,369	\$ -	\$ 228,189
	County Public Safety	235,933	275,369	-	228,189
	Total	\$ 235,933	\$ 275,369	\$ -	\$ 228,189



2021 REVENUE BUDGET E-911 SYSTEM FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sales Tax	1,566,524	1,983,615	2,162,428	2,364,433	1,987,610	569,000
Misc. Taxes	-	-	-	-	-	-
Total Taxes	1,566,524	1,983,615	2,162,428	2,364,433	1,987,610	569,000
Charges for Services	-	-	164,192	500,000	-	2,487,000
TOTAL REVENUES	\$ 1,566,524	\$ 1,983,615	\$ 2,326,620	2,864,433	1,987,610	3,056,000

¹ Estimated Prior Years Fund Balance	(303,843)	92,446	22,095
Transfer in from Emergency Service & Public Safety Fund	-	405,000	-
TOTAL AVAILABLE	2,560,590	2,485,056	3,078,095
APPROPRIATIONS	2,401,577	2,466,025	3,000,000
Undesignated Fund Balance	\$ 159,013	\$ 19,031	\$ 78,095

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):			
At December 31, 2017	\$ 478,778	\$ -	\$ -
At December 31, 2018	-	92,446	-
At December 31, 2019	-	-	95,510
Amount appropriated in prior year's budget	(652,533)	-	(73,415)
Supplemental Appropriations	(130,088)	-	-
Adjusted Prior Years Fund Balance	\$ (303,843)	\$ 92,446	\$ 22,095



2021 EXPENSE BUDGET E911 SYSTEM FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	2,353,065	2,466,025	-	3,000,000
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	-	-	-	-
	Debt Service	-	-	-	-
	Total	\$ 2,353,065	\$ 2,466,025	\$ -	\$ 3,000,000
5031	911 System	\$ 2,353,065	\$ 2,466,025	\$ -	\$ 2,965,546
7902	Mid America Regional Council	-	-	-	34,454
	County Operations	2,353,065	2,466,025	-	-
	Total	\$ 2,353,065	\$ 2,466,025	\$ -	\$ -



2021 REVENUE BUDGET INMATE SECURITY FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Charges for Services	\$ 170,240	\$ 148,436	\$ 131,127	\$ 130,000	\$ 131,000	\$ 136,000
Fines & Forfeitures	10,112	7,751	7,293	8,000	7,000	3,000
TOTAL REVENUES	\$ 180,352	\$ 156,187	\$ 138,420	138,000	138,000	139,000

¹ Estimated Prior Years Fund Balance	82,182	84,369	211,945
TOTAL AVAILABLE	220,182	222,369	350,945
APPROPRIATIONS	146,000	146,000	146,000
Undesignated Fund Balance	\$ 74,182	\$ 76,369	\$ 204,945

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):

At December 31, 2017	\$ 82,182	\$ -	\$ -
At December 31, 2018	-	92,369	-
At December 31, 2019	-	-	219,945
Amount appropriated in prior year's budget	-	(8,000)	(8,000)
Adjusted Prior Years Fund Balance	\$ 82,182	\$ 84,369	\$ 211,945



2021 EXPENSE BUDGET INMATE SECURITY FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	10,844	146,000	-	146,000
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	-	-	-	-
	Debt Service	-	-	-	-
	Total	\$ 10,844	\$ 146,000	\$ -	\$ 146,000
2701	Corrections	\$ 10,844	\$ 146,000	\$ -	\$ 146,000
	County Public Safety	10,844	146,000	-	146,000
	Total	\$ 10,844	\$ 146,000	\$ -	\$ 146,000



2021 REVENUE BUDGET EMERGENCY SERVICE & PUBLIC SAFETY FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ 405,000	\$ -
TOTAL REVENUES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>-</u>	<u>405,000</u>	<u>-</u>
 ¹ Estimated Prior Years Fund Balance				-	-	-
TOTAL AVAILABLE				-	405,000	-
 APPROPRIATIONS				-	405,000	-
Undesignated Fund Balance				<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



2021 EXPENSE BUDGET EMERGENCY SERVICE & PUBLIC SAFETY FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	-	-	-	-
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	-	405,000	-	-
	Debt Service	-	-	-	-
	Total	\$ -	\$ 405,000	\$ -	\$ -
9100	Operating Transfers	\$ -	\$ 405,000	\$ -	\$ -
	County Operations	-	405,000	-	-
	Total	\$ -	\$ 405,000	\$ -	\$ -



2021 REVENUE BUDGET DOMESTIC ABUSE FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Charges for Services	\$ 64,370	\$ 60,290	\$ 57,615	\$ 62,000	\$ 54,000	\$ 50,000
Fines & Forfeitures	108,099	102,672	97,821	100,000	101,000	95,000
Miscellaneous	132	476	463	-	-	-
TOTAL REVENUES	\$ 172,601	\$ 163,438	\$ 155,899	162,000	155,000	145,000
1 Estimated Prior Years Fund Balance				(9,399)	13,461	3,298
TOTAL AVAILABLE				152,601	168,461	148,298
APPROPRIATIONS				152,601	168,461	145,000
Undesignated Fund Balance				\$ -	\$ -	\$ 3,298
¹ Prior Years Fund Balance						
Audited Undesignated Fund Balance (per CAFR):						
At December 31, 2017				\$ 47,693	\$ -	\$ -
At December 31, 2018				-	13,461	-
At December 31, 2019				-	-	16,759
Amount appropriated in prior year's budget				(57,092)	-	(13,461)
Adjusted Prior Years Fund Balance				\$ (9,399)	\$ 13,461	\$ 3,298



2021 EXPENSE BUDGET DOMESTIC ABUSE FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	152,601	168,461	-	145,000
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	-	-	-	-
	Debt Service	-	-	-	-
	Total	\$ 152,601	\$ 168,461	\$ -	\$ 145,000
7101	Domestic Abuse Program	\$ 152,601	\$ 168,461	\$ -	\$ 145,000
	County Administration	152,601	168,461	-	145,000
	Total	\$ 152,601	\$ 168,461	\$ -	\$ 145,000



2021 REVENUE BUDGET RECORDER'S TECHNOLOGY FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Charges for Services	\$ 138,079	\$ 140,145	\$ 139,792	\$ 137,500	\$ 134,500	\$ 138,500
TOTAL REVENUES	\$ 138,079	\$ 140,145	\$ 139,792	137,500	134,500	138,500
1 Estimated Prior Years Fund Balance				(4,027)	12,647	34,811
TOTAL AVAILABLE				133,473	147,147	173,311
APPROPRIATIONS				122,919	131,288	128,940
Undesignated Fund Balance				\$ 10,554	\$ 15,859	\$ 44,371
¹ Prior Years Fund Balance						
Audited Undesignated Fund Balance (per CAFR):						
At December 31, 2017				\$ 145,702	\$ -	\$ -
At December 31, 2018				-	132,289	-
At December 31, 2019				-	-	34,811
Amount appropriated in prior year's budget				(34,729)	-	-
Unspent Contingency Fund				(115,000)	-	-
Supplemental Appropriations				-	(119,642)	-
Adjusted Prior Years Fund Balance				\$ (4,027)	\$ 12,647	\$ 34,811



2021 EXPENSE BUDGET RECORDER'S TECHNOLOGY FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	221,450	104,948	-	102,600
	Supplies	-	-	-	-
	Capital Outlay	15,820	26,340	-	26,340
	Operating Transfers	-	-	-	-
	Debt Service	-	-	-	-
	Total	\$ 237,270	\$ 131,288	\$ -	\$ 128,940
1305	Information Technology		\$ -	\$ -	\$ -
1801	Recorder of Deeds	237,270	131,288	-	128,940
	County Operations	\$ 237,270	\$ 131,288	\$ -	\$ -
	Total	\$ 237,270	\$ 131,288	\$ -	\$ -



2021 REVENUE BUDGET HOMELESS ASSISTANCE FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Charges for Services	\$ 336,063	\$ 335,184	\$ 339,445	\$ 333,000	\$ 326,000	\$ 336,000
Miscellaneous	2,286	6,347	7,410	-	4,000	
TOTAL REVENUES	\$ 338,349	\$ 341,531	\$ 346,855	333,000	330,000	336,000
1 Estimated Prior Years Fund Balance				119,231	127,576	304,036
TOTAL AVAILABLE				452,231	457,576	640,036
APPROPRIATIONS				452,231	314,000	365,015
Undesignated Fund Balance				\$ -	\$ 143,576	\$ 275,021
¹ Prior Years Fund Balance						
Audited Undesignated Fund Balance (per CAFR):						
At December 31, 2017				\$ 225,537	\$ -	\$ -
At December 31, 2018				-	246,807	-
At December 31, 2019				-	-	304,036
Amount appropriated in prior year's budget				(106,306)	(119,231)	-
Adjusted Prior Years Fund Balance				\$ 119,231	\$ 127,576	\$ 304,036



2021 EXPENSE BUDGET HOMELESS ASSISTANCE FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ 38,558	\$ 41,559	\$ -	\$ 38,765
	Contractual Services	250,417	272,150	-	325,950
	Supplies	124	291	-	300
	Capital Outlay	-	-	-	-
	Operating Transfers	-	-	-	-
	Debt Service	-	-	-	-
	Total	\$ 289,099	\$ 314,000	\$ -	\$ 365,015
7001	Housing Resource Commission	\$ 289,099	\$ 314,000	\$ -	\$ 365,015
	County Administration	289,099	314,000	-	365,015
	Total	\$ 289,099	\$ 314,000	\$ -	\$ 365,015



2021 REVENUE BUDGET RECORDER'S FEE FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Charges for Services	\$ 245,862	\$ 242,765	\$ 243,765	\$ 240,000	\$ 235,000	\$ 244,000
Miscellaneous	1,537	3,745	4,223	1,500	2,000	
TOTAL REVENUES	\$ 247,399	\$ 246,510	\$ 247,988	241,500	237,000	244,000
1 Estimated Prior Years Fund Balance				22,099	126,329	116,709
TOTAL AVAILABLE				263,599	363,329	360,709
APPROPRIATIONS				260,753	280,371	253,974
Undesignated Fund Balance				\$ 2,846	\$ 82,958	\$ 106,735
¹ Prior Years Fund Balance						
Audited Undesignated Fund Balance (per CAFR):						
At December 31, 2017				\$ 118,322	\$ -	\$ -
At December 31, 2018				-	145,582	-
At December 31, 2019				-	-	160,080
Amount appropriated in prior year's budget				(96,223)	(19,253)	(43,371)
Adjusted Prior Years Fund Balance				\$ 22,099	\$ 126,329	\$ 116,709



2021 EXPENSE BUDGET RECORDER'S FEE FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ 116,869	\$ 146,557	\$ -	\$ 111,483
	Contractual Services	90,918	100,785	-	109,462
	Supplies	2,282	2,600	-	2,600
	Capital Outlay	22,036	30,429	-	30,429
	Operating Transfers	-	-	-	-
	Debt Service	-	-	-	-
	Total	\$ 232,105	\$ 280,371	\$ -	\$ 253,974
1804	Record Center	\$ 232,105	\$ 280,371		\$ 217,974
1805	JC Historical Society	-	-	-	36,000
	County Operations	232,105	280,371	-	
	Total	\$ 232,105	\$ 280,371	\$ -	\$ -



2021 REVENUE BUDGET ASSESSMENT FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Intergovernmental	\$ 894,402	\$ 1,180,212	\$ 899,615	\$ 894,402	\$ 899,643	\$ 899,643
Charges for Services	6,145,265	6,561,050	6,837,927	6,154,000	6,724,500	6,764,500
Miscellaneous	54	-	-	-	-	-
TOTAL REVENUES	\$ 7,039,721	\$ 7,741,262	\$ 7,737,542	7,048,402	7,624,143	7,664,143
1 Estimated Prior Years Fund Balance				2,091,363	2,571,946	3,819,179
Transfer in from Public Building Corporation Debt Service Fund				-	97,669	-
Transfer in				(1,010,347)	-	-
TOTAL AVAILABLE				8,129,418	10,293,758	11,483,322
APPROPRIATIONS				6,971,882	8,648,344	8,701,342
Undesignated Fund Balance				\$ 1,157,536	\$ 1,645,414	\$ 2,781,980
¹ Prior Years Fund Balance						
Audited Undesignated Fund Balance (per CAFR):						
At December 31, 2017				\$ 3,370,695	\$ -	\$ -
At December 31, 2018				-	4,211,477	-
At December 31, 2019				-	-	4,745,711
Amount appropriated in prior year's budget				(1,279,332)	(933,827)	(926,532)
Supplemental Appropriations				-	(705,704)	-
Adjusted Prior Years Fund Balance				\$ 2,091,363	\$ 2,571,946	\$ 3,819,179



2021 EXPENSE BUDGET ASSESSMENT FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ 4,158,629	\$ 4,652,344	\$ 561,854	\$ 5,107,727
	Contractual Services	3,043,195	3,966,575	-	3,171,123
	Supplies	19,284	26,075	-	25,375
	Capital Outlay	11,563	3,350	-	152,140
	Operating Transfers	-	-	-	244,977
	Debt Service	-	-	-	-
	Total	\$ 7,232,671	\$ 8,648,344	\$ 561,854	\$ 8,701,342
1221	Communications	-	-	-	100,000
1101	County Counselor	-	-	-	66,000
1220	Boards & Commissions	-	-	-	-
	County Administration	-	-	-	166,000
1902	Assessment Department	5,184,125	6,421,085	-	6,369,214
1013	Assessment Fleet Replacement	-	-	-	100,000
1903	Assessment System	-	-	-	915,000
5007	Board Of Equalization	474,225	392,216	561,854	405,236
1403	Collection Department	-	-	-	399,800
9100	Operating Transfers	1,010,347	-	-	244,977
	County Operations	6,668,697	6,813,301	561,854	8,434,227
4500	Non Departmental-Assessment Fund	563,974	1,835,043	-	-
	Non-Departmental	563,974	1,835,043	-	-
	Total	\$ 7,232,671	\$ 8,648,344	\$ 561,854	\$ 8,600,227



2021 REVENUE BUDGET FEDERAL FORFEITURE FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Intergovernmental	\$ 48,977	\$ 55,552	\$ 39,625	\$ -	\$ -	\$ -
Miscellaneous	3,281	7,660	7,776	-	-	-
TOTAL REVENUES	\$ 52,258	\$ 63,212	\$ 47,401	-	-	-

¹ Estimated Prior Years Fund Balance	298,836	288,206	287,935
TOTAL AVAILABLE	298,836	288,206	287,935
APPROPRIATIONS	-	-	-
Undesignated Fund Balance	\$ 298,836	\$ 288,206	\$ 287,935

¹ **Prior Years Fund Balance**

Audited Undesignated Fund Balance (per CAFR):

At December 31, 2017	\$ 363,386	\$ -	\$ -
At December 31, 2018	-	362,049	-
At December 31, 2019	-	-	337,559
Supplemental Appropriations	(64,550)	(73,843)	(49,624)
Adjusted Prior Years Fund Balance	\$ 298,836	\$ 288,206	\$ 287,935



2021 EXPENSE BUDGET FEDERAL FORFEITURE FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	1,018	-	-	-
	Supplies	-	-	-	-
	Capital Outlay	70,873	-	148,872	-
	Operating Transfers	-	-	-	-
	Debt Service	-	-	-	-
	Total	\$ 71,891	\$ -	\$ 148,872	\$ -
4151	Jackson County Task Force	\$ 7,346	\$ -	\$ 113,317	\$ -
4201	Sheriff's Office	64,545	-	35,555	-
	County Public Safety	71,891	-	148,872	-
	Total	\$ 71,891	\$ -	\$ 148,872	\$ -



2021 REVENUE BUDGET SHERIFF REVOLVING FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Licenses & Permits	\$ 86,970	\$ 90,057	\$ 161,692	\$ 90,000	\$ 106,000	\$ 162,000
Miscellaneous	7,198	8,893	7,645	-	8,000	
TOTAL REVENUES	\$ 94,168	\$ 98,950	\$ 169,337	90,000	114,000	162,000

¹ Estimated Prior Years Fund Balance	208,834	223,542	336,741
TOTAL AVAILABLE	298,834	337,542	498,741
APPROPRIATIONS	208,320	199,476	400,123
Undesignated Fund Balance	\$ 90,514	\$ 138,066	\$ 98,618

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):

At December 31, 2017	\$ 574,492	\$ -	\$ -
At December 31, 2018	-	341,862	-
At December 31, 2019	-	-	422,217
Amount appropriated in prior year's budget	(118,519)	(118,320)	(85,476)
Supplemental Appropriations	(247,139)	-	-
Adjusted Prior Years Fund Balance	\$ 208,834	\$ 223,542	\$ 336,741



2021 EXPENSE BUDGET SHERIFF REVOLVING FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ 73,015	\$ 165,551	\$ -	\$ 166,198
	Contractual Services	10,601	10,992	-	210,992
	Supplies	4,029	18,919	-	18,919
	Capital Outlay	2,226	4,014	-	4,014
	Operating Transfers	-	-	-	-
	Debt Service	-	-	-	-
	Total	\$ 89,871	\$ 199,476	\$ -	\$ 400,123
4201	Sheriff's Office	\$ 89,871	\$ 199,476	\$ -	\$ 400,123
	County Public Safety	89,871	199,476	-	400,123
	Total	\$ 89,871	\$ 199,476	\$ -	\$ 400,123



2021 REVENUE BUDGET COLLECTOR'S MAINTENANCE FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Charges for Services	\$ 846,154	\$ 884,779	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUES	\$ 846,154	\$ 884,779	\$ -	-	-	-

¹ Estimated Prior Years Fund Balance				1,583,609	1,782,700	106,544
TOTAL AVAILABLE				1,583,609	1,782,700	106,544
APPROPRIATIONS				-	1,782,700	106,544
Undesignated Fund Balance				\$ 1,583,609	\$ -	\$ -

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):			
At December 31, 2017	\$ 1,674,938	\$ -	\$ -
At December 31, 2018	-	1,866,309	-
At December 31, 2019	-	-	1,856,124
Amount appropriated in prior year's budget	(91,329)	-	(1,782,700)
Supplemental Appropriations	-	(83,609)	-
Projected revenues in excess/less than expenditures			33,120
Adjusted Prior Years Fund Balance	\$ 1,583,609	\$ 1,782,700	\$ 106,544



2021 EXPENSE BUDGET COLLECTOR'S MAINTENANCE FEE FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	11,636	-	83,609	106,544
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	-	1,782,700	-	-
	Debt Service	-	-	-	-
	Total	\$ 11,636	\$ 1,782,700	\$ 83,609	\$ 106,544
1403	Collections	\$ 11,636	\$ -	\$ 83,609	\$ -
9100	Operating Transfer	-	1,782,700	-	106,544
	County Operations	11,636	-	83,609	-
	Total	\$ 11,636	\$ -	\$ 83,609	\$ -



2021 REVENUE BUDGET COUNTY URBAN ROAD SYSTEM FUND

	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
¹ Estimated Prior Years Fund Balance	12,336	12,336	191,810
Transfer in from Public Building Corporation Debt Service Fund	-	169,658	-
TOTAL AVAILABLE	12,336	181,994	191,810
 APPROPRIATIONS	 -	 22,153	 191,810
 Undesignated Fund Balance	 \$ 12,336	 \$ 159,841	 \$ -
¹ Prior Years Fund Balance			
Audited Undesignated Fund Balance (per CAFR):			
At December 31, 2017	\$ 12,336	\$ -	\$ -
At December 31, 2018	-	12,336	-
At December 31, 2019	-	-	22,153
Projected revenues in excess/less than expenditures	-	-	169,657
Adjusted Prior Years Fund Balance	\$ 12,336	\$ 12,336	\$ 191,810



2021 EXPENSE BUDGET COUNTY URBAN ROAD SYSTEM FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	-	-	-	-
	Supplies	-	-	-	-
	Capital Outlay	-	22,153	-	-
	Operating Transfers	-	-	-	191,810
	Debt Service	-	-	-	-
	Total	\$ -	\$ 22,153	\$ -	\$ 191,810
1554	City Of Grain Valley	-	1,082	-	-
1553	City Of Greenwood	-	6,800	-	-
1545	City Of Lake Lotawana	-	658	-	-
1552	City Of Sibley	-	13,613	-	-
9100	Operating Transfer	-	-	-	191,810
	County Operations	-	22,153	-	191,810
	Total	\$ -	\$ 22,153	\$ -	\$ 191,810



2021 REVENUE BUDGET ROCK ISLAND RAILROAD CAPITAL PROJECT FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-	-	-
Misc. Taxes	-	-	-	-	-	-
Total Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Park Fees	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
TOTAL REVENUES	\$ -	\$ -	\$ -	-	-	-

¹ Estimated Prior Years Fund Balance	-	-	342,044
Transfer in from Park Fund	-	-	72,500
Transfer in	-	-	-
Transfer in	-	-	-
TOTAL AVAILABLE	-	-	414,544
APPROPRIATIONS	-	-	414,544
Undesignated Fund Balance	\$ -	\$ -	\$ -

¹ Prior Years Fund Balance			
Audited Undesignated Fund Balance (per CAFR):			
At December 31, 2017	\$ -	\$ -	\$ -
At December 31, 2018	-	-	-
At December 31, 2019	-	-	-
Amount appropriated in prior year's budget	-	-	-
Unspent Contingency Fund	-	-	-
Supplemental Appropriations	-	-	-
Projected revenues in excess/less than expenditures	-	-	342,044
Cash Flow Reserve	-	-	-
Adjusted Prior Years Fund Balance	\$ -	\$ -	\$ 342,044



2021 EXPENSE BUDGET ROCK ISLAND RAILROAD CAPITAL PROJECT FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	-	-	\$ -
	Contractual Services	-	-	-	414,544
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	-	-	-	-
	Debt Service	-	-	-	-
	Total	\$ -	\$ -	\$ -	\$ 414,544
3601	Rock Island Rail Corridor Authority	\$ -	\$ -	\$ -	\$ 414,544
	County Operations	-	-	-	414,544
	Total	\$ -	\$ -	\$ -	\$ 414,544



2021 REVENUE BUDGET SPECIAL OBLIGATION BOND CAPITAL PROJECT FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Miscellaneous	\$ 2,940	\$ 7,464	\$ 1,508	\$ -	\$ -	
TOTAL REVENUES	\$ 2,940	\$ 7,464	\$ 1,508	-	-	-

¹ Estimated Prior Years Fund Balance				77,479	-	-
TOTAL AVAILABLE				77,479	-	-
APPROPRIATIONS				77,479	-	-
Undesignated Fund Balance				\$ -	\$ -	\$ -

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):			
At December 31, 2017	\$ 337,930	\$ -	\$ -
At December 31, 2018	-	78,044	-
Amount appropriated in prior year's budget	(321,266)	(77,479)	-
Supplemental Appropriations	-	(122,797)	-
Projected revenues in excess/less than expenditures	60,815	122,232	-
Adjusted Prior Years Fund Balance	\$ 77,479	\$ -	\$ -



2021 EXPENSE BUDGET SPECIAL OBLIGATION BOND CAPITAL PROJECT FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	-	-	-	-
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	131,747	-	-	-
	Debt Service	-	-	-	-
	Total	\$ 131,747	\$ -	\$ -	\$ -
9100	Operating Transfer	131,747	-	-	-
	County Operations	131,747	-	-	-
	Total	\$ 131,747	\$ -	\$ -	\$ -



2021 REVENUE BUDGET PUBLIC BUILDING CORP. CAPITAL PROJECT FUND

	<u>ACTUAL 2017</u>	<u>ACTUAL 2018</u>	<u>ACTUAL 2019</u>	<u>ADOPTED 2019</u>	<u>ADOPTED 2020</u>	<u>ADOPTED 2021</u>
Miscellaneous	\$ 1,935	\$ 7,130	\$ -	\$ -	\$ -	
TOTAL REVENUES	<u><u>\$ 1,935</u></u>	<u><u>\$ 7,130</u></u>	<u><u>\$ -</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

¹ Estimated Prior Years Fund Balance

TOTAL AVAILABLE	-	-	-
APPROPRIATIONS	-	-	-
Undesignated Fund Balance	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

¹ **Prior Years Fund Balance**

Audited Undesignated Fund Balance (per CAFR):

At December 31, 2017

Amount appropriated in prior year's budget	\$ 1,719,202	\$ -	\$ -
Supplemental Appropriations	(827,222)	-	-
Adjusted Prior Years Fund Balance	<u><u>(891,980)</u></u>	<u><u>-</u></u>	<u><u>-</u></u>



2021 EXPENSE BUDGET

PUBLIC BUILDING CORPORATION CAPITAL PROJECT FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	-	-	-	-
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	-	-	-	-
	Debt Service	-	-	-	-
	Total	\$ -	\$ -	\$ -	\$ -
1618	2005 Park Bonds	-	-	-	-
1540	City of Kansas City - CURS (2006 Bonds)	-	-	-	-
1550	City of Raytown - CURS (2006 Bonds)	-	-	-	-
9100	Operating Transfers	-	-	-	-
1512	Public Works - Road Projects (2006 Bonds)	-	-	-	-
1511	Public Works Road & Equip. (2005 Bonds)	-	-	-	-
1510	Public Works Other Road Capital Projects	-	-	-	-
2600	Truman Medical Centers (2006 Bonds)	-	-	-	-
	County Operations	-	-	-	-
	Total	\$ -	\$ -	\$ -	\$ -



2021 REVENUE BUDGET

SPORTS COMPLEX SALES TAX CAPITAL PROJECT FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Miscellaneous	\$ 25,009	\$ 118,076	\$ 110,276	\$ 50,000	\$ 71,000	
TOTAL REVENUES	\$ 25,009	\$ 118,076	\$ 110,276	50,000	71,000	-

¹ Estimated Prior Years Fund Balance	5,600,000	2,774,688	820,116
Transfer in from Sports Complex Sales Tax Debt Service	20,150,000	22,829,000	18,600,000
TOTAL AVAILABLE	25,800,000	25,674,688	19,420,116
APPROPRIATIONS	25,800,000	25,674,688	19,420,116
Undesignated Fund Balance	\$ -	\$ -	\$ -

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):			
At December 31, 2017	\$ 9,271,741	\$ -	\$ -
At December 31, 2018	-	8,374,688	-
At December 31, 2019	-	-	3,594,804
Amount appropriated in prior year's budget	(6,600,000)	(5,600,000)	(2,774,688)
Projected revenues in excess/less than expenditures	2,928,259	-	-
Adjusted Prior Years Fund Balance	\$ 5,600,000	\$ 2,774,688	\$ 820,116



2021 EXPENSE BUDGET SPORTS COMPLEX SALES TAX CAPITAL PROJECT FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	23,787,005	25,674,688	-	19,420,116
	Supplies	-	-	-	-
	Capital Outlay	3,453,909	-	-	-
	Operating Transfers	-	-	-	-
	Debt Service	-	-	-	-
	Total	\$ 27,240,914	\$ 25,674,688	\$ -	\$ 19,420,116
5018	Repair, Maint., Management, and Ops.	\$ 27,240,914	\$ 25,674,688	\$ -	\$ 19,420,116
	County Operations	27,240,914	25,674,688	-	19,420,116
	Total	\$ 27,240,914	\$ 25,674,688	\$ -	\$ 19,420,116



2021 REVENUE BUDGET SPORTS COMPLEX/PARKS DEBT SERVICE FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Miscellaneous	\$ 2,950	\$ 15,905	\$ 18,965	\$ 10,000	\$ 8,000	
TOTAL REVENUES	\$ 2,950	\$ 15,905	\$ 18,965	10,000	8,000	-

¹ Estimated Prior Years Fund Balance	(10,000)	938,708	(4,273)
Transfer in from Convention/Sports Complex Fund	3,377,000	1,255,342	6,323
TOTAL AVAILABLE	3,377,000	2,202,050	2,050
APPROPRIATIONS	3,377,000	2,202,050	2,050
Undesignated Fund Balance	\$ -	\$ -	\$ -

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):			
At December 31, 2017	\$ 1,069,491	\$ -	\$ -
At December 31, 2018	-	1,085,396	-
At December 31, 2019	-	-	934,435
Amount appropriated in prior year's budget	-	-	(938,708)
Cash Flow Reserve	(1,079,491)	(146,688)	-
Adjusted Prior Years Fund Balance	\$ (10,000)	\$ 938,708	\$ (4,273)



2021 EXPENSE BUDGET SPORTS COMPLEX/PARKS DEBT SERVICE FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	3,377,000	-	-	-
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	-	-	-	-
	Debt Service	-	2,202,050	-	2,050
	Total	\$ 3,377,000	\$ 2,202,050	\$ -	\$ 2,050
8062	2011A & 2002 Bond Issues - Sports Complex	\$ 3,377,000	\$ 2,202,050	\$ -	\$ 2,050
	County Operations	3,377,000	2,202,050	-	2,050
	Total	\$ 3,377,000	\$ 2,202,050	\$ -	\$ 2,050



2021 REVENUE BUDGET

PUBLIC BUILDING CORPORATION DEBT SERVICE FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Miscellaneous	\$ 13	\$ 375	\$ 262	\$ -	\$ -	
TOTAL REVENUES	\$ 13	\$ 375	\$ 262	-	-	-

¹ Estimated Prior Years Fund Balance	-	2,932,414	9,507
Transfer in from Road & Bridge	509,750	20,000	4,050
TOTAL AVAILABLE	509,750	2,952,414	13,557
APPROPRIATIONS	509,750	2,942,783	4,050
Undesignated Fund Balance	\$ -	\$ 9,631	\$ 9,507

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):

At December 31, 2017	\$ 2,932,065	\$ -	\$ -
At December 31, 2018	-	2,932,414	-
At December 31, 2019	-	-	2,932,290
Amount appropriated in prior year's budget	-	-	(2,922,783)
Cash Flow Reserve	(2,932,065)	-	-
Adjusted Prior Years Fund Balance	\$ -	\$ 2,932,414	\$ 9,507



2021 EXPENSE BUDGET

PUBLIC BUILDING CORPORATION LEASEHOLD DEBT SERVICE FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	509,750	-	-	-
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	-	1,799,483	-	-
	Debt Service	-	1,143,300	-	4,050
	Total	\$ 509,750	\$ 2,942,783	\$ -	\$ 4,050
8058	Debt Service - 2006A Bonds	509,750	1,143,300	-	4,050
9100	Operating Transfer	-	1,799,483	-	-
	County Operations	509,750	2,942,783	-	-
	Total	\$ 509,750	\$ 2,942,783	\$ -	\$ -



2021 REVENUE BUDGET OBLIGATIONS TO THE US GOVERNMENT FUND

	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
¹ Estimated Prior Years Fund Balance			
Transfer in from Park Enterprise	642,693	642,693	-
TOTAL AVAILABLE	642,693	642,693	-
 APPROPRIATIONS	 642,693	 642,693	 -
 Undesignated Fund Balance	 \$ -	 \$ -	 \$ -
 ¹ Prior Years Fund Balance			
Audited Undesignated Fund Balance (per CAFR):			
At December 31, 2017	\$ 642,693	\$ -	\$ -
At December 31, 2018	-	642,693	-
Cash Flow Reserve	(642,693)	(642,693)	-
Adjusted Prior Years Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



2021 EXPENSE BUDGET

OBLIGATIONS TO U.S. GOVERNMENT DEBT SERVICE FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	642,693	-	-	-
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	-	-	-	-
	Debt Service	-	642,694	-	-
	Total	\$ 642,693	\$ 642,694	\$ -	\$ -
8050	Debt Service - Army Corp. Payments		-		-
	Blue Springs Lake Payment	\$ 277,557	\$ 277,557	\$ -	\$ -
	Longview Lake Payment	365,137	365,137	-	-
	County Operations	642,694	642,694	-	-
	Total	\$ 642,694	\$ 642,694	\$ -	\$ -



2021 REVENUE BUDGET

SPORTS COMPLEX SALES TAX DEBT SERVICE FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Sales Tax	\$ 39,212,719	\$ 39,557,955	\$ 40,403,376	\$ 38,464,000	\$ 39,803,000	\$ 38,592,000
Total Taxes	39,212,719	39,557,955	40,403,376	38,464,000	39,803,000	38,592,000
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	5,123,000	5,123,000	5,292,926	5,123,000	6,298,000	8,498,000
Charges for Services	7,166,303	6,928,713	6,674,842	6,600,000	6,640,000	1,559,000
Miscellaneous	57,172	235,706	400,133	100,000	200,000	
TOTAL REVENUES	\$ 51,559,194	\$ 51,845,374	\$ 52,771,277	50,287,000	52,941,000	48,649,000

¹ Estimated Prior Years Fund Balance			(99,250)	(72,750)	19,698,997
TOTAL AVAILABLE			50,187,750	52,868,250	68,347,997
APPROPRIATIONS			50,187,750	52,868,250	48,635,750
Undesignated Fund Balance			\$ -	\$ -	\$ 19,712,247

Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):					
At December 31, 2017	\$ 19,276,247	\$ -	\$ -		
At December 31, 2018	-	19,316,224	-		
At December 31, 2019	-	-	19,698,997		
Cash Flow Reserve	(19,375,497)	(19,388,974)	-		
Adjusted Prior Years Fund Balance	\$ (99,250)	\$ (72,750)	\$ 19,698,997		



2021 EXPENSE BUDGET

SPORTS COMPLEX SALES TAX DEBT SERVICE FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	52,385,254	-	-	-
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	-	22,829,000	-	18,600,000
	Debt Service	-	30,039,250	-	30,035,750
	Total	\$ 52,385,254	\$ 52,868,250	\$ -	\$ 48,635,750
8050	Sports Complex Sales Tax Debt	\$ 30,034,500	\$ 30,039,250	\$ -	\$ 30,035,750
9100	Operating Transfer	22,350,754	22,829,000	-	18,600,000
	County Operations	52,385,254	52,868,250	-	-
	Total	\$ 52,385,254	\$ 52,868,250	\$ -	\$ -



2021 REVENUE BUDGET SPECIAL OBLIGATION BOND DEBT SERVICE FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Intergovernmental	\$ 1,510,425	\$ 1,506,184	\$ 1,504,453	\$ 1,504,289	\$ 1,501,900	\$ 1,500,540
Miscellaneous	2,187	15,421	24,663	4,000	8,000	
TOTAL REVENUES	\$ 1,512,612	\$ 1,521,605	\$ 1,529,116	1,508,289	1,509,900	1,500,540

¹ Estimated Prior Years Fund Balance	(13,999)	(1,140,158)	1,542,243
Transfer in from General, Health, Park, and Road & Bridge Funds	10,836,208	10,832,545	9,282,020
Transfer in from Public Building Corporation Debt Service Fund	-	1,532,156	-
TOTAL AVAILABLE	12,330,498	12,734,443	12,324,803
APPROPRIATIONS	12,330,498	12,734,443	12,324,803
Undesignated Fund Balance	\$ -	\$ -	\$ -

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):			
At December 31, 2017	\$ 753,290	\$ -	\$ -
At December 31, 2018	-	1,577,289	-
At December 31, 2019	-	-	1,589,601
Projected revenues in excess/less than expenditures	-	-	1,132,009
Cash Flow Reserve	(767,289)	(2,717,447)	(1,179,367)
Adjusted Prior Years Fund Balance	\$ (13,999)	\$ (1,140,158)	\$ 1,542,243



2021 EXPENSE BUDGET SPECIAL OBLIGATION BOND DEBT SERVICE FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ -	\$ -	\$ -	\$ -
	Contractual Services	12,330,248	-	-	-
	Supplies	-	-	-	-
	Capital Outlay	-	-	-	-
	Operating Transfers	-	-	-	-
	Debt Service	-	12,734,443	-	12,324,803
	Total	\$ 12,330,248	\$ 12,734,443	\$ -	\$ 12,324,803
8060	Independence Animal Shelter Debt	449,418	847,583	-	445,163
8063	2011B Bond Debt Service	2,142,043	2,139,173	-	-
8064	2012A Bond Debt Service	2,794,780	2,798,230	-	2,792,380
8065	2013A Bond Debt Service	3,171,100	3,176,500	-	3,168,100
8066	2015 Bond Debt Service	967,463	968,413	-	972,213
8068	2016 Bond Debt Service	2,805,444	2,804,544	-	2,806,294
	County Operations	12,330,248	12,734,443	-	10,184,150
	Total	\$ 12,330,248	\$ 12,734,443	\$ -	\$ 10,184,150



2021 REVENUE BUDGET PARK ENTERPRISE FUND

	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021
Charges for Services	\$ 5,721,210	\$ 5,712,265	\$ 5,794,390	\$ 5,828,450	\$ 5,970,000	\$ 6,140,000
Miscellaneous	181,792	260,761	245,825	150,000	150,000	
TOTAL REVENUES	\$ 5,903,002	\$ 5,973,026	\$ 6,040,215	5,978,450	6,120,000	6,140,000

¹ Estimated Prior Years Fund Balance		834,872	1,632,809	2,628,557
Transfer in to General Fund		(142,949)	-	-
TOTAL AVAILABLE		6,670,373	7,752,809	8,768,557
APPROPRIATIONS		6,090,741	6,515,554	6,225,162
Undesignated Fund Balance		\$ 579,632	\$ 1,237,255	\$ 2,543,395

¹ Prior Years Fund Balance

Audited Undesignated Fund Balance (per CAFR):				
At December 31, 2017	\$ 1,561,887	\$ -	\$ -	
At December 31, 2018	-	1,910,049	-	
At December 31, 2019	-	-	3,024,111	
Amount appropriated in prior year's budget	(727,015)	(255,240)	(395,554)	
Supplemental Appropriations	-	(22,000)	-	
Adjusted Prior Years Fund Balance	\$ 834,872	\$ 1,632,809	\$ 2,628,557	



2021 EXPENSE BUDGET PARK ENTERPRISE FUND

Code	Description	2019 Actual Expenditure	2020 Adopted Budget	2020 Supplemental Appropriations	2021 Adopted Budget
	Personnel Services	\$ 2,326,720	\$ 2,889,821	\$ -	\$ 2,868,581
	Contractual Services	1,034,924	1,206,612	-	757,050
	Supplies	862,527	1,137,430	-	1,107,090
	Capital Outlay	152,173	441,250	-	652,000
	Operating Transfers	-	838,341	-	195,647
	Debt Service	-	2,100	-	644,794
	Total	\$ 4,376,344	\$ 6,515,554	\$ -	\$ 6,225,162
1682	Adair Park Softball Complex	243,018	319,084	-	327,025
1608	Construction Services	148,434	506,000	-	605,000
1666	Fred Arbanas Golf Course	1,133,919	1,505,836	-	-
1603	Heritage Programs And Museums	62,825	57,070	-	70,005
1305	Information Technology	10,216	-	-	-
8050	Longview/Blue Springs Lake Debt Service	-	-	-	642,694
1653	Marinas	981,285	1,362,423	-	1,280,714
9100	Operating Transfer	192,949	838,341	-	195,647
1657	Outdoor Recreation/Day Camps	145,253	176,605	-	198,567
1654	Recreational Programs	583,136	738,634	-	755,079
1652	Registrations & Permits	396,549	501,664	-	495,922
1670	Special Events	115,328	140,800	-	141,800
	County Operations	4,012,912	6,146,457	-	4,712,453
5300	Non Departmental-Park Enterprise Fund	363,431	369,097	-	-
	Non-Departmental	363,431	369,097	-	-
	Total	\$ 4,376,343	\$ 6,515,554	\$ -	\$ 4,712,453



2021 Adopted Budget By Fund



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BUDGET OVERVIEW

COUNTY ADMINISTRATION

Account Type	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Adopted
Personnel Services	4,707,021	5,804,487	3,649,951	6,014,193
Contractual Services	4,954,985	5,506,160	2,241,633	5,713,517
Supplies	60,351	78,522	20,895	99,517
Capital Outlay	31,159	7,850	2,286	22,650
	<u>\$9,753,516</u>	<u>\$11,397,019</u>	<u>\$5,914,764</u>	<u>\$11,849,877</u>

Department/Organization				
Communications	437,435	633,439	355,170	608,884
County Events	-	-	-	49,000
County Counselor's Office	2,479,570	2,565,470	1,296,183	2,593,681
County Executive's Office	1,059,130	1,681,634	912,362	1,445,628
Boards & Commissions	-	-	-	164,622
County Memberships	-	-	-	38,483
Domestic Violence Assistance	152,601	168,461	93,000	145,000
Economic Development	-	-	-	29,830
Jackson County Arts Commission	-	-	-	250,000
Ethics, Human Relations & Citizen Complaints	139,267	205,414	119,711	205,614
Housing Resource Commission	290,350	314,000	23,610	365,015
Legislature - As A Whole	361,613	523,643	285,944	536,516
Legislature - Auditor's Office	532,696	868,497	533,380	893,642
Legislature - Clerk Of County	454,133	518,538	326,176	606,039
Legislature - First District at Large	98,290	100,993	61,259	100,993
Legislature - Second District At Large	94,636	101,978	61,137	101,978
Legislature - Third District At large	96,415	105,019	63,762	105,019
Legislature - First District	93,076	100,993	61,890	100,993
Legislature - Second District	101,440	100,993	59,714	100,993
Legislature - Third District	94,744	100,993	63,068	100,993
Legislature - Fourth District	93,519	100,993	61,645	100,993
Legislature - Fifth District	92,734	100,993	61,767	100,993
Legislature - Sixth District	105,221	104,968	66,155	104,968
Outside Agencies	2,976,648	3,000,000	1,408,832	3,000,000
	<u>\$9,753,516</u>	<u>\$11,397,019</u>	<u>\$5,914,764</u>	<u>\$11,849,877</u>

Fund				
General Fund	6,333,918	7,914,558	4,389,322	7,815,788
Health Fund	2,976,648	3,000,000	1,408,832	3,250,000
Special Road and Bridge Fund	-	-	-	6,959
Domestic Abuse Fund	152,601	168,461	93,000	145,000
Homeless Assistance Fund	290,350	314,000	23,610	365,015
Assessment Fund	-	-	-	267,115
	<u>\$9,753,516</u>	<u>\$11,397,019</u>	<u>\$5,914,764</u>	<u>\$11,849,877</u>

County Administration
Full-Time Equivalents (FTE)

Department	2021 Adopted
Communications	5.0
County Counselor's Office	15.0
County Executive's Office	9.0
Ethics, Human Relations, & Citizen Complaints	3.0
Legislature	18.1
Legislature - Auditor's Office	8.0
Legislature - Clerk of the County	6.0
	<hr/>
	64.1
	<hr/>

COMMUNICATIONS

Mission Statement

The Communications Department coordinates external communications that connect Jackson County residents with information about their government's services, operations, and policies. The Department also supports clear and open communications between other County departments and offices to maintain an informed and motivated workforce. Communications exists to promote cooperation and connection between Jackson County Government and the diverse communities we serve.

Department Goals

1. To increase public knowledge of Jackson County government and its role in the community.
2. To improve communication between Jackson County government and citizens.
3. To work with community stakeholders, the business community, and other local governments to raise awareness of issues and events that impact daily life.
4. To facilitate better communication and awareness among County associates, between departments, and in so doing, increase pride and morale in public service.
5. Assist the Human Resource Department in recruitment.
6. To stay in contact with local newspapers, TV, and radio stations.

Objectives

1. Using social media to build public awareness of Jackson County's core functions, programs, and facilities.
2. Assisting various departments to create messages and media that helps them achieve their goals.
3. Establishing a brand identity with consistent messages, professional graphic design, and high-quality photography and multimedia content.
4. Maximizing engagement with internal (JCOOL) and external (jacksongov.org, makeyourdayhere.com) websites by adding fresh and compelling content weekly.
5. Maintain best practices and professional standards of community engagement with the public via social media and media outlets.
6. Collaborate with all departments on special events, ground breakings, ribbon cuttings, press conferences, and other events to represent Jackson County in a professional manner to the media and the public.

Performance Measures

1. Increased likes, shares, and positive interaction with the public on social media.
2. Improved morale among Jackson County associates who are recognized for quality work.
3. More public feedback at community forums and events.
4. Improved media coverage for Jackson County programs and initiatives.

Achievements

1. Added more new content to website and social media than ever before, while assisting departments like the Parks, Rock Island, Human Resources, Corrections, Public Works, Sheriff's Office, Legislature, and Medical Examiner with events.
2. Implemented weekly meetings with EJC Communications Managers and the Health Department to increase communications throughout the county and educate municipalities on happenings in the county.
3. Completed over 235 work orders submitted by all departments in the county.
4. Increased visibility for the county throughout all social media platforms.

Communications
1221

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 305,832	\$ 347,322	\$ 229,897	\$ 368,754	\$ 294,290	\$ 294,290
5020 Seasonal Salaries	-	8,000	-	8,000	8,000	8,000
5040 FICA Taxes	23,383	27,182	17,391	28,822	23,125	23,125
5050 Pension Contributions	27,447	46,367	35,438	49,229	38,787	38,787
5060 Insurance Benefits	43,137	72,123	29,757	75,729	69,277	69,277
5061 Insurance Fixed Cost and Dental	-	409	368	409	409	409
5062 HSA Contribution	-	3,500	3,500	3,500	3,500	3,500
5063 Insurance Admin Fee	-	6,188	4,320	6,188	6,188	6,188
5066 Life Insurance Benefit	-	-	-	-	76	76
5070 Unemployment Insurance	-	1,737	1,013	1,884	-	-
5090 Salary Adjustments	-	31,416	-	-	11,768	11,768
5094 Salary Savings	-	-	-	-	(29,134)	(29,134)
5110 Workmen's Compensation	-	5,558	3,242	6,028	4,837	4,837
5150 Long Term Disability	-	1,737	1,013	1,884	1,511	1,511
Total Personnel Services	399,799	551,539	325,940	550,427	432,634	432,634
6084 Interpreter Services	-	-	-	-	2,600	2,600
6110 Postage	50	150	-	150	150	150
6120 Mileage Reimbursement	8,660	8,800	4,719	8,800	2,000	2,000
6140 Travel Expense	214	3,000	-	3,000	3,000	3,000
6160 Meeting Expense	272	2,500	145	2,500	2,500	2,500
6165 Coffee & Water Service	-	-	225	1,000	1,000	1,000
6210 Advertising	14,918	24,000	14,958	20,000	20,000	20,000
6230 Printing	1,000	1,000	99	2,000	2,000	2,000
6439 TV Services	-	-	-	-	2,400	2,400
6510 Maint & Repair - Buildings	-	-	-	1,000	1,000	1,000
6540 Maint & Repair - Office Equip	284	900	-	900	900	900
6641 Copier Rental/Maintenance	2,201	3,500	1,308	3,500	3,500	3,500
6661 Software Purchases	2,806	5,000	2,628	7,173	1,000	1,000
6662 Software Maintenance	1,730	3,050	-	2,000	7,200	7,200
6670 Rent - Miscellaneous	-	7,500	-	6,000	6,000	6,000
6710 Dues & Memberships	250	2,500	1,750	2,500	2,500	2,500
6750 Education Benefits	500	2,000	-	2,000	2,000	2,000
6790 Other Contractual Services	1,433	5,500	2,795	5,000	-	-
Total Contractual Services	34,318	69,400	28,627	67,523	59,750	59,750
7010 Office Supplies	1,811	5,000	125	5,000	5,000	5,000
7190 Wearing Apparel	410	500	-	500	500	500
7230 Other Operating Supplies	1,097	4,000	225	4,000	-	-
Total Supplies	3,318	9,500	350	9,500	5,500	5,500
8150 Office Furniture & Fixtures	-	-	-	2,000	2,000	2,000
8170 Other Equipment	-	3,000	253	5,000	9,000	9,000
8171 Personal Computer/Accessories	-	-	-	3,500	-	-
Total Capital Outlay	-	3,000	253	10,500	11,000	11,000
Total General Fund	\$ 437,435	\$ 633,439	\$ 355,170	\$ 637,950	\$ 508,884	\$ 508,884
Assessment Fund						
6799 Marketing	-	-	-	-	\$ 100,000	\$ 100,000
Total Contractual Services	-	-	-	-	100,000	100,000
Total Assessment Fund	-	-	-	-	\$ 100,000	\$ 100,000
Total Communications	\$ 437,435	\$ 633,439	\$ 355,170	\$ 637,950	\$ 608,884	\$ 608,884

County Events
1007

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
6670 Rent - Miscellaneous	-	-	-	-	\$ 10,000	\$ 10,000
6793 Catering Services	-	-	-	-	19,000	19,000
Total Contractual Services	-	-	-	-	29,000	29,000
7230 Other Operating Supplies	-	-	-	-	20,000	20,000
Total Supplies	-	-	-	-	20,000	20,000
Total General Fund	-	-	-	-	\$ 49,000	\$ 49,000
Total County Events	-	-	-	-	\$ 49,000	\$ 49,000

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COUNTY COUNSELOR

Mission Statement

The mission of the Office of the County Counselor is to conduct all of the civil law business of the County, and the departments, officers, boards and commissions, institutions and agencies of the County in a highly professional manner.

Goals

The Jackson County Counselor's Office protects the legal interests of Jackson County citizens by providing legal counsel for the County's elected officials, directors and associates. They provide this service for a full range of issues that affect County government.

Objectives

1. Provide high quality legal work in the defense of litigation filed against Jackson County.
2. Manage and coordinate the work of retained legal service providers and identify areas of legal expertise required to address future legal issues.
3. Assist the County administration and County departments to develop preventive legal advisory programs.
4. Prepare or review and approve as to form all leases, deeds, contracts, bonds, ordinances, rules, regulations, drafts of legislation, and other instruments relating to the business of the County.

Performance Measures

The staff working in the Office of the County Counselor consists of attorneys, paralegals, and skilled administrative staff. Each member of the staff is evaluated annually on a wide range of performance topics. The performance topics are customized to the type of work performed by the various categories of staff members. The evaluation is done by a collaborative process that includes the County Counselor, the two Chief Deputy County Counselors and self-evaluations submitted by each staff member.

Achievements

1. Successfully provided high quality legal work in the defense of litigation filed against Jackson County.
2. Management and coordination of the work of retained legal services and identification of appropriate legal expertise required to address future legal issues.
3. Assisting the County administration and County departments to develop preventive legal advisory programs and presentation of educational and training programs for County associates.
4. Preparation, review and approval as to form all leases, deeds, contracts, bonds, ordinances, rules, regulations, drafts of legislation, and other instruments relating to the business of the County.
5. Serving as an effective team member with the Legislature and County administration in achieving good government for the benefit of the citizens of Jackson County.

County Counselor's Office
1101

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
ALL FUNDS						
5010 Regular Salaries	\$ 874,150	\$ 980,336	\$ 595,537	\$ 1,005,584	\$ 1,005,584	\$ 1,005,584
5037 Mobile Phone Allowance	-	-	-	-	1,980	1,980
5040 FICA Taxes	65,941	74,996	44,332	76,927	77,079	77,079
5050 Pension Contributions	88,434	130,875	98,639	134,245	132,536	132,536
5060 Insurance Benefits	108,663	121,274	80,413	127,338	127,338	127,338
5061 Insurance Fixed Cost and Dental	-	983	813	983	983	983
5062 HSA Contribution	-	6,000	8,000	8,000	8,000	8,000
5063 Insurance Admin Fee	-	16,727	10,691	16,727	16,732	16,732
5066 Life Insurance Benefit	-	-	-	-	189	189
5070 Unemployment Insurance	-	4,902	2,860	5,028	-	-
5090 Salary Adjustments	-	8,894	-	-	41,303	41,303
5094 Salary Savings	-	-	-	-	(90,403)	(90,403)
5110 Workmen's Compensation	-	15,686	9,150	16,089	16,089	16,089
5150 Long Term Disability	-	4,902	2,860	5,028	5,028	5,028
Total Personnel Services	1,137,188	1,365,575	853,295	1,395,949	1,342,438	1,342,438
6020 Legal Services	1,096,914	894,246	299,271	894,246	897,061	897,061
6050 Court Reporting Services	11,158	15,000	6,506	15,000	15,000	15,000
6110 Postage	1,968	2,500	1,217	2,500	2,500	2,500
6120 Mileage Reimbursement	12,623	16,048	6,490	9,000	2,000	2,000
6140 Travel Expense	7,469	8,000	-	8,000	8,000	8,000
6160 Meeting Expense	(132)	240	263	240	240	240
6165 Coffee & Water Service	1,012	1,400	873	1,400	1,400	1,400
6230 Printing	345	300	-	300	300	300
6641 Copier Rental/Maintenance	3,464	6,602	2,418	6,602	6,602	6,602
6643 Mobile Phone/Pager Rental	2,406	2,640	1,320	2,640	5,940	5,940
6661 Software Purchases	238	-	-	-	-	-
6662 Software Maintenance	-	-	-	-	10,500	10,500
6710 Dues & Memberships	5,833	6,000	6,616	6,000	6,000	6,000
6750 Education Benefits	3,183	10,400	3,295	10,400	10,400	10,400
6760 Court Costs/Investigation Servs	163,862	201,219	105,109	201,219	50,000	50,000
6762 Court Ordered Attorney Fees	-	-	-	-	200,000	200,000
6790 Other Contractual Services	408	-	-	-	-	-
Total Contractual Services	1,310,752	1,164,595	433,379	1,157,547	1,215,943	1,215,943
7010 Office Supplies	2,693	3,800	1,385	3,800	3,800	3,800
7020 Reference Books/Publications	27,110	30,000	8,125	30,000	30,000	30,000
7041 Paper Supplies - Copier Paper	1,137	1,500	-	1,500	1,500	1,500
Total Supplies	30,940	35,300	9,510	35,300	35,300	35,300
8171 Personal Computer/Accessories	690	-	-	-	-	-
Total Capital Outlay	690	-	-	-	-	-
Total County Counselor's Office	\$ 2,479,570	\$ 2,565,470	\$ 1,296,183	\$ 2,588,796	\$ 2,593,681	\$ 2,593,681

County Counselor's Office
1101

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 874,150	\$ 980,336	\$ 595,537	\$ 1,005,584	\$ 1,005,584	\$ 1,005,584
5037 Mobile Phone Allowance	-	-	-	-	1,980	1,980
5040 FICA Taxes	65,941	74,996	44,332	76,927	77,079	77,079
5050 Pension Contributions	88,434	130,875	98,639	134,245	132,536	132,536
5060 Insurance Benefits	108,663	121,274	80,413	127,338	127,338	127,338
5061 Insurance Fixed Cost and Dental	-	983	813	983	983	983
5062 HSA Contribution	-	6,000	8,000	8,000	8,000	8,000
5063 Insurance Admin Fee	-	16,727	10,691	16,727	16,732	16,732
5066 Life Insurance Benefit	-	-	-	-	189	189
5070 Unemployment Insurance	-	4,902	2,860	5,028	-	-
5090 Salary Adjustments	-	8,894	-	-	41,303	41,303
5094 Salary Savings	-	-	-	-	(90,403)	(90,403)
5110 Workmen's Compensation	-	15,686	9,150	16,089	16,089	16,089
5150 Long Term Disability	-	4,902	2,860	5,028	5,028	5,028
Total Personnel Services	1,137,188	1,365,575	853,295	1,395,949	1,342,438	1,342,438
6020 Legal Services	1,096,914	894,246	299,271	894,246	831,061	831,061
6050 Court Reporting Services	11,158	15,000	6,506	15,000	15,000	15,000
6110 Postage	1,968	2,500	1,217	2,500	2,500	2,500
6120 Mileage Reimbursement	12,623	16,048	6,490	9,000	2,000	2,000
6140 Travel Expense	7,469	8,000	-	8,000	8,000	8,000
6160 Meeting Expense	(132)	240	263	240	240	240
6165 Coffee & Water Service	1,012	1,400	873	1,400	1,400	1,400
6230 Printing	345	300	-	300	300	300
6641 Copier Rental/Maintenance	3,464	6,602	2,418	6,602	6,602	6,602
6643 Mobile Phone/Pager Rental	2,406	2,640	1,320	2,640	5,940	5,940
6661 Software Purchases	238	-	-	-	-	-
6662 Software Maintenance	-	-	-	-	10,500	10,500
6710 Dues & Memberships	5,833	6,000	6,616	6,000	6,000	6,000
6750 Education Benefits	3,183	10,400	3,295	10,400	10,400	10,400
6760 Court Costs/Investigation Servs	163,862	201,219	105,109	201,219	50,000	50,000
6762 Court Ordered Attorney Fees	-	-	-	-	200,000	200,000
6790 Other Contractual Services	408	-	-	-	-	-
Total Contractual Services	1,310,752	1,164,595	433,379	1,157,547	1,149,943	1,149,943
7010 Office Supplies	2,693	3,800	1,385	3,800	3,800	3,800
7020 Reference Books/Publications	27,110	30,000	8,125	30,000	30,000	30,000
7041 Paper Supplies - Copier Paper	1,137	1,500	-	1,500	1,500	1,500
Total Supplies	30,940	35,300	9,510	35,300	35,300	35,300
8171 Personal Computer/Accessories	690	-	-	-	-	-
Total Capital Outlay	690	-	-	-	-	-
Total General Fund	\$ 2,479,570	\$ 2,565,470	\$ 1,296,183	\$ 2,588,796	\$ 2,527,681	\$ 2,527,681
Assessment Fund						
6020 Legal Services	-	-	-	-	66,000	66,000
Total Contractual Services	-	-	-	-	66,000	66,000
Total Assessment Fund	-	-	-	-	\$ 66,000	\$ 66,000
Total County Counselor's Office	\$ 2,479,570	\$ 2,565,470	\$ 1,296,183	\$ 2,588,796	\$ 2,593,681	\$ 2,593,681

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COUNTY EXECUTIVE'S OFFICE

It is the responsibility of the County Executive's Office to effectively and efficiently manage the day-to-day administration of the executive departments in the county government as well as countywide management of finances and operations, governmental relations and state and federal legislative affairs.

A key responsibility of the County Executive's Office is the submission of a balanced budget to the Jackson County Legislature and ongoing monitoring of the budget, compliance with purchasing procedures and laws, as general management of the county operations.

The County Executive's Office provides oversight of executive departments, including the departments of Assessment, Collection, Communications, Finance and Purchasing, Health Services, Human Resources, Information Technology, Public Works, Parks + Rec, and Recorder of Deeds.

The County Executive's Office also provides day-to-day management support for Charter Offices, including the County Counselor, Medical Examiner's Office and Public Administrator.

And, the County Executive's Office works closely with the 16th Circuit Court of Jackson County, the Jackson County Prosecuting Attorney, and the Jackson County Sheriff's Office to identify and pursue operational efficiencies.

County Executive's Office
1001

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 610,936	\$ 772,491	\$ 466,514	\$ 772,492	\$ 846,956	\$ 846,956
5015 Elected Official Salaries	150,126	149,718	99,620	149,718	149,718	149,718
5036 Car Allowance	-	-	-	-	10,400	10,400
5037 Mobile Phone Allowance	-	-	-	-	3,300	3,300
5040 FICA Taxes	60,621	70,550	43,104	70,549	77,294	77,294
5050 Pension Contributions	85,644	123,115	92,336	123,115	131,362	131,362
5060 Insurance Benefits	77,441	90,563	62,933	95,091	101,543	101,543
5061 Insurance Fixed Cost and Dental	-	500	503	500	500	500
5062 HSA Contribution	-	5,000	2,500	5,000	5,000	5,000
5063 Insurance Admin Fee	-	10,283	8,244	10,283	10,283	10,283
5066 Life Insurance Benefit	-	-	-	-	120	120
5070 Unemployment Insurance	-	3,863	2,253	4,611	-	-
5094 Salary Savings	-	-	-	-	(85,648)	(85,648)
5110 Workmen's Compensation	-	12,360	7,210	14,755	15,947	15,947
5150 Long Term Disability	-	3,863	2,253	4,611	4,983	4,983
Total Personnel Services	984,768	1,242,306	787,472	1,250,725	1,271,758	1,271,758
6021 Lobbyist Services	-	-	-	-	100,000	100,000
6080 Other Professional Services	-	107,500	3,450	-	-	-
6110 Postage	908	1,000	391	700	700	700
6120 Mileage Reimbursement	22,186	29,000	11,630	3,000	3,000	3,000
6121 Parking Expenses	-	43,334	29,270	7,000	7,000	7,000
6140 Travel Expense	244	1,050	243	2,962	2,962	2,962
6160 Meeting Expense	6,943	5,200	813	5,000	5,000	5,000
6165 Coffee & Water Service	-	2,000	254	1,500	1,500	1,500
6210 Advertising	-	-	-	-	7,000	7,000
6230 Printing	2,510	2,000	802	2,000	2,000	2,000
6439 TV Services	-	-	-	-	4,500	4,500
6530 Maint & Repair - Auto Equip	1,696	3,000	1,094	3,000	3,000	3,000
6641 Copier Rental/Maintenance	3,844	6,000	3,533	6,000	6,000	6,000
6643 Mobile Phone/Pager Rental	2,484	3,200	2,145	3,200	3,200	3,200
6662 Software Maintenance	-	-	-	-	2,800	2,800
6663 Software as a Service	-	-	-	-	175	175
6710 Dues & Memberships	1,271	185,164	62,813	59,343	1,400	1,400
6750 Education Benefits	5,098	5,650	-	7,050	7,050	7,050
6790 Other Contractual Services	5,000	24,400	3,409	24,500	-	-
6793 Catering Services	5,909	3,250	848	4,000	-	-
Total Contractual Services	58,093	421,748	120,695	129,255	157,287	157,287
7010 Office Supplies	4,315	6,000	1,924	6,000	6,000	6,000
7021 Newspaper/Mag Subscriptions	2,801	2,150	704	2,348	2,348	2,348
7110 Gasoline	4,778	6,000	1,525	6,000	6,000	6,000
7230 Other Operating Supplies	1,268	1,000	-	1,000	1,000	1,000
7410 License Plates & Registration	121	180	-	185	185	185
Total Supplies	13,283	15,330	4,152	15,533	15,533	15,533
8150 Office Furniture & Fixtures	572	-	-	-	-	-
8160 Radio/Communications Equipment	-	1,200	-	-	-	-
8170 Other Equipment	511	1,050	43	1,050	1,050	1,050
8171 Personal Computer/Accessories	1,903	-	-	-	-	-
Total Capital Outlay	2,986	2,250	43	1,050	1,050	1,050
Total General Fund	\$ 1,059,130	\$ 1,681,634	\$ 912,362	\$ 1,396,563	\$ 1,445,628	\$ 1,445,628
Total County Executive's Office	\$ 1,059,130	\$ 1,681,634	\$ 912,362	\$ 1,396,563	\$ 1,445,628	\$ 1,445,628

Boards & Commissions
1008

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
ALL FUNDS						
5027 Board/Commission Salaries	-	-	-	-	\$ 150,600	\$ 150,600
5040 FICA Taxes	-	-	-	-	11,522	11,522
Total Personnel Services	-	-	-	-	162,122	162,122
6160 Meeting Expense	-	-	-	-	2,500	2,500
Total Contractual Services	-	-	-	-	2,500	2,500
Total Boards & Commissions	-	-	-	-	\$ 164,622	\$ 164,622

Boards & Commissions
1008

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5027 Board/Commission Salaries	-	-	-	-	\$ 51,600	\$ 51,600
5040 FICA Taxes	-	-	-	-	3,948	3,948
Total Personnel Services	-	-	-	-	55,548	55,548
6160 Meeting Expense	-	-	-	-	1,000	1,000
Total Contractual Services	-	-	-	-	1,000	1,000
Total General Fund	-	-	-	-	\$ 56,548	\$ 56,548
Special Road and Bridge Fund						
5027 Board/Commission Salaries	-	-	-	-	\$ 6,000	\$ 6,000
5040 FICA Taxes	-	-	-	-	459	459
Total Personnel Services	-	-	-	-	6,459	6,459
6160 Meeting Expense	-	-	-	-	500	500
Total Contractual Services	-	-	-	-	500	500
Total Special Road and Bridge Fund	-	-	-	-	\$ 6,959	\$ 6,959
Assessment Fund						
5027 Board/Commission Salaries	-	-	-	-	\$ 93,000	\$ 93,000
5040 FICA Taxes	-	-	-	-	7,115	7,115
Total Personnel Services	-	-	-	-	100,115	100,115
6160 Meeting Expense	-	-	-	-	1,000	1,000
Total Contractual Services	-	-	-	-	1,000	1,000
Total Assessment Fund	-	-	-	-	\$ 101,115	\$ 101,115
Total Boards & Commissions	-	-	-	-	\$ 164,622	\$ 164,622

County Memberships
1006

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
6710 Dues & Memberships	-	-	-	-	\$ 38,483	\$ 38,483
Total Contractual Services	-	-	-	-	38,483	38,483
Total General Fund	-	-	-	-	\$ 38,483	\$ 38,483
Total County Memberships	-	-	-	-	\$ 38,483	\$ 38,483

**Domestic Violence Assistance
7101**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Domestic Abuse Fund						
6790 Other Contractual Services	\$ 152,601	\$ 168,461	\$ 93,000	-	\$ 145,000	\$ 145,000
Total Contractual Services	152,601	168,461	93,000	-	145,000	145,000
Total Domestic Abuse Fund	\$ 152,601	\$ 168,461	\$ 93,000	-	\$ 145,000	\$ 145,000
Total Domestic Violence Assistance	\$ 152,601	\$ 168,461	\$ 93,000	-	\$ 145,000	\$ 145,000

**Economic Development
1220**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
6710 Dues & Memberships	-	-	-	-	29,830	29,830
Total Contractual Services	-	-	-	-	29,830	29,830
Total General Fund	-	-	-	-	\$ 29,830	\$ 29,830
Total Economic Development	-	-	-	-	\$ 29,830	\$ 29,830

Jackson County Arts Commission
1021

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Health Fund						
6790 Other Contractual Services	-	-	-	-	\$ 250,000	\$ 250,000
Total Contractual Services	-	-	-	-	250,000	250,000
Total Health Fund	-	-	-	-	\$ 250,000	\$ 250,000
Total Jackson County Arts Commission	-	-	-	-	\$ 250,000	\$ 250,000

ETHICS, HUMAN RELATIONS & CITIZEN COMPLAINTS

Mission Statement

To promote confidence in Jackson County Government by responding to citizen's complaints in an impartial and efficient manner. Also, to contribute to the improved operations of County Government by making recommendations based upon the results of complaint investigations.

Goals

To support the citizens of Jackson County with a means to request assistance with County issues and resources in the community.

Objectives

1. To provide information regarding County services.
2. To make referrals to agencies in Jackson County.
3. Offer mediation services.
4. Investigate allegations of ethics violations.
5. Investigate complaints.

Performance Measures

In addition to tracking complaints, EHRCC maintains data on information regarding referrals made to outside agencies and connecting citizens to assistance that are the responsibility of Jackson County.

Achievements

1. EHRCC assisted over 1,000 citizens with a wide variety of social service and behavioral health needs.
2. Participated in community health fairs.
3. Works with community stakeholders e.g. Missouri Human Rights Commission, Board of Police Commissioner's Office of Community Complaints, Arts Tech, The Black Health Care Coalition and the Legal Aid's Tenant Help Clinic.

Ethics, Human Relations & Citizen Complaints
4501

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 98,784	\$ 127,712	\$ 85,554	\$ 131,087	\$ 131,087	\$ 131,087
5027 Board/Commission Salaries	6,900	9,600	1,400	9,600	-	-
5040 FICA Taxes	7,960	10,504	6,539	10,763	10,028	10,028
5050 Pension Contributions	12,164	17,049	12,851	17,500	17,277	17,277
5060 Insurance Benefits	10,557	31,764	8,656	33,352	33,352	33,352
5061 Insurance Fixed Cost and Dental	-	105	83	105	105	105
5062 HSA Contribution	-	-	1,000	1,000	1,000	1,000
5063 Insurance Admin Fee	-	1,469	1,026	1,469	1,469	1,469
5066 Life Insurance Benefit	-	-	-	-	38	38
5070 Unemployment Insurance	-	639	373	655	-	-
5090 Salary Adjustments	-	1,902	-	-	6,519	6,519
5110 Workmen's Compensation	-	2,044	1,192	2,097	2,097	2,097
5150 Long Term Disability	-	639	373	655	655	655
Total Personnel Services	136,365	203,427	119,046	208,283	203,627	203,627
6110 Postage	540	500	99	500	500	500
6230 Printing	92	400	-	400	400	400
6641 Copier Rental/Maintenance	59	836	500	836	836	836
Total Contractual Services	691	1,736	599	1,736	1,736	1,736
7010 Office Supplies	135	251	66	251	251	251
Total Supplies	135	251	66	251	251	251
8170 Other Equipment	73	-	-	-	-	-
8171 Personal Computer/Accessories	2,003	-	-	-	-	-
Total Capital Outlay	2,076	-	-	-	-	-
Total General Fund	\$ 139,267	\$ 205,414	\$ 119,711	\$ 210,270	\$ 205,614	\$ 205,614
Total Ethics, Human Relations & Citizen Comp	\$ 139,267	\$ 205,414	\$ 119,711	\$ 210,270	\$ 205,614	\$ 205,614

LEGISLATURE

Mission Statement

The Jackson County Legislature is comprised of nine elected officials representing six geographic regions who are responsible for making the laws of the County to establish and carry into effect the County Charter. The legislative process, including the introduction and enactment of all County resolutions and ordinances, ensures transparency and accountability to the taxpayers for the use of public funds.

The Clerk of the County Legislature provides a link between citizens and county government to ensure the county's legislative process is transparent and accessible by disseminating information and using innovative technology for information storage and retrieval as well as the preservation of the county's history.

The Legislative Auditor provides independent, objective and meaningful information about county programs and performance, as well as assurance that county services are provided in the most cost effective and efficient manner thus enabling the County Legislature to make timely informed decisions. By assuring that government is accountable, responsible and transparent, the Auditor serves as an extension of the legislative branch in an oversight and informational role.

Housing Resource Commission
7001

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Homeless Assistance Fund						
5010 Regular Salaries	\$ 527	-	-	-	-	-
5025 Part Time Salaries	29,627	30,326	20,547	31,523	31,523	31,523
5040 FICA Taxes	2,400	2,320	1,605	2,412	2,412	2,412
5050 Pension Contributions	5,895	1,190	893	-	4,155	4,155
5060 Insurance Benefits	109	7,723	-	-	-	-
5066 Life Insurance Benefit	-	-	-	-	13	13
5110 Workmen's Compensation	-	-	-	-	504	504
5150 Long Term Disability	-	-	-	-	158	158
Total Personnel Services	38,558	41,559	23,044	33,935	38,765	38,765
6110 Postage	208	200	-	200	200	200
6120 Mileage Reimbursement	1,198	1,200	429	-	-	-
6160 Meeting Expense	411	500	-	500	500	500
6230 Printing	-	250	-	250	250	250
6789 Outside Agency Funding	249,850	270,000	-	325,000	325,000	325,000
6790 Other Contractual Services	-	-	-	-	-	-
Total Contractual Services	251,668	272,150	429	325,950	325,950	325,950
7010 Office Supplies	124	291	137	300	300	300
Total Supplies	124	291	137	300	300	300
Total Homeless Assistance Fund	\$ 290,350	\$ 314,000	\$ 23,610	\$ 360,185	\$ 365,015	\$ 365,015
Total Housing Resource Commission	\$ 290,350	\$ 314,000	\$ 23,610	\$ 360,185	\$ 365,015	\$ 365,015

Legislature - As A Whole
0112

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 65,570	-	-	-	-	-
5036 Car Allowance	-	-	-	-	53,049	53,049
5037 Mobile Phone Allowance	-	-	-	-	660	660
5040 FICA Taxes	5,488	-	-	-	4,109	4,109
5050 Pension Contributions	83,737	69,515	52,136	69,515	69,515	69,515
5060 Insurance Benefits	95,435	156,852	81,120	164,695	164,695	164,695
5061 Insurance Fixed Cost and Dental	(0)	804	776	804	804	804
5062 HSA Contribution	-	2,000	6,500	2,000	2,000	2,000
5063 Insurance Admin Fee	-	12,375	10,321	12,375	12,375	12,375
5066 Life Insurance Benefit	-	-	-	-	201	201
5070 Unemployment Insurance	-	2,240	1,307	2,240	-	-
5110 Workmen's Compensation	-	7,167	4,181	7,167	7,167	7,167
5150 Long Term Disability	-	2,240	1,307	2,240	2,240	2,240
Total Personnel Services	250,229	253,193	157,646	261,036	316,815	316,815
6021 Lobbyist Services	-	-	-	-	107,500	107,500
6080 Other Professional Services	-	143,500	80,625	143,500	36,000	36,000
6110 Postage	188	1,000	135	1,000	1,000	1,000
6120 Mileage Reimbursement	60,366	55,000	38,243	55,000	1,951	1,951
6160 Meeting Expense	3,563	3,600	569	3,600	19,600	19,600
6165 Coffee & Water Service	1,335	2,400	812	2,400	2,400	2,400
6230 Printing	544	1,000	-	1,000	1,000	1,000
6641 Copier Rental/Maintenance	2,744	3,600	1,646	3,600	5,900	5,900
6643 Mobile Phone/Pager Rental	1,320	-	-	-	-	-
6710 Dues & Memberships	-	600	-	600	600	600
6750 Education Benefits	-	1,500	-	1,500	1,500	1,500
6790 Other Contractual Services	30,413	52,000	4,600	52,000	36,000	36,000
Total Contractual Services	100,472	264,200	126,629	264,200	213,451	213,451
7010 Office Supplies	2,282	2,100	291	2,100	2,100	2,100
7020 Reference Books/Publications	-	400	342	400	400	400
7021 Newspaper/Mag Subscriptions	628	1,650	-	1,650	1,650	1,650
7041 Paper Supplies - Copier Paper	-	900	818	900	900	900
7230 Other Operating Supplies	1,092	1,200	217	1,200	1,200	1,200
7400 Signs, Badges & Markers	464	-	-	-	-	-
Total Supplies	4,467	6,250	1,668	6,250	6,250	6,250
8150 Office Furniture & Fixtures	1,321	-	-	-	-	-
8171 Personal Computer/Accessories	5,124	-	-	-	-	-
Total Capital Outlay	6,445	-	-	-	-	-
Total General Fund	\$ 361,613	\$ 523,643	\$ 285,944	\$ 531,486	\$ 536,516	\$ 536,516
Total Legislature - As A Whole	\$ 361,613	\$ 523,643	\$ 285,944	\$ 531,486	\$ 536,516	\$ 536,516

Legislature - Auditor's Office
0301

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 349,460	\$ 493,460	\$ 335,986	\$ 588,963	\$ 588,963	\$ 588,963
5025 Part Time Salaries	21,144	52,728	13,904	21,218	21,218	21,218
5040 FICA Taxes	27,792	37,750	25,390	46,679	46,679	46,679
5050 Pension Contributions	42,092	65,877	49,408	78,627	77,625	77,625
5060 Insurance Benefits	62,331	146,606	65,992	96,672	96,672	96,672
5061 Insurance Fixed Cost and Dental	-	534	663	534	534	534
5062 HSA Contribution	-	7,000	9,500	9,500	9,500	9,500
5063 Insurance Admin Fee	-	7,913	8,922	7,913	7,913	7,913
5066 Life Insurance Benefit	-	-	-	-	88	88
5070 Unemployment Insurance	-	2,467	1,439	2,467	-	-
5090 Salary Adjustments	-	-	-	-	4,936	4,936
5110 Workmen's Compensation	-	7,895	4,605	7,895	9,763	9,763
5150 Long Term Disability	-	2,467	1,439	2,467	3,051	3,051
Total Personnel Services	502,819	824,697	517,249	862,935	866,942	866,942
6110 Postage	55	350	165	150	150	150
6120 Mileage Reimbursement	17,196	28,500	9,749	5,400	5,400	5,400
6140 Travel Expense	-	3,000	-	6,000	6,000	6,000
6160 Meeting Expense	345	500	163	500	500	500
6230 Printing	118	250	-	150	150	150
6643 Mobile Phone/Pager Rental	-	-	110	-	-	-
6661 Software Purchases	631	-	1,133	-	-	-
6710 Dues & Memberships	200	2,100	390	2,000	2,000	2,000
6750 Education Benefits	500	4,800	1,379	7,200	7,200	7,200
Total Contractual Services	19,045	39,500	13,088	21,400	21,400	21,400
7010 Office Supplies	1,820	1,200	973	1,200	1,200	1,200
7020 Reference Books/Publications	109	250	119	250	250	250
7041 Paper Supplies - Copier Paper	-	250	-	250	250	250
Total Supplies	1,929	1,700	1,093	1,700	1,700	1,700
8150 Office Furniture & Fixtures	-	2,000	1,950	2,000	2,000	2,000
8160 Radio/Communications Equipment	-	-	-	600	600	600
8171 Personal Computer/Accessories	8,503	-	-	1,000	1,000	1,000
8172 Printers	400	600	-	-	-	-
Total Capital Outlay	8,903	2,600	1,950	3,600	3,600	3,600
Total General Fund	\$ 532,696	\$ 868,497	\$ 533,380	\$ 889,635	\$ 893,642	\$ 893,642
Total Legislature - Auditor's Office	\$ 532,696	\$ 868,497	\$ 533,380	\$ 889,635	\$ 893,642	\$ 893,642

Legislature - Clerk Of County
0201

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 308,044	\$ 333,341	\$ 208,388	\$ 357,114	\$ 357,114	\$ 357,114
5020 Seasonal Salaries	-	-	-	-	-	-
5025 Part Time Salaries	18,697	21,300	22,207	48,870	48,870	48,870
5040 FICA Taxes	25,665	27,130	18,159	31,058	31,058	31,058
5050 Pension Contributions	32,589	44,501	34,874	47,675	47,068	47,068
5060 Insurance Benefits	36,477	40,000	19,113	42,000	42,000	42,000
5061 Insurance Fixed Cost and Dental	-	276	192	276	276	276
5062 HSA Contribution	-	4,000	4,000	4,000	4,000	4,000
5063 Insurance Admin Fee	-	4,774	2,281	4,774	4,774	4,774
5066 Life Insurance Benefit	-	-	-	-	76	76
5070 Unemployment Insurance	-	1,666	972	2,030	-	-
5090 Salary Adjustments	-	-	-	-	2,577	2,577
5110 Workmen's Compensation	-	5,334	3,112	6,496	6,496	6,496
5150 Long Term Disability	-	1,666	833	2,030	2,030	2,030
Total Personnel Services	421,472	483,988	314,131	546,323	546,339	546,339
6110 Postage	845	1,200	563	1,500	1,500	1,500
6120 Mileage Reimbursement	19,275	19,200	6,868	-	-	-
6160 Meeting Expense	348	1,600	222	2,000	2,000	1,000
6210 Advertising	-	50	-	-	-	-
6230 Printing	-	200	-	500	500	500
6540 Maint & Repair - Office Equip	85	100	-	1,600	1,600	1,600
6580 Maint & Repair - Data Pro	-	1,500	-	-	-	-
6641 Copier Rental/Maintenance	1,685	3,000	1,412	3,500	3,500	3,500
6643 Mobile Phone/Pager Rental	-	300	-	-	-	-
6661 Software Purchases	374	-	-	1,000	1,000	1,000
6662 Software Maintenance	-	500	-	-	32,000	33,975
6710 Dues & Memberships	385	400	355	1,000	1,000	1,000
6750 Education Benefits	-	100	-	1,000	1,000	1,000
6790 Other Contractual Services	100	1,000	-	1,000	1,000	25
6791 Microfilm/Microfiche Services	1,200	1,200	-	1,500	1,500	1,500
Total Contractual Services	24,296	30,350	9,420	14,600	46,600	46,600
7010 Office Supplies	3,972	4,100	2,625	6,000	6,000	6,000
7020 Reference Books/Publications	-	100	-	100	100	100
Total Supplies	3,972	4,200	2,625	6,100	6,100	6,100
8150 Office Furniture & Fixtures	-	-	-	5,000	5,000	5,000
8171 Personal Computer/Accessories	4,393	-	-	2,000	2,000	2,000
Total Capital Outlay	4,393	-	-	7,000	7,000	7,000
Total General Fund	\$ 454,133	\$ 518,538	\$ 326,176	\$ 574,023	\$ 606,039	\$ 606,039
Total Legislature - Clerk Of County	\$ 454,133	\$ 518,538	\$ 326,176	\$ 574,023	\$ 606,039	\$ 606,039

**Legislature - First District at Large
0101**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 49,865	\$ 50,000	\$ 32,921	\$ 49,982	\$ 49,982	\$ 49,982
5015 Elected Official Salaries	36,071	35,933	23,902	35,933	35,933	35,933
5020 Seasonal Salaries	2,205	2,250	-	2,250	2,250	2,250
5040 FICA Taxes	6,925	6,746	4,436	6,745	6,745	6,745
Total Personnel Services	95,066	94,929	61,259	94,910	94,910	94,910
6110 Postage	-	500	-	500	500	500
6160 Meeting Expense	-	500	-	500	500	500
6210 Advertising	-	3,750	-	3,750	3,750	3,750
6230 Printing	-	228	-	228	228	228
6661 Software Purchases	316	-	-	-	-	-
6710 Dues & Memberships	-	386	-	405	405	405
6750 Education Benefits	-	300	-	300	300	300
Total Contractual Services	316	5,664	-	5,683	5,683	5,683
7010 Office Supplies	-	200	-	200	200	200
7020 Reference Books/Publications	-	200	-	200	200	200
Total Supplies	-	400	-	400	400	400
8171 Personal Computer/Accessories	2,909	-	-	-	-	-
Total Capital Outlay	2,909	-	-	-	-	-
Total General Fund	\$ 98,290	\$ 100,993	\$ 61,259	\$ 100,993	\$ 100,993	\$ 100,993
Total Legislature - First District at Large	\$ 98,290	\$ 100,993	\$ 61,259	\$ 100,993	\$ 100,993	\$ 100,993

**Legislature - Second District At Large
0102**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 49,214	\$ 49,026	\$ 32,621	\$ 49,026	\$ 49,026	\$ 49,026
5015 Elected Official Salaries	36,095	35,933	23,902	35,933	35,933	35,933
5040 FICA Taxes	6,777	6,499	4,490	6,499	6,499	6,499
Total Personnel Services	92,086	91,458	61,013	91,458	91,458	91,458
6110 Postage	-	200	-	200	200	200
6140 Travel Expense	-	600	-	600	600	600
6160 Meeting Expense	527	2,000	-	2,000	2,000	2,000
6210 Advertising	393	5,000	-	5,000	5,000	5,000
6230 Printing	-	300	-	300	300	300
6661 Software Purchases	396	-	-	-	-	-
6710 Dues & Memberships	-	200	-	200	200	200
6750 Education Benefits	-	300	-	1,420	1,420	1,420
6790 Other Contractual Services	-	1,120	86	-	-	-
Total Contractual Services	1,316	9,720	86	9,720	9,720	9,720
7010 Office Supplies	202	300	-	300	300	300
7020 Reference Books/Publications	-	500	-	500	500	500
Total Supplies	202	800	-	800	800	800
8171 Personal Computer/Accessories	1,032	-	39	-	-	-
Total Capital Outlay	1,032	-	39	-	-	-
Total General Fund	\$ 94,636	\$ 101,978	\$ 61,137	\$ 101,978	\$ 101,978	\$ 101,978
Total Legislature - Second District At Large	\$ 94,636	\$ 101,978	\$ 61,137	\$ 101,978	\$ 101,978	\$ 101,978

**Legislature - Third District At large
0103**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 53,829	\$ 53,622	\$ 35,680	\$ 53,622	\$ 53,622	\$ 53,622
5015 Elected Official Salaries	36,095	35,933	23,902	35,933	35,933	35,933
5040 FICA Taxes	6,326	6,851	4,057	6,851	6,851	6,851
Total Personnel Services	96,250	96,406	63,638	96,406	96,406	96,406
6110 Postage	165	500	55	500	500	500
6160 Meeting Expense	-	1,000	-	1,000	1,000	1,000
6210 Advertising	-	5,000	-	5,000	5,000	5,000
6230 Printing	-	400	-	400	400	400
6710 Dues & Memberships	-	200	-	200	200	200
6750 Education Benefits	-	913	-	913	913	913
Total Contractual Services	165	8,013	55	8,013	8,013	8,013
7010 Office Supplies	-	300	69	300	300	300
7020 Reference Books/Publications	-	300	-	300	300	300
Total Supplies	-	600	69	600	600	600
Total General Fund	\$ 96,415	\$ 105,019	\$ 63,762	\$ 105,019	\$ 105,019	\$ 105,019
Total Legislature - Third District At large	\$ 96,415	\$ 105,019	\$ 63,762	\$ 105,019	\$ 105,019	\$ 105,019

Legislature - First District
0104

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	45,762	45,718	30,420	45,718	45,718	45,718
5015 Elected Official Salaries	36,095	35,933	23,902	35,933	35,933	35,933
5040 FICA Taxes	6,248	6,246	4,267	6,246	6,246	6,246
Total Personnel Services	88,105	87,897	58,589	87,897	87,897	87,897
6110 Postage	55	200	-	200	200	200
6160 Meeting Expense	1,650	2,500	211	2,500	2,500	2,500
6210 Advertising	2,825	5,000	2,500	5,000	5,000	5,000
6230 Printing	139	150	-	150	150	150
6510 Maint & Repair - Buildings	-	2,000	-	-	-	-
6643 Mobile Phone/Pager Rental	-	660	440	660	660	660
6710 Dues & Memberships	155	1,986	150	1,986	1,986	1,986
6750 Education Benefits	-	-	-	2,000	2,000	2,000
Total Contractual Services	4,824	12,496	3,301	12,496	12,496	12,496
7010 Office Supplies	147	300	-	300	300	300
7020 Reference Books/Publications	-	300	-	300	300	300
Total Supplies	147	600	-	600	600	600
Total General Fund	\$ 93,076	\$ 100,993	\$ 61,890	\$ 100,993	\$ 100,993	\$ 100,993
Total Legislature - First District	\$ 93,076	\$ 100,993	\$ 61,890	\$ 100,993	\$ 100,993	\$ 100,993

**Legislature - Second District
0105**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 45,356	\$ 45,000	\$ 29,936	\$ 44,990	\$ 44,990	\$ 44,990
5015 Elected Official Salaries	36,071	35,933	23,902	35,933	35,933	35,933
5025 Part Time Salaries	-	5,000	-	5,000	5,001	-
5040 FICA Taxes	6,506	6,574	4,302	6,574	6,573	6,191
Total Personnel Services	87,933	92,507	58,140	92,497	92,497	87,114
6110 Postage	-	186	-	196	196	196
6160 Meeting Expense	246	1,200	-	1,200	1,200	1,200
6210 Advertising	10,250	5,000	1,000	5,000	5,000	7,000
6230 Printing	59	1,000	89	1,000	1,000	1,000
6710 Dues & Memberships	-	200	-	200	200	200
Total Contractual Services	10,555	7,586	1,089	7,596	7,596	9,596
7010 Office Supplies	1,193	600	485	600	600	3,983
7020 Reference Books/Publications	31	300	-	300	300	300
Total Supplies	1,224	900	485	900	900	4,283
8171 Personal Computer/Accessories	1,582	-	-	-	-	-
8172 Printers	145	-	-	-	-	-
Total Capital Outlay	1,727	-	-	-	-	-
Total General Fund	\$ 101,440	\$ 100,993	\$ 59,714	\$ 100,993	\$ 100,993	\$ 100,993
Total Legislature - Second District	\$ 101,440	\$ 100,993	\$ 59,714	\$ 100,993	\$ 100,993	\$ 100,993

Legislature - Third District
0106

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 52,260	\$ 52,021	\$ 34,614	\$ 52,021	\$ 52,021	\$ 52,021
5015 Elected Official Salaries	36,071	35,933	23,902	35,933	35,933	35,933
5040 FICA Taxes	6,413	6,729	4,236	6,729	6,729	6,729
Total Personnel Services	94,744	94,683	62,751	94,683	94,683	94,683
6110 Postage	-	250	55	250	250	250
6210 Advertising	-	5,000	-	5,000	5,000	5,000
6230 Printing	-	160	-	160	160	160
6710 Dues & Memberships	-	300	-	300	300	300
Total Contractual Services	-	5,710	55	5,710	5,710	5,710
7010 Office Supplies	-	300	261	300	300	300
7020 Reference Books/Publications	-	300	-	300	300	300
Total Supplies	-	600	261	600	600	600
Total General Fund	\$ 94,744	\$ 100,993	\$ 63,068	\$ 100,993	\$ 100,993	\$ 100,993
Total Legislature - Third District	\$ 94,744	\$ 100,993	\$ 63,068	\$ 100,993	\$ 100,993	\$ 100,993

**Legislature - Fourth District
0107**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 49,713	\$ 50,000	\$ 33,258	\$ 49,982	\$ 49,982	\$ 49,982
5015 Elected Official Salaries	36,095	35,933	23,902	35,933	35,933	35,933
5025 Part Time Salaries	315	-	-	-	-	-
5040 FICA Taxes	6,924	6,574	4,361	6,573	6,573	6,573
Total Personnel Services	93,048	92,507	61,520	92,488	92,488	92,488
6110 Postage	-	500	-	500	500	500
6160 Meeting Expense	77	1,000	111	1,000	1,000	1,000
6210 Advertising	250	5,000	-	5,000	5,000	5,000
6230 Printing	59	500	-	500	500	500
6710 Dues & Memberships	-	886	-	905	905	905
Total Contractual Services	386	7,886	111	7,905	7,905	7,905
7010 Office Supplies	84	300	13	300	300	300
7020 Reference Books/Publications	-	300	-	300	300	300
Total Supplies	84	600	13	600	600	600
Total General Fund	\$ 93,519	\$ 100,993	\$ 61,645	\$ 100,993	\$ 100,993	\$ 100,993
Total Legislature - Fourth District	\$ 93,519	\$ 100,993	\$ 61,645	\$ 100,993	\$ 100,993	\$ 100,993

**Legislature - Fifth District
0108**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 49,753	\$ 50,000	\$ 33,258	\$ 49,982	\$ 49,982	\$ 49,982
5015 Elected Official Salaries	36,071	35,933	23,902	35,933	35,933	35,933
5040 FICA Taxes	6,910	6,574	4,607	6,573	6,573	6,573
Total Personnel Services	92,734	92,507	61,767	92,488	92,488	92,488
6110 Postage	-	500	-	100	100	100
6140 Travel Expense	-	-	-	1,500	1,500	1,500
6210 Advertising	-	5,000	-	5,000	5,000	5,000
6230 Printing	-	500	-	100	100	100
6710 Dues & Memberships	-	800	-	1,000	1,000	1,000
6750 Education Benefits	-	1,086	-	705	705	705
Total Contractual Services	-	7,886	-	8,405	8,405	8,405
7010 Office Supplies	-	300	-	100	100	100
7020 Reference Books/Publications	-	300	-	-	-	-
Total Supplies	-	600	-	100	100	100
Total General Fund	\$ 92,734	\$ 100,993	\$ 61,767	\$ 100,993	\$ 100,993	\$ 100,993
Total Legislature - Fifth District	\$ 92,734	\$ 100,993	\$ 61,767	\$ 100,993	\$ 100,993	\$ 100,993

**Legislature - Sixth District
0109**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 52,690	\$ 52,603	\$ 35,001	\$ 52,603	\$ 52,603	\$ 52,603
5015 Elected Official Salaries	36,095	35,933	23,902	35,933	35,933	35,933
5040 FICA Taxes	7,072	6,773	4,549	6,773	6,773	6,773
Total Personnel Services	95,857	95,309	63,452	95,309	95,309	95,309
6110 Postage	16	200	-	200	200	200
6160 Meeting Expense	2,778	2,500	1,128	2,500	2,500	2,500
6210 Advertising	5,875	5,000	800	5,000	5,000	5,000
6230 Printing	-	200	-	200	200	200
6710 Dues & Memberships	170	1,159	310	1,159	1,159	1,159
Total Contractual Services	8,839	9,059	2,238	9,059	9,059	9,059
7010 Office Supplies	490	300	466	300	300	300
7020 Reference Books/Publications	35	300	-	300	300	300
Total Supplies	525	600	466	600	600	600
Total General Fund	\$ 105,221	\$ 104,968	\$ 66,155	\$ 104,968	\$ 104,968	\$ 104,968
Total Legislature - Sixth District	\$ 105,221	\$ 104,968	\$ 66,155	\$ 104,968	\$ 104,968	\$ 104,968

Outside Agencies

Org #	Description	Previous Years		Budget Year		
		2019	2020	2021	2021	2021
		Actual	Adopted	Request	Recommended	Adopted
Health Fund:						
5023	Westside CAN	\$ 45,000	\$ 42,500	\$ -	\$ -	\$ 50,000
7601	Swope Health Services	252,219	446,214	-	-	446,214
7602	Empowering Parents	35,250	-	-	-	-
7604	Hope Network of Raytown	10,000	-	-	-	-
7605	KC Free Health - Dental	140,000	159,544	-	-	159,544
7606	Journey to New Life	25,250	30,000	-	-	-
7608	Literacy KC	30,031	-	-	-	-
7609	Mother & Child Health Coalition	25,250	-	-	-	-
7610	Newhouse Inc	25,250	-	-	-	-
7611	Pro Deo Youth Center	24,446	-	-	-	24,347
7704	KC Free Health- AIDS	60,000	60,000	-	-	60,000
7705	AdHoc	78,000	-	-	-	-
7706	One Good Meal	50,000	50,000	-	-	70,000
7707	Calvary Comm Outreach Network	30,000	43,000	-	-	70,000
7711	Community Services League	28,462	30,000	-	-	-
7713	Samuel Rodgers Health Center	474,243	479,488	-	-	479,488
7715	MOCSA - Metro Org to Counter Sexual Asslt	-	30,000	-	-	30,000
7718	Rose Brooks	5,000	10,000	-	-	10,000
7731	Palestine Senior Citizen Academy	90,000	120,000	-	-	120,000
7735	WEB DuBois	-	-	-	-	25,000
7736	United Inner City Services	358,000	415,744	-	-	415,744
7742	Northwest CDC	60,000	75,000	-	-	75,000
7743	Operation Breakthrough	60,000	70,000	-	-	70,000
7750	Swope Ridge Geriatric Center	94,573	100,000	-	-	100,000
7751	Developing Potential	-	-	-	-	25,000
7758	KC Sports Commission	875	-	-	-	-
7759	Underpriv Children/Scholar - Science City	45,496	58,000	-	-	58,000
7765	Mattie Rhodes	35,000	-	-	-	25,000
7769	River of Refuge	60,250	92,300	-	-	-
7771	Giving the Basics	48,250	50,000	-	-	20,000
7772	Happy Bottoms	10,000	15,000	-	-	20,000
7773	Raytown Emergency Assistance Program	15,000	-	-	-	-
7774	Sheffield Place	15,000	15,000	-	-	18,000
7775	MidWest Foster Care & Adoption Association	-	20,000	-	-	-
7776	aSTEAM Village	42,125	-	-	-	25,000
7778	MidWest Music Foundation	20,000	20,000	-	-	20,000
7779	Bishop Sullivan Center	30,000	30,000	-	-	30,000
7781	Guadalupe Centers	32,428	-	-	-	-
7782	Redemptorist Center	40,000	-	-	-	25,000
7783	Shepard's Center of KC Central	20,000	-	-	-	-
7784	Whatsoever Community Center	30,000	38,250	-	-	38,250
7787	The Help	12,250	-	-	-	-
7790	Working Families Friend	48,250	60,000	-	-	74,358
7791	Guadalupe Center - Youth Recreation	20,400	-	-	-	-
7793	Lee's Summit Cares	12,250	14,375	-	-	14,375
7903	Seton Center	33,923	35,000	-	-	35,000
7907	First Call	108,250	198,385	-	-	194,480
7908	Healing House	24,250	67,200	-	-	67,200
7909	Ivanhoe Neighborhood Council	11,700	-	-	-	-
7912	After the Harvest	-	20,000	-	-	-
7913	Footprints	-	30,000	-	-	30,000
8001	Univ. of MO- JC Extension	237,031	-	-	-	-
8002	Harvesters	60,000	75,000	-	-	75,000
9000	Outside Agency Funding	-	-	3,000,000	3,000,000	-
Total		3,013,701	3,000,000	3,000,000	3,000,000	3,000,000

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BUDGET OVERVIEW

COUNTY OPERATIONS

Account Type	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Adopted
Personnel Services	25,390,908	36,360,390	19,871,104	34,137,744
Contractual Services	42,890,458	55,697,681	22,144,704	51,322,876
Supplies	2,238,277	4,476,039	1,367,463	3,604,454
Capital Outlay	6,494,159	5,502,803	1,086,190	26,430,958
Operating Transfers	81,463,170	64,592,662	21,085,236	52,472,288
Debt Service	43,624,269	46,763,837	9,560,178	43,011,447
	<u>\$202,101,241</u>	<u>\$213,393,412</u>	<u>\$75,114,874</u>	<u>\$210,979,767</u>
Department/Organization				
Assessment Department	5,191,110	6,421,084	3,507,379	6,369,214
Assessment Fleet Replacement	-	-	-	100,000
Assessment System	-	-	-	915,000
Jackson County Election Board	1,728,263	1,873,639	1,310,052	1,764,590
JCEB General Election	-	805,000	-	-
JCEB Primary Election	-	650,000	650,000	-
Kansas City Election Board	1,014,055	1,200,080	771,397	1,167,866
KCEB General Election	-	794,582	794,582	-
KCEB Primary Election	-	353,047	353,047	-
Board of Equalization	474,225	392,216	327,968	405,236
County Municipal Court	278,111	349,788	207,266	353,307
Collections	2,204,075	2,885,907	1,453,347	3,146,459
Facilities Management 14th St Parking Garage	27,591	80,512	17,391	80,279
Facilities Management 201 W Lexington	25,599	23,000	18,962	23,000
Facilities Management Animal Shelter	83,223	-	7,260	18,472
Facilities Management Detention Center	4,003,869	4,118,410	2,759,846	2,876,036
Facilities Management Election Board/Warehouse	12,133	65,429	2,950	142,540
Facilities Management Examiner Building	32,847	87,499	17,065	87,575
Facilities Management Independence	671,555	884,729	486,208	340,818
Facilities Management Kansas City	2,674,112	2,972,191	1,769,229	4,875,596
Facilities Management Medical Examiner Bldg	23,272	239,702	16,074	239,702
Facilities Management Tech Center	88,320	155,160	70,314	48,107
Facilities Management Truman Courthouse	127,473	180,585	64,056	137,718
Finance	1,840,484	2,452,200	1,445,795	1,712,605
Budget Office	-	-	-	299,146
Purchasing Office	-	-	-	427,307
Human Resources	788,063	1,143,041	512,045	1,100,811
Information Technology	5,561,117	6,122,709	4,290,665	5,881,405
Jackson County Land Trust	-	-	-	16,165
Jackson County Sports Authority	3,292,926	5,244,658	1,500,000	6,514,771
Jackson County Sports Authority Payroll	326,161	444,078	258,787	1,379,712
Capital Projects	27,240,914	25,674,688	7,900,628	19,420,116
Contingency - State Mandated 3%	-	3,613,603	832,793	3,490,973
Contingency - NonMandated	-	1,566,626	-	-
CURS	-	22,153	-	-
Debt Service	43,517,190	46,761,737	9,559,739	43,009,347
Emergency 911	2,353,065	2,466,025	2,079,035	2,965,546
Mid America Regional Council	-	-	-	172,940
Operating Transfers	81,463,170	64,592,662	21,085,236	52,472,288
University of Missouri Extension	-	10,000	10,000	10,000
Adair Softball Park	243,018	319,084	153,109	327,025

BUDGET OVERVIEW

COUNTY OPERATIONS

Account Type	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Adopted
Construction Services	1,690,766	1,471,000	633,921	4,927,525
Director Parks	881,839	1,085,381	657,698	1,087,200
Equipment Service Center	451,453	510,146	355,521	-
Fred Arbanas Golf Course	1,133,919	1,505,836	923,966	1,512,709
Heritage Programs & Museums	862,518	958,597	543,346	982,692
Marinas	981,285	1,362,423	882,034	1,280,714
Natural Resources	439,355	600,684	283,914	598,043
Outdoor Recreation/Day Camps	145,253	176,605	10,617	198,567
Park Operations	4,184,532	4,964,744	2,808,097	5,459,211
Park Safety/Interpretation	1,151,956	1,569,435	879,309	1,637,201
Parks Fleet Replacement	-	-	-	450,000
Recreational Programs	583,136	738,634	286,881	755,079
Registration & Permits	396,549	501,664	281,488	495,922
Rock Island Rail Corridor Authority	384,343	659,684	157,830	1,000,995
Special Events	115,584	140,800	25,176	141,800
Special Recreation	259,371	340,177	158,327	325,725
Trail Maintenance	-	-	-	46,800
Director Public Works	314,974	384,058	212,437	372,816
Engineering	648,011	777,548	439,580	780,730
Public Works Development	345,448	416,458	198,071	423,766
Public Works Fleet Replacement	-	-	-	665,890
Road and Bridge Maintenance	-	7,997,287	-	7,997,067
Special Projects in Public Works	330,832	520,000	69,851	15,700,000
Yard Waste Facility	9,838	9,700	1,120	9,215
Recorder of Deeds	1,075,145	1,256,894	774,488	1,379,509
Records Center	232,105	280,371	138,447	217,974
Records Center Rent	197,085	199,462	160,534	204,945
Jackson County Historical Society	-	-	-	36,000
	<u><u>\$202,101,241</u></u>	<u><u>\$213,393,412</u></u>	<u><u>\$75,114,874</u></u>	<u><u>\$210,979,767</u></u>
Fund				
General Fund	63,453,487	52,964,106	19,086,296	46,559,352
Health Fund	5,598,886	5,783,521	796,777	5,815,991
Park Fund	14,402,432	15,929,013	10,146,529	19,368,349
Special Road and Bridge Fund	6,121,980	14,247,096	1,875,178	14,571,678
Convention/Sports Complex Fund	6,826,161	6,944,078	1,760,787	10,021,094
County Improvement Fund	-	845,437	845,437	15,500,000
Law Enforcement Training	1,333	1,333	-	1,333
911 System Fund	2,353,065	2,466,025	2,079,035	3,000,000
Emergency Service & Public Safety Fund	-	405,000	130,645	-
Recorder Technology Fund	237,270	131,288	94,462	128,940
Recorders Fees	232,105	280,371	138,447	253,974
Assessment Fund	5,665,335	8,379,926	3,835,347	8,434,227
Collectors Fund	-	1,782,700	-	106,544
Park Enterprise Fund	4,100,330	6,146,457	3,379,893	6,225,162
County Urban Road System Fund	-	22,153	-	191,810
Misc Capital Projects	27,240,914	25,674,688	7,900,628	19,834,660
Misc Debt Service	65,867,943	71,390,220	23,045,414	60,966,653
	<u><u>\$202,101,241</u></u>	<u><u>\$213,393,412</u></u>	<u><u>\$75,114,874</u></u>	<u><u>\$210,979,767</u></u>

County Operations

Full-Time Equivalents (FTE)

<u>Department</u>	<u>2021 Adopted</u>
Assessment	75.4
Board of Equalization	5.0
Boards of Elections - Jackson County	26.0
Budget Office	3.0
Collections	36.0
Facilities	43.0
Finance	13.0
Human Resources	11.0
Information Technology	33.0
Municipal Court	4.5
Parks + Rec	180.1
Public Works	64.2
Purchasing Office	6.0
Recorder of Deeds	20.0
	<u>520.2</u>

ASSESSMENT DEPARTMENT

Mission Statement

Assessment is the process of placing market value on a property for the purpose of property taxation. Reassessment is an update of all real property parcels in the County, directed by the Director of Assessment to equalize values among taxpayers and to adjust values to current market conditions. The Director of Assessment is required by Missouri State Statute 137.115 to establish the fair market value of all real property as of January 1 of every odd year (like 2019 and 2021). The assessed value is applied to the tax rates established by the taxing districts to determine the amount of tax levied against each property.

The mission of the Jackson County Assessment Department is to provide the assessment rolls to political subdivisions and taxpayers, so they have a fair and equitable basis for the levying and paying of taxes. The Assessment Department is required to achieve and maintain a common level of assessment for all real estate by both, the International Association of Assessing Officers (IAAO) recommended standard and the Missouri State Tax Commission (STC) recommended standard as tested and determined by the STC. The department conducts a physical reassessment of real property in odd-numbered years. The department also assesses the value of business and personal property on an annual basis.

Goals

Current goals of the department are to continue to improve the level of customer service and taxpayer assistance. We want to effectively educate the citizens of Jackson County about the assessment process and how they can directly and effectively participate in that process.

The department also seeks to maintain a real estate Informal Review and Board of Equalization appeal level at or below the International Association of Assessing Officers (IAAO) recommended standard of 10-percent of all real estate parcels during the 2021 reassessment cycle.

Objectives

The objectives of the Assessment Department are to accurately assess all real and personal property in Jackson County. To educate taxpayers about the assessment process and their rights as taxpayers. To create and maintain an efficient and transparent reassessment process. Maintain an accurate system that allows taxpayers to access their records to update as needed electronically.

**Assessment Department
1902**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Assessment Fund						
5010 Regular Salaries	\$ 2,117,736	\$ 2,518,002	\$ 1,559,089	\$ 3,009,102	\$ 3,009,102	\$ 3,009,102
5020 Seasonal Salaries	42,741	62,400	10,961	235,860	235,860	235,860
5025 Part Time Salaries	-	-	314	-	-	-
5030 Over Time Salaries	158,054	34,000	53,893	100,000	100,000	100,000
5037 Mobile Phone Allowance	-	-	-	-	660	660
5040 FICA Taxes	175,592	200,003	119,981	200,003	255,940	255,940
5050 Pension Contributions	356,259	340,691	267,389	340,691	409,780	409,780
5060 Insurance Benefits	458,161	595,345	336,569	625,112	625,112	625,112
5061 Insurance Fixed Cost and Dental	-	4,142	3,127	1,952	1,952	1,952
5062 HSA Contribution	-	15,000	14,000	1,000	1,000	1,000
5063 Insurance Admin Fee	-	66,759	42,696	37,252	-	-
5066 Life Insurance Benefit	-	-	-	-	907	907
5070 Unemployment Insurance	-	4,670	2,724	4,503	4,503	4,503
5090 Salary Adjustments	-	361,747	-	-	-	-
5110 Workmen's Compensation	-	14,945	8,718	14,408	53,519	53,519
5150 Long Term Disability	-	4,670	2,724	14,408	16,725	16,725
Total Personnel Services	3,308,542	4,222,374	2,422,185	4,584,291	4,715,060	4,715,060
6020 Legal Services	38,800	100,000	44,450	100,000	-	-
6040 Appraisal Services	-	-	-	350,000	350,000	350,000
6070 Intergovernmental Agreements	-	-	63,428	-	-	-
6080 Other Professional Services	121,295	360,000	30,762	263,400	263,400	263,400
6110 Postage	341,250	303,000	205,309	350,000	350,000	350,000
6120 Mileage Reimbursement	90,051	113,700	36,695	113,700	45,900	45,900
6121 Parking Expenses	-	500	-	500	500	500
6140 Travel Expense	11,419	10,000	-	10,000	10,000	10,000
6160 Meeting Expense	2,216	2,000	592	2,500	2,500	2,500
6165 Coffee & Water Service	2,981	3,000	909	4,000	4,000	4,000
6230 Printing	125,789	150,000	33,222	150,000	150,000	150,000
6240 Office Services Charges	-	100	-	100	100	100
6530 Maint & Repair - Auto Equip	1,433	2,200	238	-	-	-
6540 Maint & Repair - Office Equip	-	2,000	-	2,000	2,000	2,000
6641 Copier Rental/Maintenance	12,995	22,000	17,597	22,000	22,000	22,000
6643 Mobile Phone/Pager Rental	1,281	1,320	550	3,530	2,870	2,870
6661 Software Purchases	-	-	-	-	50,000	50,000
6662 Software Maintenance	496,334	526,096	137,327	526,096	100,000	100,000
6710 Dues & Memberships	952	4,800	3,158	4,800	4,800	4,800
6736 Mapping Services	-	-	-	-	100,000	100,000
6750 Education Benefits	11,145	12,000	10,220	12,000	2,000	2,000
6756 Training Expense	-	-	-	-	10,000	10,000
6790 Other Contractual Services	591,093	559,164	490,425	209,164	109,164	109,164
Total Contractual Services	1,849,034	2,171,880	1,074,882	2,123,790	1,579,234	1,579,234
7010 Office Supplies	9,196	12,000	6,207	12,000	12,000	12,000
7020 Reference Books/Publications	1,135	2,200	2,235	3,200	3,200	3,200
7041 Paper Supplies - Copier Paper	5,575	5,820	1,870	5,820	5,820	5,820
7110 Gasoline	1,364	2,200	-	500	500	500
7190 Wearing Apparel	-	1,200	-	1,200	1,200	1,200
7400 Signs, Badges & Markers	-	1,200	-	1,200	1,200	1,200
Total Supplies	17,270	24,620	10,312	23,920	23,920	23,920
8150 Office Furniture & Fixtures	5,373	-	-	25,500	25,500	25,500
8160 Radio/Communications Equipment	3,579	2,210	-	3,000	3,000	3,000
8170 Other Equipment	-	-	-	10,000	10,000	10,000
8171 Personal Computer/Accessories	7,312	-	-	12,500	12,500	12,500

**Assessment Department
1902**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Total Capital Outlay	16,264	2,210	-	51,000	51,000	51,000
Total Assessment Fund	\$ 5,191,110	\$ 6,421,084	\$ 3,507,379	\$ 6,783,001	\$ 6,369,214	\$ 6,369,214
Total Assessment Department	\$ 5,191,110	\$ 6,421,084	\$ 3,507,379	\$ 6,783,001	\$ 6,369,214	\$ 6,369,214

**Assessment Fleet Replacement
1013**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Assessment Fund						
8120 Automobiles	-	-	-	-	-	\$ 100,000
Total Capital Outlay	-	-	-	-	-	100,000
Total Assessment Fund	-	-	-	-	-	\$ 100,000
Total Assessment Fleet Replacement	-	-	-	-	-	\$ 100,000

**Assessment System
1903**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Assessment Fund						
6661 Software Purchases	-	-	-	-	\$ 915,000	\$ 915,000
Total Contractual Services	-	-	-	-	915,000	915,000
Total Assessment Fund	-	-	-	-	\$ 915,000	\$ 915,000
Total Assessment System	-	-	-	-	\$ 915,000	\$ 915,000

Boards of Elections

- Jackson County Election Board
- Kansas City Election Board

Jackson County Election Board

Department Overview



It is the responsibility of the Jackson County Election Board (JCEB) to maintain current and accurate voter files, maximize voter registration and voter turnout efforts, educate the voting public and provide the best possible services in conducting efficient, fair, honest, and impartial elections at minimum cost to the electorate.

Board members are appointed by the Governor of Missouri and are charged with making rules and regulations consistent with statutory provisions necessary for voter registration and conducting elections.

JCEB serves the portion of Jackson County that falls outside of Kansas City, Missouri.

**Jackson County Election Board
5501**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 1,114,345	\$ 1,112,647	\$ 740,017	\$ 1,112,647	\$ 1,112,647	\$ 1,112,647
5025 Part Time Salaries	21,077	20,800	57,848	20,800	20,800	20,800
5030 Over Time Salaries	(817)	-	27,482	-	-	-
5040 FICA Taxes	82,737	86,709	60,076	86,709	86,709	86,709
5050 Pension Contributions	102,011	148,538	111,404	148,538	146,647	146,647
5060 Insurance Benefits	171,945	212,867	117,573	223,510	223,510	223,510
5061 Insurance Fixed Cost and Dental	-	1,317	1,136	1,317	1,317	1,317
5062 HSA Contribution	-	7,000	14,900	7,000	7,000	7,000
5063 Insurance Admin Fee	-	22,969	15,510	22,969	22,969	22,969
5066 Life Insurance Benefit	-	-	-	-	328	328
5070 Unemployment Insurance	-	5,563	3,245	5,563	-	-
5094 Salary Savings	-	-	-	-	(103,828)	(103,828)
5110 Workmen's Compensation	-	17,802	10,385	17,802	18,135	18,135
5150 Long Term Disability	-	5,563	3,245	5,563	5,667	5,667
Total Personnel Services	1,491,297	1,641,775	1,162,820	1,652,418	1,541,901	1,541,901
6010 Auditing & Accounting Services	1,700	1,875	-	1,875	1,875	1,875
6020 Legal Services	-	8,958	2,133	8,958	8,958	8,958
6110 Postage	107,408	108,371	55,814	108,371	96,818	96,818
6120 Mileage Reimbursement	2,959	4,000	1,733	4,000	4,000	4,000
6140 Travel Expense	8,065	3,000	-	3,000	3,000	3,000
6160 Meeting Expense	682	500	3	500	500	500
6165 Coffee & Water Service	280	950	75	950	950	950
6220 Photographing & Blue Printing	-	200	-	200	200	200
6230 Printing	5,609	5,200	13,836	5,200	5,200	5,200
6310 Property Damage	-	-	-	-	2,378	2,378
6330 Bond & Surety	920	1,330	700	1,330	1,330	1,330
6370 Liability Insurance	14,048	8,975	7,406	8,975	8,975	8,975
6410 Gas	9,378	5,500	4,205	5,500	5,500	5,500
6420 Electricity	30,331	25,000	21,567	25,000	25,000	25,000
6430 Telephone Utility	18,445	15,730	17,261	15,730	15,730	15,730
6435 Telephone Maintenance	-	2,375	-	2,375	2,375	2,375
6440 Water	485	570	359	570	570	570
6450 Sewer Service	937	630	810	630	630	630
6460 Refuse Collection	1,225	800	781	800	800	800
6510 Maint & Repair - Buildings	3,987	5,000	1,387	5,000	5,000	5,000
6520 Maint & Repair - Heavy Equip	1,729	2,000	3,611	2,000	2,000	2,000
6640 Rent - Office Equipment	4,238	3,000	2,720	3,000	3,000	3,000
6641 Copier Rental/Maintenance	3,127	4,560	2,149	4,560	4,560	4,560
6661 Software Purchases	2,316	2,325	251	2,325	2,325	2,325
6662 Software Maintenance	2,421	3,600	1,410	3,600	3,600	3,600
6710 Dues & Memberships	268	1,429	130	1,429	1,429	1,429
6750 Education Benefits	1,800	-	-	-	-	-
6790 Other Contractual Services	-	4,962	-	4,962	4,962	4,962
6795 Alarm/Security Services	840	976	957	976	976	976
Total Contractual Services	223,198	221,816	139,298	221,816	212,641	212,641
7010 Office Supplies	2,930	3,000	4,005	3,000	3,000	3,000
7020 Reference Books/Publications	219	475	219	475	475	475
7021 Newspaper/Mag Subscriptions	79	285	79	285	285	285
7110 Gasoline	865	1,000	458	1,000	1,000	1,000
7230 Other Operating Supplies	9,626	5,000	3,123	5,000	5,000	5,000
7240 Motor Oil & Lubricants	49	40	50	40	40	40
7460 Batteries & Anti-Freeze	-	248	-	248	248	248
Total Supplies	13,767	10,048	7,934	10,048	10,048	10,048

Jackson County Election Board
5501

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Total General Fund	\$ 1,728,263	\$ 1,873,639	\$ 1,310,052	\$ 1,884,282	\$ 1,764,590	\$ 1,764,590
Total Jackson County Election Board	\$ 1,728,263	\$ 1,873,639	\$ 1,310,052	\$ 1,884,282	\$ 1,764,590	\$ 1,764,590

JCEB Primary Election
5005

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5020 Seasonal Salaries	-	\$ 209,220	\$ 209,220	-	-	-
5025 Part Time Salaries	-	30,550	30,550	-	-	-
5030 Over Time Salaries	-	30,000	30,000	-	-	-
5040 FICA Taxes	-	3,910	3,910	-	-	-
Total Personnel Services	-	273,680	273,680	-	-	-
6010 Auditing & Accounting Services	-	2,781	2,781	-	-	-
6020 Legal Services	-	2,400	2,400	-	-	-
6110 Postage	-	63,518	63,518	-	-	-
6120 Mileage Reimbursement	-	2,760	2,760	-	-	-
6200 Legal Notices	-	32,500	32,500	-	-	-
6230 Printing	-	75,705	75,705	-	-	-
6370 Liability Insurance	-	2,501	2,501	-	-	-
6430 Telephone Utility	-	6,500	6,500	-	-	-
6620 Rent - Buildings	-	17,060	17,060	-	-	-
6630 Rent - Auto Equipment	-	4,000	4,000	-	-	-
6661 Software Purchases	-	110,500	110,500	-	-	-
6790 Other Contractual Services	-	48,831	48,831	-	-	-
Total Contractual Services	-	369,056	369,056	-	-	-
7010 Office Supplies	-	3,854	3,854	-	-	-
7110 Gasoline	-	700	700	-	-	-
7160 Food	-	2,000	2,000	-	-	-
7230 Other Operating Supplies	-	710	710	-	-	-
Total Supplies	-	7,264	7,264	-	-	-
Total General Fund	-	\$ 650,000	\$ 650,000	-	-	-
Total JCEB Primary Election	-	\$ 650,000	\$ 650,000	-	-	-

JCEB General Election
5006

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5020 Seasonal Salaries	-	\$ 288,240	-	-	-	-
5025 Part Time Salaries	-	66,500	-	-	-	-
5030 Over Time Salaries	-	56,000	-	-	-	-
5040 FICA Taxes	-	9,333	-	-	-	-
Total Personnel Services	-	420,073	-	-	-	-
6010 Auditing & Accounting Services	-	3,081	-	-	-	-
6020 Legal Services	-	2,400	-	-	-	-
6110 Postage	-	63,518	-	-	-	-
6120 Mileage Reimbursement	-	3,968	-	-	-	-
6200 Legal Notices	-	21,000	-	-	-	-
6230 Printing	-	78,423	-	-	-	-
6370 Liability Insurance	-	2,501	-	-	-	-
6430 Telephone Utility	-	6,500	-	-	-	-
6620 Rent - Buildings	-	17,060	-	-	-	-
6630 Rent - Auto Equipment	-	4,000	-	-	-	-
6661 Software Purchases	-	108,750	-	-	-	-
6790 Other Contractual Services	-	61,643	-	-	-	-
Total Contractual Services	-	372,844	-	-	-	-
7010 Office Supplies	-	5,772	-	-	-	-
7110 Gasoline	-	700	-	-	-	-
7160 Food	-	2,500	-	-	-	-
7230 Other Operating Supplies	-	3,111	-	-	-	-
Total Supplies	-	12,083	-	-	-	-
Total General Fund	-	\$ 805,000	-	-	-	-
Total JCEB General Election	-	\$ 805,000	-	-	-	-

Kansas City Election Board
5401

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 490,245	\$ 585,045	\$ 347,345	-	-	-
5025 Part Time Salaries	9,063	10,400	6,933	-	-	-
5040 FICA Taxes	35,463	45,552	25,065	-	-	-
5050 Pension Contributions	52,654	78,104	58,578	-	-	-
5060 Insurance Benefits	121,264	114,394	92,963	-	-	-
5070 Unemployment Insurance	-	2,925	352	-	-	-
5090 Salary Adjustments	-	28,924	-	-	-	-
5110 Workmen's Compensation	-	9,361	9,361	-	-	-
5150 Long Term Disability	-	2,925	1,153	-	-	-
Total Personnel Services	708,689	877,630	541,750	-	-	-
6010 Auditing & Accounting Services	3,584	13,170	2,564	-	-	-
6020 Legal Services	13,387	18,000	9,705	-	-	-
6071 Election Board Expense	-	-	-	-	-	1,167,866
6110 Postage	18,854	40,000	38,088	-	-	-
6120 Mileage Reimbursement	10	250	-	-	-	-
6230 Printing	6,907	7,500	11,193	-	-	-
6310 Property Damage	28,703	28,530	8,845	-	-	-
6430 Telephone Utility	15,723	20,000	11,485	-	-	-
6440 Water	747	1,000	467	-	-	-
6520 Maint & Repair - Heavy Equip	25,494	22,000	14,439	-	-	-
6530 Maint & Repair - Auto Equip	254	200	10,745	-	-	-
6620 Rent - Buildings	167,876	163,300	110,030	-	-	-
6710 Dues & Memberships	38	600	426	-	-	-
6750 Education Benefits	-	500	-	-	-	-
6790 Other Contractual Services	15,877	1,000	5,906	1,232,035	1,167,866	-
Total Contractual Services	297,451	316,050	223,893	1,232,035	1,167,866	1,167,866
7010 Office Supplies	2,105	4,200	4,200	-	-	-
7020 Reference Books/Publications	116	350	106	-	-	-
7110 Gasoline	92	400	209	-	-	-
7160 Food	1,252	800	538	-	-	-
7230 Other Operating Supplies	4,349	650	701	-	-	-
Total Supplies	7,914	6,400	5,753	-	-	-
Total General Fund	\$ 1,014,055	\$ 1,200,080	\$ 771,397	\$ 1,232,035	\$ 1,167,866	\$ 1,167,866
Total Kansas City Election Board	\$ 1,014,055	\$ 1,200,080	\$ 771,397	\$ 1,232,035	\$ 1,167,866	\$ 1,167,866

**KCEB Primary Election
5003**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5020 Seasonal Salaries	-	\$ 143,075	\$ 143,075	-	-	-
5030 Over Time Salaries	-	20,000	20,000	-	-	-
5040 FICA Taxes	-	2,500	2,500	-	-	-
Total Personnel Services	-	165,575	165,575	-	-	-
6020 Legal Services	-	5,000	5,000	-	-	-
6110 Postage	-	22,500	22,500	-	-	-
6120 Mileage Reimbursement	-	1,000	1,000	-	-	-
6200 Legal Notices	-	18,500	18,500	-	-	-
6230 Printing	-	35,000	35,000	-	-	-
6430 Telephone Utility	-	8,000	8,000	-	-	-
6620 Rent - Buildings	-	13,375	13,375	-	-	-
6670 Rent - Miscellaneous	-	33,500	33,500	-	-	-
6790 Other Contractual Services	-	14,500	14,500	-	-	-
Total Contractual Services	-	151,375	151,375	-	-	-
7230 Other Operating Supplies	-	36,097	36,097	-	-	-
Total Supplies	-	36,097	36,097	-	-	-
Total General Fund	-	\$ 353,047	\$ 353,047	-	-	-
Total KCEB Primary Election	-	\$ 353,047	\$ 353,047	-	-	-

**KCEB General Election
5004**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5020 Seasonal Salaries	-	\$ 398,100	\$ 398,100	-	-	-
5030 Over Time Salaries	-	37,500	37,500	-	-	-
5040 FICA Taxes	-	5,000	5,000	-	-	-
Total Personnel Services	-	440,600	440,600	-	-	-
6020 Legal Services	-	12,500	12,500	-	-	-
6110 Postage	-	32,500	32,500	-	-	-
6120 Mileage Reimbursement	-	1,000	1,000	-	-	-
6200 Legal Notices	-	22,500	22,500	-	-	-
6230 Printing	-	67,500	67,500	-	-	-
6430 Telephone Utility	-	37,500	37,500	-	-	-
6620 Rent - Buildings	-	28,750	28,750	-	-	-
6670 Rent - Miscellaneous	-	33,750	33,750	-	-	-
6790 Other Contractual Services	-	28,500	28,500	-	-	-
Total Contractual Services	-	264,500	264,500	-	-	-
7230 Other Operating Supplies	-	89,482	89,482	-	-	-
Total Supplies	-	89,482	89,482	-	-	-
Total General Fund	-	\$ 794,582	\$ 794,582	-	-	-
Total KCEB General Election	-	\$ 794,582	\$ 794,582	-	-	-

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Board of Equalization

Mission Statement

The Jackson County Board of Equalization is an independent Board composed of citizen taxpayers of Jackson County. Its mission is to fully and fairly equalize the value of all real and tangible personal property in the county for purposes of taxation and to provide an appeal forum for taxpayers to correct perceived inequities in the assessment of value.

Goals

1. The Board strives to allow taxpayers an efficient, unbiased, courteous and informative manner of addressing grievances in an accessible public forum regarding the imposition of valuation by the County.
2. Administratively aid the Board in staying abreast of the rules and procedure, tax laws and statutes pertaining to the Board of Equalization.
3. Reduce customer wait times on both phones and in line by increasing online and mobile education and capabilities.
4. To implement process and work station improvements that balance a better workflow, improve productivity, and increase workforce morale.
5. To effectively communicate with Assessment, Collections, Legal, and the Tax Incentive Unit resulting in improved service delivery to internal and external customers.

Objectives

1. To educate taxpayers, Tax Agents, and Attorneys via County website, social media, and community meetings/presentations on the appeal practice and process in general and taxpayer responsibilities as they relate to the policies and practices of the BOE Unit.
2. Expand accessibility for taxpayers to online and mobile transactions such as filing appeals and supporting documentation. Expand accessibility for associates to more quickly process digital appeal forms as well as scanning handwritten appeal applications and documentation.
3. Effectively communicate expectations to taxpayers, Tax Agents, and Attorneys prior to, or eliminating the need for, their coming in person in order to execute positive outcomes regarding BOE hearings and services.
4. To improve taxpayer satisfaction and employee morale by appropriately staffing and supplying the department according to annual workload, especially during reassessment years. Also providing associates/seasonal staff with effective training to ensure they have the knowledge and skills necessary to provide the highest quality service to taxpayers and other customers internally and externally.
5. Scheduled collaboration with Assessment, Collections, Legal, and the Tax Incentive Unit to increase communication related to cross-departmental needs, hearings and projects.
6. Prepare for upgrade to Sigma, Appeals II, and BOE Tracker software regarding scheduling appeals and BOE value decisions.

Performance Measures

1. Number of appeals with decisions rendered vs. number of appeals filed
2. Number of reschedules prior certification
3. Number of reschedules after certification
4. Number of incoming calls and walk in customers

Achievements

1. Taxpayers can now print Appeal forms from website.
2. Board members now have cloud access to view digital documentation prior to BOE hearings streamlining hearing times, also reducing costs on postage and paper, and labor costs to produce them.
3. Taxpayers can now submit appeal forms and supporting documentation via newly created BOE resource mailbox.

**Board of Equalization
5007**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Assessment Fund						
5010 Regular Salaries	\$ 80,063	\$ 74,069	\$ 52,879	\$ 77,876	\$ 137,876	\$ 137,876
5020 Seasonal Salaries	61,904	33,280	59,727	54,000	54,000	54,000
5027 Board/Commission Salaries	157,000	93,000	77,850	93,000	-	-
5030 Over Time Salaries	36,741	12,777	12,481	12,777	12,777	12,777
5040 FICA Taxes	24,705	16,304	15,574	-	15,656	15,656
5050 Pension Contributions	15,149	11,594	8,823	-	19,856	19,856
5060 Insurance Benefits	25,218	30,667	18,071	32,200	32,200	32,200
5061 Insurance Fixed Cost and Dental	-	224	151	224	224	224
5062 HSA Contribution	-	1,500	3,000	3,000	3,000	3,000
5063 Insurance Admin Fee	-	3,672	2,545	3,672	3,672	3,672
5066 Life Insurance Benefit	-	-	-	-	36	36
5070 Unemployment Insurance	-	470	274	723	-	-
5090 Salary Adjustments	-	-	-	-	9,483	9,483
5110 Workmen's Compensation	-	1,505	878	2,314	2,874	2,874
5150 Long Term Disability	-	470	274	723	898	898
Total Personnel Services	400,780	279,532	252,528	280,509	292,552	292,552
6110 Postage	2,777	2,100	2,644	2,100	2,100	2,100
6120 Mileage Reimbursement	52	70	40	70	70	70
6160 Meeting Expense	-	945	-	945	945	945
6165 Coffee & Water Service	155	300	6	300	300	300
6230 Printing	-	250	-	250	250	250
6641 Copier Rental/Maintenance	6,797	5,404	4,369	5,404	5,404	5,404
6661 Software Purchases	177	-	-	-	-	-
6750 Education Benefits	-	1,020	-	1,020	1,020	1,020
6790 Other Contractual Services	59,577	100,000	67,031	100,000	100,000	100,000
6850 Boards & Commissions	-	-	-	-	-	-
Total Contractual Services	69,535	110,089	74,090	110,089	110,089	110,089
7010 Office Supplies	1,161	1,000	896	1,000	1,000	1,000
7041 Paper Supplies - Copier Paper	854	455	455	455	455	455
7230 Other Operating Supplies	-	-	-	-	-	-
Total Supplies	2,015	1,455	1,350	1,455	1,455	1,455
8160 Radio/Communications Equipment	720	1,140	-	1,140	1,140	1,140
8171 Personal Computer/Accessories	770	-	-	-	-	-
8172 Printers	406	-	-	-	-	-
Total Capital Outlay	1,896	1,140	-	1,140	1,140	1,140
Total Assessment Fund	\$ 474,225	\$ 392,216	\$ 327,968	\$ 393,193	\$ 405,236	\$ 405,236
Total Board of Equalization	\$ 474,225	\$ 392,216	\$ 327,968	\$ 393,193	\$ 405,236	\$ 405,236

COLLECTION DEPARTMENT

Mission Statement

To provide Jackson County taxpayers, as well as all other internal and external customers with efficient, effective and courteous tax collection services.

Goals

1. To increase public satisfaction related to the collection of taxes in Jackson County.
2. Reduce customer wait times on both phones and in line by increasing online and mobile education and capabilities.
3. To implement process improvements that balance workflow, improve productivity and increase workforce morale.
4. To effectively communicate with Assessment, Finance, Legal and the Tax Incentive Unit resulting in improved service delivery to internal and external customers.

Objectives

1. To educate taxpayers via County website/mobile app, social media and community meetings/presentations on the tax system in general and taxpayer responsibilities as they relate to the policies and practices of the Department of Collections.
2. Expand accessibility and improve user interface to all online and mobile transactions such as payments, receipts and research.
3. Effectively communicate expectations to taxpayers prior to, or eliminating the need for, their coming in person for services.
4. To improve employee morale and taxpayer satisfaction by providing associates with effective training to ensure they have the knowledge and skills necessary to provide the highest quality service to taxpayers and other customers.
5. Collaborate with Assessment, Finance, Legal and the Tax Incentive Unit to increase communication related to cross-departmental needs and projects.
6. Prepare for upgrade to new tax collection software.
7. To decrease wait times and increase taxpayer satisfaction by streamlining required documentation and using remote check-in for queuing.

Performance Measures

1. Dollar amount billed v. dollar amount collected.
2. Percentage of parcels redeemed or sold to bidders in the Delinquent Land Tax Sale.
3. Number of accounts paid online.
4. Reduced employee turnover rates.
5. Reduced wait time as measured through our remote check-in application.

Achievements

1. Successfully processed over 2,800 protested tax payments, an increase of 2500% over last year's protest, due to 2019 revaluation.
2. Successfully recalculated over 16,600 property accounts due to 2019 appeals, an increase of 700% over the last 2 years' average recalculations.
3. Created an automated refund process & successfully refunded over 8,000 receipts.
4. Made several renovations to employee work areas that had not been addressed in over 20 years.

5. Purchased equipment in several different units that increased productivity and improved remote & wireless capabilities.
6. Successfully enacted continuity of business plans for collection of taxes during the stay at home order & accommodated the reopening while keeping the taxpayers and staff safe.
7. Increased pay to most of our associates to a living wage that is competitive with the market.
8. Department turnover is starting to trend down: 2017 28.07%, 2018 41.68%, 2019 20.34%.
9. Successfully transitioned off end of life online payment platform to new one.
10. Preparing to transition to new virtual queuing platform.

Collections
1403

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
ALL FUNDS						
5010 Regular Salaries	\$ 1,041,912	\$ 1,122,555	\$ 837,996	\$ 1,391,356	\$ 1,391,356	\$ 1,391,356
5020 Seasonal Salaries	37,664	58,240	18,229	51,000	51,000	51,000
5025 Part Time Salaries	10,546	21,715	2,643	24,214	24,214	24,214
5030 Over Time Salaries	50,738	53,334	30,045	53,334	53,334	53,334
5037 Mobile Phone Allowance	-	-	-	-	660	660
5040 FICA Taxes	83,242	96,072	65,112	116,273	116,273	116,273
5050 Pension Contributions	107,593	156,981	126,376	196,099	190,410	190,410
5060 Insurance Benefits	254,136	322,113	165,990	286,827	286,827	286,827
5061 Insurance Fixed Cost and Dental	-	1,949	1,573	1,949	1,949	1,949
5062 HSA Contribution	-	4,000	4,000	4,000	4,000	4,000
5063 Insurance Admin Fee	-	33,507	20,773	33,507	33,507	33,507
5066 Life Insurance Benefit	-	-	-	-	466	466
5070 Unemployment Insurance	-	5,613	3,274	7,600	-	-
5090 Salary Adjustments	-	295,950	-	-	-	-
5094 Salary Savings	-	-	-	-	(137,907)	(137,907)
5110 Workmen's Compensation	-	17,961	10,477	24,318	24,318	24,318
5150 Long Term Disability	-	5,613	3,274	7,600	7,600	7,600
5130 Vacation Payout	-	-	-	-	-	-
5140 Sick Leave Pay Out	-	-	-	-	-	-
Total Personnel Services	1,585,831	2,195,603	1,289,764	2,198,077	2,048,007	2,048,007
6080 Other Professional Services	-	-	-	-	33,120	33,120
6085 Temp Agency Services	-	-	-	-	82,600	82,600
6087 Locksmith Services	-	-	-	-	633	633
6088 Armored Car Services	-	-	-	-	19,000	19,000
6110 Postage	364,045	380,500	77,699	381,960	347,540	347,540
6120 Mileage Reimbursement	11,602	13,917	4,052	2,490	2,490	2,490
6140 Travel Expense	-	5,000	896	5,000	5,000	5,000
6160 Meeting Expense	1,386	1,500	-	1,500	1,500	1,500
6165 Coffee & Water Service	916	1,000	296	1,000	1,000	1,000
6200 Legal Notices	10,299	19,700	6,170	19,700	19,700	19,700
6230 Printing	83,701	93,400	32,094	95,000	95,000	95,000
6240 Office Services Charges	-	-	-	-	-	-
6510 Maint & Repair - Buildings	579	608	597	633	-	-
6540 Maint & Repair - Office Equip	400	2,200	827	2,200	2,200	2,200
6641 Copier Rental/Maintenance	6,375	8,646	5,045	5,500	5,500	5,500
6643 Mobile Phone/Pager Rental	640	660	440	660	660	660
6661 Software Purchases	177	-	-	-	-	-
6662 Software Maintenance	9,766	325	1,568	500	400,300	400,300
6670 Rent - Miscellaneous	770	1,008	756	7,008	7,008	7,008
6710 Dues & Memberships	840	600	460	950	950	950
6735 Lock Box Services	-	-	-	-	31,671	31,671
6750 Education Benefits	1,443	3,300	-	3,300	3,300	3,300
6770 Administration Service Fees	150	180	-	180	180	180
6790 Other Contractual Services	42,570	112,896	18,105	114,271	-	-
6795 Alarm/Security Services	11,939	16,000	-	19,000	-	-
6360 Life Insurance	-	-	-	-	-	-
Total Contractual Services	547,598	661,440	149,005	660,852	1,059,352	1,059,352
7010 Office Supplies	12,598	15,000	7,634	18,500	18,500	18,500
7020 Reference Books/Publications	-	-	-	-	-	-
7041 Paper Supplies - Copier Paper	7,654	6,064	4,788	8,300	8,300	8,300
7110 Gasoline	-	-	155	-	-	-
7350 Lumber Wood & Supplies	1,688	2,000	2,000	3,000	3,000	3,000
Total Supplies	21,939	23,064	14,577	29,800	29,800	29,800

Collections
1403

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
8020 Buildings & Improvements	254	-	-	-	-	-
8060 Other Improvements	28,588	-	-	-	-	-
8150 Office Furniture & Fixtures	5,095	-	-	1,800	1,800	1,800
8160 Radio/Communications Equipment	5,008	-	-	1,000	1,000	1,000
8170 Other Equipment	4,801	4,000	-	4,000	4,000	4,000
8171 Personal Computer/Accessories	2,974	-	-	-	-	-
8172 Printers	1,986	1,800	-	2,500	2,500	2,500
Total Capital Outlay	48,706	5,800	-	9,300	9,300	9,300
Total Collections	\$ 2,204,075	\$ 2,885,907	\$ 1,453,347	\$ 2,898,029	\$ 3,146,459	\$ 3,146,459

Collections
1403

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 1,041,912	\$ 1,122,555	\$ 837,996	\$ 1,391,356	\$ 1,391,356	\$ 1,391,356
5020 Seasonal Salaries	37,664	58,240	18,229	51,000	51,000	51,000
5025 Part Time Salaries	10,546	21,715	2,643	24,214	24,214	24,214
5030 Over Time Salaries	50,738	53,334	30,045	53,334	53,334	53,334
5037 Mobile Phone Allowance	-	-	-	-	660	660
5040 FICA Taxes	83,242	96,072	65,112	116,273	116,273	116,273
5050 Pension Contributions	107,593	156,981	126,376	196,099	190,410	190,410
5060 Insurance Benefits	254,136	322,113	165,990	286,827	286,827	286,827
5061 Insurance Fixed Cost and Dental	-	1,949	1,573	1,949	1,949	1,949
5062 HSA Contribution	-	4,000	4,000	4,000	4,000	4,000
5063 Insurance Admin Fee	-	33,507	20,773	33,507	33,507	33,507
5066 Life Insurance Benefit	-	-	-	-	466	466
5070 Unemployment Insurance	-	5,613	3,274	7,600	-	-
5090 Salary Adjustments	-	295,950	-	-	-	-
5094 Salary Savings	-	-	-	-	(137,907)	(137,907)
5110 Workmen's Compensation	-	17,961	10,477	24,318	24,318	24,318
5150 Long Term Disability	-	5,613	3,274	7,600	7,600	7,600
Total Personnel Services	1,585,831	2,195,603	1,289,764	2,198,077	2,048,007	2,048,007
6080 Other Professional Services	-	-	-	-	33,120	33,120
6085 Temp Agency Services	-	-	-	-	82,600	82,600
6087 Locksmith Services	-	-	-	-	633	633
6088 Armored Car Services	-	-	-	-	19,000	19,000
6110 Postage	364,045	380,500	77,699	381,960	347,540	347,540
6120 Mileage Reimbursement	11,602	13,917	4,052	2,490	2,490	2,490
6140 Travel Expense	-	5,000	896	5,000	5,000	5,000
6160 Meeting Expense	1,386	1,500	-	1,500	1,500	1,500
6165 Coffee & Water Service	916	1,000	296	1,000	1,000	1,000
6200 Legal Notices	10,299	19,700	6,170	19,700	19,700	19,700
6230 Printing	83,701	93,400	32,094	95,000	95,000	95,000
6510 Maint & Repair - Buildings	579	608	597	633	-	-
6540 Maint & Repair - Office Equip	400	2,200	827	2,200	2,200	2,200
6641 Copier Rental/Maintenance	6,375	8,646	5,045	5,500	5,500	5,500
6643 Mobile Phone/Pager Rental	640	660	440	660	660	660
6661 Software Purchases	177	-	-	-	-	-
6662 Software Maintenance	9,766	325	1,568	500	500	500
6670 Rent - Miscellaneous	770	1,008	756	7,008	7,008	7,008
6710 Dues & Memberships	840	600	460	950	950	950
6735 Lock Box Services	-	-	-	-	31,671	31,671
6750 Education Benefits	1,443	3,300	-	3,300	3,300	3,300
6770 Administration Service Fees	150	180	-	180	180	180
6790 Other Contractual Services	42,570	112,896	18,105	114,271	-	-
6795 Alarm/Security Services	11,939	16,000	-	19,000	-	-
Total Contractual Services	547,598	661,440	149,005	660,852	659,552	659,552
7010 Office Supplies	12,598	15,000	7,634	18,500	18,500	18,500
7020 Reference Books/Publications	-	-	-	-	-	-
7041 Paper Supplies - Copier Paper	7,654	6,064	4,788	8,300	8,300	8,300
7110 Gasoline	-	-	155	-	-	-
7350 Lumber Wood & Supplies	1,688	2,000	2,000	3,000	3,000	3,000
Total Supplies	21,939	23,064	14,577	29,800	29,800	29,800
8020 Buildings & Improvements	254	-	-	-	-	-
8060 Other Improvements	28,588	-	-	-	-	-
8150 Office Furniture & Fixtures	5,095	-	-	1,800	1,800	1,800

Collections
1403

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
8160 Radio/Communications Equipment	5,008	-	-	1,000	1,000	1,000
8170 Other Equipment	4,801	4,000	-	4,000	4,000	4,000
8171 Personal Computer/Accessories	2,974	-	-	-	-	-
8172 Printers	1,986	1,800	-	2,500	2,500	2,500
Total Capital Outlay	48,706	5,800	-	9,300	9,300	9,300
Total General Fund	\$ 2,204,075	\$ 2,885,907	\$ 1,453,347	\$ 2,898,029	\$ 2,746,659	\$ 2,746,659
Assessment Fund						
6662 Software Maintenance	-	-	-	-	399,800	399,800
Total Contractual Services	-	-	-	-	399,800	399,800
Total Assessment Fund	-	-	-	-	\$ 399,800	\$ 399,800
Total Collections	\$ 2,204,075	\$ 2,885,907	\$ 1,453,347	\$ 2,898,029	\$ 3,146,459	\$ 3,146,459

COUNTY MUNICIPAL COURT

Mission Statement

Jackson County instituted its own municipal court in 2008 apart from the Jackson County Circuit Court. The purpose was to locally conduct court for county ordinance violations including; code enforcement, animal control, park citations, sex offender violations and traffic or other ordinance violations issued by the County Sheriff's Office. Since then we have also taken the overflow of Driving While Suspended or Revoked charges from Kansas City Municipal Court along with many cases that do not meet the requirements to be conducted in state court and rather are handled in the municipality.

Goals

1. Maintain compliance with the Office of State Court Administrator and Missouri Supreme Court, along with maintaining compliance in accordance with any law changes that may occur, resulting in changes in policies or procedures.
2. Provide adequate training to staff, keeping all team members of the Municipal Court apprised of changes in the law.
3. Ensure that defendants are receiving fair treatment and are fully aware of their rights within the Municipality while undergoing the court proceedings.

Objectives

The top objective is to provide fair and timely resolution of cases involving violations, infractions and crimes in a manner which is efficient for the County and defendants and/or citizens. We seek to ensure strict compliance with judicial orders, including payment of court-ordered fines and fees and the completion of court-ordered time obligations such as counseling, classes, jail time or community service.

Performance Measures

1. Process citations from all internal and external agencies effectively and timely. Communicate changes or corrections with the Municipal Court Prosecutor/Clerk.
2. Effectively communicate with all citizens, police agencies, other municipalities, Jackson County Detention Center, the Municipal Court Judge, Prosecutor and attorneys on a daily basis either in person, by phone or through written correspondence.
3. Process complex transactions including payments, payment plans and bonds with complete accuracy.
4. Maintain compliance with all Senate Bill law changes and the Office of State Court Administrator.
5. Report on a monthly basis to the Presiding Judge of Jackson County and the OSCA; monthly numbers and DWI reporting information.
6. Maintain, purchase and balance the Municipal Court budget.

Achievements

1. Successfully implemented the interface between the Sheriff's Department and the Municipal Court software, REJIS. This enabled the court to receive tickets on a daily basis.
2. Implemented the first ever warrant disposal for minor traffic cases prior to 2010, reducing our outstanding warrants.
3. Maintained compliance through several changes in the law by changing and continuing to change many of our procedures.
4. By implementing new procedures we have reached a 100 percent conviction reporting percentage.
5. Successfully added a Prosecutor clerk position to ensure our compliance with OSCA.

County Municipal Court
3004

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 125,945	\$ 149,434	\$ 82,000	\$ 155,353	\$ 155,353	\$ 155,353
5025 Part Time Salaries	48,686	48,500	32,270	48,500	48,500	48,500
5040 FICA Taxes	13,241	15,142	8,094	15,142	15,595	15,595
5050 Pension Contributions	16,049	19,949	15,159	20,740	20,476	20,476
5060 Insurance Benefits	28,296	38,985	28,530	40,934	40,934	40,934
5061 Insurance Fixed Cost and Dental	-	191	239	191	191	191
5062 HSA Contribution	-	3,617	-	3,617	3,617	3,617
5063 Insurance Admin Fee	-	-	3,829	2,814	2,814	2,814
5066 Life Insurance Benefit	-	-	-	-	50	50
5070 Unemployment Insurance	-	747	436	747	-	-
5090 Salary Adjustments	-	-	-	-	7,346	7,346
5094 Salary Savings	-	-	-	-	(18,874)	(18,874)
5110 Workmen's Compensation	-	2,391	1,395	2,391	3,262	3,262
5150 Long Term Disability	-	747	436	747	1,019	1,019
Total Personnel Services	232,217	279,703	172,386	291,176	280,283	280,283
6080 Other Professional Services	37	1,000	-	-	-	-
6088 Armored Car Services	-	-	-	-	5,500	5,500
6110 Postage	3,143	4,000	3,087	4,000	4,000	4,000
6120 Mileage Reimbursement	-	250	-	-	-	-
6140 Travel Expense	417	1,600	-	1,600	1,600	1,600
6165 Coffee & Water Service	-	300	-	-	-	-
6230 Printing	1,910	3,500	497	3,500	3,500	3,500
6641 Copier Rental/Maintenance	1,726	2,200	2,377	2,200	2,200	2,200
6662 Software Maintenance	22,175	24,588	21,253	24,588	30,000	30,000
6710 Dues & Memberships	170	400	-	400	400	400
6750 Education Benefits	300	1,200	-	1,200	1,200	1,200
6761 Indigent Court Services	-	-	-	-	5,000	5,000
6770 Administration Service Fees	5,798	7,000	2,101	7,000	7,000	7,000
6790 Other Contractual Services	7,096	15,247	2,844	5,500	-	-
6797 REGIS Charges	-	-	-	-	4,000	4,000
Total Contractual Services	42,771	61,285	32,159	49,988	64,400	64,400
7010 Office Supplies	1,171	2,800	783	2,800	2,800	2,800
Total Supplies	1,171	2,800	783	2,800	2,800	2,800
8150 Office Furniture & Fixtures	1,953	5,750	1,593	2,500	2,500	2,500
8160 Radio/Communications Equipment	-	250	345	250	250	250
8171 Personal Computer/Accessories	-	-	-	3,074	3,074	3,074
Total Capital Outlay	1,953	6,000	1,938	5,824	5,824	5,824
Total General Fund	\$ 278,111	\$ 349,788	\$ 207,266	\$ 349,788	\$ 353,307	\$ 353,307
Total County Municipal Court	\$ 278,111	\$ 349,788	\$ 207,266	\$ 349,788	\$ 353,307	\$ 353,307

Facilities Management

- Facilities Management 14th Street Parking Garage
- Facilities Management 201 W Lexington
- Facilities Management Animal Shelter
- Facilities Management Detention Center
- Facilities Management Election Board Warehouse
- Facilities Management Examiner Building
- Facilities Management Independence
- Facilities Management Kansas City
- Facilities Management Medical Examiner Building
- Facilities Management Technology Center
- Facilities Management Truman Courthouse

**Facilities Management 14th St Parking Garage
1236**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
6310 Property Damage	-	-	-	-	\$ 3,793	\$ 3,793
6420 Electricity	14,385	27,797	9,996	27,797	27,797	27,797
6440 Water	1,592	2,500	1,268	2,500	2,500	2,500
6450 Sewer Service	385	300	148	300	300	300
6510 Maint & Repair - Buildings	8,082	32,000	179	32,000	27,974	27,974
6670 Rent - Miscellaneous	397	3,600	3,600	3,600	3,600	3,600
6730 Janitor & Exterminating Svcs	2,750	7,500	2,200	7,500	7,500	7,500
6790 Other Contractual Services	-	3,600	-	3,600	3,600	3,600
Total Contractual Services	27,591	77,297	17,391	77,297	77,064	77,064
7130 Building Cleaning Supplies	-	500	-	500	500	500
7371 HVAC Supplies	-	2,715	-	2,715	2,715	2,715
Total Supplies	-	3,215	-	3,215	3,215	3,215
Total General Fund	\$ 27,591	\$ 80,512	\$ 17,391	\$ 80,512	\$ 80,279	\$ 80,279
Total Facilities Management 14th St Parking Garage	\$ 27,591	\$ 80,512	\$ 17,391	\$ 80,512	\$ 80,279	\$ 80,279

**Facilities Management 201 W Lexington
1208**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
6510 Maint & Repair - Buildings	-	-	-	23,000	23,000	23,000
6620 Rent - Buildings	25,599	23,000	18,962	-	-	-
Total Contractual Services	25,599	23,000	18,962	23,000	23,000	23,000
Total General Fund	\$ 25,599	\$ 23,000	\$ 18,962	\$ 23,000	\$ 23,000	\$ 23,000
Total Facilities Management 201 W Lexington	\$ 25,599	\$ 23,000	\$ 18,962	\$ 23,000	\$ 23,000	\$ 23,000

**Facilities Management Animal Shelter
1232**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Health Fund						
6070 Intergovernmental Agreements	-	-	7,260	-	-	-
6310 Property Damage	-	-	-	-	6,472	6,472
6410 Gas	7,658	-	-	-	-	-
6420 Electricity	10,794	-	-	-	-	-
6440 Water	3,987	-	-	-	-	-
6450 Sewer Service	3,905	-	-	-	-	-
6510 Maint & Repair - Buildings	13,522	-	-	-	-	-
6662 Software Maintenance	9,000	-	-	-	-	-
6790 Other Contractual Services	5,395	-	-	6,000	6,000	6,000
6795 Alarm/Security Services	504	-	-	-	-	-
Total Contractual Services	54,764	-	7,260	6,000	12,472	12,472
7330 Plumbing Supplies	8,597	-	-	3,000	3,000	3,000
7360 Electrical Supplies	2,341	-	-	-	-	-
7370 Building Operating Supplies	1,601	-	-	3,000	3,000	3,000
7371 HVAC Supplies	15,921	-	-	-	-	-
Total Supplies	28,459	-	-	6,000	6,000	6,000
Total Health Fund	\$ 83,223	-	\$ 7,260	\$ 12,000	\$ 18,472	\$ 18,472
Total Facilities Management Animal Shelter	\$ 83,223	-	\$ 7,260	\$ 12,000	\$ 18,472	\$ 18,472

**Facilities Management Detention Center
1210**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 666,073	\$ 776,433	\$ 470,220	\$ 786,237	-	-
5030 Over Time Salaries	22,103	20,000	16,432	20,000	-	-
5040 FICA Taxes	54,178	60,928	36,661	61,677	-	-
5050 Pension Contributions	22,418	32,384	24,289	32,384	-	-
5055 Union Pension & Insurance	320,127	333,114	244,870	333,114	-	-
5060 Insurance Benefits	32,211	45,324	24,401	47,590	-	-
5061 Insurance Fixed Cost and Dental	-	224	251	224	-	-
5062 HSA Contribution	-	1,500	1,500	1,500	-	-
5063 Insurance Admin Fee	-	4,407	3,302	4,407	-	-
5070 Unemployment Insurance	-	3,782	2,206	3,782	-	-
5110 Workmen's Compensation	-	12,102	7,060	12,102	-	-
5150 Long Term Disability	-	3,782	2,206	3,783	-	-
Total Personnel Services	1,117,111	1,293,980	833,398	1,306,800	-	-
6080 Other Professional Services	-	1,030	-	1,030	1,030	1,030
6410 Gas	4,976	8,000	2,491	8,000	8,000	8,000
6420 Electricity	434,031	411,466	294,142	402,240	402,240	402,240
6435 Telephone Maintenance	-	-	1,591	-	-	-
6440 Water	329,600	260,000	238,495	280,000	280,000	280,000
6445 Chilled Water	523,493	560,000	426,219	510,000	510,000	510,000
6450 Sewer Service	673,294	492,844	423,260	520,000	391,268	391,268
6460 Refuse Collection	25,200	28,000	2,926	28,000	28,000	28,000
6470 Steam	410,102	402,900	261,736	402,900	402,900	402,900
6510 Maint & Repair - Buildings	231,142	300,000	178,885	300,000	300,000	300,000
6520 Maint & Repair - Heavy Equip	2,450	2,700	-	2,700	2,700	2,700
6662 Software Maintenance	-	15,000	-	15,000	15,000	15,000
6670 Rent - Miscellaneous	1,467	1,000	-	1,000	1,000	1,000
6795 Alarm/Security Services	719	750	539	750	750	750
Total Contractual Services	2,636,473	2,483,690	1,830,283	2,471,620	2,342,888	2,342,888
7110 Gasoline	-	3,000	-	3,000	3,000	3,000
7190 Wearing Apparel	1,350	1,500	-	1,500	1,500	1,500
7320 Machinery & Equipment Parts	1,510	4,000	2,288	4,000	4,000	4,000
7330 Plumbing Supplies	84,561	119,740	37,275	119,740	119,740	119,740
7340 Paint & Supplies	11,428	12,000	574	12,000	12,000	12,000
7350 Lumber Wood & Supplies	5,807	6,000	-	6,000	6,000	6,000
7360 Electrical Supplies	16,348	30,000	9,506	30,000	30,000	30,000
7370 Building Operating Supplies	60,622	90,000	22,510	90,000	90,000	90,000
7371 HVAC Supplies	63,931	70,000	24,012	70,000	70,000	70,000
7510 Small Tools/Minor Equipment	2,826	4,500	-	4,500	4,500	4,500
Total Supplies	248,384	340,740	96,165	340,740	340,740	340,740
8060 Other Improvements	1,900	-	-	192,408	192,408	192,408
Total Capital Outlay	1,900	-	-	192,408	192,408	192,408
Total General Fund	\$ 4,003,869	\$ 4,118,410	\$ 2,759,846	\$ 4,311,568	\$ 2,876,036	\$ 2,876,036
Total Facilities Management Detention Center	\$ 4,003,869	\$ 4,118,410	\$ 2,759,846	\$ 4,311,568	\$ 2,876,036	\$ 2,876,036

Facilities Management Election Board/Warehouse
1234

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
6410 Gas	-	\$ 7,000	-	\$ 7,000	\$ 7,000	\$ 7,000
6420 Electricity	-	33,663	-	33,663	30,774	30,774
6440 Water	-	600	-	600	600	600
6450 Sewer Service	-	800	-	800	800	800
6460 Refuse Collection	-	600	-	600	600	600
6510 Maint & Repair - Buildings	7,135	9,000	1,774	9,000	9,000	9,000
6670 Rent - Miscellaneous	1,580	-	-	-	-	-
6730 Janitor & Exterminating Svcs	-	3,800	-	3,800	3,800	3,800
Total Contractual Services	8,715	55,463	1,774	55,463	52,574	52,574
7130 Building Cleaning Supplies	492	1,966	180	1,966	1,966	1,966
7330 Plumbing Supplies	1,499	1,500	265	1,500	1,500	1,500
7360 Electrical Supplies	896	2,000	731	2,000	2,000	2,000
7370 Building Operating Supplies	186	1,500	-	1,500	1,500	1,500
7371 HVAC Supplies	344	3,000	-	3,000	3,000	3,000
Total Supplies	3,418	9,966	1,176	9,966	9,966	9,966
8020 Buildings & Improvements	-	-	-	80,000	80,000	80,000
Total Capital Outlay	-	-	-	80,000	80,000	80,000
Total General Fund	\$ 12,133	\$ 65,429	\$ 2,950	\$ 145,429	\$ 142,540	\$ 142,540
Total Facilities Management Election Board/V	\$ 12,133	\$ 65,429	\$ 2,950	\$ 145,429	\$ 142,540	\$ 142,540

**Facilities Management Examiner Building
1209**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
6310 Property Damage	-	-	-	-	\$ 2,378	\$ 2,378
6410 Gas	3,693	5,890	2,780	5,890	5,890	5,890
6420 Electricity	17,381	24,000	9,510	24,000	21,698	21,698
6440 Water	769	900	531	900	900	900
6450 Sewer Service	1,113	900	539	900	900	900
6510 Maint & Repair - Buildings	1,633	4,500	323	4,500	4,500	4,500
6730 Janitor & Exterminating Svcs	1,080	8,000	525	8,000	8,000	8,000
Total Contractual Services	25,668	44,190	14,208	44,190	44,266	44,266
7130 Building Cleaning Supplies	3,843	4,000	1,814	4,000	4,000	4,000
7330 Plumbing Supplies	1,094	1,051	44	1,051	1,051	1,051
7370 Building Operating Supplies	-	5,000	-	5,000	5,000	5,000
7371 HVAC Supplies	2,242	3,400	1,000	3,400	3,400	3,400
Total Supplies	7,179	13,451	2,858	13,451	13,451	13,451
8020 Buildings & Improvements	-	29,858	-	29,858	29,858	29,858
Total Capital Outlay	-	29,858	-	29,858	29,858	29,858
Total General Fund	\$ 32,847	\$ 87,499	\$ 17,065	\$ 87,499	\$ 87,575	\$ 87,575
Total Facilities Management Examiner Buildin	\$ 32,847	\$ 87,499	\$ 17,065	\$ 87,499	\$ 87,575	\$ 87,575

**Facilities Management Independence
1205**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 289,268	\$ 347,080	\$ 208,082	\$ 341,540	-	-
5030 Over Time Salaries	10,040	10,000	2,561	10,000	-	-
5040 FICA Taxes	23,983	27,317	15,650	26,893	-	-
5050 Pension Contributions	30,389	45,077	34,202	46,931	-	-
5055 Union Pension & Insurance	15,717	54,152	14,889	54,152	-	-
5060 Insurance Benefits	40,898	48,212	29,761	50,623	-	-
5061 Insurance Fixed Cost and Dental	-	263	221	263	-	-
5062 HSA Contribution	-	2,000	1,540	2,000	-	-
5063 Insurance Admin Fee	-	5,326	3,719	5,326	-	-
5070 Unemployment Insurance	-	1,638	956	1,638	-	-
5110 Workmen's Compensation	-	5,242	3,058	5,242	-	-
5150 Long Term Disability	-	1,638	956	1,638	-	-
Total Personnel Services	410,295	547,945	315,594	546,246	-	-
6120 Mileage Reimbursement	-	325	-	325	325	325
6310 Property Damage	-	-	-	-	15,390	15,390
6410 Gas	23,215	38,778	12,453	38,778	38,778	38,778
6420 Electricity	108,613	151,708	64,133	149,708	135,223	135,223
6440 Water	8,287	8,000	4,729	8,000	8,000	8,000
6450 Sewer Service	19,287	8,830	17,357	8,830	8,830	8,830
6460 Refuse Collection	3,878	4,100	3,173	6,100	6,100	6,100
6510 Maint & Repair - Buildings	35,522	42,643	46,647	55,772	55,772	55,772
6530 Maint & Repair - Auto Equip	1,643	3,100	3,650	3,100	3,100	3,100
6641 Copier Rental/Maintenance	830	800	737	800	800	800
6662 Software Maintenance	330	3,200	-	3,200	3,200	3,200
6670 Rent - Miscellaneous	-	-	480	-	-	-
6730 Janitor & Exterminating Svcs	1,620	3,000	1,714	3,000	3,000	3,000
6795 Alarm/Security Services	419	500	315	500	500	500
Total Contractual Services	203,644	264,984	155,387	278,113	279,018	279,018
7110 Gasoline	-	1,000	-	1,000	1,000	1,000
7130 Building Cleaning Supplies	27,151	35,000	11,002	25,000	25,000	25,000
7190 Wearing Apparel	1,596	1,800	-	1,800	1,800	1,800
7320 Machinery & Equipment Parts	881	-	970	-	-	-
7330 Plumbing Supplies	4,999	5,000	-	5,000	5,000	5,000
7340 Paint & Supplies	2,830	3,000	172	3,000	3,000	3,000
7350 Lumber Wood & Supplies	-	-	-	-	-	-
7360 Electrical Supplies	2,633	3,000	632	3,000	3,000	3,000
7370 Building Operating Supplies	13,678	14,000	1,654	14,000	14,000	14,000
7371 HVAC Supplies	3,848	9,000	798	9,000	9,000	9,000
Total Supplies	57,616	71,800	15,228	61,800	61,800	61,800
Total General Fund	\$ 671,555	\$ 884,729	\$ 486,208	\$ 886,159	\$ 340,818	\$ 340,818
Total Facilities Management Independence	\$ 671,555	\$ 884,729	\$ 486,208	\$ 886,159	\$ 340,818	\$ 340,818

Facilities Management Kansas City
1204

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 668,002	\$ 760,760	\$ 482,889	\$ 812,034	\$ 2,087,185	\$ 2,087,185
5030 Over Time Salaries	16,848	25,000	8,774	25,000	58,000	58,000
5040 FICA Taxes	53,347	60,111	37,495	64,033	164,107	164,107
5050 Pension Contributions	42,924	78,203	60,364	78,203	176,739	176,739
5055 Union Pension & Insurance	201,843	249,435	149,698	249,435	636,701	636,701
5060 Insurance Benefits	36,772	62,455	21,858	65,578	183,996	183,996
5061 Insurance Fixed Cost and Dental	-	244	159	244	784	784
5062 HSA Contribution	-	2,000	2,000	2,000	6,500	6,500
5063 Insurance Admin Fee	-	4,774	2,564	4,774	15,110	15,110
5066 Life Insurance Benefit	-	-	-	-	530	530
5070 Unemployment Insurance	-	3,747	2,186	3,747	-	-
5090 Salary Adjustments	-	72,580	-	-	-	-
5094 Salary Savings	-	-	-	-	(210,147)	(210,147)
5110 Workmen's Compensation	-	11,989	6,994	11,989	33,749	33,749
5150 Long Term Disability	-	3,747	2,186	3,747	10,546	10,546
Total Personnel Services	1,019,735	1,335,045	777,166	1,320,784	3,163,800	3,163,800
6110 Postage	63	50	-	50	50	50
6120 Mileage Reimbursement	-	2,640	-	2,640	2,640	2,640
6230 Printing	98	100	59	100	100	100
6310 Property Damage	-	-	-	-	115,346	115,346
6410 Gas	-	5,669	-	5,669	5,669	5,669
6420 Electricity	208,609	220,290	123,325	220,290	220,290	220,290
6435 Telephone Maintenance	-	-	500	-	-	-
6440 Water	155,100	110,000	88,250	125,000	125,000	125,000
6445 Chilled Water	339,833	365,000	181,071	320,000	320,000	320,000
6450 Sewer Service	256,866	215,000	158,178	260,000	260,000	260,000
6460 Refuse Collection	6,826	10,000	4,244	10,000	10,000	10,000
6470 Steam	343,588	397,000	214,728	382,000	303,121	303,121
6510 Maint & Repair - Buildings	135,229	121,367	97,129	145,550	100,550	100,550
6511 Maint & Repair - Elevators	-	-	-	-	45,000	45,000
6530 Maint & Repair - Auto Equip	2,681	3,000	1,436	3,000	3,000	3,000
6662 Software Maintenance	5,000	5,000	-	5,000	5,000	5,000
6730 Janitor & Exterminating Svcs	8,747	13,732	1,430	7,732	7,732	7,732
6790 Other Contractual Services	43,227	7,000	35,527	7,000	27,000	27,000
6795 Alarm/Security Services	419	420	315	420	420	420
Total Contractual Services	1,506,288	1,476,268	906,190	1,494,451	1,550,918	1,550,918
7010 Office Supplies	4,448	2,000	2,493	2,000	2,000	2,000
7041 Paper Supplies - Copier Paper	-	400	-	400	400	400
7110 Gasoline	8,341	12,000	3,058	12,000	12,000	12,000
7130 Building Cleaning Supplies	37,253	48,000	23,953	48,000	48,000	48,000
7190 Wearing Apparel	2,012	3,500	-	3,500	3,500	3,500
7230 Other Operating Supplies	-	300	-	300	300	300
7330 Plumbing Supplies	8,065	10,100	3,002	10,100	10,100	10,100
7340 Paint & Supplies	4,577	4,900	1,955	4,900	4,900	4,900
7360 Electrical Supplies	8,347	9,300	4,820	9,300	9,300	9,300
7370 Building Operating Supplies	25,028	30,424	12,515	30,424	30,424	30,424
7371 HVAC Supplies	37,686	39,554	34,076	39,554	39,554	39,554
7510 Small Tools/Minor Equipment	400	400	-	400	400	400
Total Supplies	136,156	160,878	85,873	160,878	160,878	160,878
8060 Other Improvements	10,187	-	-	-	-	-
8171 Personal Computer/Accessories	1,746	-	-	-	-	-
Total Capital Outlay	11,933	-	-	-	-	-

Facilities Management Kansas City
1204

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Total General Fund	\$ 2,674,112	\$ 2,972,191	\$ 1,769,229	\$ 2,976,113	\$ 4,875,596	\$ 4,875,596
Total Facilities Management Kansas City	\$ 2,674,112	\$ 2,972,191	\$ 1,769,229	\$ 2,976,113	\$ 4,875,596	\$ 4,875,596

Facilities Management Medical Examiner Bldg
1233

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
Health Fund						
6420 Electricity	-	\$ 118,317	-	\$ 118,317	\$ 118,317	\$ 118,317
6440 Water	-	4,000	-	4,000	4,000	4,000
6450 Sewer Service	-	4,500	-	4,500	4,500	4,500
6460 Refuse Collection	916	38,000	570	38,000	38,000	38,000
6510 Maint & Repair - Buildings	-	20,000	-	20,000	20,000	20,000
6730 Janitor & Exterminating Svcs	-	5,000	-	5,000	5,000	5,000
6790 Other Contractual Services	22,356	33,185	15,504	33,185	33,185	33,185
Total Contractual Services	23,272	223,002	16,074	223,002	223,002	223,002
7110 Gasoline	-	1,500	-	1,500	1,500	1,500
7330 Plumbing Supplies	-	2,000	-	2,000	2,000	2,000
7340 Paint & Supplies	-	700	-	700	700	700
7350 Lumber Wood & Supplies	-	500	-	500	500	500
7360 Electrical Supplies	-	1,000	-	1,000	1,000	1,000
7370 Building Operating Supplies	-	2,000	-	2,000	2,000	2,000
7371 HVAC Supplies	-	9,000	-	9,000	9,000	9,000
Total Supplies	-	16,700	-	16,700	16,700	16,700
Total Health Fund	\$ 23,272	\$ 239,702	\$ 16,074	\$ 239,702	\$ 239,702	\$ 239,702
Total Facilities Management Medical Examine	\$ 23,272	\$ 239,702	\$ 16,074	\$ 239,702	\$ 239,702	\$ 239,702

**Facilities Management Tech Center
1231**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 32,414	\$ 73,879	\$ 28,746	\$ 84,082	-	-
5020 Seasonal Salaries	199	-	-	-	-	-
5030 Over Time Salaries	2,250	-	370	1,000	-	-
5040 FICA Taxes	2,566	5,652	2,008	6,509	-	-
5050 Pension Contributions	6,649	9,863	7,738	11,358	-	-
5060 Insurance Benefits	5,029	11,662	7,100	12,245	-	-
5061 Insurance Fixed Cost and Dental	-	53	52	53	-	-
5062 HSA Contribution	-	1,000	460	1,000	-	-
5063 Insurance Admin Fee	-	1,228	990	1,228	-	-
5070 Unemployment Insurance	-	369	215	369	-	-
5110 Workmen's Compensation	-	1,182	690	1,182	-	-
5150 Long Term Disability	-	369	215	396	-	-
Total Personnel Services	49,106	105,257	48,585	119,422	-	-
6310 Property Damage	-	-	-	-	1,819	1,819
6410 Gas	1,880	2,000	838	2,000	2,000	2,000
6420 Electricity	19,309	22,703	12,438	20,590	18,788	18,788
6440 Water	623	1,200	207	1,200	1,200	1,200
6450 Sewer Service	1,076	1,200	317	1,000	1,000	1,000
6460 Refuse Collection	800	1,300	1,211	2,000	2,000	2,000
6510 Maint & Repair - Buildings	6,091	3,000	2,701	3,000	3,000	3,000
6730 Janitor & Exterminating Svcs	1,060	4,000	799	4,000	4,000	4,000
6795 Alarm/Security Services	-	1,000	-	800	800	800
Total Contractual Services	30,839	36,403	18,510	34,590	34,607	34,607
7130 Building Cleaning Supplies	3,375	3,500	1,979	3,500	3,500	3,500
7190 Wearing Apparel	35	-	-	-	-	-
7330 Plumbing Supplies	1,494	2,000	-	2,000	2,000	2,000
7360 Electrical Supplies	1,760	2,500	-	2,500	2,500	2,500
7370 Building Operating Supplies	92	1,600	240	1,600	1,600	1,600
7371 HVAC Supplies	393	3,900	1,000	3,900	3,900	3,900
Total Supplies	7,149	13,500	3,219	13,500	13,500	13,500
8150 Office Furniture & Fixtures	438	-	-	-	-	-
8171 Personal Computer/Accessories	787	-	-	-	-	-
Total Capital Outlay	1,225	-	-	-	-	-
Total General Fund	\$ 88,320	\$ 155,160	\$ 70,314	\$ 167,512	\$ 48,107	\$ 48,107
Total Facilities Management Tech Center	\$ 88,320	\$ 155,160	\$ 70,314	\$ 167,512	\$ 48,107	\$ 48,107

**Facilities Management Truman Courthouse
1206**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 533	\$ 24,237	-	\$ 27,310	-	-
5030 Over Time Salaries	-	2,000	-	2,000	-	-
5040 FICA Taxes	21	2,007	-	2,242	-	-
5050 Pension Contributions	2,361	3,503	2,335	3,913	-	-
5060 Insurance Benefits	-	7,581	-	7,960	-	-
5070 Unemployment Insurance	-	121	71	121	-	-
5090 Salary Adjustments	-	1,198	-	-	-	-
5110 Workmen's Compensation	-	388	226	388	-	-
5150 Long Term Disability	-	121	71	121	-	-
Total Personnel Services	2,915	41,156	2,703	44,055	-	-
6310 Property Damage	-	-	-	-	7,886	7,886
6410 Gas	12,728	19,500	6,979	19,500	19,500	19,500
6420 Electricity	55,835	62,401	37,036	62,401	56,256	56,256
6440 Water	1,098	1,600	706	1,600	1,600	1,600
6450 Sewer Service	1,645	1,800	1,168	1,800	1,800	1,800
6460 Refuse Collection	218	1,200	163	1,200	1,200	1,200
6510 Maint & Repair - Buildings	21,882	13,256	9,800	15,926	15,926	15,926
6730 Janitor & Exterminating Svcs	1,598	2,550	90	2,550	2,550	2,550
6790 Other Contractual Services	13,000	13,000	-	13,000	13,000	13,000
Total Contractual Services	108,004	115,307	55,942	117,977	119,718	119,718
7110 Gasoline	-	1,000	-	1,000	1,000	1,000
7130 Building Cleaning Supplies	9,758	10,122	4,843	7,000	7,000	7,000
7330 Plumbing Supplies	1,494	2,000	48	2,000	2,000	2,000
7340 Paint & Supplies	-	500	-	500	500	500
7360 Electrical Supplies	499	2,000	-	2,000	2,000	2,000
7370 Building Operating Supplies	2,549	5,000	435	2,000	2,000	2,000
7371 HVAC Supplies	2,254	3,500	86	3,500	3,500	3,500
Total Supplies	16,554	24,122	5,411	18,000	18,000	18,000
Total General Fund	\$ 127,473	\$ 180,585	\$ 64,056	\$ 180,032	\$ 137,718	\$ 137,718
Total Facilities Management Truman Courthouse	\$ 127,473	\$ 180,585	\$ 64,056	\$ 180,032	\$ 137,718	\$ 137,718

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FINANCE & PURCHASING

Mission Statement

Finance will provide entity-wide financial reporting and financial information services, collaborate with other departments to develop and administer the annual budget, maintain an open and competitive procurement process, administer risk management and insurance programs, enforce travel and documentation policies, monitor compliance with grant and contract requirements, pay County obligations, distribute property taxes to all taxing jurisdictions, direct the centralized accounting and payroll processes, perform daily cash management and investment services, monitor compliance with outside agency and Housing Resource Commission contracts and provide internal courier services and bulk printing services.

Goals

1. Maintain proper segregation of duties and internal controls to prevent or detect and correct errors on a timely basis.
2. Look for opportunities to better utilize technology to improve the accuracy and efficiency of all finance functions.
3. Investigate budget variances on a bi-weekly basis to help departments better manage their resources.
4. Provide accurate and timely responses to all internal and external customers.
5. Ensure active term and supply contracts are available as needed and purchases are competitively bid whenever practicable.
6. Record all transactions accurately and on a timely basis.
7. Improve accountability for all County-owned capital assets.

Objectives

1. Safeguard all financial and capital assets of the County.
2. Maintain accurate, complete, up-to-date financial records for all County funds.
3. Ensure the County receives the best possible price for all purchases.
4. Maximize County revenue with minimal risk exposure.
5. Pay employees and vendors on a timely basis with a minimal number of errors.
6. Collaborate with departments to develop and administer budgets to meet County needs.
7. Comply with all grant, financial reporting, Federal, State, County and other local requirements.
8. Perform all contract administration functions on existing term and supply contracts.
9. Coordinate with internal customers on the development of specifications/scope of services for competitive bids/proposals.

Performance Measures

1. Maintain state-mandated levels of collateralization on all deposits.
2. Record all capital assets within 30 days after purchase.
3. Process third party payroll checks (garnishments, deferred compensation, etc.) one day prior to the payroll disbursement date.
4. Process all Accounts Payable vendor payments from entry to check creation within two weeks.
5. Reconcile the operating bank account within 45 days after month end.
6. Maintain active term and supply contracts for all applicable recurring purchases.
7. Initialize the process on all travel advances and budget transfer requests within two days of receipt and forward to appropriate departments for processing.
8. Process contract payments and direct payments weekly.
9. No significant deficiencies or material weaknesses in the annual County and Pension Plan audits.

10. Issue purchase orders on a daily basis.

Achievements

1. Awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association (GFOA) for 31 consecutive years.
2. No significant deficiencies or material weaknesses reported for the last two annual audits.

Finance
1404

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 1,097,125	\$ 1,259,782	\$ 738,246	\$ 1,270,171	\$ 813,423	\$ 813,423
5037 Mobile Phone Allowance	-	-	-	-	660	660
5040 FICA Taxes	89,663	96,374	55,687	97,169	62,277	62,277
5050 Pension Contributions	101,915	168,181	126,393	169,568	107,209	107,209
5060 Insurance Benefits	168,878	247,396	126,822	259,766	130,000	130,000
5061 Insurance Fixed Cost and Dental	-	1,464	1,179	1,476	811	811
5062 HSA Contribution	-	12,500	12,000	12,500	9,000	9,000
5063 Insurance Admin Fee	-	23,575	17,035	24,754	17,670	17,670
5066 Life Insurance Benefit	-	-	-	-	164	164
5070 Unemployment Insurance	-	5,797	3,382	6,351	-	-
5090 Salary Adjustments	-	22,659	-	-	37,529	37,529
5094 Salary Savings	-	-	-	-	(75,449)	(75,449)
5110 Workmen's Compensation	-	18,551	10,821	20,323	13,015	13,015
5150 Long Term Disability	-	5,797	3,382	6,351	4,067	4,067
Total Personnel Services	1,457,580	1,862,076	1,094,947	1,868,429	1,120,376	1,120,376
6010 Auditing & Accounting Services	165,168	221,480	130,400	225,000	192,801	192,801
6011 HR/Payroll Services	-	-	-	-	196,498	196,498
6012 Financial Advisory Services	-	-	-	-	62,750	62,750
6080 Other Professional Services	1,201	32,750	25,910	62,750	-	-
6085 Temp Agency Services	-	-	-	-	15,000	15,000
6110 Postage	8,810	10,000	7,769	12,000	9,250	9,250
6120 Mileage Reimbursement	15,207	17,938	6,891	500	500	500
6140 Travel Expense	921	5,000	-	5,000	3,000	3,000
6160 Meeting Expense	48	-	-	-	-	-
6165 Coffee & Water Service	1,022	750	287	800	512	512
6210 Advertising	3,018	3,000	1,776	3,500	500	500
6230 Printing	5,498	10,829	2,108	12,000	6,500	6,500
6240 Office Services Charges	-	20,279	506	21,000	-	-
6540 Maint & Repair - Office Equip	411	1,500	850	1,500	1,000	1,000
6641 Copier Rental/Maintenance	3,339	5,799	1,411	6,000	2,400	2,400
6643 Mobile Phone/Pager Rental	660	660	440	660	660	660
6661 Software Purchases	1,170	-	7,719	-	-	-
6662 Software Maintenance	9,123	10,000	15,393	10,000	85,150	85,150
6710 Dues & Memberships	4,411	4,614	3,420	5,000	4,000	4,000
6750 Education Benefits	3,706	8,500	3,501	8,500	2,000	2,000
6756 Training Expense	-	-	-	-	3,500	3,500
6790 Other Contractual Services	148,783	230,000	140,379	200,000	-	-
6791 Microfilm/Microfiche Services	-	-	-	-	-	-
Total Contractual Services	372,496	583,099	348,760	574,210	586,021	586,021
7010 Office Supplies	3,891	5,000	2,038	5,000	3,200	3,200
7020 Reference Books/Publications	50	850	50	1,000	640	640
7230 Other Operating Supplies	-	-	-	1,200	768	768
Total Supplies	3,941	5,850	2,088	7,200	4,608	4,608
8150 Office Furniture & Fixtures	-	1,175	-	2,500	1,600	1,600
8170 Other Equipment	185	-	-	-	-	-
8171 Personal Computer/Accessories	6,282	-	-	-	-	-
Total Capital Outlay	6,467	1,175	-	2,500	1,600	1,600
Total General Fund	\$ 1,840,484	\$ 2,452,200	\$ 1,445,795	\$ 2,452,339	\$ 1,712,605	\$ 1,712,605
Total Finance	\$ 1,840,484	\$ 2,452,200	\$ 1,445,795	\$ 2,452,339	\$ 1,712,605	\$ 1,712,605

Budget Office
1401

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	-	-	-	-	\$ 180,794	\$ 180,794
5040 FICA Taxes	-	-	-	-	13,831	13,831
5050 Pension Contributions	-	-	-	-	23,829	23,829
5060 Insurance Benefits	-	-	-	-	30,000	30,000
5061 Insurance Fixed Cost and Dental	-	-	-	-	222	222
5062 HSA Contribution	-	-	-	-	3,000	3,000
5063 Insurance Admin Fee	-	-	-	-	3,727	3,727
5066 Life Insurance Benefit	-	-	-	-	38	38
5094 Salary Savings	-	-	-	-	(16,356)	(16,356)
5110 Workmen's Compensation	-	-	-	-	2,893	2,893
5150 Long Term Disability	-	-	-	-	904	904
Total Personnel Services	-	-	-	-	242,882	242,882
6110 Postage	-	-	-	-	250	250
6165 Coffee & Water Service	-	-	-	-	112	112
6230 Printing	-	-	-	-	4,500	4,500
6540 Maint & Repair - Office Equip	-	-	-	-	250	250
6641 Copier Rental/Maintenance	-	-	-	-	1,200	1,200
6661 Software Purchases	-	-	-	-	36,994	36,994
6662 Software Maintenance	-	-	-	-	10,000	10,000
6710 Dues & Memberships	-	-	-	-	600	600
6756 Training Expense	-	-	-	-	1,000	1,000
Total Contractual Services	-	-	-	-	54,906	54,906
7010 Office Supplies	-	-	-	-	700	700
7020 Reference Books/Publications	-	-	-	-	140	140
7230 Other Operating Supplies	-	-	-	-	168	168
Total Supplies	-	-	-	-	1,008	1,008
8150 Office Furniture & Fixtures	-	-	-	-	350	350
Total Capital Outlay	-	-	-	-	350	350
Total General Fund	-	-	-	-	\$ 299,146	\$ 299,146
Total Budget Office	-	-	-	-	\$ 299,146	\$ 299,146

Purchasing Office
1402

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	-	-	-	-	\$ 275,954	\$ 275,954
5040 FICA Taxes	-	-	-	-	21,110	21,110
5050 Pension Contributions	-	-	-	-	36,371	36,371
5060 Insurance Benefits	-	-	-	-	68,000	68,000
5061 Insurance Fixed Cost and Dental	-	-	-	-	443	443
5062 HSA Contribution	-	-	-	-	1,000	1,000
5063 Insurance Admin Fee	-	-	-	-	7,133	7,133
5066 Life Insurance Benefit	-	-	-	-	76	76
5094 Salary Savings	-	-	-	-	(26,238)	(26,238)
5110 Workmen's Compensation	-	-	-	-	4,415	4,415
5150 Long Term Disability	-	-	-	-	1,380	1,380
Total Personnel Services	-	-	-	-	389,644	389,644
6110 Postage	-	-	-	-	2,500	2,500
6140 Travel Expense	-	-	-	-	3,000	3,000
6165 Coffee & Water Service	-	-	-	-	176	176
6210 Advertising	-	-	-	-	3,500	3,500
6230 Printing	-	-	-	-	1,000	1,000
6240 Office Services Charges	-	-	-	-	21,000	21,000
6540 Maint & Repair - Office Equip	-	-	-	-	250	250
6641 Copier Rental/Maintenance	-	-	-	-	2,400	2,400
6710 Dues & Memberships	-	-	-	-	650	650
6756 Training Expense	-	-	-	-	1,053	1,053
Total Contractual Services	-	-	-	-	35,529	35,529
7010 Office Supplies	-	-	-	-	1,100	1,100
7020 Reference Books/Publications	-	-	-	-	220	220
7230 Other Operating Supplies	-	-	-	-	264	264
Total Supplies	-	-	-	-	1,584	1,584
8150 Office Furniture & Fixtures	-	-	-	-	550	550
Total Capital Outlay	-	-	-	-	550	550
Total General Fund	-	-	-	-	\$ 427,307	\$ 427,307
Total Purchasing Office	-	-	-	-	\$ 427,307	\$ 427,307

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HUMAN RESOURCES

Mission Statement

To provide accurate and timely Human Resources related guidance to associates, departments and the public. Provide leading edge solutions to recruit and retain the best associates. Protect the county by mitigating liabilities in the areas of healthcare, workers compensation, employee/labor relations and recruiting/employment.

Goals

1. Update Jackson County Personnel Rules in conjunction with the County Counselors Office.
2. Implement new technology to be used in at least one of these functions: Recruiting, Requisitioning Associates or Onboarding.
3. Conduct county-wide training in at least two of these areas: Harassment, Safety/Workers Compensation and Performance Management.

Objectives

1. Establish regular meetings with HR and County Counselor's Office to review and update the Personnel Rules by 6/30/2021.
2. To select and successfully implement new technology in one of these four key functions: Recruiting, Requisitioning Associates or Onboarding.
3. To develop and conduct county-wide training in at least two of these areas: Harassment, Safety/Workers Compensation and Performance Management.

Performance Measures

1. Monitor progress of revision through regular check-ups.
Exceeds = Revisions made and approved by legislature by 6/1/2021
Meets = Revisions made and approved by legislature by 6/30/2021
Needs Imp = Revisions made but not approved by legislature by 6/30/2021
Unsuccessful = Revisions never accomplished
2. Monitor success by the implementation of technology/automation in these areas: Open Enrollment, Recruiting, Requisitioning Associates or Onboarding.
Exceeds = Automate in two areas in 2021
Meets = Automate in one area in 2021
Needs Imp = Partially automate one area
Unsuccessful = Nothing new automated
3. To develop and conduct county-wide training in at least two of these areas: Harassment, Safety/Workers Compensation and Performance Management.
Exceeds = Develop and train in three areas in 2021
Meets = Develop and train in two areas in 2021
Needs Imp = Develop and train in one area in 2021
Unsuccessful = No new training developed

Human Resources
1202

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 488,514	\$ 584,650	\$ 286,845	\$ 606,084	\$ 606,084	\$ 606,084
5025 Part Time Salaries	23,054	-	16,059	-	-	-
5027 Board/Commission Salaries	-	42,000	6,300	42,000	-	-
5030 Over Time Salaries	83	-	-	-	-	-
5037 Mobile Phone Allowance	-	-	-	-	660	660
5040 FICA Taxes	39,002	47,939	22,655	49,578	46,416	46,416
5050 Pension Contributions	49,434	78,051	59,254	80,912	79,882	79,882
5060 Insurance Benefits	81,940	110,042	55,460	115,544	115,544	115,544
5061 Insurance Fixed Cost and Dental	0	692	515	692	692	692
5062 HSA Contribution	-	7,000	8,000	7,000	7,000	7,000
5063 Insurance Admin Fee	-	13,054	7,544	13,054	13,054	13,054
5066 Life Insurance Benefit	-	-	-	-	139	139
5070 Unemployment Insurance	-	2,923	1,705	3,030	-	-
5090 Salary Adjustments	-	25,115	-	-	26,467	26,467
5094 Salary Savings	-	-	-	-	(57,330)	(57,330)
5110 Workmen's Compensation	-	9,354	5,457	9,697	9,697	9,697
5150 Long Term Disability	-	2,923	1,705	3,030	3,030	3,030
Total Personnel Services	682,027	923,743	471,497	930,621	851,335	851,335
6110 Postage	2,871	2,000	2,272	2,000	2,000	2,000
6120 Mileage Reimbursement	8,795	10,000	10	6,000	6,000	6,000
6122 Bus Passes	-	-	-	-	25,200	25,200
6140 Travel Expense	1,476	3,000	-	3,000	3,000	3,000
6160 Meeting Expense	161	150	187	150	150	150
6165 Coffee & Water Service	526	1,216	691	1,216	1,216	1,216
6210 Advertising	3,756	5,000	125	5,000	5,000	5,000
6230 Printing	283	500	711	500	500	500
6381 Unemployment Claims	-	-	-	-	63,000	63,000
6641 Copier Rental/Maintenance	1,359	2,000	864	2,000	2,000	2,000
6643 Mobile Phone/Pager Rental	440	660	-	660	660	660
6661 Software Purchases	1,774	-	-	16,498	-	-
6662 Software Maintenance	-	1,800	500	1,800	1,800	1,800
6710 Dues & Memberships	1,595	1,400	786	1,400	1,400	1,400
6711 Wellness Incentive	16,777	75,000	4,731	75,000	75,000	75,000
6712 Pre-Employment Services	-	-	-	-	13,000	13,000
6713 Drug Screening Services	-	-	-	-	6,200	6,200
6750 Education Benefits	1,952	4,250	257	4,250	4,250	4,250
6770 Administration Service Fees	6,932	6,000	6,474	6,000	13,000	13,000
6790 Other Contractual Services	38,820	75,222	15,031	97,722	15,000	15,000
6793 Catering Services	5,907	-	-	-	-	-
Total Contractual Services	93,425	188,198	32,639	223,196	238,376	238,376
7010 Office Supplies	3,915	3,650	2,866	3,650	3,650	3,650
7020 Reference Books/Publications	650	900	650	900	900	900
7021 Newspaper/Mag Subscriptions	-	200	-	200	200	200
7190 Wearing Apparel	-	350	-	350	350	350
7230 Other Operating Supplies	4,237	26,000	3,399	26,000	6,000	6,000
Total Supplies	8,802	31,100	6,915	31,100	11,100	11,100
8171 Personal Computer/Accessories	3,809	-	994	-	-	-
Total Capital Outlay	3,809	-	994	-	-	-
Total General Fund	\$ 788,063	\$ 1,143,041	\$ 512,045	\$ 1,184,917	\$ 1,100,811	\$ 1,100,811
Total Human Resources	\$ 788,063	\$ 1,143,041	\$ 512,045	\$ 1,184,917	\$ 1,100,811	\$ 1,100,811

INFORMATION TECHNOLOGY/GEOGRAPHIC INFORMATION SYSTEMS DEPARTMENT

Mission Statement

Information Technology (IT): To be the County's innovators, leading the strategic use of technology through delivery of scalable, sustainable solutions critical to effective public service.

Geographic Information Systems (GIS): To deliver enterprise technology solutions that enable service to the public, enhance associate productivity and promote digital equity.

Goals

1. Effectively manage the delivery of county-wide technology services.
2. Guide technology decision-making to ensure consistency with the county-wide business direction.
3. Ensure a skilled, responsive and innovative workforce that keeps current with evolving business critical technologies.
4. Provide high quality customer service.

Performance Measures

1. Centralize county-wide IT functions to deliver core infrastructure services.
2. Deploy and ensure support of a common infrastructure that meets the county's business needs.
3. Forecast and budget to deliver appropriate services.
4. Implementation and maintenance of effective IT governance.
5. Ensuring IT investments are aligned with the County's Strategic Plan, identified business priorities and IT standards.
6. Promote training and development of associates.
7. Hire and retain highly qualified, responsive and innovative associates.
8. Establish and meet customer expectations in delivering core county-wide technology services and assist them in identifying opportunities to productively introduce new technology.
9. Ensure that all customers have easy access to accurate and timely county information and services via the Internet and Intranet.

Performance Measure	Baseline FY2019	Target FY2020
Average percent of support tickets resolved	99.60%	99.80%
Percent uptime of messaging environment	99.90%	99.90%
Percent uptime of County Website	99.90%	99.90%
Percent uptime of Avaya phone system	99.90%	99.99%

Achievements

- Endpoint Lease Program – implemented a PC leasing program through Dell Financial Services for a 4-year lease of 600 endpoint devices.
- Microsoft Office 365 – upgraded licensing to M365, introducing enhanced security tools and improved application/PC deployment.
- County Website – in process of migrating the County’s website to a new platform offering the use of digital services for improved customer service.
- Digital Transformation – created a Digital Transformation team focused on migrating paper driven process to digital services.
- Data Backup and Disaster Recovery – implemented a Dell EMC Integrated Data Protection Appliance resulting in overall improvement of the County’s backup and disaster recovery through automation and orchestration.
- Cybervault – to further protect sensitive and critical data, IT has implemented a tool to enhance protection from cyber-attacks and ransomware.
- GIS:
 - Migrated to ArcGIS Pro – Jackson County was one of the first counties in the United States
 - Upgraded Parcel Viewer
 - Implemented Nearmap ortho, oblique and 3-D imagery
 - Developed data-driven dashboards for COMBAT, COVID Survey

Information Technology
1305

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 1,650,447	\$ 1,767,314	\$ 1,189,819	\$ 1,856,911	\$ 1,856,911	\$ 1,856,911
5020 Seasonal Salaries	-	1,000	-	1,000	1,000	1,000
5025 Part Time Salaries	-	29,910	-	29,910	29,910	29,910
5030 Over Time Salaries	8,713	15,323	1,887	15,323	15,323	15,323
5037 Mobile Phone Allowance	-	-	-	-	1,320	1,320
5040 FICA Taxes	123,099	138,737	87,770	145,591	145,691	145,691
5050 Pension Contributions	162,639	237,982	181,056	249,943	246,760	246,760
5060 Insurance Benefits	229,597	293,788	206,831	308,477	308,477	308,477
5061 Insurance Fixed Cost and Dental	-	1,772	1,801	1,772	1,772	1,772
5062 HSA Contribution	-	2,000	8,000	2,000	2,000	2,000
5063 Insurance Admin Fee	-	30,882	26,930	30,882	30,882	30,882
5066 Life Insurance Benefit	-	-	-	-	454	454
5070 Unemployment Insurance	-	8,837	5,155	9,516	-	-
5090 Salary Adjustments	-	80,977	-	-	97,130	97,130
5094 Salary Savings	-	-	-	-	(175,244)	(175,244)
5110 Workmen's Compensation	-	28,277	16,495	30,450	30,450	30,450
5150 Long Term Disability	-	8,837	5,155	9,516	9,516	9,516
Total Personnel Services	2,174,495	2,645,636	1,730,899	2,691,291	2,602,352	2,602,352
6080 Other Professional Services	75,615	71,023	57,707	71,023	71,023	71,023
6110 Postage	85	490	40	490	490	490
6120 Mileage Reimbursement	15,307	13,500	9,285	5,000	5,000	5,000
6140 Travel Expense	6,041	5,520	6,686	5,520	5,520	5,520
6160 Meeting Expense	378	415	56	415	415	415
6165 Coffee & Water Service	2,221	690	728	690	690	690
6230 Printing	118	300	118	300	300	300
6430 Telephone Utility	823,764	690,078	533,036	690,078	-	-
6431 Internet Services	-	-	-	-	727,859	727,859
6435 Telephone Maintenance	36,700	37,781	32,002	37,781	-	-
6521 Maint & Repair - IT Equipment	-	-	-	-	78,125	78,125
6540 Maint & Repair - Office Equip	114,626	23,942	21,689	23,942	23,942	23,942
6580 Maint & Repair - Data Pro	40,625	8,125	2,681	78,125	-	-
6641 Copier Rental/Maintenance	3,200	7,400	1,392	3,400	3,400	3,400
6643 Mobile Phone/Pager Rental	78,555	94,181	88,396	94,181	94,181	94,181
6661 Software Purchases	338,559	554,145	426,388	484,145	484,145	484,145
6662 Software Maintenance	795,597	879,465	653,046	656,288	656,288	656,288
6710 Dues & Memberships	-	5,110	-	5,110	5,110	5,110
6750 Education Benefits	12,750	35,800	42,178	35,800	35,800	35,800
6790 Other Contractual Services	453,236	467,632	423,374	467,632	329,093	329,093
Total Contractual Services	2,797,377	2,895,597	2,298,803	2,659,920	2,521,381	2,521,381
7010 Office Supplies	10,806	11,400	11,183	11,400	11,400	11,400
7041 Paper Supplies - Copier Paper	-	750	-	750	750	750
7230 Other Operating Supplies	353	850	-	850	850	850
Total Supplies	11,159	13,000	11,183	13,000	13,000	13,000
8150 Office Furniture & Fixtures	3,999	-	-	-	-	-
8170 Other Equipment	39,885	40,000	39,642	40,000	40,000	40,000
8171 Personal Computer/Accessories	298,120	405,983	91,411	405,983	582,179	582,179
8173 Computer Equipment/Terminals	131,070	122,493	118,728	122,493	122,493	122,493
Total Capital Outlay	473,075	568,476	249,780	568,476	744,672	744,672
6930 Bond Payments	105,011	-	-	-	-	-
Total Debt Service	105,011	-	-	-	-	-

Information Technology
1305

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Total General Fund	\$ 5,561,117	\$ 6,122,709	\$ 4,290,665	\$ 5,932,687	\$ 5,881,405	\$ 5,881,405
Total Information Technology	\$ 5,561,117	\$ 6,122,709	\$ 4,290,665	\$ 5,932,687	\$ 5,881,405	\$ 5,881,405

Jackson County Sports Authority

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Jackson County Sports Authority
5010

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Convention/Sports Complex Fund						
6790 Other Contractual Services	\$ 3,292,926	\$ 5,244,658	\$ 1,500,000	-	\$ 6,514,771	\$ 6,514,771
Total Contractual Services	3,292,926	5,244,658	1,500,000	-	6,514,771	6,514,771
Total Convention/Sports Complex Fund	\$ 3,292,926	\$ 5,244,658	\$ 1,500,000	-	\$ 6,514,771	\$ 6,514,771
Total Jackson County Sports Authority	\$ 3,292,926	\$ 5,244,658	\$ 1,500,000	-	\$ 6,514,771	\$ 6,514,771

**Jackson County Sports Authority Payroll
5020**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	-	-	-	-	\$ 260,000	\$ 260,000
5020 Seasonal Salaries	-	-	-	-	38,000	38,000
5025 Part Time Salaries	-	-	-	-	27,563	27,563
5040 FICA Taxes	-	-	-	-	24,906	24,906
5050 Pension Contributions	-	-	-	-	34,268	34,268
5060 Insurance Benefits	-	-	-	-	36,381	36,381
5061 Insurance Fixed Cost and Dental	-	-	-	-	185	185
5062 HSA Contribution	-	-	-	-	3,000	3,000
5063 Insurance Admin Fee	-	-	-	-	2,882	2,882
Total Personnel Services	-	-	-	-	427,185	427,185
6310 Property Damage	-	-	-	-	952,527	952,527
Total Contractual Services	-	-	-	-	952,527	952,527
Total General Fund	-	-	-	-	\$ 1,379,712	\$ 1,379,712
Convention/Sports Complex Fund						
5010 Regular Salaries	\$ 219,461	\$ 260,000	\$ 170,357	-	-	-
5020 Seasonal Salaries	36,060	39,598	20,771	-	-	-
5025 Part Time Salaries	-	27,563	-	-	-	-
5040 FICA Taxes	18,926	25,028	13,997	-	-	-
5050 Pension Contributions	30,426	34,710	23,697	-	-	-
5060 Insurance Benefits	21,289	34,649	22,469	-	-	-
5061 Insurance Fixed Cost and Dental	-	185	199	-	-	-
5062 HSA Contribution	-	3,000	4,500	-	-	-
5063 Insurance Admin Fee	-	2,882	2,797	-	-	-
5070 Unemployment Insurance	-	1,091	-	-	-	-
5090 Salary Adjustments	-	10,790	-	-	-	-
5110 Workmen's Compensation	-	3,491	-	-	-	-
5150 Long Term Disability	-	1,091	-	-	-	-
Total Personnel Services	326,161	444,078	258,787	-	-	-
Total Convention/Sports Complex Fund	\$ 326,161	\$ 444,078	\$ 258,787	-	-	-
Total Jackson County Sports Authority Payroll	\$ 326,161	\$ 444,078	\$ 258,787	-	\$ 1,379,712	\$ 1,379,712

Internal Services

- Capital Projects
- Contingency - NonMandated
- Contingency - State Mandated 3%
- County Urban Road System
- Debt Service
- Emergency 911
- Jackson County Land Trust
- Mid America Regional Council
- Operating Transfers
- University of Missouri Extension

Capital Projects

Line Item Description	Previous Years			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Recommended	2021 Adopted
011 - Rock Island Railroad C/P Fund						
3601 - Rock Island Rail Corridor Authority						
58060 Other Improvements	\$ -	\$ -	\$ -	\$ -	\$ 414,544	\$ 414,544
Total	\$ -	\$ -	\$ -	\$ -	\$ 414,544	\$ 414,544
019 - Truman Sports Complex Sales Tax C/P Fund						
5018 Repair, Maint. Mgmt & Operations						
6790 Other Contractual Services	\$ 23,787,005	\$ 25,674,688	\$ 11,929,883	\$ 19,420,116	\$ 19,420,116	\$ 19,420,116
8020 Buildings & Improvements	3,453,909	-	-	-	-	-
Total	\$ 27,240,914	\$ 25,674,688	\$ 11,929,883	\$ 19,420,116	\$ 19,420,116	\$ 19,420,116
Total - Capital Projects	\$ 27,240,914	\$ 25,674,688	\$ 11,929,883	\$ 19,420,116	\$ 19,834,660	\$ 19,834,660

Contingency - Non-Mandated
8005

Description	Previous Years			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Recommended	2021 Adopted
6830 Contingency Fund						
045 Assessment Fund	\$ -	\$ 1,566,626	\$ -	\$ -	\$ -	\$ -
Total Non-Mandated Contingency	\$ -	\$ 1,566,626	\$ -	\$ -	\$ -	\$ -

Contingency - State Mandated 3%
8003

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
6830 Contingency Fund	-	\$ 3,613,603	\$ 832,793	-	\$ 3,490,973	\$ 3,490,973
Total Contractual Services	-	3,613,603	832,793	-	3,490,973	3,490,973
Total General Fund	-	\$ 3,613,603	\$ 832,793	-	\$ 3,490,973	\$ 3,490,973
Total Contingency - State Mandated 3%	-	\$ 3,613,603	\$ 832,793	-	\$ 3,490,973	\$ 3,490,973

County Urban Road System
400

		Previous Years			Budget Year		
Org #	Description	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Recommended	2021 Adopted
58070 - City Projects							
1545	City of Lake Lotawana	\$ -	\$ 658	\$ -	\$ -	\$ -	\$ -
1552	City of Sibley	-	13,613	-	-	-	-
1553	City of Greenwood	-	6,800	-	-	-	-
1554	City of Grain Valley	-	1,082	-	-	-	-
Total City Projects		\$ -	\$ 22,153	\$ -	\$ -	\$ -	\$ -

DEBT SERVICE

Line Item Description	Previous Years			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Recommended	2021 Adopted
(067) Sports Complex/Parks Lshld Debt Fund:						
2002 Bond Issuance (8062)						
6910 Interest	\$ 1,906,031	\$ 1,303,764	\$ -	\$ -	\$ -	\$ -
6920 Fiscal Agent Fees	2,000	2,050	2,000	2,050	2,050	2,050
6930 Bond Payments	1,468,969	896,236	-	-	-	-
2002 Bond Expense	3,377,000	2,202,050	2,000	2,050	2,050	2,050
Sports Complex/Parks Lshld Debt Total	\$ 3,377,000	\$ 2,202,050	\$ 2,000	\$ 2,050	\$ 2,050	\$ 2,050
(069) Public Building Corp.-Leasehold D/S Fund:						
2006A Bond Issuance (8058) - Refin. Of '96, '97, '00						
6910 Interest	\$ 75,750	\$ 54,250	\$ 27,125	\$ -	\$ -	\$ -
6920 Fiscal Agent Fees	4,000	4,050	4,000	4,050	4,050	4,050
6930 Bond Payments	430,000	1,085,000	-	-	-	-
2006 Bond Expense	509,750	1,143,300	31,125	4,050	4,050	4,050
Public Building Corp.-Leasehold D/S Total	\$ 509,750	\$ 1,143,300	\$ 31,125	\$ 4,050	\$ 4,050	\$ 4,050
(070) Army Corps-Longview/BS Lake Fund:						
Longview / Blue Springs Lake (8050)						
6910 Interest	\$ 294,717	\$ 283,088	\$ 283,088	\$ -	\$ -	\$ -
6930 Bond Payments	347,976	359,606	359,606	-	-	-
Longview/Blue Springs Lake Expense	642,693	642,694	642,694	-	-	-
Army Corps-Longview/BS Lake Fund Total	\$ 642,693	\$ 642,694	\$ 642,694	\$ -	\$ -	\$ -
(072) Truman Sports Complex Sales Tax Debt Service Fund:						
2014 Bond Issuance (8050)						
6335 Escrow Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
6910 Interest	14,061,250	13,262,750	6,631,375	12,424,250	12,424,250	12,424,250
6920 Fiscal Agent Fees	3,250	6,500	6,500	6,500	6,500	6,500
6930 Bond Payments	15,970,000	16,770,000	-	17,605,000	17,605,000	17,605,000
	30,034,500	30,039,250	6,637,875	30,035,750	30,035,750	30,035,750
Operating Transfers (9100)						
56105 Operating Transfers	22,350,754	22,829,000	15,654,259	18,600,000	18,600,000	18,600,000
Truman Sports Complex Sales Tax Total	\$ 52,385,254	\$ 52,868,250	\$ 22,292,134	\$ 48,635,750	\$ 48,635,750	\$ 48,635,750
(073) Special Obligation Bond D/S Fund:						
2010 Bond Debt Service (8060) - Animal Shelter						
6910 Interest	\$ 312,418	\$ 305,533	\$ 305,533	\$ 298,113	\$ 298,113	\$ 298,113
6920 Fiscal Agent Fees	2,000	2,050	2,000	2,050	2,050	2,050
6930 Bond Payments	135,000	540,000	140,000	145,000	145,000	145,000
	449,418	847,583	447,533	445,163	445,163	445,163
2011B Bond Debt Service (8063) - Truman Medical Center						
6910 Interest	671,543	618,623	309,311	560,103	560,103	560,103
6920 Fiscal Agent Fees	500	550	500	550	550	550
6930 Bond Payments	1,470,000	1,520,000	-	1,580,000	1,580,000	1,580,000
	2,142,043	2,139,173	309,811	2,140,653	2,140,653	2,140,653
2012A Bond Debt Service (8064) - Truman Medical Center						
6910 Interest	749,780	667,980	333,990	572,130	572,130	572,130
6920 Fiscal Agent Fees	-	250	-	250	250	250
6930 Bond Payments	2,045,000	2,130,000	-	2,220,000	2,220,000	2,220,000
	2,794,780	2,798,230	333,990	2,792,380	2,792,380	2,792,380
2013A Bond Debt Service (8065)						
56910 Interest	929,850	840,250	420,125	746,850	746,850	746,850
56920 Fiscal Agent Fees	1,250	1,250	1,250	1,250	1,250	1,250
56930 Bond Payments	2,240,000	2,335,000	-	2,420,000	2,420,000	2,420,000
	3,171,100	3,176,500	421,375	3,168,100	3,168,100	3,168,100

DEBT SERVICE

Line Item Description	Previous Years			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Recommended	2021 Adopted
2015 Bond Debt Service (8066)						
56910 Interest	331,213	312,163	156,081	285,963	285,963	285,963
56920 Fiscal Agent Fees	1,250	1,250	1,250	1,250	1,250	1,250
56930 Bond Payments	635,000	655,000	-	685,000	685,000	685,000
	<u>967,463</u>	<u>968,413</u>	<u>157,331</u>	<u>972,213</u>	<u>972,213</u>	<u>972,213</u>
2016 Bond Debt Service (3601 / 8068)						
56910 Interest	1,758,444	1,737,544	868,772	1,684,294	1,684,294	1,684,294
56920 Fiscal Agent Fees	2,000	2,000	2,000	2,000	2,000	2,000
56930 Bond Payments	1,045,000	1,065,000	-	1,120,000	1,120,000	1,120,000
	<u>2,805,444</u>	<u>2,804,544</u>	<u>870,772</u>	<u>2,806,294</u>	<u>2,806,294</u>	<u>2,806,294</u>
Special Obligation Bond D/S Total	<u>\$ 12,330,248</u>	<u>\$ 12,734,443</u>	<u>\$ 2,540,812</u>	<u>\$ 12,324,803</u>	<u>\$ 12,324,803</u>	<u>\$ 12,324,803</u>
Total - Debt Service	<u>\$ 69,244,945</u>	<u>\$ 69,590,737</u>	<u>\$ 25,508,765</u>	<u>\$ 60,966,653</u>	<u>\$ 60,966,653</u>	<u>\$ 60,966,653</u>

**Emergency 911
5031**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
911 System Fund						
6430 Telephone Utility	\$ 2,270,064	\$ 2,331,977	\$ 1,912,884	\$ 2,782,067	\$ 2,796,845	\$ 2,796,845
6790 Other Contractual Services	83,002	134,048	166,150	-	168,701	168,701
Total Contractual Services	2,353,065	2,466,025	2,079,035	2,782,067	2,965,546	2,965,546
Total 911 System Fund	\$ 2,353,065	\$ 2,466,025	\$ 2,079,035	\$ 2,782,067	\$ 2,965,546	\$ 2,965,546
Total Emergency 911	\$ 2,353,065	\$ 2,466,025	\$ 2,079,035	\$ 2,782,067	\$ 2,965,546	\$ 2,965,546

Jackson County Land Trust
1022

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
6787 Land Trust Expenses	-	-	-	-	-	\$ 16,165
6790 Other Contractual Services	-	-	-	-	16,165	-
Total Contractual Services	-	-	-	-	16,165	16,165
Total General Fund	-	-	-	-	\$ 16,165	\$ 16,165
Total Jackson County Land Trust	-	-	-	-	\$ 16,165	\$ 16,165

Mid America Regional Council
7902

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
ALL FUNDS						
6710 Dues & Memberships	-	-	-	-	\$ 172,940	\$ 172,940
Total Contractual Services	-	-	-	-	172,940	172,940
Total Mid America Regional Council	-	-	-	-	\$ 172,940	\$ 172,940

Mid America Regional Council
7902

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
6710 Dues & Memberships	-	-	-	-	\$ 109,844	\$ 109,844
Total Contractual Services	-	-	-	-	109,844	109,844
Total General Fund	-	-	-	-	\$ 109,844	\$ 109,844
Health Fund						
6710 Dues & Memberships	-	-	-	-	\$ 28,642	\$ 28,642
Total Contractual Services	-	-	-	-	28,642	28,642
Total Health Fund	-	-	-	-	\$ 28,642	\$ 28,642
911 System Fund						
6710 Dues & Memberships	-	-	-	-	\$ 34,454	\$ 34,454
Total Contractual Services	-	-	-	-	34,454	34,454
Total 911 System Fund	-	-	-	-	\$ 34,454	\$ 34,454
Total Mid America Regional Council	-	-	-	-	\$ 172,940	\$ 172,940

Operating Transfers
9100

Line Item Description	Previous Years			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Recommended	2021 Adopted
56105 Operating Transfers						
001 General Fund	\$ 41,331,022	\$ 20,808,227	\$ 407,607	\$ 16,022,564	\$ 16,022,564	\$ 16,022,564
002 Health Fund	5,492,390	5,543,819	773,443	5,138,542	5,529,175	5,529,175
003 Park Fund	4,406,267	4,333,568	3,744,672	3,871,339	3,871,339	3,943,839
004 Special Road and Bridge Fund	4,482,714	4,151,745	955,240	4,131,409	4,131,409	4,131,409
007 Convention/Sports Complex Fund	3,207,074	1,255,342	2,000	3,502,050	3,506,323	3,506,323
008 Anti-Crime Sales Tax Fund	240,803	-	-	-	-	-
013 County Improvement Fund	-	845,437	845,437	-	-	-
014 Special Obligation Bond C/P Fund	131,747	-	-	-	-	-
031 911 System Fund	-	-	-	-	-	-
039 Emergency Service & Public Safety Fund	-	405,000	177,891	-	-	-
045 Assessment Fund	1,010,347	-	-	244,977	244,977	244,977
049 Collector's Maintenance Fund	-	1,782,700	1,782,700	106,544	106,544	106,544
069 Public Building Corporation D/S Fund	-	1,799,483	1,799,482	-	-	-
072 Sports Complex Tax D/S Fund	22,350,754	22,829,000	15,654,259	18,600,000	18,600,000	18,600,000
300 Park Enterprise Fund	192,949	838,341	740,517	195,647	195,647	195,647
400 County Urban Road System Fund	-	-	-	191,810	191,810	191,810
Total Operating Transfers	\$ 82,846,067	\$ 64,592,662	\$ 26,883,248	\$ 52,004,882	\$ 52,399,788	\$ 52,472,288

University of Missouri Extension
8001

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
6790 Other Contractual Services	-	\$ 10,000	\$ 10,000	-	\$ 10,000	\$ 10,000
Total Contractual Services	-	10,000	10,000	-	10,000	10,000
Total General Fund	-	\$ 10,000	\$ 10,000	-	\$ 10,000	\$ 10,000
Total University of Missouri Extension	-	\$ 10,000	\$ 10,000	-	\$ 10,000	\$ 10,000

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PARKS + RECREATION

Mission Statement

Our mission is to provide fun-filled opportunities in beautiful outdoor settings, so people can Make Their Day!

Goals

1. Completion of Capital Improvement Projects, including the completion of the Little Blue Trace/Rock Island Connector and Blue Springs Campground upgrades.
2. Complete Longview and Blue Springs Marina's Flotation Replacement for all Docks.
3. Acquire new In-Car Cameras for Ranger Patrol Vehicles.
4. Continue to raise the profile of JCP+R through marketing, promotion, customer service, social media, and establishment of Parks + Rec Instagram account.

Objectives

1. Manage each funded Capitol Improvement Project, working closely with Division Superintendents on project design, bidding, scheduling, and construction.
2. Manage all aspects of the Longview and Blue Springs Marina Improvement Project.
3. Manage all aspects of the procurement process for Ranger Vehicle Cameras.
4. Continue our successful Marketing Strategy by incorporating radio, Cable TV, Google Search Ads, Facebook Event Marketing, and other collateral materials.

Performance Measures

1. Complete all Capital Improvement Projects on-time and on budget.
2. Complete all Longview and Blue Springs Marina Dock Flotation Improvements by Fall 2021.
3. Install new Camera Systems by Fall 2021.
4. Print and distribute Park Guide in April 2021, schedule Facebook Event Ads to begin in April 2021, and Commercial Ads to begin in June 2021.

Achievements

1. Jackson County Parks + Rec effectively and responsibly re-opened the Park's System, providing safe park settings and recreational attractions within the Covid-19 Guidelines.
2. With Covid-19 this summer, our Patrons have turned to boating for a safe and fun-filled activity. All three Marinas recorded record revenues for Boat Rental.
3. Secured \$1M in grant funding through Federal Lands Access Program for needed and critical capital maintenance of roadways at Blue Springs Lake. Funding, available in 2022, will go toward an asphalt overlay and repairs on the busiest roads around the lake.
4. Successfully railbanked the entire 17.7-mile Rock Island Corridor through the US Surface Transportation Board, securing the rights to develop and operate the shared use pathway connecting Lee's Summit, Raytown, and Kansas City to the Truman Sports Complex.
5. To make Parks + Rec playgrounds more accessible in 2020, ADA compliant sidewalks were installed at 17 locations throughout the park system to allow easier access to swing sets and playground equipment.
6. The Par 3 Executive Putting Greens at the Fred Arbanas Golf Course were successfully renovated. These were the original greens (34 years old) and our golfers are elated!
7. A new 30' x 30' Shelter House at the Longview Lake Beach was completed.
8. To maintain park safety, rangers educated park patrons regarding COVID and PPE through daily interaction and short video segments on social media.
9. Completed the renovation of the Colonel's House at Missouri Town 1855, including the Entry, and Gentleman and Lady's Parlor Rooms.
10. Grew the Parks + Rec Facebook Page to more than 9,300 Fans (up by 1500 since 2019) through trail and event updates, as well as topical posts such as Fort Osage "Foodways Fridays".

**Adair Softball Park
1682**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Enterprise Fund						
5010 Regular Salaries	93,772	93,573	66,471	102,068	102,068	102,068
5020 Seasonal Salaries	48,594	59,200	12,808	64,099	64,099	64,099
5030 Over Time Salaries	3,619	5,000	132	5,000	5,000	5,000
5040 FICA Taxes	10,683	12,070	5,711	13,094	13,094	13,094
5050 Pension Contributions	5,681	13,160	10,154	14,294	14,112	14,112
5051 OPEB Expense	732	-	-	-	-	-
5060 Insurance Benefits	20,005	23,719	14,620	24,905	24,905	24,905
5061 Insurance Fixed Cost and Dental	-	185	144	185	185	185
5062 HSA Contribution	-	3,000	3,000	3,000	3,000	3,000
5063 Insurance Admin Fee	-	2,882	2,013	2,882	2,882	2,882
5066 Life Insurance Benefit	-	-	-	-	25	25
5070 Unemployment Insurance	-	468	273	856	-	-
5090 Salary Adjustments	-	10,362	-	-	-	-
5110 Workmen's Compensation	-	1,497	873	2,739	2,739	2,739
5150 Long Term Disability	-	468	273	856	856	856
Total Personnel Services	183,086	225,584	116,472	233,978	232,965	232,965
6210 Advertising	25	-	-	-	-	-
6310 Property Damage	-	-	-	-	560	560
6420 Electricity	-	9,300	9,300	9,300	9,300	9,300
6570 Maint & Repair - Miscellaneous	3,214	9,600	8,150	9,600	9,600	9,600
6670 Rent - Miscellaneous	2,042	2,500	2,042	2,500	2,500	2,500
6710 Dues & Memberships	-	200	-	200	200	200
Total Contractual Services	5,281	21,600	19,492	21,600	22,160	22,160
7010 Office Supplies	-	100	74	100	100	100
7031 Resale Purchases - Food	17,501	27,500	-	25,000	25,000	25,000
7032 Resale Purchases - Beverages	7,137	12,800	-	10,000	10,000	10,000
7130 Building Cleaning Supplies	5,071	5,000	1,874	5,000	5,000	5,000
7190 Wearing Apparel	325	500	296	500	500	500
7210 Recreation Supplies	3,458	6,250	245	6,250	6,250	6,250
7220 Garden/Agriculture Supplies	5,379	6,000	6,531	6,000	6,000	6,000
7230 Other Operating Supplies	384	950	-	950	950	950
7320 Machinery & Equipment Parts	616	700	490	700	700	700
7330 Plumbing Supplies	1,968	2,000	1,293	2,000	2,000	2,000
7340 Paint & Supplies	500	1,500	-	1,500	1,500	1,500
7350 Lumber Wood & Supplies	1,983	1,100	2,624	3,600	3,600	3,600
7360 Electrical Supplies	500	500	-	500	500	500
7440 Rock	3,971	4,000	1,123	4,000	4,000	4,000
7450 Salt & Sand	988	1,000	-	1,000	1,000	1,000
7510 Small Tools/Minor Equipment	4,871	2,000	2,595	4,800	4,800	4,800
Total Supplies	54,652	71,900	17,145	71,900	71,900	71,900
Total Park Enterprise Fund	\$ 243,018	\$ 319,084	\$ 153,109	\$ 327,478	\$ 327,025	\$ 327,025
Total Adair Softball Park	\$ 243,018	\$ 319,084	\$ 153,109	\$ 327,478	\$ 327,025	\$ 327,025

Construction Services
1608

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
ALL FUNDS						
6030 Architectural & Engineering Sv	-	\$ 185,000	-	\$ 100,000	\$ 100,000	\$ 100,000
6798 Grant Match	2,000	-	-	320,000	320,000	320,000
6080 Other Professional Services	51,150	-	-	-	-	-
6790 Other Contractual Services	43,055	-	-	-	-	-
Total Contractual Services	96,205	185,000	-	420,000	420,000	420,000
8020 Buildings & Improvements	716,280	490,000	131,362	90,000	90,000	90,000
8040 Roads & Highways	61,935	100,000	30,068	50,000	50,000	50,000
8060 Other Improvements	537,146	475,000	319,972	747,525	4,367,525	4,367,525
8120 Automobiles	161,052	120,000	54,720	-	-	-
8165 Boats & Motors	-	40,000	38,095	-	-	-
8170 Other Equipment	118,148	61,000	59,704	262,500	-	-
Total Capital Outlay	1,594,561	1,286,000	633,921	1,150,025	4,507,525	4,507,525
Total Construction Services	\$ 1,690,766	\$ 1,471,000	\$ 633,921	\$ 1,570,025	\$ 4,927,525	\$ 4,927,525

Construction Services
1608

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Fund						
6030 Architectural & Engineering Sv	-	-	-	\$ 100,000	\$ 100,000	\$ 100,000
6798 Grant Match	2,000	-	-	320,000	320,000	320,000
Total Contractual Services	2,000	-	-	420,000	420,000	420,000
8020 Buildings & Improvements	709,510	365,000	131,362	90,000	90,000	90,000
8040 Roads & Highways	61,935	100,000	30,068	50,000	50,000	50,000
8060 Other Improvements	442,172	325,000	302,441	142,525	3,762,525	3,762,525
8120 Automobiles	161,052	120,000	54,720	-	-	-
8165 Boats & Motors	-	40,000	38,095	-	-	-
8170 Other Equipment	68,286	15,000	16,211	262,500	-	-
Total Capital Outlay	1,442,955	965,000	572,897	545,025	3,902,525	3,902,525
Total Park Fund	\$ 1,444,955	\$ 965,000	\$ 572,897	\$ 965,025	\$ 4,322,525	\$ 4,322,525
Park Enterprise Fund						
Line Item Description						
6030 Architectural & Engineering Sv	-	\$ 185,000	-	-	-	-
6080 Other Professional Services	51,150	-	-	-	-	-
6790 Other Contractual Services	43,055	-	-	-	-	-
Total Contractual Services	94,205	185,000	-	-	-	-
8020 Buildings & Improvements	6,770	125,000	-	-	-	-
8060 Other Improvements	94,974	150,000	17,531	605,000	605,000	605,000
8170 Other Equipment	49,862	46,000	43,493	-	-	-
Total Capital Outlay	151,606	321,000	61,024	605,000	605,000	605,000
Total Park Enterprise Fund	\$ 245,811	\$ 506,000	\$ 61,024	\$ 605,000	\$ 605,000	\$ 605,000
Total Construction Services	\$ 1,690,766	\$ 1,471,000	\$ 633,921	\$ 1,570,025	\$ 4,927,525	\$ 4,927,525

**Director Parks
1601**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Fund						
5010 Regular Salaries	\$ 533,434	\$ 564,494	\$ 386,726	\$ 600,311	\$ 600,311	\$ 600,311
5030 Over Time Salaries	-	1,000	-	1,000	1,000	1,000
5037 Mobile Phone Allowance	-	-	-	-	660	660
5040 FICA Taxes	39,598	43,260	28,210	46,000	46,051	46,051
5050 Pension Contributions	76,803	75,493	51,467	80,275	79,121	79,121
5060 Insurance Benefits	74,673	113,718	61,509	119,404	119,404	119,404
5061 Insurance Fixed Cost and Dental	-	639	609	639	639	639
5062 HSA Contribution	-	11,000	11,500	11,500	11,500	11,500
5063 Insurance Admin Fee	-	9,070	8,384	9,070	9,070	9,070
5066 Life Insurance Benefit	-	-	-	-	101	101
5070 Unemployment Insurance	-	2,822	1,646	3,007	-	-
5090 Salary Adjustments	-	18,839	-	-	-	-
5110 Workmen's Compensation	-	9,032	5,269	9,621	9,621	9,621
5150 Long Term Disability	-	2,822	1,646	3,007	3,007	3,007
Total Personnel Services	724,508	852,189	556,965	883,834	880,485	880,485
6110 Postage	905	4,000	100	4,500	4,500	4,500
6120 Mileage Reimbursement	23,129	30,200	10,320	-	-	-
6140 Travel Expense	4,833	3,000	921	3,000	3,000	3,000
6160 Meeting Expense	283	480	-	480	480	480
6210 Advertising	24,538	25,000	-	25,000	25,000	25,000
6230 Printing	7,603	18,200	6,316	18,200	18,200	18,200
6540 Maint & Repair - Office Equip	-	500	-	500	500	500
6640 Rent - Office Equipment	627	1,100	-	-	-	-
6641 Copier Rental/Maintenance	12,914	15,000	7,655	15,000	15,000	15,000
6643 Mobile Phone/Pager Rental	660	660	440	660	660	660
6661 Software Purchases	1,763	-	126	-	-	-
6662 Software Maintenance	14,200	15,500	14,238	15,500	15,500	15,500
6710 Dues & Memberships	3,941	4,750	2,025	4,750	4,750	4,750
6750 Education Benefits	1,647	4,150	2,030	4,150	4,150	4,150
6790 Other Contractual Services	31,223	90,377	46,347	92,700	92,700	92,700
6793 Catering Services	7,689	7,900	1,759	7,900	7,900	7,900
Total Contractual Services	135,955	220,817	92,277	192,340	192,340	192,340
7010 Office Supplies	1,362	2,000	886	2,000	2,000	2,000
7020 Reference Books/Publications	213	800	213	800	800	800
7041 Paper Supplies - Copier Paper	1,516	2,000	1,357	2,000	2,000	2,000
7160 Food	1,056	1,000	198	1,000	1,000	1,000
7190 Wearing Apparel	-	1,100	-	1,100	1,100	1,100
7230 Other Operating Supplies	2,410	4,475	2,003	2,475	2,475	2,475
Total Supplies	6,557	11,375	4,657	9,375	9,375	9,375
8160 Radio/Communications Equipment	-	1,000	-	1,000	1,000	1,000
8170 Other Equipment	3,942	-	-	2,000	2,000	2,000
8171 Personal Computer/Accessories	9,552	-	3,798	-	-	-
8172 Printers	1,325	-	-	2,000	2,000	2,000
Total Capital Outlay	14,819	1,000	3,798	5,000	5,000	5,000
Total Park Fund	\$ 881,839	\$ 1,085,381	\$ 657,698	\$ 1,090,549	\$ 1,087,200	\$ 1,087,200
Total Director Parks	\$ 881,839	\$ 1,085,381	\$ 657,698	\$ 1,090,549	\$ 1,087,200	\$ 1,087,200

**Equipment Service Center
1614**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Fund						
5010 Regular Salaries	\$ 94,310	\$ 98,634	\$ 70,525	\$ 109,616	-	-
5030 Over Time Salaries	718	2,000	42	2,000	-	-
5040 FICA Taxes	6,863	7,699	5,118	8,539	-	-
5050 Pension Contributions	14,049	13,435	10,442	14,901	-	-
5060 Insurance Benefits	20,481	35,653	15,138	37,436	-	-
5061 Insurance Fixed Cost and Dental	-	185	168	185	-	-
5062 HSA Contribution	-	1,000	1,000	1,000	-	-
5063 Insurance Admin Fee	-	2,882	2,013	2,882	-	-
5070 Unemployment Insurance	-	493	288	558	-	-
5090 Salary Adjustments	-	15,594	-	-	-	-
5110 Workmen's Compensation	-	1,578	921	1,786	-	-
5150 Long Term Disability	-	493	288	558	-	-
Total Personnel Services	136,421	179,646	105,941	179,461	-	-
6520 Maint & Repair - Heavy Equip	40,780	50,000	45,121	52,000	-	-
6530 Maint & Repair - Auto Equip	139,045	139,000	111,093	141,200	-	-
6675 Rent - Uniforms	430	1,000	-	1,000	-	-
6750 Education Benefits	-	300	60	300	-	-
6790 Other Contractual Services	8,929	16,000	8,542	16,000	-	-
Total Contractual Services	189,184	206,300	164,816	210,500	-	-
7230 Other Operating Supplies	2,686	5,700	499	4,500	-	-
7240 Motor Oil & Lubricants	3,277	5,000	756	4,000	-	-
7310 Auto & Truck Parts	38,791	41,000	24,593	41,000	-	-
7320 Machinery & Equipment Parts	54,621	50,000	38,440	48,000	-	-
7360 Electrical Supplies	-	200	-	200	-	-
7410 License Plates & Registration	-	300	123	300	-	-
7490 Tires	22,452	21,000	20,353	21,000	-	-
7510 Small Tools/Minor Equipment	188	1,000	-	1,000	-	-
Total Supplies	122,015	124,200	84,763	120,000	-	-
8110 Heavy Machinery & Equipment	3,834	-	-	-	-	-
Total Capital Outlay	3,834	-	-	-	-	-
Total Park Fund	\$ 451,453	\$ 510,146	\$ 355,521	\$ 509,961	-	-
Total Equipment Service Center	\$ 451,453	\$ 510,146	\$ 355,521	\$ 509,961	-	-

**Fred Arbanas Golf Course
1666**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Enterprise Fund						
5010 Regular Salaries	493,044	523,658	370,580	590,735	590,735	590,735
5020 Seasonal Salaries	65,096	73,325	52,712	78,863	78,863	78,863
5030 Over Time Salaries	-	4,000	1,348	4,000	4,000	4,000
5040 FICA Taxes	39,396	45,975	30,120	51,530	51,530	51,530
5050 Pension Contributions	35,750	70,442	55,064	79,397	78,386	78,386
5051 OPEB Expense	3,935	-	-	-	-	-
5060 Insurance Benefits	116,785	147,000	90,056	154,350	154,350	154,350
5061 Insurance Fixed Cost and Dental	-	949	950	949	949	949
5062 HSA Contribution	-	14,000	13,500	14,000	14,000	14,000
5063 Insurance Admin Fee	-	15,514	12,035	15,514	15,514	15,514
5066 Life Insurance Benefit	-	-	-	-	176	176
5070 Unemployment Insurance	-	2,618	1,527	3,368	-	-
5090 Salary Adjustments	-	87,298	-	-	-	-
5110 Workmen's Compensation	-	8,379	4,888	10,778	10,778	10,778
5150 Long Term Disability	-	2,618	1,527	3,368	3,368	3,368
Total Personnel Services	754,006	995,776	634,307	1,006,852	1,002,649	1,002,649
6080 Other Professional Services	-	1,500	-	1,500	1,500	1,500
6110 Postage	-	500	41	500	500	500
6210 Advertising	5,535	6,500	5,535	6,500	6,500	6,500
6230 Printing	2,009	3,000	572	3,000	3,000	3,000
6570 Maint & Repair - Miscellaneous	3,044	7,250	3,201	7,250	7,250	7,250
6670 Rent - Miscellaneous	2,739	3,700	2,056	3,700	3,700	3,700
6710 Dues & Memberships	8,081	10,000	7,905	10,000	10,000	10,000
6750 Education Benefits	390	550	115	550	550	550
6770 Administration Service Fees	34,012	41,000	21,342	41,000	41,000	41,000
6790 Other Contractual Services	54,126	92,360	45,960	93,500	93,500	93,500
Total Contractual Services	109,936	166,360	86,726	167,500	167,500	167,500
7010 Office Supplies	1,333	2,000	788	2,000	2,000	2,000
7030 Resale Purchases - Food	-	1,500	375	1,500	1,500	1,500
7031 Resale Purchases - Food	18,346	30,000	12,551	30,000	30,000	30,000
7032 Resale Purchases - Beverages	39,675	50,000	35,096	50,000	50,000	50,000
7033 Resale Purchases - Golf Equip	87,336	80,000	52,062	80,000	80,000	80,000
7130 Building Cleaning Supplies	2,064	4,500	1,740	4,500	4,500	4,500
7190 Wearing Apparel	2,610	5,000	1,826	5,000	5,000	5,000
7210 Recreation Supplies	9,488	10,750	9,046	10,750	10,750	10,750
7220 Garden/Agriculture Supplies	68,984	80,000	55,546	80,000	80,000	80,000
7230 Other Operating Supplies	2,731	14,000	3,320	12,860	12,860	12,860
7240 Motor Oil & Lubricants	795	2,500	730	2,500	2,500	2,500
7310 Auto & Truck Parts	887	5,100	701	5,100	5,100	5,100
7320 Machinery & Equipment Parts	11,064	20,000	9,846	20,000	20,000	20,000
7330 Plumbing Supplies	-	2,000	356	2,000	2,000	2,000
7370 Building Operating Supplies	-	1,250	1,080	1,250	1,250	1,250
7450 Salt & Sand	3,328	10,000	5,285	10,000	10,000	10,000
7490 Tires	1,411	3,000	797	3,000	3,000	3,000
7510 Small Tools/Minor Equipment	17,857	20,000	9,300	20,000	20,000	20,000
Total Supplies	267,909	341,600	200,446	340,460	340,460	340,460
8170 Other Equipment	-	-	2,048	-	-	-
Total Capital Outlay	-	-	2,048	-	-	-
6910 Interest	2,068	2,100	439	2,100	2,100	2,100
Total Debt Service	2,068	2,100	439	2,100	2,100	2,100

Fred Arbanas Golf Course
1666

Line Item Description	Previous Year			Budget Year		
	2019	2020	Exp. as of	2021	2021	2021
	Actual	Adopted	12/31/2020	Request	Rec.	Adopted
Total Park Enterprise Fund	\$ 1,133,919	\$ 1,505,836	\$ 923,966	\$ 1,516,912	\$ 1,512,709	\$ 1,512,709
Total Fred Arbanas Golf Course	\$ 1,133,919	\$ 1,505,836	\$ 923,966	\$ 1,516,912	\$ 1,512,709	\$ 1,512,709

Heritage Programs & Museums
1603

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
ALL FUNDS						
5010 Regular Salaries	\$ 454,054	\$ 467,458	\$ 277,797	\$ 476,491	\$ 476,491	\$ 476,491
5020 Seasonal Salaries	59,372	63,666	35,271	70,235	70,235	70,235
5030 Over Time Salaries	8,706	8,500	3,665	8,500	8,500	8,500
5040 FICA Taxes	38,446	41,281	22,401	42,475	42,475	42,475
5050 Pension Contributions	64,513	63,540	43,985	64,746	63,922	63,922
5060 Insurance Benefits	115,812	143,703	79,698	150,888	150,888	150,888
5061 Insurance Fixed Cost and Dental	2	890	763	890	890	890
5062 HSA Contribution	-	3,500	4,500	4,500	4,500	4,500
5063 Insurance Admin Fee	-	15,992	10,546	15,992	15,992	15,992
5066 Life Insurance Benefit	-	-	-	-	151	151
5070 Unemployment Insurance	-	2,337	1,363	2,776	-	-
5090 Salary Adjustments	-	16,146	-	-	-	-
5110 Workmen's Compensation	-	7,479	4,363	8,884	8,884	8,884
5150 Long Term Disability	-	237	138	2,776	2,776	2,776
Total Personnel Services	740,904	834,729	484,491	849,153	845,704	845,704
6140 Travel Expense	122	275	2,011	-	-	-
6160 Meeting Expense	44	500	370	500	500	500
6210 Advertising	4,249	4,500	2,195	4,500	4,500	4,500
6230 Printing	3,658	7,500	2,093	9,500	9,500	9,500
6510 Maint & Repair - Buildings	1,496	-	-	-	-	-
6570 Maint & Repair - Miscellaneous	7,808	8,000	920	5,500	5,500	5,500
6670 Rent - Miscellaneous	496	1,150	-	1,150	1,150	1,150
6710 Dues & Memberships	640	778	730	778	778	778
6750 Education Benefits	2,165	1,600	928	1,600	1,600	1,600
6790 Other Contractual Services	19,716	21,165	9,313	22,575	22,575	22,575
6310 Property Damage	-	-	-	-	12,935	12,935
6676 Rent - Outside Sanitation Fac.	1,105	720	95	720	720	720
6770 Administration Service Fees	3,828	3,000	1,423	3,000	3,000	3,000
Total Contractual Services	45,327	49,188	20,078	49,823	62,758	62,758
7010 Office Supplies	2,993	3,000	3,539	3,000	3,000	3,000
7020 Reference Books/Publications	149	450	141	450	450	450
7130 Building Cleaning Supplies	2,428	2,900	2,662	2,900	2,900	2,900
7160 Food	3,294	4,000	476	4,000	4,000	4,000
7165 Livestock Supplies/Services	8,732	16,000	11,283	16,000	16,000	16,000
7190 Wearing Apparel	5,871	5,650	5,228	5,700	5,700	5,700
7220 Garden/Agriculture Supplies	351	1,550	120	1,550	1,550	1,550
7230 Other Operating Supplies	11,031	13,950	4,893	13,450	13,450	13,450
7350 Lumber Wood & Supplies	4,500	3,180	-	3,180	3,180	3,180
7510 Small Tools/Minor Equipment	-	-	330	-	-	-
7520 Small Arms & Ammunition	108	500	622	500	500	500
7031 Resale Purchases - Food	5,440	4,500	1,500	4,500	4,500	4,500
7032 Resale Purchases - Beverages	3,434	4,000	1,081	4,000	4,000	4,000
7035 Resale Purchases - Misc Souven	27,116	15,000	6,205	15,000	15,000	15,000
Total Supplies	75,447	74,680	38,081	74,230	74,230	74,230
8150 Office Furniture & Fixtures	341	-	424	-	-	-
8170 Other Equipment	499	-	-	-	-	-
8172 Printers	-	-	272	-	-	-
Total Capital Outlay	840	-	696	-	-	-
Total Heritage Programs & Museums	\$ 862,518	\$ 958,597	\$ 543,346	\$ 973,206	\$ 982,692	\$ 982,692

Heritage Programs & Museums
1603

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Fund						
5010 Regular Salaries	\$ 454,054	\$ 467,458	\$ 277,797	\$ 476,491	\$ 476,491	\$ 476,491
5020 Seasonal Salaries	59,372	63,666	35,271	70,235	70,235	70,235
5030 Over Time Salaries	8,706	8,500	3,665	8,500	8,500	8,500
5040 FICA Taxes	38,446	41,281	22,401	42,475	42,475	42,475
5050 Pension Contributions	64,513	63,540	43,985	64,746	63,922	63,922
5060 Insurance Benefits	115,812	143,703	79,698	150,888	150,888	150,888
5061 Insurance Fixed Cost and Dental	2	890	763	890	890	890
5062 HSA Contribution	-	3,500	4,500	4,500	4,500	4,500
5063 Insurance Admin Fee	-	15,992	10,546	15,992	15,992	15,992
5066 Life Insurance Benefit	-	-	-	-	151	151
5070 Unemployment Insurance	-	2,337	1,363	2,776	-	-
5090 Salary Adjustments	-	16,146	-	-	-	-
5110 Workmen's Compensation	-	7,479	4,363	8,884	8,884	8,884
5150 Long Term Disability	-	237	138	2,776	2,776	2,776
Total Personnel Services	740,904	834,729	484,491	849,153	845,704	845,704
6140 Travel Expense	122	275	2,011	-	-	-
6160 Meeting Expense	44	500	370	500	500	500
6230 Printing	-	-	-	2,000	2,000	2,000
6510 Maint & Repair - Buildings	1,496	-	-	-	-	-
6570 Maint & Repair - Miscellaneous	7,808	8,000	920	5,500	5,500	5,500
6710 Dues & Memberships	640	778	730	778	778	778
6750 Education Benefits	2,165	1,600	928	1,600	1,600	1,600
6790 Other Contractual Services	11,753	12,065	9,313	13,475	13,475	13,475
Total Contractual Services	24,028	23,218	14,272	23,853	23,853	23,853
7010 Office Supplies	2,993	3,000	3,539	3,000	3,000	3,000
7020 Reference Books/Publications	149	450	141	450	450	450
7130 Building Cleaning Supplies	2,428	2,900	2,662	2,900	2,900	2,900
7165 Livestock Supplies/Services	8,732	16,000	11,283	16,000	16,000	16,000
7190 Wearing Apparel	5,871	5,650	5,228	5,700	5,700	5,700
7220 Garden/Agriculture Supplies	351	1,550	120	1,550	1,550	1,550
7230 Other Operating Supplies	9,131	10,350	4,881	9,850	9,850	9,850
7350 Lumber Wood & Supplies	4,500	3,180	-	3,180	3,180	3,180
7510 Small Tools/Minor Equipment	-	-	330	-	-	-
7520 Small Arms & Ammunition	108	500	622	500	500	500
Total Supplies	34,262	43,580	28,806	43,130	43,130	43,130
8150 Office Furniture & Fixtures	-	-	424	-	-	-
8170 Other Equipment	499	-	-	-	-	-
8172 Printers	-	-	272	-	-	-
Total Capital Outlay	499	-	696	-	-	-
Total Park Fund	\$ 799,693	\$ 901,527	\$ 528,265	\$ 916,136	\$ 912,687	\$ 912,687
Park Enterprise Fund						
6210 Advertising	\$ 4,249	\$ 4,500	\$ 2,195	\$ 4,500	\$ 4,500	\$ 4,500
6230 Printing	3,658	7,500	2,093	7,500	7,500	7,500
6310 Property Damage	-	-	-	-	12,935	12,935
6670 Rent - Miscellaneous	496	1,150	-	1,150	1,150	1,150
6676 Rent - Outside Sanitation Fac.	1,105	720	95	720	720	720
6770 Administration Service Fees	3,828	3,000	1,423	3,000	3,000	3,000
6790 Other Contractual Services	7,963	9,100	-	9,100	9,100	9,100
Total Contractual Services	21,299	25,970	5,806	25,970	38,905	38,905

**Heritage Programs & Museums
1603**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
7031 Resale Purchases - Food	5,440	4,500	1,500	4,500	4,500	4,500
7032 Resale Purchases - Beverages	3,434	4,000	1,081	4,000	4,000	4,000
7035 Resale Purchases - Misc Souven	27,116	15,000	6,205	15,000	15,000	15,000
7160 Food	3,294	4,000	476	4,000	4,000	4,000
7230 Other Operating Supplies	1,900	3,600	12	3,600	3,600	3,600
Total Supplies	41,185	31,100	9,275	31,100	31,100	31,100
8150 Office Furniture & Fixtures	341	-	-	-	-	-
Total Capital Outlay	341	-	-	-	-	-
Total Park Enterprise Fund	\$ 62,825	\$ 57,070	\$ 15,081	\$ 57,070	\$ 70,005	\$ 70,005
Total Heritage Programs & Museums	\$ 862,518	\$ 958,597	\$ 543,346	\$ 973,206	\$ 982,692	\$ 982,692

**Marinas
1653**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Enterprise Fund						
5010 Regular Salaries	293,798	294,694	177,343	312,940	312,940	312,940
5020 Seasonal Salaries	181,046	204,009	157,251	224,577	224,577	224,577
5030 Over Time Salaries	9,261	10,000	4,448	10,000	10,000	10,000
5040 FICA Taxes	35,187	38,916	26,034	41,885	41,885	41,885
5050 Pension Contributions	18,876	40,677	31,122	43,112	42,563	42,563
5051 OPEB Expense	2,197	-	-	-	-	-
5060 Insurance Benefits	42,186	56,280	28,142	59,094	59,094	59,094
5061 Insurance Fixed Cost and Dental	-	349	250	349	349	349
5062 HSA Contribution	-	3,000	2,000	3,000	3,000	3,000
5063 Insurance Admin Fee	-	5,820	3,355	5,820	5,820	5,820
5066 Life Insurance Benefit	-	-	-	-	88	88
5070 Unemployment Insurance	-	1,473	859	2,738	-	-
5090 Salary Adjustments	-	32,117	-	-	-	-
5110 Workmen's Compensation	-	4,715	2,750	8,760	8,760	8,760
5150 Long Term Disability	-	1,473	859	2,738	2,738	2,738
Total Personnel Services	582,552	693,523	434,414	715,013	711,814	711,814
6080 Other Professional Services	-	600	-	600	600	600
6230 Printing	1,643	3,000	893	2,000	2,000	2,000
6420 Electricity	-	10,000	-	10,000	10,000	10,000
6510 Maint & Repair - Buildings	1,000	4,200	1,000	4,200	4,200	4,200
6570 Maint & Repair - Miscellaneous	10,470	22,000	9,479	22,000	22,000	22,000
6670 Rent - Miscellaneous	3,063	3,500	3,063	3,500	3,500	3,500
6750 Education Benefits	-	-	-	1,000	1,000	1,000
6770 Administration Service Fees	61,517	60,000	66,661	60,000	60,000	60,000
6790 Other Contractual Services	23,610	34,800	25,818	34,800	34,800	34,800
Total Contractual Services	101,304	138,100	106,914	138,100	138,100	138,100
7010 Office Supplies	3,191	5,000	3,819	6,000	6,000	6,000
7030 Resale Purchases - Food	6,399	11,500	7,352	11,500	11,500	11,500
7031 Resale Purchases - Food	20,147	40,000	4,994	39,000	39,000	39,000
7032 Resale Purchases - Beverages	37,240	59,000	32,038	59,000	59,000	59,000
7034 Resale Purchases - Marina Equi	103,244	139,000	81,018	139,000	139,000	139,000
7110 Gasoline	86,481	105,000	87,125	92,000	92,000	92,000
7130 Building Cleaning Supplies	4,712	8,000	4,025	13,000	13,000	13,000
7190 Wearing Apparel	4,368	6,000	3,478	6,000	6,000	6,000
7210 Recreation Supplies	625	1,200	-	1,200	1,200	1,200
7230 Other Operating Supplies	2,698	13,000	3,397	13,000	13,000	13,000
7320 Machinery & Equipment Parts	8,634	20,000	4,007	16,250	16,250	16,250
7410 License Plates & Registration	-	350	196	350	350	350
7510 Small Tools/Minor Equipment	2,154	4,000	1,660	4,000	4,000	4,000
Total Supplies	279,891	412,050	233,108	400,300	400,300	400,300
8165 Boats & Motors	6,739	118,750	102,879	30,500	30,500	30,500
8170 Other Equipment	10,800	-	4,719	-	-	-
Total Capital Outlay	17,539	118,750	107,598	30,500	30,500	30,500
Total Park Enterprise Fund	\$ 981,285	\$ 1,362,423	\$ 882,034	\$ 1,283,913	\$ 1,280,714	\$ 1,280,714
Total Marinas	\$ 981,285	\$ 1,362,423	\$ 882,034	\$ 1,283,913	\$ 1,280,714	\$ 1,280,714

Natural Resources
1624

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Fund						
5010 Regular Salaries	\$ 222,201	\$ 250,941	\$ 159,476	\$ 292,949	\$ 292,949	\$ 292,949
5030 Over Time Salaries	2,408	2,500	1,329	2,500	2,500	2,500
5040 FICA Taxes	15,361	19,388	11,261	22,602	22,602	22,602
5050 Pension Contributions	35,380	33,834	26,600	39,442	38,940	38,940
5060 Insurance Benefits	61,502	90,169	34,890	94,677	94,677	94,677
5061 Insurance Fixed Cost and Dental	-	494	280	494	494	494
5063 Insurance Admin Fee	-	9,126	4,464	9,126	9,126	9,126
5066 Life Insurance Benefit	-	-	-	-	101	101
5070 Unemployment Insurance	-	1,255	732	1,477	-	-
5090 Salary Adjustments	-	57,257	-	-	-	-
5110 Workmen's Compensation	-	4,015	2,342	4,727	4,727	4,727
5150 Long Term Disability	-	1,255	732	1,477	1,477	1,477
Total Personnel Services	336,852	470,234	242,106	469,471	467,593	467,593
6120 Mileage Reimbursement	249	-	-	-	-	-
6140 Travel Expense	368	400	208	400	400	400
6570 Maint & Repair - Miscellaneous	-	2,000	-	2,000	2,000	2,000
6710 Dues & Memberships	-	500	-	500	500	500
6750 Education Benefits	165	900	390	900	900	900
6790 Other Contractual Services	23,851	29,000	11,082	29,000	29,000	29,000
Total Contractual Services	24,633	32,800	11,680	32,800	32,800	32,800
7020 Reference Books/Publications	97	100	-	100	100	100
7165 Livestock Supplies/Services	698	2,000	1,843	2,000	2,000	2,000
7210 Recreation Supplies	6,239	6,500	3,624	6,500	6,500	6,500
7220 Garden/Agriculture Supplies	61,417	73,000	20,537	73,000	73,000	73,000
7230 Other Operating Supplies	7,937	13,350	4,123	13,350	13,350	13,350
7320 Machinery & Equipment Parts	1,184	1,300	-	1,300	1,300	1,300
7440 Rock	-	700	-	700	700	700
7510 Small Tools/Minor Equipment	298	700	-	700	700	700
Total Supplies	77,870	97,650	30,127	97,650	97,650	97,650
Total Park Fund	\$ 439,355	\$ 600,684	\$ 283,914	\$ 599,921	\$ 598,043	\$ 598,043
Total Natural Resources	\$ 439,355	\$ 600,684	\$ 283,914	\$ 599,921	\$ 598,043	\$ 598,043

Outdoor Recreation/Day Camps
1657

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Enterprise Fund						
5020 Seasonal Salaries	86,092	107,316	-	129,250	129,250	129,250
5030 Over Time Salaries	668	1,500	-	1,500	1,500	1,500
5040 FICA Taxes	6,637	8,324	-	10,002	10,002	10,002
Total Personnel Services	93,397	117,140	-	140,752	140,752	140,752
6210 Advertising	370	975	370	975	975	975
6230 Printing	1,101	1,475	-	1,475	1,475	1,475
6570 Maint & Repair - Miscellaneous	375	500	-	500	500	500
6670 Rent - Miscellaneous	2,309	3,500	-	3,500	3,500	3,500
6676 Rent - Outside Sanitation Fac.	545	800	195	800	800	800
6710 Dues & Memberships	150	255	95	255	255	255
6750 Education Benefits	3,516	3,580	-	3,580	3,580	3,580
6770 Administration Service Fees	4,246	5,500	314	5,500	5,500	5,500
6790 Other Contractual Services	13,089	14,700	1,696	15,500	15,500	15,500
Total Contractual Services	25,702	31,285	2,670	32,085	32,085	32,085
7010 Office Supplies	1,382	1,000	999	1,000	1,000	1,000
7020 Reference Books/Publications	-	300	96	300	300	300
7030 Resale Purchases - Food	5,170	5,500	-	5,500	5,500	5,500
7160 Food	3,799	3,600	61	3,600	3,600	3,600
7190 Wearing Apparel	1,490	1,630	-	1,800	1,800	1,800
7210 Recreation Supplies	8,451	8,900	3,858	6,530	6,530	6,530
7230 Other Operating Supplies	3,585	6,700	2,603	6,450	6,450	6,450
7400 Signs, Badges & Markers	-	-	-	-	-	-
7450 Salt & Sand	560	550	330	550	550	550
Total Supplies	24,437	28,180	7,947	25,730	25,730	25,730
8170 Other Equipment	1,717	-	-	-	-	-
Total Capital Outlay	1,717	-	-	-	-	-
Total Park Enterprise Fund	\$ 145,253	\$ 176,605	\$ 10,617	\$ 198,567	\$ 198,567	\$ 198,567
Total Outdoor Recreation/Day Camps	\$ 145,253	\$ 176,605	\$ 10,617	\$ 198,567	\$ 198,567	\$ 198,567

Park Operations
1602

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Fund						
5010 Regular Salaries	\$ 1,743,321	\$ 1,931,186	\$ 1,210,275	\$ 2,190,160	\$ 2,299,776	\$ 2,299,776
5020 Seasonal Salaries	34,270	44,500	32,201	32,156	32,156	32,156
5030 Over Time Salaries	73,985	50,000	34,172	50,000	82,000	82,000
5040 FICA Taxes	136,512	154,965	96,772	173,832	184,666	184,666
5050 Pension Contributions	241,599	263,783	216,906	263,783	282,638	282,638
5055 Union Pension & Insurance	170,201	177,071	116,231	177,071	177,071	177,071
5060 Insurance Benefits	328,642	431,167	225,327	452,725	490,161	490,161
5061 Insurance Fixed Cost and Dental	-	2,094	1,608	2,094	2,094	2,094
5062 HSA Contribution	-	18,000	16,000	18,000	18,000	18,000
5063 Insurance Admin Fee	-	44,414	29,426	44,414	44,414	44,414
5066 Life Insurance Benefit	-	-	-	-	693	693
5070 Unemployment Insurance	-	9,630	5,618	11,362	-	-
5090 Salary Adjustments	-	272,820	-	-	-	-
5110 Workmen's Compensation	-	30,814	17,975	36,357	38,623	38,623
5150 Long Term Disability	-	9,630	5,618	11,362	12,070	12,070
Total Personnel Services	2,728,531	3,440,074	2,008,127	3,463,316	3,664,362	3,664,362
6140 Travel Expense	-	1,000	282	1,000	1,000	1,000
6230 Printing	196	-	147	-	-	-
6310 Property Damage	-	-	-	-	25,151	25,151
6410 Gas	30,795	50,000	19,907	50,000	50,000	50,000
6420 Electricity	318,535	375,000	200,912	375,000	375,000	375,000
6430 Telephone Utility	52,230	70,000	37,474	70,000	70,000	70,000
6440 Water	107,525	110,000	88,574	110,000	110,000	110,000
6450 Sewer Service	18,707	25,000	12,739	25,000	25,000	25,000
6460 Refuse Collection	23,611	27,000	13,796	27,000	25,800	25,800
6510 Maint & Repair - Buildings	92,392	98,500	50,467	102,000	102,000	102,000
6520 Maint & Repair - Heavy Equip	-	-	-	-	52,000	52,000
6530 Maint & Repair - Auto Equip	-	-	-	-	141,200	141,200
6570 Maint & Repair - Miscellaneous	21,111	32,000	4,790	32,000	29,500	29,500
6630 Rent - Auto Equipment	363	-	-	-	-	-
6662 Software Maintenance	22,745	19,721	27,300	9,721	9,721	9,721
6670 Rent - Miscellaneous	13,629	21,000	4,942	23,000	22,700	22,700
6675 Rent - Uniforms	-	-	-	-	1,000	1,000
6676 Rent - Outside Sanitation Fac.	33,888	35,000	36,949	33,000	33,000	33,000
6710 Dues & Memberships	450	450	450	450	450	450
6730 Janitor & Exterminating Svcs	3,000	9,620	1,260	9,620	9,620	9,620
6750 Education Benefits	6,627	7,100	650	7,100	7,400	7,400
6770 Administration Service Fees	1,700	600	1,210	600	600	600
6790 Other Contractual Services	75,250	104,500	69,081	120,000	133,000	133,000
6794 Car Wash Services	498	800	500	800	800	800
Total Contractual Services	823,250	987,291	571,432	996,291	1,224,942	1,224,942
7010 Office Supplies	1,193	2,000	1,998	2,000	2,000	2,000
7020 Reference Books/Publications	-	100	28	100	100	100
7110 Gasoline	224,796	255,000	106,864	250,000	205,828	205,828
7120 Heating Fuel	2,841	5,500	1,502	4,500	4,500	4,500
7130 Building Cleaning Supplies	24,942	25,000	14,491	28,000	27,000	27,000
7160 Food	827	550	154	550	550	550
7190 Wearing Apparel	9,700	16,979	6,909	14,979	14,979	14,979
7220 Garden/Agriculture Supplies	8,341	13,000	4,617	13,000	13,000	13,000
7230 Other Operating Supplies	38,863	51,000	24,303	51,000	54,400	54,400
7240 Motor Oil & Lubricants	-	-	-	-	4,000	4,000
7310 Auto & Truck Parts	-	-	-	-	41,000	41,000
7320 Machinery & Equipment Parts	-	-	-	-	48,000	48,000

Park Operations
1602

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
7330 Plumbing Supplies	14,266	15,000	6,247	15,000	15,000	15,000
7340 Paint & Supplies	9,991	13,000	2,071	12,000	10,500	10,500
7350 Lumber Wood & Supplies	39,893	24,000	5,922	22,000	21,700	21,700
7360 Electrical Supplies	11,854	17,500	5,313	17,500	17,700	17,700
7370 Building Operating Supplies	17,052	18,500	5,977	18,500	18,500	18,500
7380 Asphalt	-	4,000	842	4,000	4,000	4,000
7390 Concrete	2,000	7,000	-	3,000	3,000	3,000
7400 Signs, Badges & Markers	9,991	19,000	7,060	19,000	18,100	18,100
7410 License Plates & Registration	102	-	-	-	300	300
7420 Traffic Control Supplies	8,936	250	4,202	1,250	1,250	1,250
7440 Rock	24,500	45,000	29,084	48,000	14,500	14,500
7450 Salt & Sand	57	3,000	860	3,000	3,000	3,000
7490 Tires	-	-	-	-	21,000	21,000
7510 Small Tools/Minor Equipment	999	2,000	96	1,000	2,000	2,000
Total Supplies	451,145	537,379	228,539	528,379	565,907	565,907
8120 Automobiles	133,031	-	-	-	-	-
8170 Other Equipment	48,574	-	-	-	4,000	4,000
8171 Personal Computer/Accessories	-	-	-	-	-	-
Total Capital Outlay	181,605	-	-	-	4,000	4,000
Total Park Fund	\$ 4,184,532	\$ 4,964,744	\$ 2,808,097	\$ 4,987,986	\$ 5,459,211	\$ 5,459,211
Total Park Operations	\$ 4,184,532	\$ 4,964,744	\$ 2,808,097	\$ 4,987,986	\$ 5,459,211	\$ 5,459,211

**Park Safety/Interpretation
1605**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
ALL FUNDS						
5010 Regular Salaries	\$ 675,162	\$ 891,220	\$ 539,382	\$ 1,005,036	\$ 1,005,036	\$ 1,005,036
5020 Seasonal Salaries	-	-	-	16,800	11,800	11,800
5030 Over Time Salaries	53,551	40,000	19,137	40,000	50,000	50,000
5040 FICA Taxes	52,985	71,239	40,681	81,230	81,995	81,995
5050 Pension Contributions	129,566	124,318	97,037	139,512	139,054	139,054
5060 Insurance Benefits	142,728	207,751	105,526	218,139	218,139	218,139
5061 Insurance Fixed Cost and Dental	-	1,212	1,024	1,212	1,212	1,212
5062 HSA Contribution	-	7,500	13,500	12,000	12,000	12,000
5063 Insurance Admin Fee	-	19,041	13,803	19,041	19,041	19,041
5066 Life Insurance Benefit	-	-	-	-	277	277
5070 Unemployment Insurance	-	4,456	2,599	5,309	-	-
5090 Salary Adjustments	-	107,843	-	-	-	-
5110 Workmen's Compensation	-	14,260	8,318	16,989	17,149	17,149
5150 Long Term Disability	-	4,456	2,599	5,309	5,359	5,359
Total Personnel Services	1,053,992	1,493,296	843,606	1,560,577	1,561,062	1,561,062
6140 Travel Expense	-	-	328	-	-	-
6230 Printing	1,142	1,000	153	1,000	1,000	1,000
6560 Maint & Repair - Common Equip	745	5,500	4,653	8,400	8,400	8,400
6570 Maint & Repair - Miscellaneous	4,009	4,000	1,379	9,000	9,000	9,000
6661 Software Purchases	-	636	-	636	636	636
6662 Software Maintenance	635	-	-	-	-	-
6710 Dues & Memberships	325	500	600	500	500	500
6750 Education Benefits	6,278	7,333	2,085	7,333	7,333	7,333
6790 Other Contractual Services	12,679	9,100	4,899	2,100	2,100	2,100
6794 Car Wash Services	900	900	-	900	900	900
6795 Alarm/Security Services	11,898	19,070	9,955	19,070	19,070	19,070
Total Contractual Services	38,610	48,039	24,052	48,939	48,939	48,939
7010 Office Supplies	2,075	2,100	1,671	2,100	2,100	2,100
7160 Food	-	100	-	100	100	100
7190 Wearing Apparel	12,737	13,000	5,336	13,000	13,000	13,000
7230 Other Operating Supplies	6,362	8,500	3,187	5,000	5,000	5,000
7231 Fire Safety Supplies	-	-	-	4,000	4,000	4,000
7400 Signs, Badges & Markers	-	500	-	500	500	500
7520 Small Arms & Ammunition	900	1,500	1,373	1,500	1,500	1,500
Total Supplies	22,074	25,700	11,567	26,200	26,200	26,200
8120 Automobiles	32,260	-	-	-	-	-
8170 Other Equipment	1,709	1,000	-	1,000	1,000	1,000
8171 Personal Computer/Accessories	3,009	-	84	-	-	-
8172 Printers	302	1,400	-	-	-	-
Total Capital Outlay	37,280	2,400	84	1,000	1,000	1,000
Total Park Safety/Interpretation	\$ 1,151,956	\$ 1,569,435	\$ 879,309	\$ 1,636,716	\$ 1,637,201	\$ 1,637,201

**Park Safety/Interpretation
1605**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Fund						
5010 Regular Salaries	\$ 675,162	\$ 891,220	\$ 539,382	\$ 1,005,036	\$ 1,005,036	\$ 1,005,036
5020 Seasonal Salaries	-	-	-	16,800	11,800	11,800
5030 Over Time Salaries	53,551	40,000	19,137	40,000	50,000	50,000
5040 FICA Taxes	52,985	71,239	40,681	81,230	81,995	81,995
5050 Pension Contributions	129,566	124,318	97,037	139,512	139,054	139,054
5060 Insurance Benefits	142,728	207,751	105,526	218,139	218,139	218,139
5061 Insurance Fixed Cost and Dental	-	1,212	1,024	1,212	1,212	1,212
5062 HSA Contribution	-	7,500	13,500	12,000	12,000	12,000
5063 Insurance Admin Fee	-	19,041	13,803	19,041	19,041	19,041
5066 Life Insurance Benefit	-	-	-	-	277	277
5070 Unemployment Insurance	-	4,456	2,599	5,309	-	-
5090 Salary Adjustments	-	107,843	-	-	-	-
5110 Workmen's Compensation	-	14,260	8,318	16,989	17,149	17,149
5150 Long Term Disability	-	4,456	2,599	5,309	5,359	5,359
Total Personnel Services	1,053,992	1,493,296	843,606	1,560,577	1,561,062	1,561,062
6140 Travel Expense	-	-	328	-	-	-
6230 Printing	1,142	1,000	153	1,000	1,000	1,000
6560 Maint & Repair - Common Equip	745	5,500	4,653	8,400	8,400	8,400
6570 Maint & Repair - Miscellaneous	4,009	4,000	1,379	9,000	9,000	9,000
6661 Software Purchases	-	636	-	636	636	636
6662 Software Maintenance	635	-	-	-	-	-
6710 Dues & Memberships	325	500	600	500	500	500
6750 Education Benefits	4,945	6,000	2,085	6,000	6,000	6,000
6790 Other Contractual Services	12,679	9,100	4,899	2,100	2,100	2,100
6794 Car Wash Services	900	900	-	900	900	900
6795 Alarm/Security Services	11,898	19,070	9,955	19,070	19,070	19,070
Total Contractual Services	37,277	46,706	24,052	47,606	47,606	47,606
7010 Office Supplies	2,075	2,100	1,671	2,100	2,100	2,100
7160 Food	-	100	-	100	100	100
7190 Wearing Apparel	12,737	13,000	5,336	13,000	13,000	13,000
7230 Other Operating Supplies	6,362	8,500	3,187	5,000	5,000	5,000
7231 Fire Safety Supplies	-	-	-	4,000	4,000	4,000
7400 Signs, Badges & Markers	-	500	-	500	500	500
7520 Small Arms & Ammunition	900	1,500	1,373	1,500	1,500	1,500
Total Supplies	22,074	25,700	11,567	26,200	26,200	26,200
8120 Automobiles	32,260	-	-	-	-	-
8170 Other Equipment	1,709	1,000	-	1,000	1,000	1,000
8171 Personal Computer/Accessories	3,009	-	84	-	-	-
8172 Printers	302	1,400	-	-	-	-
Total Capital Outlay	37,280	2,400	84	1,000	1,000	1,000
Total Park Fund	\$ 1,150,623	\$ 1,568,102	\$ 879,309	\$ 1,635,383	\$ 1,635,868	\$ 1,635,868
Law Enforcement Training						
6750 Education Benefits	\$ 1,333	\$ 1,333	-	\$ 1,333	\$ 1,333	\$ 1,333
Total Contractual Services	1,333	1,333	-	1,333	1,333	1,333
Total Law Enforcement Training	\$ 1,333	\$ 1,333	-	\$ 1,333	\$ 1,333	\$ 1,333
Total Park Safety/Interpretation	\$ 1,151,956	\$ 1,569,435	\$ 879,309	\$ 1,636,716	\$ 1,637,201	\$ 1,637,201

**Parks Fleet Replacement
1010**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Fund						
8110 Heavy Machinery & Equipment	-	-	-	-	-	\$ 60,000
8120 Automobiles	-	-	-	-	-	150,000
8130 Trucks	-	-	-	-	-	37,500
8180 Audio/Video Recording Equipment	-	-	-	-	-	202,500
Total Capital Outlay	-	-	-	-	-	450,000
Total Park Fund	-	-	-	-	-	\$ 450,000
Total Parks Fleet Replacement	-	-	-	-	-	\$ 450,000

Recreational Programs
1654

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Enterprise Fund						
5010 Regular Salaries	179,080	177,996	134,968	210,421	210,421	210,421
5020 Seasonal Salaries	119,125	139,098	23,677	150,178	150,178	150,178
5030 Over Time Salaries	9,800	8,500	657	8,500	8,500	8,500
5040 FICA Taxes	23,821	24,908	12,327	28,236	28,236	28,236
5050 Pension Contributions	12,810	24,897	19,755	29,226	28,854	28,854
5051 OPEB Expense	1,281	-	-	-	-	-
5060 Insurance Benefits	20,797	25,545	15,137	26,822	26,822	26,822
5061 Insurance Fixed Cost and Dental	-	184	158	184	184	184
5062 HSA Contribution	-	2,000	1,500	2,000	2,000	2,000
5063 Insurance Admin Fee	-	2,570	1,795	2,570	2,570	2,570
5066 Life Insurance Benefit	-	-	-	-	63	63
5070 Unemployment Insurance	-	890	519	1,845	-	-
5090 Salary Adjustments	-	38,808	-	-	-	-
5110 Workmen's Compensation	-	2,848	1,661	5,906	5,906	5,906
5150 Long Term Disability	-	890	519	1,845	1,845	1,845
Total Personnel Services	366,714	449,134	212,673	467,733	465,579	465,579
6130 Freight & Drayage	-	250	-	250	250	250
6140 Travel Expense	841	-	3,541	-	-	-
6230 Printing	484	1,800	473	1,000	1,000	1,000
6420 Electricity	8,147	9,300	8,592	9,300	9,300	9,300
6570 Maint & Repair - Miscellaneous	7,251	10,000	7,419	10,000	10,000	10,000
6670 Rent - Miscellaneous	4,466	7,650	1,200	8,450	8,450	8,450
6676 Rent - Outside Sanitation Fac.	16,427	22,000	2,806	22,000	22,000	22,000
6710 Dues & Memberships	3,705	5,800	625	5,800	5,800	5,800
6750 Education Benefits	2,085	2,000	(3,421)	2,000	2,000	2,000
6770 Administration Service Fees	10,163	10,500	3,035	10,500	10,500	10,500
6790 Other Contractual Services	4,826	3,000	522	3,000	3,000	3,000
6792 Referee/Officiating Services	51,054	75,000	25,019	75,000	75,000	75,000
Total Contractual Services	109,448	147,300	49,811	147,300	147,300	147,300
7010 Office Supplies	448	1,200	-	1,200	1,200	1,200
7030 Resale Purchases - Food	-	1,000	-	1,000	1,000	1,000
7031 Resale Purchases - Food	28,944	40,000	2,499	40,000	40,000	40,000
7032 Resale Purchases - Beverages	26,981	36,000	7,077	36,000	36,000	36,000
7120 Heating Fuel	-	2,000	-	2,000	2,000	2,000
7130 Building Cleaning Supplies	1,684	4,000	282	4,000	4,000	4,000
7160 Food	-	-	-	-	-	-
7190 Wearing Apparel	7,423	11,000	5,151	8,000	8,000	8,000
7210 Recreation Supplies	7,905	12,500	3,290	12,500	12,500	12,500
7220 Garden/Agriculture Supplies	8,165	11,000	3,108	11,000	11,000	11,000
7230 Other Operating Supplies	3,040	3,500	9	3,500	3,500	3,500
7320 Machinery & Equipment Parts	1,143	4,000	-	4,000	4,000	4,000
7330 Plumbing Supplies	4,778	2,000	419	2,000	2,000	2,000
7340 Paint & Supplies	2,162	5,000	-	5,000	5,000	5,000
7350 Lumber Wood & Supplies	2,450	-	-	-	-	-
7440 Rock	871	3,000	760	6,000	6,000	6,000
7450 Salt & Sand	1,983	2,000	-	2,000	2,000	2,000
7510 Small Tools/Minor Equipment	5,090	4,000	1,803	4,000	4,000	4,000
Total Supplies	103,068	142,200	24,397	142,200	142,200	142,200
8160 Radio/Communications Equipment	42	-	-	-	-	-
8170 Other Equipment	3,865	-	-	-	-	-
Total Capital Outlay	3,907	-	-	-	-	-

Recreational Programs
1654

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Total Park Enterprise Fund	\$ 583,136	\$ 738,634	\$ 286,881	\$ 757,233	\$ 755,079	\$ 755,079
Total Recreational Programs	\$ 583,136	\$ 738,634	\$ 286,881	\$ 757,233	\$ 755,079	\$ 755,079

Registration & Permits
1652

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Enterprise Fund						
5010 Regular Salaries	134,196	137,260	83,287	140,713	140,713	140,713
5020 Seasonal Salaries	55,671	69,510	39,393	79,695	79,695	79,695
5030 Over Time Salaries	5,002	5,000	2,938	5,000	5,000	5,000
5040 FICA Taxes	13,913	16,200	8,905	17,244	17,244	17,244
5050 Pension Contributions	9,681	18,992	14,304	19,453	19,205	19,205
5051 OPEB Expense	1,007	-	-	-	-	-
5060 Insurance Benefits	34,325	39,359	25,032	41,327	41,327	41,327
5061 Insurance Fixed Cost and Dental	-	237	213	237	237	237
5062 HSA Contribution	-	3,000	1,000	3,000	3,000	3,000
5063 Insurance Admin Fee	-	3,617	3,184	3,617	3,617	3,617
5066 Life Insurance Benefit	-	-	-	-	50	50
5070 Unemployment Insurance	-	686	400	1,127	-	-
5090 Salary Adjustments	-	23,821	-	-	-	-
5110 Workmen's Compensation	-	2,196	1,281	3,607	3,607	3,607
5150 Long Term Disability	-	686	400	1,127	1,127	1,127
Total Personnel Services	253,795	320,564	180,337	316,147	314,822	314,822
6110 Postage	-	300	-	300	300	300
6140 Travel Expense	75	2,000	-	2,000	2,000	2,000
6210 Advertising	4,550	5,000	4,500	5,000	5,000	5,000
6230 Printing	6,719	8,500	1,661	8,500	8,500	8,500
6420 Electricity	5,379	15,000	15,045	15,000	15,000	15,000
6440 Water	8,162	15,000	14,982	15,000	15,000	15,000
6570 Maint & Repair - Miscellaneous	10,537	8,500	7,456	8,500	8,500	8,500
6670 Rent - Miscellaneous	492	1,000	630	1,000	1,000	1,000
6676 Rent - Outside Sanitation Fac.	2,581	5,500	700	5,500	5,500	5,500
6710 Dues & Memberships	890	1,400	890	1,400	1,400	1,400
6750 Education Benefits	250	2,300	-	2,300	2,300	2,300
6770 Administration Service Fees	26,736	32,000	13,847	32,000	32,000	32,000
6790 Other Contractual Services	23,671	29,000	15,530	29,000	29,000	29,000
Total Contractual Services	90,042	125,500	75,241	125,500	125,500	125,500
7010 Office Supplies	2,668	4,000	1,729	4,000	4,000	4,000
7030 Resale Purchases - Food	4,815	6,000	5,050	6,000	6,000	6,000
7130 Building Cleaning Supplies	7,149	9,000	5,550	9,000	9,000	9,000
7190 Wearing Apparel	995	2,100	-	2,100	2,100	2,100
7210 Recreation Supplies	457	2,000	-	2,000	2,000	2,000
7220 Garden/Agriculture Supplies	2,995	4,000	-	4,000	4,000	4,000
7230 Other Operating Supplies	1,232	22,000	13,581	7,000	7,000	7,000
7400 Signs, Badges & Markers	10	1,000	-	1,000	1,000	1,000
7440 Rock	9,100	4,000	-	4,000	4,000	4,000
Total Supplies	29,422	54,100	25,910	39,100	39,100	39,100
8060 Other Improvements	23,291	-	-	15,000	15,000	15,000
8170 Other Equipment	-	1,500	-	1,500	1,500	1,500
Total Capital Outlay	23,291	1,500	-	16,500	16,500	16,500
Total Park Enterprise Fund	\$ 396,549	\$ 501,664	\$ 281,488	\$ 497,247	\$ 495,922	\$ 495,922
Total Registration & Permits	\$ 396,549	\$ 501,664	\$ 281,488	\$ 497,247	\$ 495,922	\$ 495,922

Rock Island Rail Corridor Authority
3601

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Fund						
5010 Regular Salaries	\$ 92,188	\$ 102,316	\$ 70,530	\$ 108,659	\$ 108,659	\$ 108,659
5030 Over Time Salaries	256	-	-	-	-	-
5037 Mobile Phone Allowance	-	-	-	-	660	660
5040 FICA Taxes	7,436	7,828	5,383	8,312	8,363	8,363
5050 Pension Contributions	14,284	13,660	9,463	14,506	14,321	14,321
5060 Insurance Benefits	13,418	14,705	15,138	15,440	15,440	15,440
5061 Insurance Fixed Cost and Dental	-	158	160	158	158	158
5062 HSA Contribution	-	1,000	1,000	1,000	1,000	1,000
5063 Insurance Admin Fee	-	734	2,013	734	734	734
5066 Life Insurance Benefit	-	-	-	-	26	26
5070 Unemployment Insurance	-	512	299	543	-	-
5090 Salary Adjustments	-	2,414	-	-	-	-
5110 Workmen's Compensation	-	1,637	955	1,739	1,739	1,739
5150 Long Term Disability	-	512	299	543	543	543
Total Personnel Services	127,582	145,476	105,239	151,634	151,643	151,643
6030 Architectural & Engineering Sv	-	40,000	-	40,000	40,000	80,000
6040 Appraisal Services	-	4,000	-	4,000	4,000	4,000
6080 Other Professional Services	-	8,000	-	8,000	8,000	8,000
6110 Postage	346	400	-	400	400	400
6120 Mileage Reimbursement	6,417	7,000	2,917	-	-	-
6160 Meeting Expense	505	4,000	-	2,000	2,000	2,000
6165 Coffee & Water Service	-	300	-	200	200	200
6210 Advertising	-	1,000	-	1,000	1,000	1,000
6230 Printing	-	1,000	50	1,000	1,000	1,000
6420 Electricity	899	1,700	950	1,700	1,700	1,700
6460 Refuse Collection	-	-	921	-	-	-
6510 Maint & Repair - Buildings	-	1,000	-	500	500	500
6520 Maint & Repair - Heavy Equip	-	1,500	962	2,000	2,000	2,000
6641 Copier Rental/Maintenance	384	-	-	-	-	-
6643 Mobile Phone/Pager Rental	660	660	440	660	660	660
6662 Software Maintenance	1,424	838	-	838	838	838
6670 Rent - Miscellaneous	3,736	4,000	4,000	4,500	4,500	4,500
6676 Rent - Outside Sanitation Fac.	720	3,360	2,000	2,860	2,860	2,860
6710 Dues & Memberships	-	500	-	500	500	500
6750 Education Benefits	301	700	194	700	700	700
6790 Other Contractual Services	33,268	66,750	6,630	60,950	60,950	60,950
6798 Grant Match	1,000	1,000	-	-	-	237,500
Total Contractual Services	49,660	147,708	19,063	131,808	131,808	409,308
7010 Office Supplies	-	300	-	300	300	300
7110 Gasoline	2,000	3,200	-	3,200	3,200	3,200
7130 Building Cleaning Supplies	1,000	1,000	1,000	1,000	1,000	1,000
7190 Wearing Apparel	100	-	-	-	-	-
7220 Garden/Agriculture Supplies	-	1,500	-	1,500	1,500	1,500
7230 Other Operating Supplies	264	750	587	750	750	750
7340 Paint & Supplies	992	1,000	799	1,000	1,000	1,000
7400 Signs, Badges & Markers	2,869	500	-	500	500	500
7440 Rock	7,962	8,000	2,838	8,000	8,000	8,000
7510 Small Tools/Minor Equipment	-	250	-	250	250	250
Total Supplies	15,186	16,500	5,224	16,500	16,500	16,500
8060 Other Improvements	141,625	350,000	28,303	350,000	-	-
8170 Other Equipment	50,290	-	-	9,000	9,000	9,000
Total Capital Outlay	191,915	350,000	28,303	359,000	9,000	9,000

Rock Island Rail Corridor Authority
3601

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Total Park Fund	\$ 384,343	\$ 659,684	\$ 157,830	\$ 658,942	\$ 308,951	\$ 586,451
Rock Island Railroad Capital Project Fund						
8060 Other Improvements	-	-	-	-	-	\$ 414,544
Total Capital Outlay	-	-	-	-	-	414,544
Total Rock Island Railroad Capital Project Fund	-	-	-	-	-	\$ 414,544
Total Rock Island Rail Corridor Authority	\$ 384,343	\$ 659,684	\$ 157,830	\$ 658,942	\$ 308,951	\$ 1,000,995

Special Events
1670

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Enterprise Fund						
6080 Other Professional Services	-	-	-	-	-	-
6210 Advertising	-	15,000	2,500	15,000	15,000	15,000
6230 Printing	268	500	-	500	500	500
6670 Rent - Miscellaneous	6,933	14,000	1,020	14,000	14,000	14,000
6676 Rent - Outside Sanitation Fac.	-	-	-	-	-	-
6790 Other Contractual Services	45,338	54,100	-	55,100	55,100	55,100
6793 Catering Services	825	900	-	900	900	900
Total Contractual Services	53,364	84,500	3,520	85,500	85,500	85,500
7160 Food	4,951	6,500	-	6,500	6,500	6,500
7190 Wearing Apparel	2,775	2,800	-	2,800	2,800	2,800
7230 Other Operating Supplies	9,069	9,500	570	9,500	9,500	9,500
7340 Paint & Supplies	499	500	-	500	500	500
7350 Lumber Wood & Supplies	-	1,000	-	1,000	1,000	1,000
7360 Electrical Supplies	44,926	36,000	21,086	36,000	36,000	36,000
Total Supplies	62,220	56,300	21,656	56,300	56,300	56,300
Total Park Enterprise Fund	\$ 115,584	\$ 140,800	\$ 25,176	\$ 141,800	\$ 141,800	\$ 141,800
Total Special Events	\$ 115,584	\$ 140,800	\$ 25,176	\$ 141,800	\$ 141,800	\$ 141,800

**Special Recreation
1606**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Fund						
5010 Regular Salaries	\$ 169,285	\$ 168,636	\$ 102,757	\$ 186,603	\$ 186,603	\$ 186,603
5020 Seasonal Salaries	8,279	16,500	3,173	17,050	17,050	17,050
5030 Over Time Salaries	708	2,000	102	2,000	2,000	2,000
5040 FICA Taxes	12,861	14,316	9,137	15,732	15,732	15,732
5050 Pension Contributions	23,821	22,780	17,685	25,179	24,858	24,858
5060 Insurance Benefits	26,533	36,398	10,860	38,218	38,218	38,218
5061 Insurance Fixed Cost and Dental	-	164	112	164	164	164
5062 HSA Contribution	-	2,000	2,500	2,500	2,500	2,500
5063 Insurance Admin Fee	-	3,672	1,282	3,672	3,672	3,672
5066 Life Insurance Benefit	-	-	-	-	50	50
5070 Unemployment Insurance	-	843	492	1,028	-	-
5090 Salary Adjustments	-	38,767	-	-	-	-
5110 Workmen's Compensation	-	2,698	1,574	3,290	3,290	3,290
5150 Long Term Disability	-	843	492	1,028	1,028	1,028
Total Personnel Services	241,487	309,617	150,164	296,464	295,165	295,165
6110 Postage	1,086	900	3,437	900	900	900
6140 Travel Expense	246	1,500	-	1,500	1,500	1,500
6230 Printing	-	310	-	310	310	310
6540 Maint & Repair - Office Equip	-	290	-	290	290	290
6620 Rent - Buildings	2,402	4,300	418	4,300	4,300	4,300
6641 Copier Rental/Maintenance	400	800	194	800	800	800
6750 Education Benefits	-	3,360	309	3,360	3,360	3,360
6770 Administration Service Fees	-	1,000	-	1,000	1,000	1,000
6790 Other Contractual Services	3,540	3,600	885	3,600	3,600	3,600
Total Contractual Services	7,674	16,060	5,243	16,060	16,060	16,060
7010 Office Supplies	1,745	1,500	714	1,500	1,500	1,500
7160 Food	2,659	3,200	404	3,200	3,200	3,200
7190 Wearing Apparel	1,791	2,000	-	2,000	2,000	2,000
7210 Recreation Supplies	2,809	4,300	1,654	4,300	4,300	4,300
7220 Garden/Agriculture Supplies	50	500	-	500	500	500
7230 Other Operating Supplies	1,157	3,000	148	3,000	3,000	3,000
Total Supplies	10,210	14,500	2,920	14,500	14,500	14,500
Total Park Fund	\$ 259,371	\$ 340,177	\$ 158,327	\$ 327,024	\$ 325,725	\$ 325,725
Total Special Recreation	\$ 259,371	\$ 340,177	\$ 158,327	\$ 327,024	\$ 325,725	\$ 325,725

Trail Maintenance
1609

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Park Fund						
6460 Refuse Collection	-	-	-	-	1,200	1,200
6570 Maint & Repair - Miscellaneous	-	-	-	-	2,500	2,500
6670 Rent - Miscellaneous	-	-	-	-	1,800	1,800
6790 Other Contractual Services	-	-	-	-	3,000	3,000
Total Contractual Services	-	-	-	-	8,500	8,500
7130 Building Cleaning Supplies	-	-	-	-	1,000	1,000
7230 Other Operating Supplies	-	-	-	-	1,100	1,100
7340 Paint & Supplies	-	-	-	-	1,500	1,500
7350 Lumber Wood & Supplies	-	-	-	-	300	300
7400 Signs, Badges & Markers	-	-	-	-	900	900
7440 Rock	-	-	-	-	33,500	33,500
Total Supplies	-	-	-	-	38,300	38,300
Total Park Fund	-	-	-	-	\$ 46,800	\$ 46,800
Total Trail Maintenance	-	-	-	-	\$ 46,800	\$ 46,800

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PUBLIC WORKS

Mission Statement

The Jackson County Public Works Department is committed to providing services and infrastructure in a quality manner through the use of modern engineering, management and implementation practices with a team of people dedicated to professional excellence and customer satisfaction. We strive to accomplish these tasks efficiently, effectively and with accountability to the community we serve. Ultimately, it is the desire of the Department of Public Works to accomplish the goals and exceed the expectations of the citizens of Jackson County.

Goals

1. Completion of Capital Improvement Projects.
2. Continue implementation of a preventive maintenance plan through Jackson County facilities.
3. Successfully implement the Road and Bridge program.
4. Plan and execute the Engineering Special Project agenda.

Objectives

1. Utilize key personnel to prioritize, plan, program, coordinate and execute funded Capital Improvement Projects.
2. To better serve the occupants of the County facilities research and analytics must be incorporated to support a system wide proactive plan to decrease the progression of deferred maintenance and component degradation within the County's building stock.
3. Implement the County's needed annual road and bridge improvements while increasing the success rate of the activities employed.
4. Utilize allocated funding to ensure that safe transportation across County road structures is achieved.

Performance Measures

1. Complete funded Capital Improvement Projects on time and under budget.
2. Reassess accomplishments by end of year to ensure programming and implementation are effective.
3. Comparative analysis post construction phase to determine effectiveness.
4. Comparative analysis post construction to ensure bridge and structural goals are achieved.

Achievements

1. Engineering
 - a. Provided quality Construction Management services on the South segment of the Rock Island Shared Use Path at a great savings to the County
 - b. Assisted the Parks + Rec Department with several special project design, bid and implementation activities.
 - c. Improved staffing to allow for completion of a full range of engineering practices
2. Road and Bridge
 - a. Road Program was again a success. New practices are continually incorporated to ensure effectiveness of road program protocols. Procedures and practices are continuing to be solidified with personnel expertise and direction.
 - b. After a difficult winter, the Road and Bridge Division proved to again be effective successfully combating over 40 winter advisory events.

- c. Improved policies, procedures, needs assessment and best practice manuals to ensure that quality is documented and repeated.
- 3. Facilities Management
 - a. Continued to improve imperative Health, Life Safety and Welfare conditions within the DOC facilities.
 - b. Responded effectively to the DTCH flood incident and ongoing restoration activities improving a number of vital building systems and tenant finishes.
 - c. Maintained a reasonably small roster of work orders throughout the County
- 4. Planning and Development
 - a. Maintained exquisite level of customer service
 - b. Achieved a perfect record of permit and review submittal schedules
 - c. Added increased level of skill and education through professional development

**Director Public Works
1501**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Special Road and Bridge Fund						
5010 Regular Salaries	\$ 172,970	\$ 172,307	\$ 115,897	\$ 172,307	\$ 172,307	\$ 172,307
5025 Part Time Salaries	56,324	56,108	37,333	56,108	56,108	56,108
5030 Over Time Salaries	223	-	45	-	-	-
5037 Mobile Phone Allowance	-	-	-	-	660	660
5040 FICA Taxes	17,658	17,474	11,614	17,474	17,524	17,524
5050 Pension Contributions	33,323	23,003	17,252	23,003	22,710	22,710
5060 Insurance Benefits	19,020	22,793	14,620	23,933	23,933	23,933
5061 Insurance Fixed Cost and Dental	-	53	45	53	53	53
5062 HSA Contribution	-	4,000	3,000	4,000	4,000	4,000
5063 Insurance Admin Fee	-	2,882	2,013	2,882	2,882	2,882
5066 Life Insurance Benefit	-	-	-	-	25	25
5070 Unemployment Insurance	-	862	503	862	-	-
5110 Workmen's Compensation	-	2,757	1,608	2,757	3,655	3,655
5150 Long Term Disability	-	862	503	862	1,142	1,142
Total Personnel Services	299,518	303,101	204,433	304,241	304,999	304,999
6110 Postage	-	150	-	150	150	150
6120 Mileage Reimbursement	12,000	12,000	7,000	12,000	-	-
6140 Travel Expense	-	-	-	-	-	-
6160 Meeting Expense	768	1,500	40	1,500	1,500	1,500
6165 Coffee & Water Service	568	1,200	169	1,200	1,200	1,200
6530 Maint & Repair - Auto Equip	-	400	-	400	400	400
6643 Mobile Phone/Pager Rental	660	660	440	660	660	660
6710 Dues & Memberships	40	1,000	-	1,000	1,000	1,000
6790 Other Contractual Services	-	60,320	-	59,180	59,180	59,180
Total Contractual Services	14,036	77,230	7,649	76,090	64,090	64,090
7010 Office Supplies	941	1,227	194	1,227	1,227	1,227
7021 Newspaper/Mag Subscriptions	-	300	-	300	300	300
7110 Gasoline	152	200	161	200	200	200
7190 Wearing Apparel	-	500	-	500	500	500
7230 Other Operating Supplies	-	1,500	-	1,500	1,500	1,500
Total Supplies	1,093	3,727	355	3,727	3,727	3,727
8171 Personal Computer/Accessories	328	-	-	-	-	-
Total Capital Outlay	328	-	-	-	-	-
Total Special Road and Bridge Fund	\$ 314,974	\$ 384,058	\$ 212,437	\$ 384,058	\$ 372,816	\$ 372,816
Total Director Public Works	\$ 314,974	\$ 384,058	\$ 212,437	\$ 384,058	\$ 372,816	\$ 372,816

Engineering
1502

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Special Road and Bridge Fund						
5010 Regular Salaries	\$ 347,316	\$ 352,253	\$ 241,224	\$ 366,080	\$ 366,080	\$ 366,080
5020 Seasonal Salaries	12,442	17,100	11,653	17,100	17,100	17,100
5025 Part Time Salaries	61,813	73,200	19,776	73,200	73,200	73,200
5030 Over Time Salaries	14,103	28,000	9,991	28,000	28,000	28,000
5040 FICA Taxes	32,078	35,997	20,577	37,055	37,055	37,055
5050 Pension Contributions	60,496	50,764	38,534	52,610	51,940	51,940
5060 Insurance Benefits	48,191	81,358	44,865	85,426	85,426	85,426
5061 Insurance Fixed Cost and Dental	-	218	218	220	220	220
5062 HSA Contribution	-	-	2,000	-	-	-
5063 Insurance Admin Fee	-	6,555	5,996	6,600	6,600	6,600
5066 Life Insurance Benefit	-	-	-	-	76	76
5070 Unemployment Insurance	-	1,761	1,027	1,800	-	-
5090 Salary Adjustments	-	19,782	-	-	-	-
5110 Workmen's Compensation	-	5,636	3,288	5,700	7,750	7,750
5150 Long Term Disability	-	1,761	1,027	1,800	2,422	2,422
Total Personnel Services	576,439	674,385	400,175	675,591	675,869	675,869
6015 Title Searches	-	1,200	1,125	1,200	1,200	1,200
6040 Appraisal Services	-	1,000	-	1,000	1,000	1,000
6080 Other Professional Services	7,240	20,000	3,466	21,326	21,326	21,326
6110 Postage	663	2,000	216	2,000	2,000	2,000
6120 Mileage Reimbursement	-	100	-	100	100	100
6140 Travel Expense	1,238	1,500	-	1,500	1,500	1,500
6160 Meeting Expense	306	1,150	76	1,150	1,150	1,150
6165 Coffee & Water Service	-	-	165	-	-	-
6200 Legal Notices	-	200	-	200	200	200
6210 Advertising	832	2,000	853	2,000	2,000	2,000
6220 Photographing & Blue Printing	-	500	-	500	500	500
6230 Printing	1,972	1,500	1,174	1,500	1,500	1,500
6430 Telephone Utility	635	-	-	-	-	-
6435 Telephone Maintenance	-	250	-	250	250	250
6530 Maint & Repair - Auto Equip	10,369	15,000	8,528	15,000	15,000	15,000
6540 Maint & Repair - Office Equip	-	2,100	-	2,100	2,100	2,100
6641 Copier Rental/Maintenance	1,728	4,000	1,326	4,000	4,000	4,000
6643 Mobile Phone/Pager Rental	2,156	-	-	-	-	-
6661 Software Purchases	1,796	-	-	-	-	-
6662 Software Maintenance	9,804	10,000	9,445	10,000	10,000	10,000
6710 Dues & Memberships	367	2,800	308	2,800	2,800	2,800
6750 Education Benefits	144	2,000	139	2,000	2,000	2,000
6790 Other Contractual Services	-	6,713	27	7,085	7,085	7,085
6791 Microfilm/Microfiche Services	-	2,000	-	2,000	2,000	2,000
6794 Car Wash Services	100	650	100	650	650	650
Total Contractual Services	39,350	76,663	26,948	78,361	78,361	78,361
7010 Office Supplies	4,750	7,800	1,610	7,800	7,800	7,800
7020 Reference Books/Publications	510	500	-	500	500	500
7041 Paper Supplies - Copier Paper	-	1,400	-	1,400	1,400	1,400
7110 Gasoline	12,842	14,000	7,018	14,000	14,000	14,000
7190 Wearing Apparel	882	1,300	360	1,300	1,300	1,300
7230 Other Operating Supplies	484	1,100	239	1,100	1,100	1,100
7510 Small Tools/Minor Equipment	641	400	-	400	400	400
Total Supplies	20,109	26,500	9,227	26,500	26,500	26,500
8060 Other Improvements	9,500	-	3,230	-	-	-
8171 Personal Computer/Accessories	2,613	-	-	-	-	-

Engineering
1502

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Total Capital Outlay	12,113	-	3,230	-	-	-
Total Special Road and Bridge Fund	\$ 648,011	\$ 777,548	\$ 439,580	\$ 780,452	\$ 780,730	\$ 780,730
Total Engineering	\$ 648,011	\$ 777,548	\$ 439,580	\$ 780,452	\$ 780,730	\$ 780,730

**Public Works Development
1504**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Special Road and Bridge Fund						
5010 Regular Salaries	\$ 228,798	\$ 231,866	\$ 119,289	\$ 221,625	\$ 221,625	\$ 221,625
5020 Seasonal Salaries	199	-	-	-	-	-
5027 Board/Commission Salaries	3,500	6,000	1,800	6,000	-	-
5030 Over Time Salaries	-	1,500	-	1,500	1,500	1,500
5040 FICA Taxes	16,912	18,312	8,494	17,528	17,069	17,069
5050 Pension Contributions	32,578	31,154	23,366	29,787	29,408	29,408
5060 Insurance Benefits	38,736	72,883	23,601	76,527	76,527	76,527
5061 Insurance Fixed Cost and Dental	-	237	227	237	237	237
5062 HSA Contribution	-	5,000	3,000	5,000	5,000	5,000
5063 Insurance Admin Fee	-	6,499	3,024	6,499	6,499	6,499
5066 Life Insurance Benefit	-	-	-	-	63	63
5070 Unemployment Insurance	-	1,159	676	1,159	-	-
5090 Salary Adjustments	-	10,175	-	-	32,148	32,148
5110 Workmen's Compensation	-	3,710	2,164	3,710	3,570	3,570
5150 Long Term Disability	-	1,159	676	1,159	1,116	1,116
Total Personnel Services	320,724	389,654	186,317	370,731	394,762	394,762
6110 Postage	2,848	2,000	1,601	2,000	2,000	2,000
6120 Mileage Reimbursement	-	47	-	47	47	47
6140 Travel Expense	-	407	-	407	407	407
6160 Meeting Expense	-	50	-	50	50	50
6165 Coffee & Water Service	-	-	121	-	-	-
6200 Legal Notices	1,443	2,500	1,147	2,500	2,500	2,500
6230 Printing	154	150	118	150	150	150
6530 Maint & Repair - Auto Equip	978	3,000	944	3,000	3,000	3,000
6641 Copier Rental/Maintenance	2,400	2,500	1,631	2,500	2,500	2,500
6710 Dues & Memberships	1,401	1,300	1,380	2,500	2,500	2,500
6750 Education Benefits	464	1,000	-	2,000	2,000	2,000
6790 Other Contractual Services	-	3,000	-	3,000	3,000	3,000
6794 Car Wash Services	200	-	-	-	-	-
6851 Stormwater Commission	2,500	2,500	-	2,500	2,500	2,500
Total Contractual Services	12,388	18,454	6,941	20,654	20,654	20,654
7010 Office Supplies	1,978	1,500	613	1,500	1,500	1,500
7041 Paper Supplies - Copier Paper	-	350	333	350	350	350
7110 Gasoline	5,792	5,000	3,756	5,000	5,000	5,000
7190 Wearing Apparel	778	1,000	93	1,000	1,000	1,000
7230 Other Operating Supplies	-	500	19	500	500	500
Total Supplies	8,548	8,350	4,813	8,350	8,350	8,350
8120 Automobiles	-	-	-	16,723	16,723	-
8171 Personal Computer/Accessories	3,788	-	-	-	-	-
Total Capital Outlay	3,788	-	-	16,723	16,723	-
Total Special Road and Bridge Fund	\$ 345,448	\$ 416,458	\$ 198,071	\$ 416,458	\$ 440,489	\$ 423,766
Total Public Works Development	\$ 345,448	\$ 416,458	\$ 198,071	\$ 416,458	\$ 440,489	\$ 423,766

**Public Works Fleet Replacement
1011**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Special Road and Bridge Fund						
8120 Automobiles	-	-	-	-	-	\$ 665,890
Total Capital Outlay	-	-	-	-	-	665,890
Total Special Road and Bridge Fund	-	-	-	-	-	\$ 665,890
Total Public Works Fleet Replacement	-	-	-	-	-	\$ 665,890

Road and Bridge Maintenance
1506

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Special Road and Bridge Fund						
5010 Regular Salaries	- \$	1,803,848	- \$	1,944,170	\$ 1,944,170	\$ 1,944,170
5030 Over Time Salaries	-	145,000	-	130,000	130,000	80,000
5040 FICA Taxes	-	149,087	-	158,674	158,674	154,849
5050 Pension Contributions	-	260,171	-	276,902	273,376	266,786
5060 Insurance Benefits	-	540,821	-	567,862	567,862	567,862
5061 Insurance Fixed Cost and Dental	-	2,640	-	2,640	2,640	2,640
5062 HSA Contribution	-	10,000	-	10,000	10,000	10,000
5063 Insurance Admin Fee	-	49,042	-	49,042	49,042	49,042
5066 Life Insurance Benefit	-	-	-	-	617	617
5070 Unemployment Insurance	-	9,019	-	9,019	-	-
5090 Salary Adjustments	-	224,858	-	-	-	-
5094 Salary Savings	-	-	-	-	(100,000)	(100,000)
5110 Workmen's Compensation	-	28,862	-	28,862	33,187	32,387
5150 Long Term Disability	-	9,019	-	9,019	10,371	10,121
Total Personnel Services	-	3,232,367	-	3,186,190	3,079,939	3,018,474
6080 Other Professional Services	-	3,600	-	3,600	3,600	3,600
6110 Postage	-	800	-	800	800	800
6120 Mileage Reimbursement	-	75	-	75	75	75
6160 Meeting Expense	-	7,600	-	5,000	5,000	5,000
6165 Coffee & Water Service	-	3,000	-	3,000	3,000	3,000
6310 Property Damage	-	-	-	-	5,462	5,462
6410 Gas	-	20,000	-	20,000	20,000	20,000
6420 Electricity	-	75,000	-	75,000	75,000	75,000
6440 Water	-	3,000	-	3,000	3,000	3,000
6460 Refuse Collection	-	12,100	-	12,100	12,100	12,100
6510 Maint & Repair - Buildings	-	13,000	-	13,000	13,000	13,000
6520 Maint & Repair - Heavy Equip	-	188,940	-	225,000	225,000	180,000
6530 Maint & Repair - Auto Equip	-	90,844	-	116,231	116,231	90,000
6570 Maint & Repair - Miscellaneous	-	50,000	-	50,000	50,000	40,000
6641 Copier Rental/Maintenance	-	5,000	-	5,000	5,000	5,000
6661 Software Purchases	-	14,000	-	14,000	14,000	14,000
6662 Software Maintenance	-	20,000	-	10,000	10,000	10,000
6670 Rent - Miscellaneous	-	41,900	-	41,900	41,900	-
6675 Rent - Uniforms	-	16,000	-	16,000	16,000	16,000
6676 Rent - Outside Sanitation Fac.	-	1,000	-	1,000	1,000	1,000
6680 Rent - Heavy Equipmeny	-	-	-	-	-	41,900
6710 Dues & Memberships	-	2,280	-	2,280	2,280	2,280
6725 Emergency Response	-	-	-	-	-	75,000
6726 Tree Removal Services	-	-	-	-	-	75,000
6730 Janitor & Exterminating Svcs	-	1,698	-	1,698	1,698	1,698
6750 Education Benefits	-	7,500	-	17,000	17,000	17,000
6790 Other Contractual Services	-	155,600	-	170,600	170,600	20,600
6895 Levee District Tax	-	5,000	-	5,000	5,000	5,000
Total Contractual Services	-	737,937	-	811,284	816,746	735,515
7010 Office Supplies	-	9,000	-	9,000	9,000	9,000
7020 Reference Books/Publications	-	250	-	250	250	250
7041 Paper Supplies - Copier Paper	-	800	-	800	800	800
7110 Gasoline	-	161,009	-	161,009	161,009	100,000
7130 Building Cleaning Supplies	-	1,500	-	2,000	2,000	2,000
7190 Wearing Apparel	-	11,500	-	11,500	11,500	11,500
7220 Garden/Agriculture Supplies	-	25,000	-	25,000	25,000	25,000
7230 Other Operating Supplies	-	100,000	-	100,000	100,000	60,000
7240 Motor Oil & Lubricants	-	20,000	-	20,000	20,000	20,000

Road and Bridge Maintenance
1506

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
7310 Auto & Truck Parts	-	70,000	-	70,000	70,000	55,000
7320 Machinery & Equipment Parts	-	120,000	-	120,000	120,000	80,000
7330 Plumbing Supplies	-	500	-	500	500	500
7350 Lumber Wood & Supplies	-	1,000	-	1,000	1,000	1,000
7360 Electrical Supplies	-	2,500	-	1,500	1,500	1,500
7370 Building Operating Supplies	-	6,000	-	6,000	6,000	6,000
7380 Asphalt	-	139,000	-	139,000	139,000	139,000
7390 Concrete	-	5,000	-	5,000	5,000	5,000
7410 License Plates & Registration	-	500	-	500	500	500
7420 Traffic Control Supplies	-	86,000	-	86,000	86,000	15,000
7430 Road Oil	-	200,000	-	200,000	200,000	25,000
7440 Rock	-	200,000	-	200,000	200,000	25,000
7450 Salt & Sand	-	280,000	-	280,000	280,000	250,000
7490 Tires	-	47,322	-	50,000	50,000	50,000
7510 Small Tools/Minor Equipment	-	10,530	-	7,500	7,500	7,500
Total Supplies	-	1,497,411	-	1,496,559	1,496,559	889,550
8040 Roads & Highways	-	2,424,572	-	2,424,572	2,424,572	3,348,528
8130 Trucks	-	100,000	-	100,000	100,000	-
8160 Radio/Communications Equipment	-	5,000	-	5,000	5,000	5,000
Total Capital Outlay	-	2,529,572	-	2,529,572	2,529,572	3,353,528
Total Special Road and Bridge Fund	-	\$ 7,997,287	-	\$ 8,023,605	\$ 7,922,816	\$ 7,997,067
Total Road and Bridge Maintenance	-	\$ 7,997,287	-	\$ 8,023,605	\$ 7,922,816	\$ 7,997,067

**Special Projects in Public Works
1507**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
ALL FUNDS						
6720 Settlements & Judgements	-	-	\$ 19,050	-	-	-
Total Contractual Services	-	-	19,050	-	-	-
8040 Roads & Highways	330,832	520,000	50,801	950,000	950,000	950,000
8060 Other Improvements	-	-	-	-	14,750,000	14,750,000
Total Capital Outlay	330,832	520,000	50,801	950,000	15,700,000	15,700,000
Total Special Projects in Public Works	\$ 330,832	\$ 520,000	\$ 69,851	\$ 950,000	\$ 15,700,000	\$ 15,700,000

**Special Projects in Public Works
1507**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Special Road and Bridge Fund						
6720 Settlements & Judgements	-	-	\$ 19,050	-	-	-
Total Contractual Services	-	-	19,050	-	-	-
8040 Roads & Highways	330,832	520,000	50,801	950,000	200,000	200,000
8110 Heavy Machinery & Equipment	-	-	-	-	-	-
Total Capital Outlay	330,832	520,000	50,801	950,000	200,000	200,000
Total Special Road and Bridge Fund	\$ 330,832	\$ 520,000	\$ 69,851	\$ 950,000	\$ 200,000	\$ 200,000
County Improvement Fund						
8040 Roads & Highways	-	-	-	-	\$ 750,000	\$ 750,000
8060 Other Improvements	-	-	-	-	14,750,000	14,750,000
Total Capital Outlay	-	-	-	-	15,500,000	15,500,000
Total County Improvement Fund	-	-	-	-	\$ 15,500,000	\$ 15,500,000
Total Special Projects in Public Works	\$ 330,832	\$ 520,000	\$ 69,851	\$ 950,000	\$ 15,700,000	\$ 15,700,000

**Yard Waste Facility
1523**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
6676 Rent - Outside Sanitation Fac.	\$ 985	\$ 760	\$ 680	\$ 760	\$ 760	\$ 760
6790 Other Contractual Services	8,853	8,560	440	8,560	8,075	8,075
Total Contractual Services	9,838	9,320	1,120	9,320	8,835	8,835
7110 Gasoline	-	380	-	380	380	380
Total Supplies	-	380	-	380	380	380
Total General Fund	\$ 9,838	\$ 9,700	\$ 1,120	\$ 9,700	\$ 9,215	\$ 9,215
Total Yard Waste Facility	\$ 9,838	\$ 9,700	\$ 1,120	\$ 9,700	\$ 9,215	\$ 9,215

RECORDER OF DEEDS

It is the responsibility of the Recorder of Deeds Department to provide:

- Timely recording and indexing of official records and documents for the business community, Courts, financial institutions, and general public. Annually the Department processes over 108,000 documents, the 2nd highest volume in the State of Missouri. The Department uses technology, E-Government opportunities, and state-of-the-art solutions to provide timely recording, inquiry, and copy/search/retrieval services. The department maintains a goal of three-day or less document processing including recording, indexing, verification, and digitization. The Department leads all Missouri recording offices with more 85% participation in “Electronic Recording” of real estate documents, with a goal of attaining 90% by the end of 2021.
- The Department is responsible for issuing Missouri Marriage Licenses, per statutory provisions, regarding checking identity, age and collecting statistical marriage applicant information for the Missouri Department of Health and Senior Services, Vital Statistics. The department leads the State of Missouri in issuing over 5,700 licenses per year and meeting with 11,000 applicants.
- The Department provides Executive and Legislative Branch record preservation at the Jackson County Records Center located in Independence, Missouri. The climate-controlled, secure, 55,000 sq. ft. underground facility, provides paper and electronic storage for the 16th Circuit Court and over twenty departments and agencies. Documents and land books date back to the beginning of Jackson County in 1826.

**Recorder of Deeds
1801**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
ALL FUNDS						
5010 Regular Salaries	\$ 556,190	\$ 603,730	\$ 447,984	\$ 748,679	\$ 777,605	\$ 777,605
5030 Over Time Salaries	10,801	2,000	8,684	2,000	2,000	2,000
5037 Mobile Phone Allowance	-	-	-	-	660	660
5040 FICA Taxes	40,616	46,339	33,172	57,427	59,690	59,690
5050 Pension Contributions	55,575	80,865	65,482	100,216	102,752	102,752
5060 Insurance Benefits	123,567	154,818	83,650	162,559	162,559	162,559
5061 Insurance Fixed Cost and Dental	-	784	629	784	784	784
5062 HSA Contribution	-	2,000	-	2,000	2,000	2,000
5063 Insurance Admin Fee	-	16,176	10,768	16,176	16,176	16,176
5066 Life Insurance Benefit	-	-	-	-	227	227
5070 Unemployment Insurance	-	3,019	1,761	3,753	-	-
5090 Salary Adjustments	-	169,473	-	-	81,360	81,360
5110 Workmen's Compensation	-	9,660	5,635	12,011	12,474	12,474
5150 Long Term Disability	-	3,019	1,761	3,753	3,898	3,898
Total Personnel Services	786,749	1,091,883	659,526	1,109,358	1,222,185	1,222,185
6110 Postage	4,434	4,000	2,751	4,000	5,000	5,000
6120 Mileage Reimbursement	6,584	7,891	1,762	3,000	1,000	1,000
6140 Travel Expense	1,626	2,000	297	2,000	2,000	2,000
6160 Meeting Expense	45	680	205	680	680	680
6165 Coffee & Water Service	786	800	428	800	800	800
6230 Printing	7,717	5,000	2,573	5,000	5,552	5,552
6710 Dues & Memberships	506	850	690	850	850	850
6750 Education Benefits	1,380	1,380	500	1,380	1,380	1,380
6540 Maint & Repair - Office Equip	4,422	7,500	6,114	10,500	10,500	10,500
6641 Copier Rental/Maintenance	2,824	3,300	2,231	4,300	4,300	4,300
6662 Software Maintenance	202,151	83,791	83,791	87,791	87,800	87,800
6770 Administration Service Fees	12,053	10,357	165	-	-	-
Total Contractual Services	244,529	127,549	101,505	120,301	119,862	119,862
7010 Office Supplies	9,697	9,872	10,300	9,872	9,872	9,872
7021 Newspaper/Mag Subscriptions	626	650	868	650	650	650
7230 Other Operating Supplies	925	600	127	600	600	600
Total Supplies	11,248	11,122	11,295	11,122	11,122	11,122
8171 Personal Computer/Accessories	15,820	-	-	-	-	-
8172 Printers	16,799	26,340	2,162	26,340	26,340	26,340
Total Capital Outlay	32,619	26,340	2,162	26,340	26,340	26,340
Total Recorder of Deeds	\$ 1,075,145	\$ 1,256,894	\$ 774,488	\$ 1,267,121	\$ 1,379,509	\$ 1,379,509

**Recorder of Deeds
1801**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 556,190	\$ 603,730	\$ 447,984	\$ 748,679	\$ 777,605	\$ 777,605
5030 Over Time Salaries	10,801	2,000	8,684	2,000	2,000	2,000
5037 Mobile Phone Allowance	-	-	-	-	660	660
5040 FICA Taxes	40,616	46,339	33,172	57,427	59,690	59,690
5050 Pension Contributions	55,575	80,865	65,482	100,216	102,752	102,752
5060 Insurance Benefits	123,567	154,818	83,650	162,559	162,559	162,559
5061 Insurance Fixed Cost and Dental	-	784	629	784	784	784
5062 HSA Contribution	-	2,000	-	2,000	2,000	2,000
5063 Insurance Admin Fee	-	16,176	10,768	16,176	16,176	16,176
5066 Life Insurance Benefit	-	-	-	-	227	227
5070 Unemployment Insurance	-	3,019	1,761	3,753	-	-
5090 Salary Adjustments	-	169,473	-	-	81,360	81,360
5110 Workmen's Compensation	-	9,660	5,635	12,011	12,474	12,474
5150 Long Term Disability	-	3,019	1,761	3,753	3,898	3,898
Total Personnel Services	786,749	1,091,883	659,526	1,109,358	1,222,185	1,222,185
6110 Postage	4,434	4,000	2,751	4,000	5,000	5,000
6120 Mileage Reimbursement	6,584	7,891	1,762	3,000	1,000	1,000
6140 Travel Expense	1,626	2,000	297	2,000	2,000	2,000
6160 Meeting Expense	45	680	205	680	680	680
6165 Coffee & Water Service	786	800	428	800	800	800
6230 Printing	7,717	5,000	2,573	5,000	5,552	5,552
6710 Dues & Memberships	506	850	690	850	850	850
6750 Education Benefits	1,380	1,380	500	1,380	1,380	1,380
Total Contractual Services	23,079	22,601	9,205	17,710	17,262	17,262
7010 Office Supplies	9,697	9,872	10,300	9,872	9,872	9,872
7021 Newspaper/Mag Subscriptions	626	650	868	650	650	650
7230 Other Operating Supplies	925	600	127	600	600	600
Total Supplies	11,248	11,122	11,295	11,122	11,122	11,122
8172 Printers	16,799	-	-	-	-	-
Total Capital Outlay	16,799	-	-	-	-	-
Total General Fund	\$ 837,875	\$ 1,125,606	\$ 680,026	\$ 1,138,190	\$ 1,250,569	\$ 1,250,569
Recorder Technology Fund						
6540 Maint & Repair - Office Equip	4,422	7,500	6,114	10,500	10,500	10,500
6641 Copier Rental/Maintenance	2,824	3,300	2,231	4,300	4,300	4,300
6662 Software Maintenance	202,151	83,791	83,791	87,791	87,800	87,800
6770 Administration Service Fees	12,053	10,357	165	-	-	-
Total Contractual Services	221,450	104,948	92,300	102,591	102,600	102,600
8171 Personal Computer/Accessories	15,820	-	-	-	-	-
8172 Printers	-	26,340	2,162	26,340	26,340	26,340
Total Capital Outlay	15,820	26,340	2,162	26,340	26,340	26,340
Total Recorder Technology Fund	\$ 237,270	\$ 131,288	\$ 94,462	\$ 128,931	\$ 128,940	\$ 128,940
Total Recorder of Deeds	\$ 1,075,145	\$ 1,256,894	\$ 774,488	\$ 1,267,121	\$ 1,379,509	\$ 1,379,509

**Records Center
1804**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Recorders Fees						
5010 Regular Salaries	\$ 83,008	\$ 83,253	\$ 63,889	\$ 99,255	\$ 70,329	\$ 70,329
5030 Over Time Salaries	40	1,000	-	47	-	-
5040 FICA Taxes	6,271	6,446	4,803	7,597	5,380	5,380
5050 Pension Contributions	11,762	11,248	8,970	13,257	9,269	9,269
5060 Insurance Benefits	13,504	19,069	9,777	20,022	20,022	20,022
5061 Insurance Fixed Cost and Dental	-	105	90	105	105	105
5062 HSA Contribution	-	1,000	1,000	1,000	1,000	1,000
5063 Insurance Admin Fee	-	1,652	1,154	1,652	1,652	1,652
5066 Life Insurance Benefit	-	-	-	-	25	25
5070 Unemployment Insurance	439	416	243	497	-	-
5090 Salary Adjustments	-	18,396	-	-	-	-
5110 Workmen's Compensation	1,406	1,332	777	1,589	1,125	1,125
5130 Vacation Payout	-	1,112	-	1,112	1,112	1,112
5140 Sick Leave Pay Out	-	1,112	-	1,112	1,112	1,112
5150 Long Term Disability	439	416	243	497	352	352
Total Personnel Services	116,869	146,557	90,945	147,742	111,483	111,483
6087 Locksmith Services	-	-	-	-	1,000	1,000
6120 Mileage Reimbursement	1,442	-	511	-	-	-
6140 Travel Expense	958	700	-	700	700	700
6160 Meeting Expense	474	4,000	-	4,000	4,000	4,000
6165 Coffee & Water Service	200	200	68	200	200	200
6310 Property Damage	-	-	-	-	8,231	8,231
6360 Life Insurance	28	121	24	121	121	121
6420 Electricity	35,787	45,000	20,206	44,800	44,800	44,800
6460 Refuse Collection	90	300	281	500	500	500
6520 Maint & Repair - Heavy Equip	-	2,000	-	2,000	2,000	2,000
6530 Maint & Repair - Auto Equip	-	1,000	-	1,000	1,000	1,000
6540 Maint & Repair - Office Equip	-	1,000	-	1,000	1,000	1,000
6675 Rent - Uniforms	230	300	-	300	300	300
6730 Janitor & Exterminating Svcs	433	610	456	610	610	610
6790 Other Contractual Services	44,458	36,554	17,670	36,554	-	-
6791 Microfilm/Microfiche Services	6,817	9,000	5,829	9,000	9,000	9,000
Total Contractual Services	90,918	100,785	45,044	100,785	73,462	73,462
7010 Office Supplies	1,891	1,400	938	1,400	1,400	1,400
7110 Gasoline	46	200	108	200	200	200
7230 Other Operating Supplies	304	400	-	400	400	400
7490 Tires	41	500	574	500	500	500
7510 Small Tools/Minor Equipment	-	100	-	100	100	100
Total Supplies	2,282	2,600	1,620	2,600	2,600	2,600
8150 Office Furniture & Fixtures	6,440	16,400	838	16,400	16,400	16,400
8171 Personal Computer/Accessories	15,596	14,029	-	14,029	14,029	14,029
Total Capital Outlay	22,036	30,429	838	30,429	30,429	30,429
Total Recorders Fees	\$ 232,105	\$ 280,371	\$ 138,447	\$ 281,556	\$ 217,974	\$ 217,974
Total Records Center	\$ 232,105	\$ 280,371	\$ 138,447	\$ 281,556	\$ 217,974	\$ 217,974

**Records Center Rent
3005**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
6620 Rent - Buildings	\$ 197,085	\$ 199,462	\$ 160,534	-	\$ 204,945	\$ 204,945
Total Contractual Services	197,085	199,462	160,534	-	204,945	204,945
Total General Fund	\$ 197,085	\$ 199,462	\$ 160,534	-	\$ 204,945	\$ 204,945
Total Records Center Rent	\$ 197,085	\$ 199,462	\$ 160,534	-	\$ 204,945	\$ 204,945

Jackson County Historical Society
1805

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Recorders Fees						
6070 Intergovernmental Agreements	-	-	-	-	\$ 36,000	\$ 36,000
Total Contractual Services	-	-	-	-	36,000	36,000
Total Recorders Fees	-	-	-	-	\$ 36,000	\$ 36,000
Total Jackson County Historical Society	-	-	-	-	\$ 36,000	\$ 36,000

BUDGET OVERVIEW

COUNTY PUBLIC HEALTH

Account Type	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Adopted
Personnel Services	4,051,776	5,295,930	3,140,124	5,479,652
Contractual Services	6,372,336	6,522,703	5,787,993	6,666,042
Supplies	125,130	142,530	80,048	160,530
Capital Outlay	66,170	8,000	21,018	30,500
	<u>\$10,615,411</u>	<u>\$11,969,163</u>	<u>\$9,029,182</u>	<u>\$12,336,724</u>
Department/Organization				
Environmental Health	-	-	-	820,388
Health Services	6,371,564	6,106,100	5,615,909	-
Animal Shelter	-	-	-	275,000
Carriage Oaks	62,698	65,504	36,714	37,416
Household Hazardous Waste Program	-	-	-	28,000
Indigent Burials\Cremations	-	-	-	56,500
Trophy Estates	24,713	60,195	19,206	37,480
Medical Examiner	2,414,243	3,700,058	2,078,646	3,768,234
Public Administrator	1,742,193	2,037,306	1,278,707	2,003,752
Truman Medical Center	-	-	-	5,309,954
	<u>\$10,615,411</u>	<u>\$11,969,163</u>	<u>\$9,029,182</u>	<u>\$12,336,724</u>
Fund				
Health Fund	10,528,000	11,843,464	8,973,261	12,261,828
Sewer Fund	87,411	125,699	55,921	74,896
	<u>\$10,615,411</u>	<u>\$11,969,163</u>	<u>\$9,029,182</u>	<u>\$12,336,724</u>

County Public Health
Full-Time Equivalents (FTE)

Department	2021 Adopted
Environmental Health	10.0
Medical Examiner	25.0
Public Administrator	28.0
	<u>63.0</u>

**Environmental Health
1503**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Health Fund						
5010 Regular Salaries	-	-	-	-	\$ 429,434	\$ 429,434
5030 Over Time Salaries	-	-	-	-	11,139	11,139
5040 FICA Taxes	-	-	-	-	33,704	33,704
5050 Pension Contributions	-	-	-	-	58,068	58,068
5060 Insurance Benefits	-	-	-	-	121,990	121,990
5061 Insurance Fixed Cost and Dental	-	-	-	-	672	672
5062 HSA Contribution	-	-	-	-	3,000	3,000
5063 Insurance Admin Fee	-	-	-	-	10,483	10,483
5066 Life Insurance Benefit	-	-	-	-	126	126
5090 Salary Adjustments	-	-	-	-	37,371	37,371
5110 Workmen's Compensation	-	-	-	-	7,049	7,049
5150 Long Term Disability	-	-	-	-	2,203	2,203
Total Personnel Services	-	-	-	-	715,239	715,239
6110 Postage	-	-	-	-	2,304	2,304
6140 Travel Expense	-	-	-	-	4,709	4,709
6160 Meeting Expense	-	-	-	-	450	450
6230 Printing	-	-	-	-	1,000	1,000
6310 Property Damage	-	-	-	-	1,274	1,274
6530 Maint & Repair - Auto Equip	-	-	-	-	8,000	8,000
6641 Copier Rental/Maintenance	-	-	-	-	1,700	1,700
6643 Mobile Phone/Pager Rental	-	-	-	-	200	200
6662 Software Maintenance	-	-	-	-	25,000	25,000
6710 Dues & Memberships	-	-	-	-	1,000	1,000
6713 Drug Screening Services	-	-	-	-	5,000	5,000
6756 Training Expense	-	-	-	-	4,000	4,000
6790 Other Contractual Services	-	-	-	-	15,612	15,612
Total Contractual Services	-	-	-	-	70,249	70,249
7010 Office Supplies	-	-	-	-	3,000	3,000
7041 Paper Supplies - Copier Paper	-	-	-	-	400	400
7110 Gasoline	-	-	-	-	18,900	18,900
7180 Laboratory Supplies	-	-	-	-	6,000	6,000
7190 Wearing Apparel	-	-	-	-	1,400	1,400
7192 Safety Equipment	-	-	-	-	5,000	5,000
7310 Auto & Truck Parts	-	-	-	-	200	200
Total Supplies	-	-	-	-	34,900	34,900
Total Health Fund	-	-	-	-	\$ 820,388	\$ 820,388
Total Environmental Health	-	-	-	-	\$ 820,388	\$ 820,388

Health Services
1500

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Health Fund						
5010 Regular Salaries	\$ 450,319	\$ 374,433	\$ 269,471	\$ 421,301	-	-
5025 Part Time Salaries	-	3,457	-	-	-	-
5030 Over Time Salaries	9,811	11,139	3,383	11,139	-	-
5040 FICA Taxes	34,072	29,761	20,330	32,230	-	-
5050 Pension Contributions	72,986	51,474	40,170	56,244	-	-
5060 Insurance Benefits	82,763	114,276	67,669	119,990	-	-
5061 Insurance Fixed Cost and Dental	-	672	629	672	-	-
5062 HSA Contribution	-	3,000	2,554	3,000	-	-
5063 Insurance Admin Fee	-	10,483	8,948	10,483	-	-
5070 Unemployment Insurance	-	1,872	1,092	2,107	-	-
5090 Salary Adjustments	-	44,486	-	-	-	-
5110 Workmen's Compensation	-	5,991	3,495	6,741	-	-
5150 Long Term Disability	-	1,872	1,092	2,107	-	-
Total Personnel Services	649,950	652,916	418,833	666,014	-	-
6080 Other Professional Services	28	500	58	500	-	-
6110 Postage	2,644	2,304	1,718	2,304	-	-
6120 Mileage Reimbursement	4,015	6,460	-	-	-	-
6140 Travel Expense	9,624	4,709	3,469	4,709	-	-
6160 Meeting Expense	440	450	83	450	-	-
6230 Printing	995	1,000	171	1,000	-	-
6530 Maint & Repair - Auto Equip	7,099	8,000	3,157	8,000	-	-
6570 Maint & Repair - Miscellaneous	143	-	-	-	-	-
6641 Copier Rental/Maintenance	1,544	1,500	1,202	1,700	-	-
6643 Mobile Phone/Pager Rental	138	200	342	200	-	-
6710 Dues & Memberships	255	475	116	475	-	-
6750 Education Benefits	3,457	4,000	1,110	4,000	-	-
6790 Other Contractual Services	5,640,990	5,388,686	5,177,087	115,612	-	-
Total Contractual Services	5,671,372	5,418,284	5,188,513	138,950	-	-
7010 Office Supplies	2,846	3,000	1,893	3,000	-	-
7041 Paper Supplies - Copier Paper	227	400	-	400	-	-
7110 Gasoline	12,472	18,900	5,965	18,900	-	-
7180 Laboratory Supplies	396	500	-	500	-	-
7190 Wearing Apparel	1,205	1,400	498	1,400	-	-
7230 Other Operating Supplies	4,453	10,500	-	10,500	-	-
7310 Auto & Truck Parts	139	200	98	200	-	-
7410 License Plates & Registration	36	-	15	-	-	-
Total Supplies	21,775	34,900	8,468	34,900	-	-
8120 Automobiles	21,353	-	-	-	-	-
8150 Office Furniture & Fixtures	2,530	-	-	-	-	-
8171 Personal Computer/Accessories	4,584	-	96	-	-	-
Total Capital Outlay	28,467	-	96	-	-	-
Total Health Fund	\$ 6,371,564	\$ 6,106,100	\$ 5,615,909	\$ 839,864	-	-
Total Health Services	\$ 6,371,564	\$ 6,106,100	\$ 5,615,909	\$ 839,864	-	-

**Animal Shelter
1522**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Health Fund						
6070 Intergovernmental Agreements	-	-	-	-	\$ 100,000	\$ 100,000
6089 Veterinarian Services	-	-	-	-	25,000	25,000
6796 Animal/Pest Control Services	-	-	-	-	150,000	150,000
Total Contractual Services	-	-	-	-	275,000	275,000
Total Health Fund	-	-	-	-	\$ 275,000	\$ 275,000
Total Animal Shelter	-	-	-	-	\$ 275,000	\$ 275,000

Carriage Oaks
1519

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Sewer Fund						
5010 Regular Salaries	990	4,687	3,161	5,235	-	-
5030 Over Time Salaries	-	100	50	100	-	-
5040 FICA Taxes	75	366	227	408	-	-
5050 Pension Contributions	668	639	498	712	-	-
5060 Insurance Benefits	-	1,252	1,412	1,315	-	-
5061 Insurance Fixed Cost and Dental	-	-	14	-	-	-
5062 HSA Contribution	-	-	300	-	-	-
5063 Insurance Admin Fee	-	-	166	-	-	-
5070 Unemployment Insurance	-	23	13	27	-	-
5090 Salary Adjustments	-	231	-	-	-	-
5110 Workmen's Compensation	-	75	44	85	-	-
5150 Long Term Disability	-	23	13	27	-	-
Total Personnel Services	1,733	7,396	5,898	7,909	-	-
6110 Postage	500	700	-	700	700	700
6140 Travel Expense	-	-	1,227	-	-	-
6420 Electricity	1,511	4,200	1,442	4,200	4,200	4,200
6430 Telephone Utility	984	916	995	916	916	916
6440 Water	438	350	140	350	350	350
6530 Maint & Repair - Auto Equip	125	1,000	-	1,000	1,000	1,000
6570 Maint & Repair - Miscellaneous	7,202	5,000	5,850	5,000	5,000	5,000
6750 Education Benefits	-	500	500	500	500	500
6790 Other Contractual Services	19,305	15,000	12,333	15,000	15,000	15,000
6830 Contingency Fund	-	20,692	-	20,692	-	-
6847 Lab Fees	3,136	3,100	1,951	3,100	3,100	3,100
Total Contractual Services	33,201	51,458	24,438	51,458	30,766	30,766
7180 Laboratory Supplies	-	100	-	100	100	100
7190 Wearing Apparel	595	1,000	494	1,000	1,000	1,000
7230 Other Operating Supplies	289	500	1,248	500	500	500
7320 Machinery & Equipment Parts	-	4,250	4,136	4,250	4,250	4,250
7330 Plumbing Supplies	256	400	360	400	400	400
7360 Electrical Supplies	272	300	128	300	300	300
7510 Small Tools/Minor Equipment	40	100	13	100	100	100
Total Supplies	1,452	6,650	6,379	6,650	6,650	6,650
8120 Automobiles	24,767	-	-	-	-	-
8171 Personal Computer/Accessories	1,545	-	-	-	-	-
Total Capital Outlay	26,312	-	-	-	-	-
Total Sewer Fund	\$ 62,698	\$ 65,504	\$ 36,714	\$ 66,017	\$ 37,416	\$ 37,416
Total Carriage Oaks	\$ 62,698	\$ 65,504	\$ 36,714	\$ 66,017	\$ 37,416	\$ 37,416

**Household Hazardous Waste Program
1524**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Health Fund						
6809 Household Hazardous Waste	-	-	-	-	28,000	28,000
Total Contractual Services	-	-	-	-	28,000	28,000
Total Health Fund	-	-	-	-	\$ 28,000	\$ 28,000
Total Household Hazardous Waste Program	-	-	-	-	\$ 28,000	\$ 28,000

Indigent Burials\Cremations
1525

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Health Fund						
6788 Indigent Burials\Cremations	-	-	-	-	\$ 56,500	\$ 56,500
Total Contractual Services	-	-	-	-	56,500	56,500
Total Health Fund	-	-	-	-	\$ 56,500	\$ 56,500
Total Indigent Burials\Cremations	-	-	-	-	\$ 56,500	\$ 56,500

**Trophy Estates
1520**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Sewer Fund						
5010 Regular Salaries	482	2,288	1,538	2,288	-	-
5030 Over Time Salaries	-	-	25	-	-	-
5040 FICA Taxes	36	175	110	175	-	-
5050 Pension Contributions	319	305	238	308	-	-
5060 Insurance Benefits	-	524	687	550	-	-
5061 Insurance Fixed Cost and Dental	-	-	7	-	-	-
5062 HSA Contribution	-	-	146	-	-	-
5063 Insurance Admin Fee	-	-	81	11	-	-
5070 Unemployment Insurance	-	11	6	-	-	-
5090 Salary Adjustments	-	112	-	-	-	-
5110 Workmen's Compensation	-	37	22	37	-	-
5150 Long Term Disability	-	11	6	11	-	-
Total Personnel Services	837	3,463	2,866	3,380	-	-
6110 Postage	-	700	11	700	700	700
6420 Electricity	1,791	1,400	1,613	1,400	1,400	1,400
6570 Maint & Repair - Miscellaneous	7,567	10,700	-	10,700	10,700	10,700
6643 Mobile Phone/Pager Rental	198	200	200	200	200	200
6790 Other Contractual Services	4,366	15,000	7,813	15,000	15,000	15,000
6830 Contingency Fund	-	19,252	-	19,252	-	-
6847 Lab Fees	2,778	3,000	729	3,000	3,000	3,000
Total Contractual Services	16,699	50,252	10,367	50,252	31,000	31,000
7180 Laboratory Supplies	-	180	-	180	180	180
7230 Other Operating Supplies	2,855	1,800	2,746	1,800	1,800	1,800
7320 Machinery & Equipment Parts	3,900	3,900	2,783	3,900	3,900	3,900
7330 Plumbing Supplies	33	200	200	200	200	200
7360 Electrical Supplies	221	300	244	300	300	300
7510 Small Tools/Minor Equipment	167	100	-	100	100	100
Total Supplies	7,177	6,480	5,974	6,480	6,480	6,480
Total Sewer Fund	\$ 24,713	\$ 60,195	\$ 19,206	\$ 60,112	\$ 37,480	\$ 37,480
Total Trophy Estates	\$ 24,713	\$ 60,195	\$ 19,206	\$ 60,112	\$ 37,480	\$ 37,480

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MEDICAL EXAMINER'S OFFICE

Mission Statement

The Jackson County Medical Examiner's Office (JCMEO) governed by Missouri Revised Statutes, investigates all homicides, suicides, accidental and natural deaths in Jackson County, Missouri. Our trained death investigators and board-certified forensic pathologists conduct in-depth examinations of the deceased to determine cause and manner of death. JCMEO also trains and educates the community it serves and will ensure that the JCMEO maintains National Association of Medical Examiners (NAME) and Accreditation Council for Graduate Medical Education (ACGME) accreditations and continues its high standards of dedicated forensic services.

Goals

1. Continuing education of the JCMEO staff in offering professional death investigation in Jackson County as well as other outside counties as requested.
2. Provide education and training in death investigation and mass fatality preparedness.
3. Work with and train other support agencies in the community (law enforcement, courts, health, funeral homes, and others) to provide outstanding death investigation.

Objectives

1. Ensure training opportunities for JCMEO staff in death investigation.
2. Increase number of American Board of Medicolegal Death Investigators (ABMDI) registered Medicolegal Death Investigators.
3. Provide education and training to the community by offering lectures and volunteer opportunities.
4. Commitment to the Forensic Pathology Fellowship and rotating Pathology Residents from the University of Missouri–Kansas City School of Medicine (UMKC) and the University of Kansas School of Medicine (KUMC).
5. Contribute to the Health Sciences District, A cooperative partnership formed by 12 neighboring health care institutions on Hospital Hill, to promote collaboration on research, grants, community outreach and shared wellness.
6. Mass fatality training and community preparedness achieved through involvement with the Mid-America Regional Council (MARC), the Disaster Mortuary Operational Response Team (DMORT), the Missouri Mortuary Operations Response Team (MO MORT 1) and the Kansas City Regional Mortuary Response Group (KCRMORG).

Performance Measures

1. Budgeting funds to attend NAME and American Academy of Forensic Sciences (AAFS) meetings annually and providing training opportunities to investigators, administrative staff and forensic techs. All investigators to be registered by ABMDI within three years of starting employment.
2. Continuing funding and ACGME accreditation of our Forensic Pathology Fellowship Program.
3. Continue an active role in KCRMORG, DMORT, and MO MORT 1 for mass fatality preparedness awareness and with the health department and MARC for research, collaboration and funding.
4. Continuing education to local hospitals on proper death reporting methods. Offering training to local law enforcement and funeral homes and committee involvement in Health Care Coalition (HCC).

Achievements

1. NAME Annual Reaccreditation in 2018, highest ranking with zero deficiencies.
2. ACGME Annual Reaccreditation in 2018.
3. 2018 MTN award for commitment to and advocacy for organ & tissue donation.
4. 2017/18 Forensic Pathology Fellow, Ransom Ellis, D.O. outstanding evaluations and reviews.
2018/19 Forensic Pathology Fellow, Tiffany Hollenbeck, D.O. outstanding evaluations and reviews.

**Medical Examiner
2001**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Health Fund						
5010 Regular Salaries	\$ 1,197,877	\$ 1,785,815	\$ 954,771	\$ 1,971,515	\$ 2,064,915	\$ 2,064,915
5030 Over Time Salaries	134,438	130,000	128,982	130,000	15,000	15,000
5037 Mobile Phone Allowance	-	-	-	-	1,320	1,320
5040 FICA Taxes	90,489	146,560	71,845	160,766	159,214	159,214
5050 Pension Contributions	204,355	255,761	196,205	280,552	274,133	274,133
5060 Insurance Benefits	138,802	198,521	100,167	208,447	208,447	208,447
5061 Insurance Fixed Cost and Dental	2	1,132	1,015	1,132	1,132	1,132
5062 HSA Contribution	-	9,000	6,750	9,000	9,000	9,000
5063 Insurance Admin Fee	-	17,883	13,504	17,883	17,883	17,883
5066 Life Insurance Benefit	-	-	-	-	290	290
5070 Unemployment Insurance	-	8,929	5,209	10,508	-	-
5090 Salary Adjustments	-	109,322	-	-	72,141	72,141
5110 Workmen's Compensation	-	28,573	16,668	33,624	33,279	33,279
5150 Long Term Disability	-	8,929	5,209	10,508	10,400	10,400
Total Personnel Services	1,765,962	2,700,425	1,500,324	2,833,935	2,867,154	2,867,154
6060 Medical & Dental Services	19,501	12,000	5,473	18,000	18,000	18,000
6080 Other Professional Services	1,475	3,000	500	3,000	3,000	3,000
6110 Postage	2,594	3,000	2,793	3,000	3,000	3,000
6120 Mileage Reimbursement	2,967	7,000	2,816	7,000	1,000	1,000
6140 Travel Expense	5,340	11,500	3,428	11,500	11,500	11,500
6160 Meeting Expense	1,047	1,000	-	1,000	1,000	1,000
6165 Coffee & Water Service	-	-	7	400	400	400
6171 Forensic Transportation Expense	-	-	-	-	120,000	120,000
6210 Advertising	200	-	100	100	100	100
6230 Printing	118	500	236	500	500	500
6370 Liability Insurance	24,311	30,100	24,743	30,000	-	-
6371 Malpractice Insurance	-	-	-	-	30,000	30,000
6530 Maint & Repair - Auto Equip	7,926	2,000	3,531	5,000	5,000	5,000
6570 Maint & Repair - Miscellaneous	-	1,500	1,445	1,500	1,500	1,500
6641 Copier Rental/Maintenance	7,981	8,500	5,920	8,500	8,500	8,500
6643 Mobile Phone/Pager Rental	271	2,380	270	2,380	2,380	2,380
6662 Software Maintenance	818	3,013	-	38,700	38,700	38,700
6710 Dues & Memberships	11,411	10,000	11,073	12,000	12,000	12,000
6730 Janitor & Exterminating Svcs	14,060	13,000	12,340	19,000	19,000	19,000
6740 Laundry Services	628	1,000	471	1,000	1,000	1,000
6750 Education Benefits	5,535	5,987	2,710	6,000	6,000	6,000
6790 Other Contractual Services	223,461	433,658	227,438	250,000	130,000	130,000
6847 Lab Fees	219,717	352,495	196,119	350,000	350,000	350,000
Total Contractual Services	549,363	901,633	501,414	768,580	762,580	762,580
7010 Office Supplies	8,350	10,000	5,443	10,000	10,000	10,000
7020 Reference Books/Publications	299	1,000	834	1,000	1,000	1,000
7110 Gasoline	4,782	8,000	2,764	8,000	8,000	8,000
7180 Laboratory Supplies	48,148	47,000	33,857	47,000	55,000	55,000
7181 Body Bags	-	-	-	-	30,000	30,000
7190 Wearing Apparel	3,091	3,000	1,233	4,000	4,000	4,000
7230 Other Operating Supplies	27,261	21,000	11,853	30,000	-	-
Total Supplies	91,932	90,000	55,985	100,000	108,000	108,000
8120 Automobiles	-	-	18,950	19,500	19,500	19,500
8170 Other Equipment	6,730	8,000	1,973	8,000	8,000	8,000
8171 Personal Computer/Accessories	257	-	-	3,000	3,000	3,000
Total Capital Outlay	6,987	8,000	20,923	30,500	30,500	30,500

Medical Examiner
2001

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Total Health Fund	\$ 2,414,243	\$ 3,700,058	\$ 2,078,646	\$ 3,733,015	\$ 3,768,234	\$ 3,768,234
Total Medical Examiner	\$ 2,414,243	\$ 3,700,058	\$ 2,078,646	\$ 3,733,015	\$ 3,768,234	\$ 3,768,234

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PUBLIC ADMINISTRATOR'S OFFICE

Mission Statement

The guiding principles of the Jackson County, Missouri Public Administrator's Office (PAO) when acting as professional fiduciary and advocate are to act ethically and, in our clients' best interests and benefit, to foster autonomy, justice and integrity, and do so in a manner worthy of the public trust.

Goals

To provide timely and effective case management and financial management in a manner consistent with the Missouri Probate Code and Guardianship Code for those persons and estates to which the Office is appointed fiduciary by the Probate Division of the Circuit Court.

Objectives

1. Maintain efficient review of and well-informed decisions concerning the residential, medical, psychiatric and other social service needs of the Public Administrator's wards.
2. Advocate for increased quality and effectiveness in the social services available to the Office's wards in order to assure their rights, including their right to health, safety and inclusion in the community, while imposing the least amount of restriction on them.
3. Continue protection, preservation and management of the estates and protectees under the Public Administrator's supervision.
4. Properly account for all financial activities performed on behalf of the Office's protectees and estates.
5. Prosecute and defend actions, claims and proceedings for the protection of the Public Administrator's estates' assets.

Performance Measures

1. Effective case management is monitored and supervised by electronic notation of each staff's activities on a real time basis, through weekly team case reviews and through maintenance of scanned documents.
2. Participate in treatment team development and implementation of the wards' care plans, participate with community groups organized to improve service provision, and draft and advocate for legislative and judicial enactment to provide more and better social services.
3. Investigate potential assets and income subject to administration in the estates. Process direct and manual deposits. Issue payment for estate expenses.
4. Utilize estate management software to track, on a daily basis, accountings that are due and to produce accountings on an annual basis based on statutory and department standards.
5. As needed file and prosecute petitions to determine liability, to discover assets or other similar causes of action, and to defend claims and other suits filed against the Office's estates.

**Public Administrator
3501**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Health Fund						
5010 Regular Salaries	\$ 1,130,739	\$ 1,169,418	\$ 777,262	\$ 1,255,852	\$ 1,255,852	\$ 1,255,852
5030 Over Time Salaries	98	-	42	-	-	-
5036 Car Allowance	-	-	-	-	48,620	48,620
5040 FICA Taxes	84,224	89,461	58,725	96,073	99,792	99,792
5050 Pension Contributions	163,979	156,118	119,973	167,656	165,521	165,521
5060 Insurance Benefits	254,254	315,212	193,316	140,077	140,077	140,077
5061 Insurance Fixed Cost and Dental	-	2,228	1,774	2,228	2,228	2,228
5062 HSA Contribution	-	16,500	17,000	17,000	17,000	17,000
5063 Insurance Admin Fee	-	40,265	26,375	40,265	40,265	40,265
5066 Life Insurance Benefit	-	-	-	-	353	353
5070 Unemployment Insurance	-	5,847	3,411	6,279	-	-
5090 Salary Adjustments	-	112,123	-	-	101,178	101,178
5110 Workmen's Compensation	-	18,711	10,915	20,094	20,094	20,094
5150 Long Term Disability	-	5,847	3,411	6,279	6,279	6,279
Total Personnel Services	1,633,293	1,931,730	1,212,204	1,751,803	1,897,259	1,897,259
6010 Auditing & Accounting Services	4,500	4,900	4,500	4,900	4,900	4,900
6086 Call Center Services	-	-	-	-	5,000	5,000
6110 Postage	9,763	8,000	6,611	8,000	8,000	8,000
6120 Mileage Reimbursement	57,046	57,583	35,021	57,583	11,500	11,500
6140 Travel Expense	3,462	3,500	283	3,500	3,500	3,500
6230 Printing	1,719	2,100	1,772	2,100	2,100	2,100
6331 Official's Bond	-	-	-	-	5,300	5,300
6433 eFax Services	-	-	-	-	3,300	3,300
6641 Copier Rental/Maintenance	1,931	1,500	1,390	1,500	2,000	2,000
6643 Mobile Phone/Pager Rental	2,460	-	-	-	-	-
6662 Software Maintenance	-	-	-	-	46,500	46,500
6710 Dues & Memberships	2,681	2,760	2,519	2,760	2,760	2,760
6750 Education Benefits	1,801	2,500	1,070	2,500	2,500	2,500
6760 Court Costs/Investigation Servs	1,487	2,500	283	2,500	2,500	2,500
6790 Other Contractual Services	14,851	15,733	9,812	15,733	2,133	2,133
Total Contractual Services	101,701	101,076	63,260	101,076	101,993	101,993
7010 Office Supplies	2,388	4,000	2,814	4,000	4,000	4,000
7020 Reference Books/Publications	407	500	429	500	500	500
Total Supplies	2,795	4,500	3,243	4,500	4,500	4,500
8171 Personal Computer/Accessories	4,404	-	-	-	-	-
Total Capital Outlay	4,404	-	-	-	-	-
Total Health Fund	\$ 1,742,193	\$ 2,037,306	\$ 1,278,707	\$ 1,857,379	\$ 2,003,752	\$ 2,003,752
Total Public Administrator	\$ 1,742,193	\$ 2,037,306	\$ 1,278,707	\$ 1,857,379	\$ 2,003,752	\$ 2,003,752

**Truman Medical Center
2600**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Health Fund						
6070 Intergovernmental Agreements	-	-	-	-	\$ 5,059,439	\$ 5,059,439
6310 Property Damage	-	-	-	-	250,515	250,515
6790 Other Contractual Services	-	-	-	-	-	-
Total Contractual Services	-	-	-	-	5,309,954	5,309,954
Total Health Fund	-	-	-	-	\$ 5,309,954	\$ 5,309,954
Total Truman Medical Center	-	-	-	-	\$ 5,309,954	\$ 5,309,954

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BUDGET OVERVIEW

COUNTY PUBLIC SAFETY

Account Type	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Adopted
Personnel Services	40,116,123	47,213,348	28,738,986	44,057,151
Contractual Services	19,660,169	26,086,246	12,246,050	27,758,395
Supplies	1,288,668	1,425,003	752,176	1,408,391
Capital Outlay	774,275	152,611	43,279	1,055,947
	<u>\$61,839,235</u>	<u>\$74,877,208</u>	<u>\$41,780,491</u>	<u>\$74,279,884</u>

Department/Organization				
COMBAT Administration	731,426	1,277,969	584,370	1,277,972
COMBAT - Grant Match	1,099,249	1,489,977	656,185	-
COMBAT Law Enforcement School Based Initiative	1,171,640	1,655,530	539,039	1,655,436
COMBAT Prevention	1,783,767	2,319,412	810,152	3,375,296
COMBAT Treatment	2,701,491	4,138,825	1,917,195	5,444,591
Jackson County Drug Task Force	1,881,005	2,621,256	1,308,228	2,621,107
KC Police Department	2,280,532	2,621,256	1,582,328	2,621,107
Prosecuting Attorney	4,286,764	4,984,027	3,127,581	4,652,278
Prosecutor - Anti-Violence	895,435	1,096,399	669,032	971,167
Prosecutor - Community Crime/Drug Prevention	617,596	1,057,803	446,275	1,088,754
Prosecutor - Criminal Prosecution	2,180,673	2,621,256	1,602,446	2,495,875
Prosecutor - Deferred Prosecution	967,905	1,616,967	393,472	1,530,204
Prosecutor - Family Support	2,597,700	3,039,656	1,855,570	3,033,823
Public Defender	-	284,945	225,676	369,174
Special Prosecution	3,000	20,000	-	-
Sheriff's Office	10,419,662	12,349,610	7,356,036	11,956,072
Sheriff - Emergency Preparation	111,968	175,512	127,679	78,439
Sheriff Fleet Replacement	-	-	-	800,000
Corrections	27,561,907	30,382,881	18,142,536	29,434,210
Detention Population Control	547,514	1,123,927	436,691	874,379
	<u>\$61,839,235</u>	<u>\$74,877,208</u>	<u>\$41,780,491</u>	<u>\$74,279,884</u>

Fund				
General Fund	37,454,736	42,653,696	25,725,002	40,563,775
Health Fund	4,592,650	4,936,921	3,257,791	5,470,208
Special Road and Bridge Fund	-	-	-	800,000
Anti-Crime Sales Tax Fund	19,442,113	26,655,474	12,607,682	26,661,509
Law Enforcement Training	17,677	-	-	-
Pros Bad Check Fund	5,673	10,272	757	10,080
Pros Attny Sales Tax Collec	235,933	275,369	124,887	228,189
Inmate Security Fund	582	146,000	-	146,000
Sheriff Revolving Fund	89,871	199,476	64,372	400,123
	<u>\$61,839,235</u>	<u>\$74,877,208</u>	<u>\$41,780,491</u>	<u>\$74,279,884</u>

County Public Safety
Full-Time Equivalents (FTE)

Department	2021 Adopted
COMBAT Administration	8.5
Corrections	318.5
Jackson County Drug Task Force	6.5
Prosecuting Attorney	160.5
Sheriff's Office	139.8
	<u>633.8</u>

COMBAT

Mission Statement

COMBAT's mission is to strive to assist in creating strong, safe and safe communities for Jackson County residents free from the dangers of illegal drugs and violent crime through the use of prevention education, treatment services and support of the criminal justice system. COMBAT seeks out cutting edge evidence-based programs to address violent crime and substance use disorders, as well as substance abuse treatment.

Goals

1. Further implementation of the data-driven STRIVIN' (Striving Together to Reduce Violence In Neighborhoods) Initiative through which COMBAT takes a lead role in bringing together law enforcement officers, elected leaders, school administrators, court officials, social workers, program providers and concerned citizens to address crime and violence in neighborhoods through a comprehensive, collaborative and coordinated effort.
2. To create more transparency and accountability in all financial practices and policies related to COMBAT.
3. Utilize geographic information systems (GIS) technology to perform analysis of violent crime and drug activity in cooperation with county law enforcement and the county Prosecutor's Office to ensure that areas of most need for COMBAT funded programs within Jackson County have access to those resources.
4. Utilize GIS, social media, and traditional media platforms to increase STRIVIN' Initiative efficacy by providing information (e.g., demographic, income) for the STRIVIN' partners to better understand the fabric and needs of their communities.

Objectives

1. Ensure COMBAT-funded agencies are working in partnership to make certain their resources and efforts are operating in a comprehensive systematic method to address the most vulnerable and chronic at-risk families and individuals involved in violence and drug abuse throughout Jackson County. The STRIVIN' Initiative is crucial to achieving this objective through using data to identify the county's "violent crime hot spots" and to stress among program providers the need to work in collaboration with one another.
2. Implement a new online funding application process to modernize, streamline and manage the grant funding process from the receipt of applications, through the overall managing of the contracts.
3. Create and maintain a geospatial hub for Jackson County residents to access information about COMBAT funded programs, pandemic resources, and the trends of violent crime in the county.

Performance Measures

Performance measures are vital to the continued success of COMBAT. To more efficiently show that performance measures are being met by the funded agencies, COMBAT will:

1. Conduct both scheduled and unscheduled site visits to evaluate the effectiveness of funded programs. All programs must meet national outcome measures as outlined by the Substance Abuse and Mental Health Administration and the Office of Justice Programs.
2. Fully implement policies, review financial reports, assure compliance with COMBAT contracts, and provide greater financial transparency to county constituents.
3. Perform geospatial analysis of violent crime and drug activity to ensure that areas of most need for COMBAT funded programs within Jackson County have access to those resources.

4. Inform Jackson county residents of COMBAT's successes and the progress of the community violence and substance abuse reduction efforts through traditional and social media platforms.

Achievements

- COMBAT Administration has implemented the STRIVIN' Initiative in four of the County's violent crime hot spots by creating neighborhood hubs. These hubs have created partnerships between funded agencies who were working with the same individuals but had been working in silos.
- COMBAT Administration hired a Communications Specialist who has already updated our website, developed newsletter, and is increasing our presence on social media.
- COMBAT, in combination with the Prosecutor's Office, held Community Listening Sessions to receive feedback from the citizens of Jackson County as to the achievements of COMBAT.
- COMBAT hired a Crime Analyst who has created and maintains a county-wide violent crime dataset and performs geospatial analysis of violent crime and drug activity in Jackson County. The crime analyst also analyzes demographic and other geostatistical data for the STRIVIN' Initiative areas and for COMBAT Administrators to ensure that areas of most need for COMBAT funded programs within Jackson County have access to those resources. Additionally, the crime analyst supports special projects as directed by COMBAT Administration and the Jackson County Prosecutor's office.

COMBAT Administration
4401

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Anti-Crime Sales Tax Fund						
5010 Regular Salaries	\$ 357,957	\$ 501,047	\$ 319,205	\$ 490,883	\$ 490,883	\$ 490,883
5025 Part Time Salaries	1,067	60,029	6,036	60,029	60,029	60,029
5027 Board/Commission Salaries	14,800	43,200	12,675	43,200	43,200	43,200
5030 Over Time Salaries	-	-	401	-	-	-
5040 FICA Taxes	28,158	46,227	25,311	42,145	45,450	45,450
5050 Pension Contributions	74,988	66,890	50,168	65,533	64,698	64,698
5060 Insurance Benefits	40,118	64,518	32,402	66,517	66,517	66,517
5061 Insurance Fixed Cost and Dental	-	500	337	500	500	500
5062 HSA Contribution	-	3,000	1,000	2,946	2,946	2,946
5063 Insurance Admin Fee	-	5,600	3,935	5,600	5,600	5,600
5066 Life Insurance Benefit	-	-	-	-	88	88
5070 Unemployment Insurance	2,639	2,505	1,461	2,755	-	-
5090 Salary Adjustments	-	13,640	-	-	30,863	30,863
5110 Workmen's Compensation	8,293	8,017	4,677	8,815	8,815	8,815
5130 Vacation Payout	2,412	-	-	-	-	-
5140 Sick Leave Pay Out	203	-	-	-	-	-
5150 Long Term Disability	2,592	2,505	1,461	2,755	2,755	2,755
Total Personnel Services	533,227	817,678	459,069	791,678	822,344	822,344
6010 Auditing & Accounting Services	-	-	68,275	75,000	75,000	75,000
6080 Other Professional Services	111,417	170,682	-	100,000	20,400	20,400
6110 Postage	690	1,000	44	500	500	500
6120 Mileage Reimbursement	6,813	7,000	5,455	7,000	7,000	7,000
6140 Travel Expense	3,012	1,500	-	1,500	1,500	1,500
6160 Meeting Expense	1,492	1,500	300	1,500	-	-
6165 Coffee & Water Service	123	-	-	-	-	-
6210 Advertising	1,956	10,000	3,000	10,000	10,000	10,000
6230 Printing	280	1,000	354	1,000	1,000	1,000
6641 Copier Rental/Maintenance	1,694	2,500	1,160	2,500	2,500	2,500
6643 Mobile Phone/Pager Rental	810	-	-	-	-	-
6661 Software Purchases	5,432	-	-	-	-	-
6662 Software Maintenance	40,009	102,500	39,000	150,000	223,978	223,978
6663 Software as a Service	-	-	-	-	1,500	1,500
6676 Rent - Outside Sanitation Fac.	85	-	-	-	-	-
6710 Dues & Memberships	500	-	-	-	-	-
6750 Education Benefits	2,020	2,500	769	2,500	2,500	2,500
6790 Other Contractual Services	1,038	153,359	4,211	125,044	30,000	30,000
6799 Marketing	-	-	-	-	70,000	70,000
Total Contractual Services	177,371	453,541	122,568	476,544	445,878	445,878
7010 Office Supplies	4,959	5,000	1,249	5,000	5,000	5,000
7020 Reference Books/Publications	566	250	1,484	2,000	2,000	2,000
7041 Paper Supplies - Copier Paper	341	-	-	-	-	-
7160 Food	34	1,500	-	750	750	750
Total Supplies	5,900	6,750	2,733	7,750	7,750	7,750
8171 Personal Computer/Accessories	14,928	-	-	2,000	2,000	2,000
Total Capital Outlay	14,928	-	-	2,000	2,000	2,000
Total Anti-Crime Sales Tax Fund	\$ 731,426	\$ 1,277,969	\$ 584,370	\$ 1,277,972	\$ 1,277,972	\$ 1,277,972
Total COMBAT Administration	\$ 731,426	\$ 1,277,969	\$ 584,370	\$ 1,277,972	\$ 1,277,972	\$ 1,277,972

COMBAT - Grant Match
4405

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Anti-Crime Sales Tax Fund						
6798 Grant Match	\$ 1,099,249	\$ 1,489,977	\$ 656,185	\$ 1,340,979	\$ 1,545,074	-
Total Contractual Services	1,099,249	1,489,977	656,185	1,340,979	1,545,074	-
Total Anti-Crime Sales Tax Fund	\$ 1,099,249	\$ 1,489,977	\$ 656,185	\$ 1,340,979	\$ 1,545,074	-
Total COMBAT - Grant Match	\$ 1,099,249	\$ 1,489,977	\$ 656,185	\$ 1,340,979	\$ 1,545,074	-

**COMBAT Law Enforcement School Based Initiative
4403**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Anti-Crime Sales Tax Fund						
6005 Community Crime Prevention	\$ 1,171,640	\$ 1,655,530	\$ 539,039	\$ 1,489,977	\$ 1,655,436	\$ 1,655,436
6790 Other Contractual Services	-	-	-	-	-	-
Total Contractual Services	1,171,640	1,655,530	539,039	1,489,977	1,655,436	1,655,436
Total Anti-Crime Sales Tax Fund	\$ 1,171,640	\$ 1,655,530	\$ 539,039	\$ 1,489,977	\$ 1,655,436	\$ 1,655,436
Total COMBAT Law Enforcement School Based Initiative	\$ 1,171,640	\$ 1,655,530	\$ 539,039	\$ 1,489,977	\$ 1,655,436	\$ 1,655,436

**COMBAT Prevention
4402**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Anti-Crime Sales Tax Fund						
6005 Community Crime Prevention	\$ 1,783,767	\$ 2,319,412	\$ 810,152	\$ 2,087,471	\$ 2,069,295	\$ 2,069,295
6790 Other Contractual Services	-	-	-	-	-	1,306,001
Total Contractual Services	1,783,767	2,319,412	810,152	2,087,471	2,069,295	3,375,296
Total Anti-Crime Sales Tax Fund	\$ 1,783,767	\$ 2,319,412	\$ 810,152	\$ 2,087,471	\$ 2,069,295	\$ 3,375,296
Total COMBAT Prevention	\$ 1,783,767	\$ 2,319,412	\$ 810,152	\$ 2,087,471	\$ 2,069,295	\$ 3,375,296

**COMBAT Treatment
4404**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Anti-Crime Sales Tax Fund						
6789 Outside Agency Funding	\$ 2,701,491	\$ 4,138,825	\$ 1,917,195	\$ 3,343,144	\$ 4,138,590	\$ 4,138,590
6790 Other Contractual Services	-	-	-	-	-	1,306,001
Total Contractual Services	2,701,491	4,138,825	1,917,195	3,343,144	4,138,590	5,444,591
Total Anti-Crime Sales Tax Fund	\$ 2,701,491	\$ 4,138,825	\$ 1,917,195	\$ 3,343,144	\$ 4,138,590	\$ 5,444,591
Total COMBAT Treatment	\$ 2,701,491	\$ 4,138,825	\$ 1,917,195	\$ 3,343,144	\$ 4,138,590	\$ 5,444,591

**Jackson County Drug Task Force
4151**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Anti-Crime Sales Tax Fund						
5010 Regular Salaries	\$ 339,535	\$ 371,010	\$ 214,509	\$ 371,166	\$ 371,166	\$ 371,166
5025 Part Time Salaries	15,054	14,977	9,979	14,977	14,977	14,977
5030 Over Time Salaries	12,969	10,000	22,804	15,000	15,000	15,000
5040 FICA Taxes	25,006	30,293	17,504	30,687	30,687	30,687
5050 Pension Contributions	53,189	50,865	38,494	51,553	50,897	50,897
5060 Insurance Benefits	56,916	62,937	38,977	61,000	61,000	61,000
5061 Insurance Fixed Cost and Dental	-	500	212	500	500	500
5062 HSA Contribution	-	3,000	1,000	3,000	3,000	3,000
5063 Insurance Admin Fee	-	7,500	5,089	7,500	7,500	7,500
5066 Life Insurance Benefit	-	-	-	-	76	76
5070 Unemployment Insurance	1,422	1,855	1,082	2,006	-	-
5090 Salary Adjustments	-	5,201	-	-	14,778	14,778
5110 Workmen's Compensation	4,550	5,936	3,463	6,418	6,418	6,418
5130 Vacation Payout	-	6,500	-	6,500	6,500	6,500
5140 Sick Leave Pay Out	-	7,100	-	7,100	7,100	7,100
5150 Long Term Disability	1,422	1,855	1,082	2,006	2,006	2,006
Total Personnel Services	510,063	579,529	354,194	579,413	591,605	591,605
6020 Legal Services	616	3,500	486	3,500	3,500	3,500
6110 Postage	170	100	15	130	130	130
6140 Travel Expense	13,791	16,000	3,517	16,000	16,000	16,000
6160 Meeting Expense	930	1,000	45	1,000	1,000	1,000
6165 Coffee & Water Service	1,084	1,100	435	1,100	1,100	1,100
6230 Printing	120	250	90	250	250	250
6360 Life Insurance	76	150	63	150	150	150
6370 Liability Insurance	13,393	8,400	8,197	8,400	8,400	8,400
6410 Gas	1,848	2,500	977	2,500	2,500	2,500
6420 Electricity	6,537	7,000	4,839	7,000	7,000	7,000
6430 Telephone Utility	4,770	6,000	3,523	6,000	6,000	6,000
6440 Water	271	300	174	300	300	300
6450 Sewer Service	551	500	396	500	500	500
6460 Refuse Collection	491	550	484	650	650	650
6530 Maint & Repair - Auto Equip	7,366	8,000	5,782	8,000	8,000	8,000
6540 Maint & Repair - Office Equip	3,425	3,500	3,568	3,500	3,500	3,500
6570 Maint & Repair - Miscellaneous	2,327	1,000	-	1,000	1,000	1,000
6620 Rent - Buildings	48,000	48,000	44,000	48,000	48,000	48,000
6630 Rent - Auto Equipment	39,850	64,000	38,191	64,000	64,000	64,000
6641 Copier Rental/Maintenance	2,167	3,000	1,805	3,000	3,000	3,000
6643 Mobile Phone/Pager Rental	19,985	26,000	14,779	26,000	26,000	26,000
6661 Software Purchases	4,613	5,000	-	5,000	5,000	5,000
6662 Software Maintenance	13,667	12,000	11,554	13,000	13,000	13,000
6670 Rent - Miscellaneous	106	-	-	-	-	-
6710 Dues & Memberships	150	150	150	150	150	150
6750 Education Benefits	7,435	11,000	5,197	11,000	11,000	11,000
6790 Other Contractual Services	891,872	1,361,627	680,545	1,353,934	1,344,772	1,344,772
6797 REGIS Charges	2,184	2,500	1,777	2,500	2,500	2,500
6798 Grant Match	-	160,000	-	160,000	160,000	160,000
6844 Narcotic Purchases	200,435	215,000	71,180	215,000	215,000	215,000
6845 Investigative Expense	4,770	5,500	2,523	5,500	5,500	5,500
6846 Informant Fee	9,826	12,000	13,642	15,500	15,500	15,500
Total Contractual Services	1,302,825	1,985,627	917,936	1,982,564	1,973,402	1,973,402
7010 Office Supplies	1,275	2,500	1,332	2,500	2,500	2,500
7041 Paper Supplies - Copier Paper	320	500	-	500	500	500

**Jackson County Drug Task Force
4151**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
7110 Gasoline	38,963	42,000	28,265	42,000	42,000	42,000
7130 Building Cleaning Supplies	1,123	1,500	754	1,500	1,500	1,500
7180 Laboratory Supplies	859	1,000	451	1,000	1,000	1,000
7190 Wearing Apparel	3,600	4,400	2,700	4,400	4,400	4,400
7230 Other Operating Supplies	1,395	1,200	1,220	1,200	1,200	1,200
7310 Auto & Truck Parts	299	500	19	500	500	500
7400 Signs, Badges & Markers	-	600	584	600	600	600
7410 License Plates & Registration	572	650	525	650	650	650
7510 Small Tools/Minor Equipment	-	250	-	250	250	250
7520 Small Arms & Ammunition	994	1,000	249	1,000	1,000	1,000
Total Supplies	49,401	56,100	36,099	56,100	56,100	56,100
8170 Other Equipment	18,204	-	-	-	-	-
8171 Personal Computer/Accessories	513	-	-	-	-	-
Total Capital Outlay	18,717	-	-	-	-	-
Total Anti-Crime Sales Tax Fund	\$ 1,881,005	\$ 2,621,256	\$ 1,308,228	\$ 2,618,077	\$ 2,621,107	\$ 2,621,107
Total Jackson County Drug Task Force	\$ 1,881,005	\$ 2,621,256	\$ 1,308,228	\$ 2,618,077	\$ 2,621,107	\$ 2,621,107

KC Police Department
4153

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Anti-Crime Sales Tax Fund						
6790 Other Contractual Services	\$ 2,280,532	\$ 2,621,256	\$ 1,582,328	\$ 2,359,130	\$ 2,621,107	\$ 2,621,107
Total Contractual Services	2,280,532	2,621,256	1,582,328	2,359,130	2,621,107	2,621,107
Total Anti-Crime Sales Tax Fund	\$ 2,280,532	\$ 2,621,256	\$ 1,582,328	\$ 2,359,130	\$ 2,621,107	\$ 2,621,107
Total KC Police Department	\$ 2,280,532	\$ 2,621,256	\$ 1,582,328	\$ 2,359,130	\$ 2,621,107	\$ 2,621,107

PROSECUTING ATTORNEY'S OFFICE

Mission Statement

In partnership with our Community, the office is dedicated to ethically and professionally pursuing the cause of justice, promoting public safety through data-driven practices and providing a voice for victims of crime.

Goals

1. Developing smart strategies and data driven initiatives aimed at reducing violent crimes in Jackson County, Missouri.
2. Fostering trust through relationships, partnerships and community collaboration in an effort to increase transparency.
3. Providing resources and support to victims of crime through agency referrals and partnerships.
4. Supporting alternative programs that reduce recidivism through rehabilitation (i.e. Diversion and Drug Court programs).

Objectives

1. Continuing the tradition of developing cutting edge programs and initiatives aimed at increasing public confidence in a criminal justice system.
2. Providing support services to victims of crime and neighborhood communities they live in with the goal of facilitating cooperation resulting in an increase of prosecution against those that commit violent crimes.
3. Developing and implementing alternative programs aimed at reducing recidivism rates and repeat offenders.
4. Promoting new strategies and partnerships that help young offenders find a more productive future.

Performance Measures

1. Increasing percentage of violent crime prosecutions based on victim/witness cooperation and law enforcement agency collaborations.
2. Evaluating the percentage of participants who complete diversion successfully and are not charged with a new offense during a specific period after program completion.

Achievements

1. The Jackson County Prosecutor's Office provided review, advice, counsel and direction for the prosecution of over 7,000 criminal offenses, including 6,048 felony offenses in 2019.
2. Refined more comprehensive approaches in reviewing more than 100 homicides, and multiple law enforcement use-of-force cases, by using specialized committees of veteran prosecutors to review the cases for possible criminal charges.
3. In collaboration with KCPD, implemented a new process and structure for reviewing non-fatal shooting cases in Kansas City and for supporting those investigations.
4. Implemented a new victim/witness program (Caring for Crime Survivors) where direct services are provided to crime victims based on violence, even where crimes have not been charged.

5. Continued its commitment to exploring new and better ways to prevent and reduce crime, especially violence. In that vein, the Prosecutor's Office has initiated a new Crime Strategies Unit to address crime trends and proactively address community needs.
6. Expanded its efforts to address the often-difficult issue of domestic or intimate partner violence, establishing a new countywide working group that includes police agencies, domestic violence shelters, court advocates and other members of the criminal justice system. The goal is to better coordinate enforcement and build new ways to prevent future violence, potentially saving the lives of victims of abusive intimate partners.
7. Sustained new community efforts to engage students in Jackson County by promoting positive youth activities, including sponsorship of debate teams in the Hickman Mills School District.
8. Closed out a successful three-year program to try innovative solutions in violent crime hot spots in East Patrol, including the first diversion of felony cases to the restorative justice process known as Neighborhood Accountability Boards.
9. Established a new Public Corruption/White Collar Crime Unit, and worked effectively with law enforcement partners to build successful white collar and political corruption cases.

**Prosecuting Attorney
4101**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
ALL FUNDS						
5010 Regular Salaries	\$ 2,872,567	\$ 3,025,528	\$ 1,965,608	\$ 3,060,265	\$ 3,060,265	\$ 3,060,265
5015 Elected Official Salaries	158,044	161,034	107,149	161,034	161,034	161,034
5025 Part Time Salaries	99,458	103,115	68,440	103,278	103,278	103,278
5030 Over Time Salaries	4,270	5,000	3,193	5,000	5,000	5,000
5037 Mobile Phone Allowance	-	-	-	-	1,320	1,320
5040 FICA Taxes	228,199	252,043	157,514	254,330	254,814	254,814
5050 Pension Contributions	271,773	426,074	322,083	443,830	425,225	425,225
5056 Prosecutors Pension	-	-	-	-	15,504	15,504
5060 Insurance Benefits	431,269	503,369	301,569	526,382	526,382	526,382
5061 Insurance Fixed Cost and Dental	10	2,746	2,643	2,746	2,746	2,746
5062 HSA Contribution	-	31,500	29,970	31,500	31,500	31,500
5063 Insurance Admin Fee	-	51,511	39,122	51,511	51,511	51,511
5066 Life Insurance Benefit	-	-	-	-	769	769
5070 Unemployment Insurance	793	15,128	8,825	15,128	-	-
5090 Salary Adjustments	-	30,235	-	-	-	-
5094 Salary Savings	-	-	-	-	(281,108)	(281,108)
5110 Workmen's Compensation	2,538	48,408	28,238	48,408	53,273	53,273
5150 Long Term Disability	793	15,128	8,825	15,128	16,647	16,647
5130 Vacation Payout	-	-	11	-	-	-
Total Personnel Services	4,069,713	4,670,819	3,043,189	4,718,540	4,428,160	4,428,160
6020 Legal Services	33,952	20,000	15,000	20,000	20,000	20,000
6050 Court Reporting Services	4,933	7,500	3,011	10,000	10,000	10,000
6080 Other Professional Services	-	2,500	-	2,500	2,500	2,500
6110 Postage	8,193	7,500	3,845	7,500	7,500	7,500
6120 Mileage Reimbursement	14,120	17,600	4,550	5,000	5,000	5,000
6121 Parking Expenses	4,738	5,000	1,903	10,000	10,000	10,000
6140 Travel Expense	17,447	15,000	3,029	15,000	15,000	15,000
6150 Relocation Cost	500	-	-	-	-	-
6160 Meeting Expense	18,081	15,000	5,488	15,000	15,000	15,000
6210 Advertising	-	1,500	-	1,500	1,500	1,500
6230 Printing	1,452	4,000	154	4,000	4,000	4,000
6510 Maint & Repair - Buildings	1,257	1,500	-	1,000	1,000	1,000
6530 Maint & Repair - Auto Equip	2,783	2,000	486	2,500	2,500	2,500
6540 Maint & Repair - Office Equip	-	750	-	500	500	500
6641 Copier Rental/Maintenance	11,589	12,500	3,847	12,500	12,500	12,500
6643 Mobile Phone/Pager Rental	1,794	2,000	1,233	2,500	2,500	2,500
6661 Software Purchases	2,819	3,500	1,790	2,000	2,000	2,000
6662 Software Maintenance	-	1,600	177	2,000	2,000	2,000
6670 Rent - Miscellaneous	300	-	-	-	-	-
6710 Dues & Memberships	16,637	20,000	15,295	20,000	20,000	20,000
6750 Education Benefits	17,300	7,500	4,690	20,000	8,867	8,867
6760 Court Costs/Investigation Servs	19,752	12,500	1,097	10,000	10,000	10,000
6790 Other Contractual Services	15,179	7,500	5,785	7,500	7,500	7,500
6793 Catering Services	9,539	10,000	-	10,000	10,000	10,000
6797 REGIS Charges	-	500	-	500	500	500
6798 Grant Match	-	114,458	-	32,251	32,251	32,251
6360 Life Insurance	58	-	34	-	-	-
Total Contractual Services	202,422	291,908	71,413	213,751	202,618	202,618
7010 Office Supplies	6,760	10,000	4,508	10,000	10,000	10,000
7020 Reference Books/Publications	240	3,000	1,312	3,000	3,000	3,000
7021 Newspaper/Mag Subscriptions	1,461	1,000	238	1,000	1,000	1,000
7041 Paper Supplies - Copier Paper	(3,806)	-	-	-	-	-

**Prosecuting Attorney
4101**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
7110 Gasoline	5,194	6,000	1,104	6,000	6,000	6,000
7400 Signs, Badges & Markers	437	1,300	305	1,500	1,500	1,500
Total Supplies	10,286	21,300	7,467	21,500	21,500	21,500
8170 Other Equipment	1,981	-	-	-	-	-
8171 Personal Computer/Accessories	2,362	-	5,513	-	-	-
Total Capital Outlay	4,342	-	5,513	-	-	-
Total Prosecuting Attorney	\$ 4,286,764	\$ 4,984,027	\$ 3,127,581	\$ 4,953,791	\$ 4,652,278	\$ 4,652,278

**Prosecuting Attorney
4101**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 2,705,196	\$ 2,829,307	\$ 1,884,131	\$ 2,901,571	\$ 2,901,571	\$ 2,901,571
5015 Elected Official Salaries	158,044	161,034	107,149	161,034	161,034	161,034
5025 Part Time Salaries	99,458	103,115	68,440	103,278	103,278	103,278
5030 Over Time Salaries	4,270	5,000	3,193	5,000	5,000	5,000
5037 Mobile Phone Allowance	-	-	-	-	1,320	1,320
5040 FICA Taxes	216,171	237,032	151,528	242,190	242,674	242,674
5050 Pension Contributions	247,709	399,878	302,436	422,645	404,310	404,310
5056 Prosecutors Pension	-	-	-	-	15,504	15,504
5060 Insurance Benefits	397,308	460,257	287,734	483,270	483,270	483,270
5061 Insurance Fixed Cost and Dental	10	2,746	2,542	2,746	2,746	2,746
5062 HSA Contribution	-	31,500	29,970	31,500	31,500	31,500
5063 Insurance Admin Fee	-	51,511	37,543	51,511	51,511	51,511
5066 Life Insurance Benefit	-	-	-	-	693	693
5070 Unemployment Insurance	-	14,147	8,252	14,147	-	-
5090 Salary Adjustments	-	30,235	-	-	-	-
5094 Salary Savings	-	-	-	-	(281,108)	(281,108)
5110 Workmen's Compensation	-	45,269	26,407	45,269	50,734	50,734
5150 Long Term Disability	-	14,147	8,252	14,147	15,854	15,854
Total Personnel Services	3,828,165	4,385,178	2,917,578	4,478,308	4,189,891	4,189,891
6020 Legal Services	33,952	20,000	15,000	20,000	20,000	20,000
6050 Court Reporting Services	4,933	7,500	3,011	10,000	10,000	10,000
6080 Other Professional Services	-	2,500	-	2,500	2,500	2,500
6110 Postage	8,193	7,500	3,845	7,500	7,500	7,500
6120 Mileage Reimbursement	14,120	17,600	4,550	5,000	5,000	5,000
6121 Parking Expenses	4,738	5,000	1,903	10,000	10,000	10,000
6140 Travel Expense	17,447	15,000	3,029	15,000	15,000	15,000
6150 Relocation Cost	500	-	-	-	-	-
6160 Meeting Expense	18,081	15,000	5,488	15,000	15,000	15,000
6210 Advertising	-	1,500	-	1,500	1,500	1,500
6230 Printing	1,452	4,000	154	4,000	4,000	4,000
6510 Maint & Repair - Buildings	1,257	1,500	-	1,000	1,000	1,000
6530 Maint & Repair - Auto Equip	2,783	2,000	486	2,500	2,500	2,500
6540 Maint & Repair - Office Equip	-	750	-	500	500	500
6641 Copier Rental/Maintenance	11,589	12,500	3,847	12,500	12,500	12,500
6643 Mobile Phone/Pager Rental	1,794	2,000	1,233	2,500	2,500	2,500
6661 Software Purchases	2,819	3,500	1,790	2,000	2,000	2,000
6662 Software Maintenance	-	1,600	177	2,000	2,000	2,000
6670 Rent - Miscellaneous	300	-	-	-	-	-
6710 Dues & Memberships	16,637	20,000	15,295	20,000	20,000	20,000
6750 Education Benefits	17,300	7,500	4,690	20,000	8,867	8,867
6760 Court Costs/Investigation Servs	19,752	12,500	1,097	10,000	10,000	10,000
6790 Other Contractual Services	15,179	7,500	5,785	7,500	7,500	7,500
6793 Catering Services	9,539	10,000	-	10,000	10,000	10,000
6797 REGIS Charges	-	500	-	500	500	500
6798 Grant Match	-	114,458	-	32,251	32,251	32,251
Total Contractual Services	202,364	291,908	71,379	213,751	202,618	202,618
7010 Office Supplies	6,760	10,000	4,508	10,000	10,000	10,000
7020 Reference Books/Publications	240	3,000	1,312	3,000	3,000	3,000
7021 Newspaper/Mag Subscriptions	1,461	1,000	238	1,000	1,000	1,000
7041 Paper Supplies - Copier Paper	(3,806)	-	-	-	-	-
7110 Gasoline	5,194	6,000	1,104	6,000	6,000	6,000
7400 Signs, Badges & Markers	437	1,300	305	1,500	1,500	1,500

**Prosecuting Attorney
4101**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Total Supplies	10,286	21,300	7,467	21,500	21,500	21,500
8170 Other Equipment	1,981	-	-	-	-	-
8171 Personal Computer/Accessories	2,362	-	5,513	-	-	-
Total Capital Outlay	4,342	-	5,513	-	-	-
Total General Fund	\$ 4,045,158	\$ 4,698,386	\$ 3,001,936	\$ 4,713,559	\$ 4,414,009	\$ 4,414,009
Pros Bad Check Fund						
5010 Regular Salaries	\$ 3,693	\$ 6,566	-	\$ 6,437	\$ 6,437	\$ 6,437
5040 FICA Taxes	247	503	-	492	492	492
5050 Pension Contributions	899	877	658	859	848	848
5060 Insurance Benefits	834	2,155	-	2,155	2,155	2,155
5066 Life Insurance Benefit	-	-	-	-	13	13
5070 Unemployment Insurance	-	33	19	33	-	-
5090 Salary Adjustments	-	-	-	-	-	-
5110 Workmen's Compensation	-	105	61	105	103	103
5150 Long Term Disability	-	33	19	33	32	32
Total Personnel Services	5,673	10,272	757	10,114	10,080	10,080
Total Pros Bad Check Fund	\$ 5,673	\$ 10,272	\$ 757	\$ 10,114	\$ 10,080	\$ 10,080
Pros Attny Sales Tax Collec						
Line Item Description						
5010 Regular Salaries	\$ 163,678	\$ 189,655	\$ 81,476	\$ 152,257	\$ 152,257	\$ 152,257
5040 FICA Taxes	11,780	14,508	5,986	11,648	11,648	11,648
5050 Pension Contributions	23,165	25,319	18,989	20,326	20,067	20,067
5060 Insurance Benefits	33,128	40,957	13,835	40,957	40,957	40,957
5061 Insurance Fixed Cost and Dental	-	-	100	-	-	-
5063 Insurance Admin Fee	-	-	1,578	-	-	-
5066 Life Insurance Benefit	-	-	-	-	63	63
5070 Unemployment Insurance	793	948	553	948	-	-
5110 Workmen's Compensation	2,538	3,034	1,770	3,034	2,436	2,436
5130 Vacation Payout	-	-	11	-	-	-
5150 Long Term Disability	793	948	553	948	761	761
Total Personnel Services	235,875	275,369	124,854	230,118	228,189	228,189
6360 Life Insurance	58	-	34	-	-	-
Total Contractual Services	58	-	34	-	-	-
Total Pros Attny Sales Tax Collec	\$ 235,933	\$ 275,369	\$ 124,887	\$ 230,118	\$ 228,189	\$ 228,189
Total Prosecuting Attorney	\$ 4,286,764	\$ 4,984,027	\$ 3,127,581	\$ 4,953,791	\$ 4,652,278	\$ 4,652,278

**Prosecutor - Anti-Violence
4102**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Anti-Crime Sales Tax Fund						
5010 Regular Salaries	\$ 627,254	\$ 711,201	\$ 444,993	\$ 703,000	\$ 703,000	\$ 703,000
5025 Part Time Salaries	32,878	40,800	35,078	39,437	39,437	39,437
5030 Over Time Salaries	347	-	204	-	-	-
5040 FICA Taxes	49,387	57,528	36,217	56,796	56,796	56,796
5050 Pension Contributions	102,921	94,945	71,209	99,115	92,655	92,655
5060 Insurance Benefits	69,291	126,608	51,510	132,938	132,938	132,938
5061 Insurance Fixed Cost and Dental	-	500	572	500	500	500
5062 HSA Contribution	-	14,400	7,940	14,400	14,400	14,400
5063 Insurance Admin Fee	-	8,000	6,612	8,000	8,000	8,000
5066 Life Insurance Benefit	-	-	-	-	164	164
5070 Unemployment Insurance	2,149	3,556	2,074	3,556	-	-
5090 Salary Adjustments	-	23,722	-	-	-	-
5094 Salary Savings	-	-	-	-	-	(125,232)
5110 Workmen's Compensation	6,877	11,379	6,638	11,379	11,879	11,879
5130 Vacation Payout	1,898	-	2,817	-	-	-
5140 Sick Leave Pay Out	222	-	1,095	-	-	-
5150 Long Term Disability	2,149	3,556	2,074	3,555	3,712	3,712
Total Personnel Services	895,371	1,096,195	669,032	1,072,676	1,063,481	938,249
6120 Mileage Reimbursement	64	-	-	-	-	-
6790 Other Contractual Services	-	204	-	-	32,918	32,918
Total Contractual Services	64	204	-	-	32,918	32,918
Total Anti-Crime Sales Tax Fund	\$ 895,435	\$ 1,096,399	\$ 669,032	\$ 1,072,676	\$ 1,096,399	\$ 971,167
Total Prosecutor - Anti-Violence	\$ 895,435	\$ 1,096,399	\$ 669,032	\$ 1,072,676	\$ 1,096,399	\$ 971,167

**Prosecutor - Community Crime/Drug Prevention
4156**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Anti-Crime Sales Tax Fund						
5010 Regular Salaries	\$ 376,860	\$ 424,851	\$ 305,050	\$ 548,244	\$ 548,244	\$ 548,244
5040 FICA Taxes	26,769	32,501	21,809	41,941	41,941	41,941
5050 Pension Contributions	68,414	56,718	46,220	73,191	72,259	72,259
5060 Insurance Benefits	69,478	81,634	51,806	85,716	85,716	85,716
5061 Insurance Fixed Cost and Dental	(2)	700	558	700	700	700
5062 HSA Contribution	-	3,000	1,800	3,000	3,000	3,000
5063 Insurance Admin Fee	-	9,500	6,731	9,500	9,500	9,500
5066 Life Insurance Benefit	-	-	-	-	139	139
5070 Unemployment Insurance	892	2,124	1,239	2,124	-	-
5090 Salary Adjustments	-	25,000	-	-	-	-
5094 Salary Savings	-	-	-	-	-	(125,232)
5110 Workmen's Compensation	2,856	6,798	3,966	8,772	8,815	8,815
5130 Vacation Payout	215	-	-	-	-	-
5140 Sick Leave Pay Out	5	-	-	-	-	-
5150 Long Term Disability	892	2,124	1,239	2,124	2,755	2,755
Total Personnel Services	546,381	644,950	440,416	775,312	773,069	647,837
6080 Other Professional Services	-	24,539	-	24,539	24,539	24,539
6110 Postage	268	1,000	90	967	967	967
6120 Mileage Reimbursement	4,800	2,000	3,000	1,000	1,000	1,000
6360 Life Insurance	96	-	84	-	-	-
6641 Copier Rental/Maintenance	105	1,000	-	1,000	1,000	1,000
6643 Mobile Phone/Pager Rental	-	1,500	-	1,500	1,500	1,500
6661 Software Purchases	-	2,500	-	2,500	2,500	2,500
6662 Software Maintenance	-	8,000	2,685	5,000	5,000	5,000
6750 Education Benefits	-	-	-	1,500	1,500	1,500
6790 Other Contractual Services	56,811	165,877	-	75,000	249,653	249,653
6798 Grant Match	-	202,902	-	150,758	150,758	150,758
Total Contractual Services	62,080	409,318	5,859	263,764	438,417	438,417
7010 Office Supplies	-	2,500	-	2,500	2,500	2,500
7110 Gasoline	33	1,035	-	-	-	-
7190 Wearing Apparel	205	-	-	-	-	-
7410 License Plates & Registration	11	-	-	-	-	-
Total Supplies	249	3,535	-	2,500	2,500	2,500
8170 Other Equipment	5,326	-	-	-	-	-
8171 Personal Computer/Accessories	3,561	-	-	-	-	-
Total Capital Outlay	8,887	-	-	-	-	-
Total Anti-Crime Sales Tax Fund	\$ 617,596	\$ 1,057,803	\$ 446,275	\$ 1,041,576	\$ 1,213,986	\$ 1,088,754
Total Prosecutor - Community Crime/Drug Pre	\$ 617,596	\$ 1,057,803	\$ 446,275	\$ 1,041,576	\$ 1,213,986	\$ 1,088,754

**Prosecutor - Criminal Prosecution
4152**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Anti-Crime Sales Tax Fund						
5010 Regular Salaries	\$ 1,418,688	\$ 1,529,567	\$ 983,436	\$ 1,632,159	\$ 1,632,159	\$ 1,632,159
5025 Part Time Salaries	19,208	25,500	15,087	2,250	2,250	2,250
5030 Over Time Salaries	5,694	5,000	1,809	5,000	5,000	5,000
5040 FICA Taxes	104,646	119,345	71,631	125,032	125,032	125,032
5050 Pension Contributions	209,341	204,865	157,280	218,194	215,778	215,778
5060 Insurance Benefits	219,572	231,152	184,407	242,710	242,710	242,710
5061 Insurance Fixed Cost and Dental	-	1,700	1,501	1,500	1,500	1,500
5062 HSA Contribution	-	12,340	12,253	12,340	12,340	12,340
5063 Insurance Admin Fee	-	32,000	24,530	32,000	32,000	32,000
5066 Life Insurance Benefit	-	-	-	-	542	542
5070 Unemployment Insurance	6,461	7,648	4,461	7,648	-	-
5090 Salary Adjustments	-	81,122	-	-	-	-
5094 Salary Savings	-	-	-	-	-	(125,232)
5110 Workmen's Compensation	20,676	24,473	14,276	24,473	26,231	26,231
5130 Vacation Payout	798	-	15	-	-	-
5140 Sick Leave Pay Out	26	-	5	-	-	-
5150 Long Term Disability	6,461	7,648	4,461	7,648	8,197	8,197
Total Personnel Services	2,011,572	2,282,360	1,475,153	2,310,954	2,303,739	2,178,507
6050 Court Reporting Services	1,040	3,000	876	2,500	2,500	2,500
6080 Other Professional Services	5	4,762	-	-	-	-
6110 Postage	1,623	2,500	842	2,500	2,500	2,500
6120 Mileage Reimbursement	3,392	3,000	1,286	1,000	1,000	1,000
6140 Travel Expense	3,176	5,000	1,844	5,000	5,000	5,000
6160 Meeting Expense	-	1,000	-	1,000	1,000	1,000
6230 Printing	-	1,500	-	1,500	1,500	1,500
6360 Life Insurance	303	-	245	-	-	-
6510 Maint & Repair - Buildings	-	500	-	500	500	500
6530 Maint & Repair - Auto Equip	-	1,000	552	1,000	1,000	1,000
6540 Maint & Repair - Office Equip	-	500	-	500	500	500
6641 Copier Rental/Maintenance	134	3,000	2,548	3,000	3,000	3,000
6643 Mobile Phone/Pager Rental	326	1,500	217	500	500	500
6661 Software Purchases	1,828	-	-	-	-	-
6662 Software Maintenance	72,375	65,000	72,825	80,000	80,000	80,000
6710 Dues & Memberships	14,494	15,000	12,910	15,000	15,000	15,000
6750 Education Benefits	1,000	-	-	-	-	-
6760 Court Costs/Investigation Servs	5,000	46,798	268	13,730	13,730	13,730
6790 Other Contractual Services	36,147	171,286	20,322	50,000	138,188	138,188
6798 Grant Match	-	-	-	33,450	33,450	33,450
Total Contractual Services	140,842	325,346	114,735	211,180	299,368	299,368
7010 Office Supplies	3,904	3,000	2,984	3,000	3,000	3,000
7020 Reference Books/Publications	9,374	5,550	-	10,000	10,000	10,000
7110 Gasoline	4,112	5,000	73	5,000	5,000	5,000
7400 Signs, Badges & Markers	1,000	-	-	-	-	-
Total Supplies	18,390	13,550	3,057	18,000	18,000	18,000
8170 Other Equipment	3,368	-	-	-	-	-
8171 Personal Computer/Accessories	6,500	-	9,500	-	-	-
Total Capital Outlay	9,868	-	9,500	-	-	-
Total Anti-Crime Sales Tax Fund	\$ 2,180,673	\$ 2,621,256	\$ 1,602,446	\$ 2,540,134	\$ 2,621,107	\$ 2,495,875
Total Prosecutor - Criminal Prosecution	\$ 2,180,673	\$ 2,621,256	\$ 1,602,446	\$ 2,540,134	\$ 2,621,107	\$ 2,495,875

**Prosecutor - Deferred Prosecution
4154**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Anti-Crime Sales Tax Fund						
5010 Regular Salaries	\$ 265,740	\$ 346,656	\$ 190,373	\$ 379,395	\$ 379,395	\$ 379,395
5025 Part Time Salaries	70,431	84,655	50,000	84,655	84,655	84,655
5040 FICA Taxes	25,143	32,995	18,486	35,500	35,500	35,500
5050 Pension Contributions	40,924	46,279	37,207	61,951	50,004	50,004
5060 Insurance Benefits	26,539	39,317	15,287	41,283	41,283	41,283
5061 Insurance Fixed Cost and Dental	-	250	211	250	250	250
5062 HSA Contribution	-	3,000	1,446	3,000	3,000	3,000
5063 Insurance Admin Fee	-	3,500	1,900	3,500	3,500	3,500
5066 Life Insurance Benefit	-	-	-	-	151	151
5070 Unemployment Insurance	870	1,733	1,011	1,733	-	-
5090 Salary Adjustments	-	15,453	-	-	-	-
5094 Salary Savings	-	-	-	-	-	(125,232)
5110 Workmen's Compensation	2,933	5,547	3,236	5,547	7,425	7,425
5130 Vacation Payout	-	-	3,078	-	-	-
5140 Sick Leave Pay Out	-	-	1,897	-	-	-
5150 Long Term Disability	870	1,733	1,011	1,733	2,320	2,320
Total Personnel Services	433,450	581,118	325,143	618,547	607,483	482,251
6080 Other Professional Services	524,870	700,000	57,501	600,000	600,000	600,000
6110 Postage	77	500	519	500	500	500
6120 Mileage Reimbursement	1,594	1,500	664	1,500	1,500	1,500
6121 Parking Expenses	25	-	-	-	-	-
6360 Life Insurance	48	-	39	-	-	-
6643 Mobile Phone/Pager Rental	110	-	73	-	-	-
6790 Other Contractual Services	1,200	210,472	-	25,000	239,985	239,985
6798 Grant Match	-	118,377	-	201,930	201,930	201,930
Total Contractual Services	527,923	1,030,849	58,797	828,930	1,043,915	1,043,915
7010 Office Supplies	4,372	5,000	33	4,038	4,038	4,038
7230 Other Operating Supplies	2,160	-	-	-	-	-
Total Supplies	6,532	5,000	33	4,038	4,038	4,038
8171 Personal Computer/Accessories	-	-	9,500	-	-	-
Total Capital Outlay	-	-	9,500	-	-	-
Total Anti-Crime Sales Tax Fund	\$ 967,905	\$ 1,616,967	\$ 393,472	\$ 1,451,515	\$ 1,655,436	\$ 1,530,204
Total Prosecutor - Deferred Prosecution	\$ 967,905	\$ 1,616,967	\$ 393,472	\$ 1,451,515	\$ 1,655,436	\$ 1,530,204

**Prosecutor - Family Support
4103**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 1,639,461	\$ 1,656,066	\$ 1,088,548	\$ 1,754,214	\$ 1,754,214	\$ 1,754,214
5025 Part Time Salaries	6,656	14,000	7,658	18,294	18,294	18,294
5040 FICA Taxes	119,483	127,760	79,363	135,597	135,597	135,597
5050 Pension Contributions	169,847	221,085	170,622	234,188	234,188	234,188
5060 Insurance Benefits	222,303	294,000	152,904	308,700	308,700	308,700
5061 Insurance Fixed Cost and Dental	-	1,982	1,612	1,982	1,982	1,982
5062 HSA Contribution	-	10,500	8,500	10,500	10,500	10,500
5063 Insurance Admin Fee	-	28,900	19,393	28,900	28,900	28,900
5066 Life Insurance Benefit	-	-	-	-	403	403
5070 Unemployment Insurance	-	8,280	4,830	8,280	-	-
5090 Salary Adjustments	-	140,174	-	-	-	-
5110 Workmen's Compensation	-	26,497	15,457	26,497	28,360	28,360
5150 Long Term Disability	-	8,280	4,830	8,280	8,863	8,863
Total Personnel Services	2,157,750	2,537,524	1,553,716	2,535,432	2,530,001	2,530,001
6080 Other Professional Services	750	2,000	885	3,000	3,000	3,000
6110 Postage	33,606	35,000	15,076	45,000	45,000	45,000
6120 Mileage Reimbursement	-	200	-	200	200	200
6121 Parking Expenses	14,808	15,400	9,000	12,000	12,000	12,000
6140 Travel Expense	9,603	15,000	416	16,000	16,000	16,000
6160 Meeting Expense	364	200	-	200	200	200
6230 Printing	3,921	2,500	49	13,449	13,449	13,449
6580 Maint & Repair - Data Pro	1,737	2,000	1,790	2,000	2,000	2,000
6620 Rent - Buildings	241,373	274,655	228,879	284,376	284,376	284,376
6641 Copier Rental/Maintenance	7,979	8,000	5,439	3,000	3,000	3,000
6662 Software Maintenance	9,965	6,000	5,066	5,000	5,000	5,000
6710 Dues & Memberships	4,635	5,000	3,376	6,000	6,000	6,000
6750 Education Benefits	3,748	4,500	2,538	7,000	7,000	7,000
6760 Court Costs/Investigation Servs	56,465	70,000	20,300	75,000	74,597	74,597
6790 Other Contractual Services	-	23,750	2,550	1,000	1,000	1,000
6795 Alarm/Security Services	22,141	250	-	250	250	250
6797 REGIS Charges	1,865	2,000	1,925	2,100	2,100	2,100
Total Contractual Services	412,961	466,455	297,290	475,575	475,172	475,172
7010 Office Supplies	9,532	8,000	4,325	10,000	10,000	10,000
7020 Reference Books/Publications	299	250	239	250	250	250
7041 Paper Supplies - Copier Paper	4,630	5,000	-	6,000	6,000	6,000
7400 Signs, Badges & Markers	106	200	-	200	200	200
Total Supplies	14,567	13,450	4,564	16,450	16,450	16,450
8150 Office Furniture & Fixtures	3,704	22,227	-	5,000	5,000	5,000
8171 Personal Computer/Accessories	8,718	-	-	7,200	7,200	7,200
Total Capital Outlay	12,421	22,227	-	12,200	12,200	12,200
Total General Fund	\$ 2,597,700	\$ 3,039,656	\$ 1,855,570	\$ 3,039,657	\$ 3,033,823	\$ 3,033,823
Total Prosecutor - Family Support	\$ 2,597,700	\$ 3,039,656	\$ 1,855,570	\$ 3,039,657	\$ 3,033,823	\$ 3,033,823

**Public Defender
3003**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
6310 Property Damage	-	-	-	-	\$ 323	\$ 323
6620 Rent - Buildings	-	-	-	-	368,851	368,851
6790 Other Contractual Services	-	284,945	225,676	-	-	-
Total Contractual Services	-	284,945	225,676	-	369,174	369,174
Total General Fund	-	\$ 284,945	\$ 225,676	-	\$ 369,174	\$ 369,174
Total Public Defender	-	\$ 284,945	\$ 225,676	-	\$ 369,174	\$ 369,174

**Special Prosecution
8004**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
6020 Legal Services	\$ 3,000	\$ 20,000	-	-	-	-
Total Contractual Services	3,000	20,000	-	-	-	-
Total General Fund	\$ 3,000	\$ 20,000	-	-	-	-
Total Special Prosecution	\$ 3,000	\$ 20,000	-	-	-	-

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SHERIFF'S OFFICE

Mission Statement

The mission of the Jackson County Sheriff's Office is to preserve life and protect property, prioritizing our focus on the safety, security and wellness of our employees and the citizens that we serve.

Goals

1. Coordinate with other law enforcement agencies within Jackson County to preserve a public peace, protect the rights of person and property, be proactive in crime prevention and provide assistance to citizens in urgent situations.
2. Uphold all statutory and constitutional standards of the office and work to provide a safe environment for the people of Jackson County. We are committed to providing fair, unbiased, judicious police service in a manner that is respectful of the dignity of all individuals. It is not the role of the office to legislate, render legal judgments or punish.
3. Administratively, the department understands the importance of following Jackson County Personnel Rules and adhering to proper procedures established by our Human Resource Department, Finance/Payroll Department, and the Records Unit. We will strive to perform all tasks abiding by county and state guidelines, doing so with the utmost moral standard.

Objectives

1. Provide law enforcement services to all citizens and visitors of Jackson County by responding to citizens requests for assistance, calls for service, registering sex offenders, decreasing alcohol related traffic incidents, serving warrants, providing security for county courthouses, issuing concealed carry permits and enforcing the laws of the State of Missouri and the County Charter.
2. The Sheriff's Office also has several specialty units including; motorcycle, K-9, ATV, Emergency Response Tactical Team, UAV (Drone) and Auxiliary Units, to include a Reserve Unit and Chaplain Corps who provide volunteer services throughout Jackson County. These units are frequently called to provide assistance to neighboring jurisdictions during critical incidents to provide special assistance or augment manpower.

Performance Measures

1. The Sheriff's Office utilizes a Report Management System (RMS) for recording the activity of its members. The RMS collects data from calls for service and self-initiated activity.
2. Data is collected on reported crimes and the resolution of those cases. The clearance rate of cases solved or closed is maintained and reported to the State of Missouri monthly and to the Federal Bureau of Investigation annually. Sheriff's Office commanders and supervisors review this information to measure current performance and to provide a guideline for any required changes.

Achievements

The Sheriff's Office provides a variety of law enforcement functions throughout Jackson County Missouri. In 2020 the Sheriff's Office expanded its commitment to employee well-being by developing a peer support program and investing in an early warning software system which is a data-based management tool

designed to identify problematic behavior and provide intervention to modify it. The Sheriff's Office Response Team combined efforts with the Kansas City Police Department to combat illegal street racing and maintain order during periods of civil unrest. The Response Team also assisted outside agencies in various tactical operations and apprehended 50 fugitives, while supplementing manpower throughout the Sheriff's Office. The Sheriff's Office Traffic Unit combined efforts with other local agencies to reduce impaired driving incidents in the metropolitan area, making 172 arrests, to include 12 arrests for chronic or persistent offenders. Members of the Investigations Division participated in Cooperative agreements with federal agencies to apprehend violent offenders and to locate non-compliant sex offenders, while handling growing caseloads of property and persons crimes. The Sex Offender unit charged with monitoring the activity of over 2,270 registered sex offenders, required to register in Jackson County, were responsible for filing 62 felony and 420 misdemeanor cases for violation of law. The Sheriff's Office provided updated Domestic Violence training to all members, to include updating the policy and creating a lethality assessment, in an attempt to reduce the frequency and severity of violence occurring from intimate partner violence. The Sheriff's Office has continued focus on enhancing the safety, security and wellness of employees, inmates, and visitors of the detention facility. The Sheriff's Office Chaplaincy Corps responded to several critical incidents to assist the mission of the Sheriff's Office which includes providing support to members of the community. During the COVID 19 Pandemic the Court Security Division expanded their operations to provide security both inside and outside of facilities, monitoring both security and social distancing guidelines. Court Security was responsible for screening over 168,948 visitors since January of 2020, seizing 1,372 pieces of contraband at checkpoints. The Support Services Division, which includes the Concealed Carry Program, processed 417 new applications and renewed 2,011 Concealed Carry Licenses. The Communications Unit fielded 32,033 non-emergency calls, and 14,956 911 calls, while logging 49,156 events.

**Sheriff's Office
4201**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
ALL FUNDS						
5010 Regular Salaries	\$ 5,761,942	\$ 6,498,084	\$ 3,991,053	\$ 6,603,373	\$ 6,603,373	\$ 6,511,208
5015 Elected Official Salaries	154,165	161,034	107,149	161,034	161,034	161,034
5025 Part Time Salaries	60,030	142,057	42,516	142,057	142,057	142,057
5030 Over Time Salaries	424,534	334,099	245,156	334,099	334,099	334,099
5035 Shift Differential Incentive	19,830	28,200	11,267	28,200	28,200	28,200
5040 FICA Taxes	497,548	548,006	331,754	556,061	556,061	549,010
5050 Pension Contributions	611,534	933,594	703,710	951,415	935,584	923,437
5060 Insurance Benefits	982,503	1,186,951	741,458	1,245,043	1,245,043	1,245,043
5061 Insurance Fixed Cost and Dental	-	7,905	6,839	7,905	7,905	7,905
5062 HSA Contribution	-	34,500	37,750	34,500	34,500	34,500
5063 Insurance Admin Fee	-	133,523	97,381	133,523	133,523	133,523
5066 Life Insurance Benefit	-	-	-	-	1,864	1,864
5070 Unemployment Insurance	973	32,188	18,776	36,090	-	-
5090 Salary Adjustments	-	251,203	-	-	-	-
5094 Salary Savings	-	-	-	-	(641,578)	(641,578)
5110 Workmen's Compensation	3,115	103,003	60,085	115,488	115,849	115,849
5150 Long Term Disability	973	32,188	18,776	36,090	36,203	36,203
Total Personnel Services	8,517,146	10,426,535	6,413,671	10,384,878	9,693,717	9,582,354
6005 Community Crime Prevention	5,000	5,000	-	5,000	5,000	5,000
6060 Medical & Dental Services	3,250	4,000	3,450	4,000	4,000	4,000
6080 Other Professional Services	5,841	5,000	2,475	5,000	5,000	5,000
6083 Transcription Services	-	-	-	-	5,000	5,000
6110 Postage	2,481	1,500	1,892	1,500	1,500	1,500
6140 Travel Expense	31,393	30,000	1,939	30,000	30,000	30,000
6160 Meeting Expense	3,840	4,000	-	4,000	4,000	4,000
6165 Coffee & Water Service	1,095	1,500	174	1,500	1,500	1,500
6170 Transportation Expense	108,762	200,000	55,214	200,000	200,000	200,000
6230 Printing	4,450	6,000	1,560	6,000	6,000	6,000
6310 Property Damage	-	-	-	-	8,524	8,524
6410 Gas	1,703	770	1,422	770	770	770
6420 Electricity	31,301	30,000	17,839	30,000	30,000	30,000
6430 Telephone Utility	1,028	2,700	755	2,700	2,700	2,700
6440 Water	1,050	700	815	700	700	700
6450 Sewer Service	638	550	256	550	550	550
6460 Refuse Collection	635	500	588	500	500	500
6510 Maint & Repair - Buildings	11,406	10,000	3,937	10,000	10,000	10,000
6520 Maint & Repair - Heavy Equip	2,625	5,000	2,831	5,000	5,000	5,000
6530 Maint & Repair - Auto Equip	358,048	340,000	262,548	340,000	299,744	299,744
6540 Maint & Repair - Office Equip	-	1,000	1,042	1,000	1,000	1,000
6560 Maint & Repair - Common Equip	1,169	3,000	998	3,000	3,000	3,000
6570 Maint & Repair - Miscellaneous	5,273	2,200	1,941	2,200	2,200	2,200
6630 Rent - Auto Equipment	890	13,500	6,455	13,500	13,500	13,500
6641 Copier Rental/Maintenance	7,746	8,500	3,910	8,500	8,500	8,500
6642 Postage Meter Rental	-	2,500	1,062	2,500	2,500	2,500
6643 Mobile Phone/Pager Rental	57,411	40,000	50,983	40,000	40,000	40,000
6661 Software Purchases	3,567	-	-	-	-	-
6662 Software Maintenance	126,657	124,909	115,096	124,909	147,404	147,404
6663 Software as a Service	-	-	-	-	71,000	71,000
6670 Rent - Miscellaneous	3,439	2,500	392	2,500	2,500	2,500
6676 Rent - Outside Sanitation Fac.	375	-	-	-	-	-
6710 Dues & Memberships	9,015	8,635	5,690	8,635	31,135	31,135
6750 Education Benefits	38,296	35,000	21,358	35,000	35,000	35,000
6755 Education Incentive	27,550	28,200	19,550	28,200	28,200	28,200

**Sheriff's Office
4201**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
6760 Court Costs/Investigation Servs	1,151	800	79	800	800	800
6781 Public Safety Radio Fees	-	-	-	-	73,282	73,282
6790 Other Contractual Services	81,922	93,007	49,792	93,007	93,007	93,007
6794 Car Wash Services	4,521	5,000	2,676	5,000	5,000	5,000
6797 REGIS Charges	31,333	35,000	22,469	35,000	35,000	35,000
6798 Grant Match	-	231,638	-	231,638	231,638	231,638
6830 Contingency Fund	-	-	-	-	200,000	200,000
6847 Lab Fees	14,702	35,000	8,332	35,000	35,000	35,000
6360 Life Insurance	19	-	11	-	-	-
6770 Administration Service Fees	9,590	-	-	-	-	-
Total Contractual Services	999,171	1,317,609	669,532	1,317,609	1,680,154	1,680,154
7010 Office Supplies	38,429	25,000	22,043	25,000	41,735	41,735
7020 Reference Books/Publications	218	100	-	100	100	100
7021 Newspaper/Mag Subscriptions	243	30	343	30	30	30
7041 Paper Supplies - Copier Paper	5,676	5,685	3,471	5,685	5,685	5,685
7110 Gasoline	223,091	300,000	98,559	300,000	260,000	260,000
7130 Building Cleaning Supplies	3,509	4,000	2,256	4,000	4,000	4,000
7165 Livestock Supplies/Services	7,461	17,000	1,800	17,000	17,000	17,000
7190 Wearing Apparel	146,468	126,543	93,494	126,543	126,543	126,543
7220 Garden/Agriculture Supplies	499	500	487	500	500	500
7230 Other Operating Supplies	42,399	63,106	30,609	63,106	63,106	63,106
7310 Auto & Truck Parts	9,924	7,000	4,712	7,000	7,000	7,000
7330 Plumbing Supplies	427	-	-	-	-	-
7370 Building Operating Supplies	1,007	500	336	500	500	500
7400 Signs, Badges & Markers	5,625	7,000	394	7,000	7,000	7,000
7410 License Plates & Registration	523	200	-	200	200	200
7490 Tires	-	-	13,000	-	-	-
7510 Small Tools/Minor Equipment	48	-	-	-	-	-
7520 Small Arms & Ammunition	40,028	44,288	1,034	44,288	44,288	44,288
Total Supplies	525,575	600,952	272,539	600,952	577,687	577,687
8060 Other Improvements	9,822	-	-	-	-	-
8120 Automobiles	228,431	-	-	-	-	-
8150 Office Furniture & Fixtures	14,334	2,014	-	2,014	2,014	2,014
8160 Radio/Communications Equipment	2,990	-	-	-	-	-
8170 Other Equipment	111,973	-	-	-	-	-
8171 Personal Computer/Accessories	6,997	-	-	-	-	-
8172 Printers	3,222	500	294	500	500	500
8180 Audio/Video Recording Equipment	-	-	-	-	-	111,363
8173 Computer Equipment/Terminals	-	2,000	-	2,000	2,000	2,000
Total Capital Outlay	377,770	4,514	294	4,514	4,514	115,877
Total Sheriff's Office	\$ 10,419,662	\$ 12,349,610	\$ 7,356,036	\$ 12,307,953	\$ 11,956,072	\$ 11,956,072

**Sheriff's Office
4201**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 5,723,804	\$ 6,429,203	\$ 3,969,603	\$ 6,534,492	\$ 6,534,492	\$ 6,442,327
5015 Elected Official Salaries	154,165	161,034	107,149	161,034	161,034	161,034
5025 Part Time Salaries	50,370	96,297	36,098	96,297	96,297	96,297
5030 Over Time Salaries	424,174	329,099	245,108	329,099	329,099	329,099
5035 Shift Differential Incentive	19,830	28,200	11,267	28,200	28,200	28,200
5040 FICA Taxes	493,881	538,853	329,628	546,908	546,908	539,857
5050 Pension Contributions	601,220	923,731	696,312	941,552	925,846	913,699
5060 Insurance Benefits	976,688	1,161,847	737,299	1,219,939	1,219,939	1,219,939
5061 Insurance Fixed Cost and Dental	-	7,905	6,798	7,905	7,905	7,905
5062 HSA Contribution	-	34,500	36,750	34,500	34,500	34,500
5063 Insurance Admin Fee	-	133,523	96,868	133,523	133,523	133,523
5066 Life Insurance Benefit	-	-	-	-	1,814	1,814
5070 Unemployment Insurance	-	31,844	18,576	35,746	-	-
5090 Salary Adjustments	-	251,203	-	-	-	-
5094 Salary Savings	-	-	-	-	(641,578)	(641,578)
5110 Workmen's Compensation	-	101,901	59,442	114,386	113,935	113,935
5150 Long Term Disability	-	31,844	18,576	35,746	35,605	35,605
Total Personnel Services	8,444,132	10,260,984	6,369,474	10,219,327	9,527,519	9,416,156
6005 Community Crime Prevention	5,000	5,000	-	5,000	5,000	5,000
6060 Medical & Dental Services	3,250	4,000	3,450	4,000	4,000	4,000
6080 Other Professional Services	5,841	5,000	2,475	5,000	5,000	5,000
6083 Transcription Services	-	-	-	-	5,000	5,000
6110 Postage	2,481	1,500	1,892	1,500	1,500	1,500
6140 Travel Expense	31,393	30,000	1,939	30,000	30,000	30,000
6160 Meeting Expense	3,840	4,000	-	4,000	4,000	4,000
6165 Coffee & Water Service	1,095	1,500	174	1,500	1,500	1,500
6170 Transportation Expense	108,762	200,000	55,214	200,000	200,000	200,000
6230 Printing	4,450	6,000	1,560	6,000	6,000	6,000
6310 Property Damage	-	-	-	-	8,524	8,524
6410 Gas	1,703	770	1,422	770	770	770
6420 Electricity	31,301	30,000	17,839	30,000	30,000	30,000
6430 Telephone Utility	1,028	2,700	755	2,700	2,700	2,700
6440 Water	1,050	700	815	700	700	700
6450 Sewer Service	638	550	256	550	550	550
6460 Refuse Collection	635	500	588	500	500	500
6510 Maint & Repair - Buildings	11,406	10,000	3,937	10,000	10,000	10,000
6520 Maint & Repair - Heavy Equip	2,625	5,000	2,831	5,000	5,000	5,000
6530 Maint & Repair - Auto Equip	358,048	340,000	262,548	340,000	299,744	299,744
6540 Maint & Repair - Office Equip	-	1,000	-	1,000	1,000	1,000
6560 Maint & Repair - Common Equip	1,169	3,000	998	3,000	3,000	3,000
6570 Maint & Repair - Miscellaneous	5,273	2,200	1,941	2,200	2,200	2,200
6630 Rent - Auto Equipment	890	13,500	6,455	13,500	13,500	13,500
6641 Copier Rental/Maintenance	7,746	8,500	3,910	8,500	8,500	8,500
6642 Postage Meter Rental	-	2,500	1,062	2,500	2,500	2,500
6643 Mobile Phone/Pager Rental	57,411	40,000	50,983	40,000	40,000	40,000
6661 Software Purchases	3,567	-	-	-	-	-
6662 Software Maintenance	126,657	124,909	115,096	124,909	147,404	147,404
6663 Software as a Service	-	-	-	-	71,000	71,000
6670 Rent - Miscellaneous	3,439	2,500	392	2,500	2,500	2,500
6676 Rent - Outside Sanitation Fac.	375	-	-	-	-	-
6710 Dues & Memberships	9,015	8,635	5,690	8,635	31,135	31,135
6750 Education Benefits	20,619	30,000	20,988	30,000	30,000	30,000
6755 Education Incentive	27,550	28,200	19,550	28,200	28,200	28,200

**Sheriff's Office
4201**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
6760 Court Costs/Investigation Servs	1,151	800	79	800	800	800
6781 Public Safety Radio Fees	-	-	-	-	73,282	73,282
6790 Other Contractual Services	80,930	87,015	34,237	87,015	87,015	87,015
6794 Car Wash Services	4,521	5,000	2,676	5,000	5,000	5,000
6797 REGIS Charges	31,333	35,000	22,469	35,000	35,000	35,000
6798 Grant Match	-	231,638	-	231,638	231,638	231,638
6847 Lab Fees	14,702	35,000	8,332	35,000	35,000	35,000
Total Contractual Services	970,893	1,306,617	652,554	1,306,617	1,469,162	1,469,162
7010 Office Supplies	38,429	25,000	22,043	25,000	41,735	41,735
7020 Reference Books/Publications	218	100	-	100	100	100
7021 Newspaper/Mag Subscriptions	243	30	343	30	30	30
7041 Paper Supplies - Copier Paper	5,676	5,685	3,471	5,685	5,685	5,685
7110 Gasoline	223,091	300,000	98,559	300,000	260,000	260,000
7130 Building Cleaning Supplies	3,509	4,000	2,256	4,000	4,000	4,000
7165 Livestock Supplies/Services	7,461	17,000	1,800	17,000	17,000	17,000
7190 Wearing Apparel	146,468	122,943	93,494	122,943	122,943	122,943
7220 Garden/Agriculture Supplies	499	500	487	500	500	500
7230 Other Operating Supplies	38,398	52,075	27,411	52,075	52,075	52,075
7310 Auto & Truck Parts	9,924	7,000	4,712	7,000	7,000	7,000
7330 Plumbing Supplies	427	-	-	-	-	-
7370 Building Operating Supplies	1,007	500	336	500	500	500
7400 Signs, Badges & Markers	5,625	7,000	394	7,000	7,000	7,000
7410 License Plates & Registration	523	200	-	200	200	200
7490 Tires	-	-	13,000	-	-	-
7510 Small Tools/Minor Equipment	48	-	-	-	-	-
7520 Small Arms & Ammunition	40,000	40,000	1,034	40,000	40,000	40,000
Total Supplies	521,546	582,033	269,341	582,033	558,768	558,768
8060 Other Improvements	9,822	-	-	-	-	-
8120 Automobiles	228,431	-	-	-	-	-
8150 Office Furniture & Fixtures	14,334	-	-	-	-	-
8160 Radio/Communications Equipment	2,990	-	-	-	-	-
8170 Other Equipment	111,973	-	-	-	-	-
8171 Personal Computer/Accessories	4,771	-	-	-	-	-
8172 Printers	3,222	500	294	500	500	500
8180 Audio/Video Recording Equipment	-	-	-	-	-	111,363
Total Capital Outlay	375,543	500	294	500	500	111,863
Total General Fund	\$ 10,312,114	\$ 12,150,134	\$ 7,291,663	\$ 12,108,477	\$ 11,555,949	\$ 11,555,949
Law Enforcement Training						
6750 Education Benefits	17,677	-	-	-	-	-
Total Contractual Services	17,677	-	-	-	-	-
Total Law Enforcement Training	\$ 17,677	-	-	-	-	-
Sheriff Revolving Fund						
5010 Regular Salaries	\$ 38,138	\$ 68,881	\$ 21,451	\$ 68,881	\$ 68,881	\$ 68,881
5025 Part Time Salaries	9,660	45,760	6,418	45,760	45,760	45,760
5030 Over Time Salaries	360	5,000	48	5,000	5,000	5,000
5040 FICA Taxes	3,667	9,153	2,126	9,153	9,153	9,153
5050 Pension Contributions	10,314	9,863	7,397	9,863	9,738	9,738
5060 Insurance Benefits	5,815	25,104	4,160	25,104	25,104	25,104
5061 Insurance Fixed Cost and Dental	-	-	41	-	-	-

**Sheriff's Office
4201**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
5062 HSA Contribution	-	-	1,000	-	-	-
5063 Insurance Admin Fee	-	-	513	-	-	-
5066 Life Insurance Benefit	-	-	-	-	50	50
5070 Unemployment Insurance	973	344	201	344	-	-
5110 Workmen's Compensation	3,115	1,102	643	1,102	1,914	1,914
5150 Long Term Disability	973	344	201	344	598	598
Total Personnel Services	73,015	165,551	44,197	165,551	166,198	166,198
6360 Life Insurance	19	-	11	-	-	-
6540 Maint & Repair - Office Equip	-	-	1,042	-	-	-
6750 Education Benefits	-	5,000	370	5,000	5,000	5,000
6770 Administration Service Fees	9,590	-	-	-	-	-
6790 Other Contractual Services	992	5,992	15,555	5,992	5,992	5,992
6830 Contingency Fund	-	-	-	-	200,000	200,000
Total Contractual Services	10,601	10,992	16,978	10,992	210,992	210,992
7190 Wearing Apparel	-	3,600	-	3,600	3,600	3,600
7230 Other Operating Supplies	4,002	11,031	3,198	11,031	11,031	11,031
7520 Small Arms & Ammunition	28	4,288	-	4,288	4,288	4,288
Total Supplies	4,029	18,919	3,198	18,919	18,919	18,919
8150 Office Furniture & Fixtures	-	2,014	-	2,014	2,014	2,014
8171 Personal Computer/Accessories	2,226	-	-	-	-	-
8173 Computer Equipment/Terminals	-	2,000	-	2,000	2,000	2,000
Total Capital Outlay	2,226	4,014	-	4,014	4,014	4,014
Total Sheriff Revolving Fund	\$ 89,871	\$ 199,476	\$ 64,372	\$ 199,476	\$ 400,123	\$ 400,123
Total Sheriff's Office	\$ 10,419,662	\$ 12,349,610	\$ 7,356,036	\$ 12,307,953	\$ 11,956,072	\$ 11,956,072

**Sheriff - Emergency Preparation
4206**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Health Fund						
5010 Regular Salaries	\$ 66,628	\$ 80,787	\$ 53,755	\$ 80,787	\$ 80,787	-
5037 Mobile Phone Allowance	-	-	-	-	660	660
5040 FICA Taxes	5,773	6,181	4,199	6,181	6,231	51
5050 Pension Contributions	10,496	10,785	8,089	10,785	10,648	-
5060 Insurance Benefits	5,250	6,961	-	7,309	7,309	7,309
5061 Insurance Fixed Cost and Dental	-	53	-	53	53	53
5063 Insurance Admin Fee	-	734	-	734	734	734
5066 Life Insurance Benefit	-	-	-	-	25	25
5070 Unemployment Insurance	-	404	236	404	-	-
5110 Workmen's Compensation	-	1,293	754	1,293	1,293	1,293
5150 Long Term Disability	-	404	236	404	404	404
Total Personnel Services	88,147	107,602	67,268	107,950	108,144	10,529
6080 Other Professional Services	-	6,000	-	6,000	6,000	6,000
6120 Mileage Reimbursement	1,126	1,200	-	1,200	1,200	1,200
6140 Travel Expense	568	1,000	-	1,000	1,000	1,000
6160 Meeting Expense	237	1,000	-	1,000	1,000	1,000
6230 Printing	59	-	-	-	-	-
6530 Maint & Repair - Auto Equip	1,244	3,000	-	3,000	3,000	3,000
6620 Rent - Buildings	14,222	34,500	28,444	34,500	34,500	34,500
6641 Copier Rental/Maintenance	961	5,000	-	5,000	5,000	5,000
6643 Mobile Phone/Pager Rental	660	660	440	660	660	660
6710 Dues & Memberships	190	150	-	150	150	150
6750 Education Benefits	175	1,000	-	1,000	1,000	1,000
6790 Other Contractual Services	2,405	4,000	2,212	4,000	4,000	4,000
6798 Grant Match	-	-	29,314	-	-	-
Total Contractual Services	21,847	57,510	60,411	57,510	57,510	57,510
7010 Office Supplies	491	3,000	-	3,000	3,000	3,000
7020 Reference Books/Publications	120	-	-	-	-	-
7110 Gasoline	1,063	4,400	-	4,400	4,400	4,400
7510 Small Tools/Minor Equipment	-	3,000	-	3,000	3,000	3,000
Total Supplies	1,674	10,400	-	10,400	10,400	10,400
8150 Office Furniture & Fixtures	300	-	-	-	-	-
Total Capital Outlay	300	-	-	-	-	-
Total Health Fund	\$ 111,968	\$ 175,512	\$ 127,679	\$ 175,860	\$ 176,054	\$ 78,439
Total Sheriff - Emergency Preparation	\$ 111,968	\$ 175,512	\$ 127,679	\$ 175,860	\$ 176,054	\$ 78,439

**Sheriff Fleet Replacement
1012**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Special Road and Bridge Fund						
8115 Sheriff Vehicle Equipment	-	-	-	-	-	\$ 340,000
8120 Automobiles	-	-	-	-	-	460,000
Total Capital Outlay	-	-	-	-	-	800,000
Total Special Road and Bridge Fund	-	-	-	-	-	\$ 800,000
Total Sheriff Fleet Replacement	-	-	-	-	-	\$ 800,000

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CORRECTIONS DEPARTMENT

Mission Statement

The Mission of the Corrections Department is to become a Premier Corrections Agency.

Goals

1. Continue to update policies to align with ACA accredited practices and procedures.
2. Enhance healthcare and behavioral health services, providing a more streamlined continuity of care as inmates enter and are adjudicated out of our facility.
3. Enhance training to increase associate retention.
4. Increase inmate participation in department programs.

Performance Measures

1. Monthly tracking of the policy approval velocity as it passes through the updating/approval funnel.
2. Monthly tracking of key performance indicators as detailed in the bi-monthly cross functional team meetings at Truman Medical Center.
3. Monitoring average length of time between associate start date and commencement of Academy as measured against length of time to complete necessary training components for first year career path.
4. Electronic media usage will allow better tracking of bond payments and bond payment opportunities. Monitoring the percentage of accuracy of eBonds being posted against the current process for tracing and noting the rate of change/efficiency.
5. Scheduled and unscheduled vulnerability assessments and integrity checks of facility perimeter, documenting progress and areas for improvement.
6. Monitoring inmate program enrollment vs. program eligibility as well as resource allowances for escort and program facilitation.
7. Monitoring number of administrative relief forms initiated and the response rates that result will determine if inmate concerns are being adequately addressed.

Achievements

1. For the first time in the jail's history, we have a contract for mental health services for our population that is compliant with national standards for correctional health care.
2. In 2020, the County House Arrest and Courtesy Supervision programs has a success rate of 87%. The program limits were also increased, we have more than double the number of participants actively participating in these programs.
3. Overtime at JCDC has been reduced by 14.7 percent over last year.
4. We began a new contractual agreement to house Kansas City Inmates.
5. Inmates were provided free video visitation during the COVID-19 related shutdown of our lobby, rewarding them for meeting their behavioral and sanitation guidelines within their modules.
6. More than 72-percent of all policies have been reviewed/revised bringing the facility closer towards compliance with ACA standards.
7. Completed the Restructure of the organization combining the Sheriff's Office and JCDC into one organizational structure.
8. Detention staff is required to attend 40 hours of annual refresher training including a review of all department policies.
9. Implemented random searches of the facility using the Sheriff's Office Canine Unit.
10. Seven Correction Officers have been promoted to Master Correction Officers.

**Corrections
2701**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
ALL FUNDS						
5010 Regular Salaries	\$ 10,618,444	\$ 11,971,179	\$ 6,831,408	\$ 12,289,308	\$ 12,289,308	\$ 12,289,308
5025 Part Time Salaries	76,445	99,840	48,202	99,840	99,840	99,840
5030 Over Time Salaries	3,990,679	3,600,000	2,176,856	3,600,000	3,600,000	3,600,000
5035 Shift Differential Incentive	-	-	696	-	-	-
5040 FICA Taxes	1,080,332	1,198,833	659,455	1,223,169	1,223,169	1,223,169
5050 Pension Contributions	1,516,301	2,078,751	1,571,718	2,121,223	2,094,211	2,094,211
5055 Union Pension & Insurance	15,507	-	-	-	-	-
5060 Insurance Benefits	2,599,734	2,844,117	1,811,713	2,844,117	2,844,117	2,844,117
5061 Insurance Fixed Cost and Dental	-	18,893	15,560	18,893	18,893	18,893
5062 HSA Contribution	-	92,500	104,500	92,500	92,500	92,500
5063 Insurance Admin Fee	-	350,623	240,208	350,623	350,623	350,623
5066 Life Insurance Benefit	-	-	-	-	3,868	3,868
5070 Unemployment Insurance	9,244	59,856	34,916	79,945	-	-
5090 Salary Adjustments	-	429,807	-	-	-	-
5094 Salary Savings	-	-	-	-	(1,266,443)	(1,581,993)
5110 Workmen's Compensation	29,579	191,539	111,731	255,826	255,826	255,826
5150 Long Term Disability	9,244	59,856	34,916	79,945	79,945	79,945
5130 Vacation Payout	19,498	2,500	2,133	2,500	2,500	2,500
5140 Sick Leave Pay Out	12,057	500	746	500	500	500
Total Personnel Services	19,977,064	22,998,794	13,644,759	23,058,389	21,688,857	21,373,307
6013 Banking Fees	-	-	-	-	-	5,000
6080 Other Professional Services	38,895	50,140	10,661	50,140	50,140	25,140
6088 Armored Car Services	-	-	-	-	-	6,000
6091 Offsite Inmate Housing	-	-	-	-	-	50,000
6110 Postage	2,929	4,000	875	4,000	4,000	4,000
6120 Mileage Reimbursement	6,023	16,000	9,500	16,000	16,000	16,000
6140 Travel Expense	4,865	6,147	-	6,147	6,147	6,147
6160 Meeting Expense	373	5,000	-	5,000	5,000	5,000
6170 Transportation Expense	43	250	-	250	250	250
6172 Inmate Transportation Expense	-	-	-	-	-	50,000
6230 Printing	19,847	21,000	2,104	21,000	21,000	21,000
6240 Office Services Charges	509	4,000	200	4,000	4,000	4,000
6310 Property Damage	2,353	2,000	451	2,000	117,114	117,114
6460 Refuse Collection	-	-	20,931	-	-	20,000
6510 Maint & Repair - Buildings	17,313	23,391	2,224	23,391	23,391	23,391
6530 Maint & Repair - Auto Equip	9,292	8,963	6,198	8,963	8,963	8,963
6560 Maint & Repair - Common Equip	1,026	3,000	-	3,000	3,000	3,000
6570 Maint & Repair - Miscellaneous	47,954	60,307	25,175	60,307	60,307	60,307
6641 Copier Rental/Maintenance	57,935	60,000	29,163	60,000	60,000	60,000
6643 Mobile Phone/Pager Rental	5,553	1,576	-	14,000	14,000	14,000
6661 Software Purchases	447	-	-	-	-	-
6662 Software Maintenance	2,172	3,300	1,872	3,300	3,300	3,300
6670 Rent - Miscellaneous	24,484	22,000	17,467	22,000	22,000	22,000
6710 Dues & Memberships	410	2,000	6,889	2,000	2,000	2,000
6730 Janitor & Exterminating Svcs	5,615	7,000	2,910	4,000	4,000	4,000
6737 Shredding Services	-	-	-	-	-	10,000
6738 Moving Services	-	-	-	-	-	10,000
6739 Carpet Cleaning Services	-	-	-	-	-	2,000
6750 Education Benefits	18,253	35,000	4,963	38,000	38,000	38,000
6790 Other Contractual Services	5,024,527	4,957,711	2,930,227	4,957,711	4,971,902	4,843,902
6794 Car Wash Services	1,030	3,000	371	3,000	3,000	3,000
6797 REGIS Charges	6,382	7,000	4,444	7,000	7,000	7,000
6832 Inmate Work Payments	62,282	65,224	46,068	65,224	65,224	65,224

**Corrections
2701**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
6870 Food Services	1,244,230	1,200,056	823,439	1,200,056	1,104,783	1,104,783
6090 Health & Social Services	-	-	109,035	306,000	630,360	630,360
Total Contractual Services	6,604,742	6,568,065	4,055,165	6,886,489	7,244,881	7,244,881
7010 Office Supplies	45,298	63,400	35,609	63,400	63,400	63,400
7020 Reference Books/Publications	5,515	6,000	4,000	6,000	6,000	6,000
7041 Paper Supplies - Copier Paper	11,808	13,700	3,887	13,700	13,700	13,700
7110 Gasoline	11,015	12,000	3,967	12,000	12,000	12,000
7130 Building Cleaning Supplies	187,036	204,087	149,878	204,087	204,087	204,087
7140 Linen Supplies	71,769	75,344	13,709	75,344	75,344	75,344
7170 Medical & Dental Supplies	3,235	5,000	177	5,000	5,000	5,000
7190 Wearing Apparel	82,903	94,738	59,736	94,738	94,738	94,738
7191 Wearing Apparel Inmates	128,822	94,738	21,780	94,738	94,738	94,738
7210 Recreation Supplies	7,599	7,720	5,558	7,720	7,720	7,720
7230 Other Operating Supplies	46,702	46,302	104,796	46,302	46,302	46,302
7235 Hygiene Products	23,682	25,000	-	25,000	25,000	25,000
7310 Auto & Truck Parts	1,675	4,323	917	4,323	4,323	4,323
7330 Plumbing Supplies	251	500	-	500	500	500
7360 Electrical Supplies	317	500	-	500	500	500
7370 Building Operating Supplies	4,541	5,000	3,334	5,000	5,000	5,000
7400 Signs, Badges & Markers	1,322	1,500	176	1,500	1,500	1,500
7490 Tires	2,761	2,800	-	2,800	2,800	2,800
7510 Small Tools/Minor Equipment	-	7,500	2,131	7,500	7,500	7,500
7520 Small Arms & Ammunition	16,809	20,000	14,486	20,000	20,000	20,000
Total Supplies	653,059	690,152	424,141	690,152	690,152	690,152
8020 Buildings & Improvements	-	2,800	426	2,800	2,800	2,800
8150 Office Furniture & Fixtures	84,294	12,000	97	12,000	12,000	12,000
8160 Radio/Communications Equipment	76,154	32,670	-	32,670	32,670	32,670
8170 Other Equipment	67,266	58,400	17,949	58,400	58,400	58,400
8171 Personal Computer/Accessories	95,170	-	-	-	-	-
8172 Printers	4,158	20,000	-	20,000	20,000	20,000
Total Capital Outlay	327,042	125,870	18,472	125,870	125,870	125,870
Total Corrections	\$ 27,561,907	\$ 30,382,881	\$ 18,142,536	\$ 30,760,900	\$ 29,749,760	\$ 29,434,210

**Corrections
2701**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 9,215,428	\$ 10,218,997	\$ 5,925,636	\$ 10,486,077	\$ 10,486,077	\$ 10,486,077
5030 Over Time Salaries	3,723,828	3,447,000	2,024,900	3,447,000	3,447,000	3,447,000
5035 Shift Differential Incentive	-	-	696	-	-	-
5040 FICA Taxes	948,638	1,045,448	577,913	1,065,880	1,065,880	1,065,880
5050 Pension Contributions	1,243,655	1,824,410	1,377,221	1,860,066	1,836,380	1,836,380
5055 Union Pension & Insurance	15,507	-	-	-	-	-
5060 Insurance Benefits	2,335,549	2,526,273	1,617,855	2,526,273	2,526,273	2,526,273
5061 Insurance Fixed Cost and Dental	-	16,893	13,974	16,893	16,893	16,893
5062 HSA Contribution	-	82,000	92,000	82,000	82,000	82,000
5063 Insurance Admin Fee	-	316,623	214,947	316,623	316,623	316,623
5066 Life Insurance Benefit	-	-	-	-	3,377	3,377
5070 Unemployment Insurance	-	51,095	29,805	69,665	-	-
5090 Salary Adjustments	-	365,336	-	-	-	-
5094 Salary Savings	-	-	-	-	(1,266,443)	(1,266,443)
5110 Workmen's Compensation	-	163,504	95,377	222,929	222,929	222,929
5150 Long Term Disability	-	51,095	29,805	69,665	69,665	69,665
Total Personnel Services	17,482,605	20,108,674	12,000,131	20,163,071	18,806,654	18,806,654
6013 Banking Fees	-	-	-	-	-	5,000
6080 Other Professional Services	38,895	50,140	10,661	50,140	50,140	25,140
6088 Armored Car Services	-	-	-	-	-	6,000
6091 Offsite Inmate Housing	-	-	-	-	-	50,000
6110 Postage	2,929	4,000	875	4,000	4,000	4,000
6120 Mileage Reimbursement	23	10,000	6,000	10,000	10,000	10,000
6140 Travel Expense	4,865	6,147	-	6,147	6,147	6,147
6160 Meeting Expense	373	5,000	-	5,000	5,000	5,000
6170 Transportation Expense	43	250	-	250	250	250
6172 Inmate Transportation Expense	-	-	-	-	-	50,000
6230 Printing	19,847	21,000	2,104	21,000	21,000	21,000
6240 Office Services Charges	509	4,000	200	4,000	4,000	4,000
6310 Property Damage	2,353	2,000	451	2,000	117,114	117,114
6460 Refuse Collection	-	-	20,931	-	-	20,000
6510 Maint & Repair - Buildings	9,616	15,000	2,224	15,000	15,000	15,000
6530 Maint & Repair - Auto Equip	9,292	7,963	3,354	7,963	7,963	7,963
6560 Maint & Repair - Common Equip	1,026	3,000	-	3,000	3,000	3,000
6570 Maint & Repair - Miscellaneous	46,804	55,307	25,175	55,307	55,307	55,307
6641 Copier Rental/Maintenance	57,935	60,000	29,163	60,000	60,000	60,000
6643 Mobile Phone/Pager Rental	5,553	1,576	-	14,000	14,000	14,000
6661 Software Purchases	447	-	-	-	-	-
6662 Software Maintenance	2,172	3,300	1,872	3,300	3,300	3,300
6670 Rent - Miscellaneous	24,484	22,000	17,467	22,000	22,000	22,000
6710 Dues & Memberships	410	2,000	6,889	2,000	2,000	2,000
6730 Janitor & Exterminating Svcs	3,700	4,000	2,910	4,000	4,000	4,000
6737 Shredding Services	-	-	-	-	-	10,000
6738 Moving Services	-	-	-	-	-	10,000
6739 Carpet Cleaning Services	-	-	-	-	-	2,000
6750 Education Benefits	18,253	35,000	4,963	35,000	35,000	35,000
6790 Other Contractual Services	715,983	229,825	141,129	229,825	229,825	101,825
6794 Car Wash Services	1,030	3,000	371	3,000	3,000	3,000
6797 REGIS Charges	6,382	7,000	4,444	7,000	7,000	7,000
6832 Inmate Work Payments	62,282	65,224	46,068	65,224	65,224	65,224
6870 Food Services	1,244,230	1,200,056	823,439	1,200,056	1,104,783	1,104,783
Total Contractual Services	2,279,436	1,816,788	1,150,689	1,829,212	1,849,053	1,849,053

**Corrections
2701**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
7010 Office Supplies	45,298	55,000	35,609	55,000	55,000	55,000
7020 Reference Books/Publications	5,515	6,000	4,000	6,000	6,000	6,000
7041 Paper Supplies - Copier Paper	11,808	13,700	3,887	13,700	13,700	13,700
7110 Gasoline	11,015	12,000	3,967	12,000	12,000	12,000
7140 Linen Supplies	71,769	75,344	13,709	75,344	75,344	75,344
7190 Wearing Apparel	82,903	94,738	59,736	94,738	94,738	94,738
7191 Wearing Apparel Inmates	128,822	94,738	21,780	94,738	94,738	94,738
7210 Recreation Supplies	7,599	7,720	5,558	7,720	7,720	7,720
7230 Other Operating Supplies	26,932	22,280	11,575	22,280	22,280	22,280
7310 Auto & Truck Parts	1,675	4,323	917	4,323	4,323	4,323
7330 Plumbing Supplies	251	500	-	500	500	500
7360 Electrical Supplies	317	500	-	500	500	500
7370 Building Operating Supplies	4,541	5,000	3,334	5,000	5,000	5,000
7400 Signs, Badges & Markers	1,322	1,500	176	1,500	1,500	1,500
7490 Tires	2,761	2,800	-	2,800	2,800	2,800
7510 Small Tools/Minor Equipment	-	7,500	2,131	7,500	7,500	7,500
7520 Small Arms & Ammunition	16,809	20,000	14,486	20,000	20,000	20,000
Total Supplies	419,336	423,643	180,864	423,643	423,643	423,643
8020 Buildings & Improvements	-	2,800	426	2,800	2,800	2,800
8150 Office Furniture & Fixtures	84,294	12,000	97	12,000	12,000	12,000
8160 Radio/Communications Equipment	76,154	32,670	-	32,670	32,670	32,670
8170 Other Equipment	55,611	44,000	17,949	44,000	44,000	44,000
8171 Personal Computer/Accessories	95,170	-	-	-	-	-
8172 Printers	4,158	20,000	-	20,000	20,000	20,000
Total Capital Outlay	315,387	111,470	18,472	111,470	111,470	111,470
Total General Fund	\$ 20,496,764	\$ 22,460,575	\$ 13,350,156	\$ 22,527,396	\$ 21,190,820	\$ 21,190,820
Health Fund						
6090 Health & Social Services	-	-	109,035	306,000	630,360	630,360
6790 Other Contractual Services	4,266,728	4,539,969	2,789,097	4,539,969	4,539,969	4,539,969
Total Contractual Services	4,266,728	4,539,969	2,898,133	4,845,969	5,170,329	5,170,329
7130 Building Cleaning Supplies	187,036	191,440	145,145	191,440	191,440	191,440
7170 Medical & Dental Supplies	3,235	5,000	177	5,000	5,000	5,000
7230 Other Operating Supplies	-	-	86,658	-	-	-
7235 Hygiene Products	23,682	25,000	-	25,000	25,000	25,000
Total Supplies	213,953	221,440	231,979	221,440	221,440	221,440
Total Health Fund	\$ 4,480,682	\$ 4,761,409	\$ 3,130,112	\$ 5,067,409	\$ 5,391,769	\$ 5,391,769
Anti-Crime Sales Tax Fund						
5010 Regular Salaries	\$ 1,403,015	\$ 1,752,182	\$ 905,772	\$ 1,803,231	\$ 1,803,231	\$ 1,803,231
5025 Part Time Salaries	76,445	99,840	48,202	99,840	99,840	99,840
5030 Over Time Salaries	266,851	153,000	151,955	153,000	153,000	153,000
5040 FICA Taxes	131,695	153,385	81,543	157,289	157,289	157,289
5050 Pension Contributions	272,646	254,341	194,497	261,157	257,831	257,831
5060 Insurance Benefits	264,185	317,844	193,858	317,844	317,844	317,844
5061 Insurance Fixed Cost and Dental	-	2,000	1,585	2,000	2,000	2,000
5062 HSA Contribution	-	10,500	12,500	10,500	10,500	10,500
5063 Insurance Admin Fee	-	34,000	25,260	34,000	34,000	34,000
5066 Life Insurance Benefit	-	-	-	-	491	491
5070 Unemployment Insurance	9,244	8,761	5,111	10,280	-	-

**Corrections
2701**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
5090 Salary Adjustments	-	64,471	-	-	-	-
5094 Salary Savings	-	-	-	-	-	(315,550)
5110 Workmen's Compensation	29,579	28,035	16,354	32,897	32,897	32,897
5130 Vacation Payout	19,498	2,500	2,133	2,500	2,500	2,500
5140 Sick Leave Pay Out	12,057	500	746	500	500	500
5150 Long Term Disability	9,244	8,761	5,111	10,280	10,280	10,280
Total Personnel Services	2,494,460	2,890,120	1,644,628	2,895,318	2,882,203	2,566,653
6120 Mileage Reimbursement	6,000	6,000	3,500	6,000	6,000	6,000
6510 Maint & Repair - Buildings	7,697	8,391	-	8,391	8,391	8,391
6530 Maint & Repair - Auto Equip	-	1,000	2,843	1,000	1,000	1,000
6570 Maint & Repair - Miscellaneous	1,150	5,000	-	5,000	5,000	5,000
6730 Janitor & Exterminating Svcs	1,915	3,000	-	-	-	-
6750 Education Benefits	-	-	-	3,000	3,000	3,000
6790 Other Contractual Services	41,234	41,917	-	41,917	56,108	56,108
Total Contractual Services	57,996	65,308	6,343	65,308	79,499	79,499
7010 Office Supplies	-	8,400	-	8,400	8,400	8,400
7130 Building Cleaning Supplies	-	12,647	4,733	12,647	12,647	12,647
7230 Other Operating Supplies	19,770	24,022	6,564	24,022	24,022	24,022
Total Supplies	19,770	45,069	11,297	45,069	45,069	45,069
8170 Other Equipment	11,654	14,400	-	14,400	14,400	14,400
Total Capital Outlay	11,654	14,400	-	14,400	14,400	14,400
Total Anti-Crime Sales Tax Fund	\$ 2,583,879	\$ 3,014,897	\$ 1,662,268	\$ 3,020,095	\$ 3,021,171	\$ 2,705,621
Inmate Security Fund						
6790 Other Contractual Services	\$ 582	\$ 146,000	-	\$ 146,000	\$ 146,000	\$ 146,000
Total Contractual Services	582	146,000	-	146,000	146,000	146,000
Total Inmate Security Fund	\$ 582	\$ 146,000	-	\$ 146,000	\$ 146,000	\$ 146,000
Total Corrections	\$ 27,561,907	\$ 30,382,881	\$ 18,142,536	\$ 30,760,900	\$ 29,749,760	\$ 29,434,210

Detention Population Control
2304

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
Anti-Crime Sales Tax Fund						
5010 Regular Salaries	\$ 228,620	\$ 290,846	\$ 184,013	\$ 308,621	\$ 308,621	\$ 308,621
5025 Part Time Salaries	22,279	21,840	14,795	21,840	21,840	21,840
5030 Over Time Salaries	210	-	299	-	-	-
5040 FICA Taxes	19,081	23,921	14,333	25,280	25,280	25,280
5050 Pension Contributions	41,848	38,828	30,630	41,201	40,676	40,676
5060 Insurance Benefits	46,270	60,151	37,314	60,151	60,151	60,151
5061 Insurance Fixed Cost and Dental	-	500	562	500	500	500
5062 HSA Contribution	-	-	2,000	2,000	2,000	2,000
5063 Insurance Admin Fee	-	6,000	5,018	6,000	6,000	6,000
5070 Unemployment Insurance	1,007	1,454	848	1,652	-	-
5090 Salary Adjustments	-	20,596	-	-	-	-
5110 Workmen's Compensation	3,222	4,654	2,715	5,287	5,287	5,287
5130 Vacation Payout	11,131	-	-	-	-	-
5140 Sick Leave Pay Out	1,563	-	-	-	-	-
5150 Long Term Disability	1,007	1,454	848	1,652	1,652	1,652
Total Personnel Services	376,239	470,244	293,375	474,184	472,007	472,007
6120 Mileage Reimbursement	-	-	26	-	-	-
6430 Telephone Utility	-	312	-	312	312	312
6641 Copier Rental/Maintenance	1,588	2,000	538	2,000	2,000	2,000
6643 Mobile Phone/Pager Rental	-	1,085	-	1,085	1,085	1,085
6763 Ankle Bracelet Monitoring	-	-	-	-	543,040	300,000
6790 Other Contractual Services	166,654	646,472	141,209	646,472	95,161	95,161
Total Contractual Services	168,242	649,869	141,772	649,869	641,598	398,558
7010 Office Supplies	2,479	2,500	989	2,500	2,500	2,500
7020 Reference Books/Publications	-	300	-	300	300	300
7041 Paper Supplies - Copier Paper	554	1,014	554	1,014	1,014	1,014
Total Supplies	3,033	3,814	1,544	3,814	3,814	3,814
Total Anti-Crime Sales Tax Fund	\$ 547,514	\$ 1,123,927	\$ 436,691	\$ 1,127,867	\$ 1,117,419	\$ 874,379
Total Detention Population Control	\$ 547,514	\$ 1,123,927	\$ 436,691	\$ 1,127,867	\$ 1,117,419	\$ 874,379

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BUDGET OVERVIEW

COURTS

Account Type	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Adopted
Personnel Services	25,817,488	30,977,651	18,807,019	29,061,324
Contractual Services	3,986,898	5,430,356	2,145,204	5,200,920
Supplies	769,083	974,018	403,030	1,032,752
Capital Outlay	1,534,193	1,413,585	360,641	1,211,409
	<u>\$32,107,663</u>	<u>\$38,795,610</u>	<u>\$21,715,893</u>	<u>\$36,506,405</u>
Circuit Court	12,185,477	14,302,057	7,957,865	13,615,840
Family Court	19,589,175	24,034,862	13,598,420	22,682,477
Family Court - Facilities	333,010	458,691	159,608	208,088
	<u>\$32,107,663</u>	<u>\$38,795,610</u>	<u>\$21,715,893</u>	<u>\$36,506,405</u>
<u>Fund</u>				
General Fund	29,391,275	35,119,769	19,965,193	32,831,910
Health Fund	323,148	364,782	208,544	363,623
Anti-Crime Sales Tax Fund	2,393,240	3,311,059	1,542,156	3,310,872
	<u>\$32,107,663</u>	<u>\$38,795,610</u>	<u>\$21,715,893</u>	<u>\$36,506,405</u>

**Circuit Court
3001**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
ALL FUNDS						
5010 Regular Salaries	\$ 6,652,515	\$ 7,445,099	\$ 4,439,074	\$ 7,445,099	\$ 7,445,099	\$ 7,445,099
5020 Seasonal Salaries	51,711	30,000	19,976	30,000	30,000	30,000
5025 Part Time Salaries	104,054	89,989	30,552	89,989	89,989	89,989
5030 Over Time Salaries	24,217	-	11,782	6,981	6,981	6,981
5040 FICA Taxes	508,804	586,762	334,199	586,762	579,264	579,264
5050 Pension Contributions	695,529	993,921	745,441	993,921	982,184	982,184
5060 Insurance Benefits	999,223	1,126,403	743,246	1,126,403	1,126,403	1,126,403
5061 Insurance Fixed Cost and Dental	-	8,383	6,870	8,383	8,383	8,383
5062 HSA Contribution	-	49,500	47,750	49,500	49,500	49,500
5063 Insurance Admin Fee	-	135,177	94,554	135,177	135,177	135,177
5070 Unemployment Insurance	2,514	37,225	21,715	37,225	-	-
5090 Salary Adjustments	-	-	-	-	-	-
5094 Salary Savings	-	-	-	-	(622,643)	(622,643)
5110 Workmen's Compensation	7,039	119,122	69,488	119,122	121,153	121,153
5150 Long Term Disability	2,514	37,225	21,715	37,225	37,861	37,861
5130 Vacation Payout	6,550	10,056	463	10,056	10,056	10,056
5140 Sick Leave Pay Out	3,120	10,056	-	10,056	10,056	10,056
Total Personnel Services	9,057,790	10,678,918	6,586,824	10,685,899	10,009,463	10,009,463
6010 Auditing & Accounting Services	26,662	50,000	-	40,000	40,000	40,000
6080 Other Professional Services	128,589	79,176	36,505	78,939	78,939	78,939
6110 Postage	133,282	150,125	79,244	135,000	135,000	135,000
6120 Mileage Reimbursement	94,611	161,426	55,305	124,937	124,937	124,937
6121 Parking Expenses	88,045	201,300	47,154	140,300	140,300	140,300
6140 Travel Expense	58,813	157,524	3,414	60,582	60,582	60,582
6160 Meeting Expense	18,547	21,450	18,756	11,850	11,850	11,850
6210 Advertising	27,477	35,500	13,556	35,600	35,600	35,600
6230 Printing	34,873	32,200	16,941	36,200	36,200	36,200
6310 Property Damage	-	-	-	-	51,098	51,098
6370 Liability Insurance	-	-	-	-	-	-
6430 Telephone Utility	-	-	-	-	-	-
6435 Telephone Maintenance	2,979	3,000	-	500	500	500
6440 Water	12,965	20,000	6,814	20,000	20,000	20,000
6510 Maint & Repair - Buildings	79,868	72,268	36,386	69,433	69,433	69,433
6530 Maint & Repair - Auto Equip	3,464	6,762	3,438	4,000	4,000	4,000
6540 Maint & Repair - Office Equip	8,589	8,650	780	8,950	8,950	8,950
6560 Maint & Repair - Common Equip	4,264	4,550	1,009	4,550	4,550	4,550
6570 Maint & Repair - Miscellaneous	17,194	13,850	865	11,850	11,850	11,850
6580 Maint & Repair - Data Pro	124,595	71,250	47,529	127,730	127,730	127,730
6640 Rent - Office Equipment	11,172	11,400	11,292	11,400	11,400	11,400
6641 Copier Rental/Maintenance	96,250	98,350	54,129	98,350	98,350	98,350
6642 Postage Meter Rental	-	-	-	-	-	-
6643 Mobile Phone/Pager Rental	57,551	74,000	51,887	74,000	74,000	74,000
6661 Software Purchases	125,302	149,471	(5,932)	263,388	263,388	263,388
6662 Software Maintenance	205,221	232,375	164,608	301,558	179,200	179,200
6710 Dues & Memberships	30,173	41,233	30,265	39,118	39,118	39,118
6730 Janitor & Exterminating Svcs	21,838	22,000	9,582	105,000	105,000	105,000
6750 Education Benefits	63,105	95,814	24,359	72,377	72,377	72,377
6790 Other Contractual Services	355,392	527,742	265,873	574,392	589,383	589,383
6794 Car Wash Services	484	1,250	297	1,250	1,250	1,250
6810 Circuit Court Jury	298,012	242,000	87,356	202,461	202,461	202,461
6360 Life Insurance	158	775	132	775	775	775
Total Contractual Services	2,129,474	2,585,441	1,061,543	2,654,490	2,598,221	2,598,221

**Circuit Court
3001**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
7010 Office Supplies	22,634	24,350	10,954	24,350	24,350	24,350
7015 Copier Supplies	12,331	10,000	1,111	14,000	14,000	14,000
7020 Reference Books/Publications	40,279	39,224	29,878	43,608	43,608	43,608
7021 Newspaper/Mag Subscriptions	11,245	11,950	11,237	13,530	13,530	13,530
7041 Paper Supplies - Copier Paper	16,640	36,500	12,623	30,000	30,000	30,000
7110 Gasoline	3,991	11,750	2,265	10,300	10,300	10,300
7150 Kitchen/Dining Supplies	5,746	6,000	5,873	4,000	4,000	4,000
7160 Food	12,856	66,500	10,811	66,500	66,500	66,500
7190 Wearing Apparel	9,079	10,410	2,155	9,160	9,160	9,160
7230 Other Operating Supplies	95,248	101,430	31,420	187,457	187,457	187,457
7231 Fire Safety Supplies	1,559	1,879	-	2,019	2,019	2,019
7400 Signs, Badges & Markers	11,947	12,835	6,341	14,476	14,476	14,476
7520 Small Arms & Ammunition	3,604	3,065	-	3,245	3,245	3,245
7601 Computers and Printers	-	-	-	-	-	-
Total Supplies	247,159	335,893	124,668	422,645	422,645	422,645
8020 Buildings & Improvements	131,142	43,480	119	117,840	117,840	117,840
8120 Automobiles	-	32,500	30,793	-	-	-
8150 Office Furniture & Fixtures	77,486	36,300	22,234	38,785	38,785	38,785
8170 Other Equipment	17,415	92,700	13,322	58,786	58,786	58,786
8171 Personal Computer/Accessories	147,163	101,825	56,668	119,100	119,100	119,100
8172 Printers	3,206	6,100	-	10,100	10,100	10,100
8173 Computer Equipment/Terminals	374,642	388,900	61,694	240,900	240,900	240,900
Total Capital Outlay	751,054	701,805	184,830	585,511	585,511	585,511
Total Circuit Court	\$ 12,185,477	\$ 14,302,057	\$ 7,957,865	\$ 14,348,545	\$ 13,615,840	\$ 13,615,840

**Circuit Court
3001**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 6,233,504	\$ 6,983,230	\$ 4,107,659	\$ 6,983,230	\$ 6,983,230	\$ 6,983,230
5020 Seasonal Salaries	51,711	30,000	19,976	30,000	30,000	30,000
5025 Part Time Salaries	46,198	28,754	30,552	28,754	28,754	28,754
5030 Over Time Salaries	24,217	-	11,782	6,981	6,981	6,981
5040 FICA Taxes	471,929	546,744	309,771	546,744	539,246	539,246
5050 Pension Contributions	631,052	932,261	699,196	932,261	921,310	921,310
5060 Insurance Benefits	938,294	1,028,403	695,681	1,028,403	1,028,403	1,028,403
5061 Insurance Fixed Cost and Dental	-	7,683	6,446	7,683	7,683	7,683
5062 HSA Contribution	-	46,500	47,750	46,500	46,500	46,500
5063 Insurance Admin Fee	-	127,077	88,508	127,077	127,077	127,077
5070 Unemployment Insurance	-	34,916	20,368	34,916	-	-
5094 Salary Savings	-	-	-	-	(622,643)	(622,643)
5110 Workmen's Compensation	-	111,732	65,177	111,732	112,783	112,783
5150 Long Term Disability	-	34,916	20,368	34,916	35,245	35,245
Total Personnel Services	8,396,904	9,912,216	6,123,233	9,919,197	9,244,569	9,244,569
6010 Auditing & Accounting Services	26,662	50,000	-	40,000	40,000	40,000
6080 Other Professional Services	128,589	79,176	36,505	78,939	78,939	78,939
6110 Postage	133,282	150,125	79,244	135,000	135,000	135,000
6120 Mileage Reimbursement	94,611	161,426	55,305	124,937	124,937	124,937
6121 Parking Expenses	88,045	201,300	47,154	140,300	140,300	140,300
6140 Travel Expense	55,853	154,224	3,414	57,282	57,282	57,282
6160 Meeting Expense	16,103	19,350	18,756	9,750	9,750	9,750
6210 Advertising	27,477	35,500	13,556	35,600	35,600	35,600
6230 Printing	34,873	32,200	16,941	36,200	36,200	36,200
6310 Property Damage	-	-	-	-	51,098	51,098
6435 Telephone Maintenance	2,979	3,000	-	500	500	500
6440 Water	12,965	20,000	6,814	20,000	20,000	20,000
6510 Maint & Repair - Buildings	79,868	72,268	36,386	69,433	69,433	69,433
6530 Maint & Repair - Auto Equip	3,464	6,762	3,438	4,000	4,000	4,000
6540 Maint & Repair - Office Equip	8,589	8,650	780	8,950	8,950	8,950
6560 Maint & Repair - Common Equip	4,264	4,550	1,009	4,550	4,550	4,550
6570 Maint & Repair - Miscellaneous	17,194	13,600	865	11,600	11,600	11,600
6580 Maint & Repair - Data Pro	124,595	71,000	47,529	127,480	127,480	127,480
6640 Rent - Office Equipment	11,172	11,400	11,292	11,400	11,400	11,400
6641 Copier Rental/Maintenance	96,250	96,250	52,029	96,250	96,250	96,250
6643 Mobile Phone/Pager Rental	57,551	74,000	51,887	74,000	74,000	74,000
6661 Software Purchases	125,302	149,471	(5,932)	263,388	263,388	263,388
6662 Software Maintenance	205,221	232,375	164,608	301,558	179,200	179,200
6710 Dues & Memberships	30,173	40,733	30,265	38,618	38,618	38,618
6730 Janitor & Exterminating Svcs	21,838	22,000	9,582	105,000	105,000	105,000
6750 Education Benefits	61,720	94,064	24,359	70,627	70,627	70,627
6790 Other Contractual Services	340,903	233,514	199,848	280,164	280,164	280,164
6794 Car Wash Services	484	1,250	297	1,250	1,250	1,250
6810 Circuit Court Jury	298,012	242,000	87,356	202,461	202,461	202,461
Total Contractual Services	2,108,038	2,280,188	993,287	2,349,237	2,277,977	2,277,977
7010 Office Supplies	22,634	24,350	10,954	24,350	24,350	24,350
7015 Copier Supplies	12,331	10,000	1,111	14,000	14,000	14,000
7020 Reference Books/Publications	39,971	38,874	29,878	43,258	43,258	43,258
7021 Newspaper/Mag Subscriptions	11,245	11,550	11,237	13,130	13,130	13,130
7041 Paper Supplies - Copier Paper	16,640	36,500	12,623	30,000	30,000	30,000
7110 Gasoline	3,991	11,750	2,265	10,300	10,300	10,300
7150 Kitchen/Dining Supplies	5,746	6,000	5,873	4,000	4,000	4,000

**Circuit Court
3001**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
7160 Food	12,856	66,500	10,811	66,500	66,500	66,500
7190 Wearing Apparel	9,079	10,410	2,155	9,160	9,160	9,160
7230 Other Operating Supplies	91,686	94,730	30,662	180,757	180,757	180,757
7231 Fire Safety Supplies	1,559	1,879	-	2,019	2,019	2,019
7400 Signs, Badges & Markers	11,947	12,835	6,341	14,476	14,476	14,476
7520 Small Arms & Ammunition	3,604	3,065	-	3,245	3,245	3,245
Total Supplies	243,289	328,443	123,910	415,195	415,195	415,195
8020 Buildings & Improvements	131,142	43,480	119	117,840	117,840	117,840
8120 Automobiles	-	32,500	30,793	-	-	-
8150 Office Furniture & Fixtures	77,486	36,300	22,234	38,785	38,785	38,785
8170 Other Equipment	17,415	92,700	13,322	58,786	58,786	58,786
8171 Personal Computer/Accessories	147,163	101,825	56,668	119,100	119,100	119,100
8172 Printers	3,206	6,100	-	10,100	10,100	10,100
8173 Computer Equipment/Terminals	374,642	388,900	61,694	240,900	240,900	240,900
Total Capital Outlay	751,054	701,805	184,830	585,511	585,511	585,511
Total General Fund	\$ 11,499,285	\$ 13,222,652	\$ 7,425,259	\$ 13,269,140	\$ 12,523,252	\$ 12,523,252
Anti-Crime Sales Tax Fund						
5010 Regular Salaries	\$ 419,011	\$ 461,869	\$ 331,415	\$ 461,869	\$ 461,869	\$ 461,869
5025 Part Time Salaries	57,857	61,235	-	61,235	61,235	61,235
5040 FICA Taxes	36,875	40,018	24,428	40,018	40,018	40,018
5050 Pension Contributions	64,477	61,660	46,245	61,660	60,874	60,874
5060 Insurance Benefits	60,930	98,000	47,565	98,000	98,000	98,000
5061 Insurance Fixed Cost and Dental	-	700	424	700	700	700
5062 HSA Contribution	-	3,000	-	3,000	3,000	3,000
5063 Insurance Admin Fee	-	8,100	6,045	8,100	8,100	8,100
5070 Unemployment Insurance	2,514	2,309	1,347	2,309	-	-
5110 Workmen's Compensation	7,039	7,390	4,311	7,390	8,370	8,370
5130 Vacation Payout	6,550	10,056	463	10,056	10,056	10,056
5140 Sick Leave Pay Out	3,120	10,056	-	10,056	10,056	10,056
5150 Long Term Disability	2,514	2,309	1,347	2,309	2,616	2,616
Total Personnel Services	660,886	766,702	463,591	766,702	764,894	764,894
6140 Travel Expense	2,960	3,300	-	3,300	3,300	3,300
6160 Meeting Expense	2,444	2,100	-	2,100	2,100	2,100
6360 Life Insurance	158	775	132	775	775	775
6570 Maint & Repair - Miscellaneous	-	250	-	250	250	250
6580 Maint & Repair - Data Pro	-	250	-	250	250	250
6641 Copier Rental/Maintenance	-	2,100	2,100	2,100	2,100	2,100
6710 Dues & Memberships	-	500	-	500	500	500
6750 Education Benefits	1,385	1,750	-	1,750	1,750	1,750
6790 Other Contractual Services	14,489	294,228	66,025	294,228	309,219	309,219
Total Contractual Services	21,437	305,253	68,257	305,253	320,244	320,244
7020 Reference Books/Publications	308	350	-	350	350	350
7021 Newspaper/Mag Subscriptions	-	400	-	400	400	400
7230 Other Operating Supplies	3,562	6,700	758	6,700	6,700	6,700
Total Supplies	3,870	7,450	758	7,450	7,450	7,450
Total Anti-Crime Sales Tax Fund	\$ 686,192	\$ 1,079,405	\$ 532,605	\$ 1,079,405	\$ 1,092,588	\$ 1,092,588
Total Circuit Court	\$ 12,185,477	\$ 14,302,057	\$ 7,957,865	\$ 14,348,545	\$ 13,615,840	\$ 13,615,840

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Family Court
2101

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
ALL FUNDS						
5010 Regular Salaries	\$ 11,905,895	\$ 13,825,437	\$ 7,906,634	\$ 13,825,437	\$ 13,825,437	\$ 13,825,437
5020 Seasonal Salaries	114,115	120,474	64,028	120,474	120,474	120,474
5025 Part Time Salaries	36,576	27,373	19,334	29,058	29,058	29,058
5030 Over Time Salaries	287,385	-	181,560	-	-	-
5040 FICA Taxes	902,243	1,071,475	595,449	1,071,475	1,069,084	1,069,084
5050 Pension Contributions	1,280,503	1,845,694	1,384,271	1,845,694	1,822,192	1,822,192
5055 Union Pension & Insurance	33,681	29,120	24,076	34,133	34,133	34,133
5060 Insurance Benefits	2,151,438	2,629,268	1,526,205	2,629,268	2,629,268	2,629,268
5061 Insurance Fixed Cost and Dental	2	17,355	15,102	17,355	17,355	17,355
5062 HSA Contribution	-	81,500	95,250	81,500	81,500	81,500
5063 Insurance Admin Fee	-	286,030	196,437	286,030	286,030	286,030
5070 Unemployment Insurance	4,776	69,127	40,324	69,127	-	-
5090 Salary Adjustments	-	-	-	-	-	-
5094 Salary Savings	-	-	-	-	(1,161,691)	(1,161,691)
5110 Workmen's Compensation	15,284	221,207	129,037	221,207	223,600	223,600
5150 Long Term Disability	4,776	69,127	40,324	69,127	69,875	69,875
5130 Vacation Payout	13,430	2,773	1,993	2,773	2,773	2,773
5140 Sick Leave Pay Out	9,596	2,773	173	2,773	2,773	2,773
Total Personnel Services	16,759,699	20,298,733	12,220,196	20,305,431	19,051,861	19,051,861
6010 Auditing & Accounting Services	-	-	-	-	-	-
6050 Court Reporting Services	542	500	500	500	500	500
6060 Medical & Dental Services	81,450	104,430	45,763	104,430	104,430	104,430
6080 Other Professional Services	361,203	549,761	275,481	480,007	378,737	378,737
6110 Postage	20,257	21,400	12,387	21,400	21,400	21,400
6120 Mileage Reimbursement	89,986	106,500	37,745	100,500	100,500	100,500
6140 Travel Expense	20,561	38,407	5,744	39,290	39,290	39,290
6160 Meeting Expense	138	1,500	69	1,500	1,500	1,500
6170 Transportation Expense	120	500	110	500	500	500
6230 Printing	9,658	19,200	6,500	9,485	9,485	9,485
6410 Gas	82,034	75,000	43,753	78,000	78,000	78,000
6420 Electricity	270,637	320,000	179,434	320,000	320,000	320,000
6430 Telephone Utility	40,306	35,300	44,825	35,961	35,961	35,961
6435 Telephone Maintenance	-	2,500	101	2,550	2,550	2,550
6440 Water	42,753	32,834	30,076	32,834	32,834	32,834
6450 Sewer Service	54,516	41,550	24,135	41,550	41,550	41,550
6460 Refuse Collection	10,531	11,697	8,018	12,372	12,372	12,372
6510 Maint & Repair - Buildings	169,978	200,235	95,869	200,447	200,447	200,447
6520 Maint & Repair - Heavy Equip	4,345	3,318	1,575	-	-	-
6530 Maint & Repair - Auto Equip	26,941	19,000	17,583	29,000	29,000	29,000
6570 Maint & Repair - Miscellaneous	14,920	15,000	3,910	25,223	25,223	25,223
6620 Rent - Buildings	76,356	80,798	56,791	84,677	84,677	84,677
6640 Rent - Office Equipment	62,768	87,000	20,780	-	-	-
6641 Copier Rental/Maintenance	43,849	46,000	29,285	46,000	46,000	46,000
6643 Mobile Phone/Pager Rental	334	-	-	-	-	-
6650 Rent - Communications Equip	-	-	-	36,000	36,000	36,000
6661 Software Purchases	7,149	7,480	-	1,600	1,600	1,600
6662 Software Maintenance	36,668	40,048	20,523	41,236	41,236	41,236
6710 Dues & Memberships	6,059	15,140	1,005	15,348	15,348	15,348
6730 Janitor & Exterminating Svcs	91,717	97,908	62,691	101,952	101,952	101,952
6750 Education Benefits	29,754	52,575	8,161	44,280	44,280	44,280
6780 Institutional Care Fees	87,116	330,150	5,695	330,150	330,150	330,150
6790 Other Contractual Services	114,778	488,284	45,152	454,706	466,177	466,177
6795 Alarm/Security Services	-	900	-	1,000	1,000	1,000

**Family Court
2101**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
6832 Inmate Work Payments	-	-	-	-	-	-
Total Contractual Services	1,857,424	2,844,915	1,083,660	2,692,498	2,602,699	2,602,699
7010 Office Supplies	23,063	35,400	10,790	30,800	30,800	30,800
7020 Reference Books/Publications	12,619	34,839	7,565	34,811	34,811	34,811
7041 Paper Supplies - Copier Paper	20,262	17,000	6,988	16,000	16,000	16,000
7110 Gasoline	27,868	33,600	13,614	32,000	32,000	32,000
7130 Building Cleaning Supplies	23,481	33,000	15,243	30,000	30,000	30,000
7140 Linen Supplies	1,348	1,940	83	2,600	2,600	2,600
7150 Kitchen/Dining Supplies	14,460	18,000	11,550	15,000	15,000	15,000
7160 Food	272,366	315,683	139,034	304,011	304,011	304,011
7170 Medical & Dental Supplies	5,225	8,760	3,428	16,710	16,710	16,710
7190 Wearing Apparel	16,064	21,050	10,659	15,600	15,600	15,600
7200 School Supplies	-	600	94	825	825	825
7210 Recreation Supplies	7,960	6,850	978	6,850	6,850	6,850
7220 Garden/Agriculture Supplies	3,757	4,500	1,061	4,600	4,600	4,600
7230 Other Operating Supplies	52,028	54,500	45,145	49,550	49,550	49,550
7235 Hygiene Products	6,712	8,800	3,509	8,000	8,000	8,000
7310 Auto & Truck Parts	-	500	10	500	500	500
7320 Machinery & Equipment Parts	170	258	-	500	500	500
7330 Plumbing Supplies	1,565	4,120	698	4,200	4,200	4,200
7340 Paint & Supplies	3,377	6,900	1,133	7,000	7,000	7,000
7350 Lumber Wood & Supplies	1,493	2,000	-	2,000	2,000	2,000
7360 Electrical Supplies	10,873	8,250	846	8,250	8,250	8,250
7370 Building Operating Supplies	7,300	15,000	3,328	13,000	13,000	13,000
7400 Signs, Badges & Markers	347	750	-	750	750	750
7450 Salt & Sand	2,475	3,000	2,100	3,050	3,050	3,050
7490 Tires	1,278	2,000	-	2,000	2,000	2,000
7510 Small Tools/Minor Equipment	5,831	825	505	1,500	1,500	1,500
7601 Computers and Printers	-	-	-	-	-	-
Total Supplies	521,924	638,125	278,362	610,107	610,107	610,107
8020 Buildings & Improvements	236,733	70,735	252	104,500	104,500	104,500
8120 Automobiles	30,546	73,000	-	150,000	150,000	150,000
8150 Office Furniture & Fixtures	36,806	16,604	5,774	62,442	62,442	62,442
8160 Radio/Communications Equipment	10,136	8,000	-	6,775	6,775	6,775
8170 Other Equipment	74,803	34,455	10,177	31,600	31,600	31,600
8171 Personal Computer/Accessories	55,576	44,082	-	59,471	59,471	59,471
8172 Printers	5,530	6,213	-	3,022	3,022	3,022
Total Capital Outlay	450,129	253,089	16,203	417,810	417,810	417,810
Total Family Court	\$ 19,589,175	\$ 24,034,862	\$ 13,598,420	\$ 24,025,846	\$ 22,682,477	\$ 22,682,477

Family Court
2101

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
5010 Regular Salaries	\$ 10,774,285	\$ 12,567,636	\$ 7,233,701	\$ 12,567,636	\$ 12,567,636	\$ 12,567,636
5020 Seasonal Salaries	114,115	120,474	64,028	120,474	120,474	120,474
5025 Part Time Salaries	36,576	27,373	19,334	29,058	29,058	29,058
5030 Over Time Salaries	247,202	-	161,891	-	-	-
5040 FICA Taxes	815,518	975,254	544,428	975,254	972,863	972,863
5050 Pension Contributions	1,104,430	1,677,779	1,258,334	1,677,779	1,656,414	1,656,414
5055 Union Pension & Insurance	33,681	29,120	24,076	34,133	34,133	34,133
5060 Insurance Benefits	1,930,738	2,423,155	1,388,181	2,423,155	2,423,155	2,423,155
5061 Insurance Fixed Cost and Dental	2	15,664	13,916	15,664	15,664	15,664
5062 HSA Contribution	-	70,500	80,750	70,500	70,500	70,500
5063 Insurance Admin Fee	-	252,725	178,529	252,725	252,725	252,725
5070 Unemployment Insurance	-	62,838	36,656	62,838	-	-
5094 Salary Savings	-	-	-	-	(1,161,691)	(1,161,691)
5110 Workmen's Compensation	-	201,082	117,298	201,082	203,475	203,475
5150 Long Term Disability	-	62,838	36,656	62,838	63,586	63,586
Total Personnel Services	15,056,547	18,486,438	11,157,778	18,493,136	17,247,992	17,247,992
6050 Court Reporting Services	542	500	500	500	500	500
6080 Other Professional Services	293,788	456,079	194,473	394,645	293,375	293,375
6110 Postage	20,257	21,400	12,387	21,400	21,400	21,400
6120 Mileage Reimbursement	85,371	100,000	35,480	100,000	100,000	100,000
6140 Travel Expense	20,316	33,007	5,744	36,290	36,290	36,290
6160 Meeting Expense	138	1,500	69	1,500	1,500	1,500
6170 Transportation Expense	120	500	110	500	500	500
6230 Printing	9,658	19,200	6,500	9,485	9,485	9,485
6410 Gas	82,034	75,000	43,753	78,000	78,000	78,000
6420 Electricity	270,637	320,000	179,434	320,000	320,000	320,000
6430 Telephone Utility	40,306	35,300	44,825	35,961	35,961	35,961
6435 Telephone Maintenance	-	2,500	101	2,550	2,550	2,550
6440 Water	42,753	32,834	30,076	32,834	32,834	32,834
6450 Sewer Service	54,516	41,550	24,135	41,550	41,550	41,550
6460 Refuse Collection	10,531	11,697	8,018	12,372	12,372	12,372
6510 Maint & Repair - Buildings	169,978	200,235	95,869	200,447	200,447	200,447
6520 Maint & Repair - Heavy Equip	4,345	3,318	1,575	-	-	-
6530 Maint & Repair - Auto Equip	26,941	19,000	17,583	29,000	29,000	29,000
6570 Maint & Repair - Miscellaneous	14,920	15,000	3,910	25,223	25,223	25,223
6620 Rent - Buildings	76,356	80,798	56,791	84,677	84,677	84,677
6640 Rent - Office Equipment	62,768	87,000	20,780	-	-	-
6641 Copier Rental/Maintenance	43,849	46,000	29,285	46,000	46,000	46,000
6643 Mobile Phone/Pager Rental	334	-	-	-	-	-
6650 Rent - Communications Equip	-	-	-	36,000	36,000	36,000
6661 Software Purchases	7,149	7,480	-	1,600	1,600	1,600
6662 Software Maintenance	36,668	40,048	20,523	41,236	41,236	41,236
6710 Dues & Memberships	5,609	14,690	1,005	14,823	14,823	14,823
6730 Janitor & Exterminating Svcs	91,717	97,908	62,691	101,952	101,952	101,952
6750 Education Benefits	28,734	49,150	8,161	42,030	42,030	42,030
6780 Institutional Care Fees	147	162,650	5,695	162,650	162,650	162,650
6790 Other Contractual Services	39,949	103,678	23,417	70,140	70,140	70,140
6795 Alarm/Security Services	-	900	-	1,000	1,000	1,000
Total Contractual Services	1,540,431	2,078,922	932,888	1,944,365	1,843,095	1,843,095
7010 Office Supplies	23,063	35,400	10,790	30,800	30,800	30,800
7020 Reference Books/Publications	11,078	34,451	7,565	32,187	32,187	32,187
7041 Paper Supplies - Copier Paper	20,262	17,000	6,988	16,000	16,000	16,000

**Family Court
2101**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
7110 Gasoline	27,868	33,600	13,614	32,000	32,000	32,000
7130 Building Cleaning Supplies	23,481	33,000	15,243	30,000	30,000	30,000
7140 Linen Supplies	1,348	1,940	83	2,600	2,600	2,600
7150 Kitchen/Dining Supplies	14,460	18,000	11,550	15,000	15,000	15,000
7160 Food	272,366	315,683	139,034	304,011	304,011	304,011
7170 Medical & Dental Supplies	-	-	-	7,900	7,900	7,900
7190 Wearing Apparel	16,064	21,050	10,659	15,600	15,600	15,600
7200 School Supplies	-	600	94	825	825	825
7210 Recreation Supplies	7,960	6,850	978	6,850	6,850	6,850
7220 Garden/Agriculture Supplies	3,757	4,500	1,061	4,600	4,600	4,600
7230 Other Operating Supplies	48,743	45,500	43,668	42,550	42,550	42,550
7235 Hygiene Products	6,712	8,800	3,509	8,000	8,000	8,000
7310 Auto & Truck Parts	-	500	10	500	500	500
7320 Machinery & Equipment Parts	170	258	-	500	500	500
7330 Plumbing Supplies	1,565	4,120	698	4,200	4,200	4,200
7340 Paint & Supplies	3,377	6,900	1,133	7,000	7,000	7,000
7350 Lumber Wood & Supplies	1,493	2,000	-	2,000	2,000	2,000
7360 Electrical Supplies	10,873	8,250	846	8,250	8,250	8,250
7370 Building Operating Supplies	7,300	15,000	3,328	13,000	13,000	13,000
7400 Signs, Badges & Markers	347	750	-	750	750	750
7450 Salt & Sand	2,475	3,000	2,100	3,050	3,050	3,050
7490 Tires	1,278	2,000	-	2,000	2,000	2,000
7510 Small Tools/Minor Equipment	5,831	825	505	1,500	1,500	1,500
Total Supplies	511,873	619,977	273,456	591,673	591,673	591,673
8020 Buildings & Improvements	236,733	70,735	252	104,500	104,500	104,500
8120 Automobiles	30,546	73,000	-	150,000	150,000	150,000
8150 Office Furniture & Fixtures	36,806	16,604	5,774	62,442	62,442	62,442
8160 Radio/Communications Equipment	10,136	8,000	-	6,775	6,775	6,775
8170 Other Equipment	74,803	34,455	10,177	31,600	31,600	31,600
8171 Personal Computer/Accessories	55,576	44,082	-	59,471	59,471	59,471
8172 Printers	5,530	6,213	-	3,022	3,022	3,022
Total Capital Outlay	450,129	253,089	16,203	417,810	417,810	417,810
Total General Fund	\$ 17,558,980	\$ 21,438,426	\$ 12,380,325	\$ 21,446,984	\$ 20,100,570	\$ 20,100,570
Health Fund						
5010 Regular Salaries	\$ 173,581	\$ 180,432	\$ 109,599	\$ 180,432	\$ 180,432	\$ 180,432
5030 Over Time Salaries	515	-	-	-	-	-
5040 FICA Taxes	13,184	13,803	8,808	13,803	13,803	13,803
5050 Pension Contributions	25,674	24,088	18,066	24,088	23,781	23,781
5060 Insurance Benefits	23,427	23,582	16,735	23,582	23,582	23,582
5061 Insurance Fixed Cost and Dental	-	191	154	191	191	191
5062 HSA Contribution	-	1,000	1,000	1,000	1,000	1,000
5063 Insurance Admin Fee	-	3,305	2,213	3,305	3,305	3,305
5070 Unemployment Insurance	-	902	526	902	-	-
5110 Workmen's Compensation	-	2,887	1,684	2,887	2,887	2,887
5150 Long Term Disability	-	902	526	902	902	902
Total Personnel Services	236,381	251,092	159,312	251,092	249,883	249,883
6060 Medical & Dental Services	81,450	104,430	45,763	104,430	104,430	104,430
6120 Mileage Reimbursement	92	500	41	500	500	500
6790 Other Contractual Services	-	-	-	-	-	-
Total Contractual Services	81,542	104,930	45,804	104,930	104,930	104,930

**Family Court
2101**

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
7170 Medical & Dental Supplies	5,225	8,760	3,428	8,810	8,810	8,810
7235 Hygiene Products	-	-	-	-	-	-
Total Supplies	5,225	8,760	3,428	8,810	8,810	8,810
Total Health Fund	\$ 323,148	\$ 364,782	\$ 208,544	\$ 364,832	\$ 363,623	\$ 363,623
Anti-Crime Sales Tax Fund						
Line Item Description						
5010 Regular Salaries	\$ 958,028	\$ 1,077,369	\$ 563,334	\$ 1,077,369	\$ 1,077,369	\$ 1,077,369
5030 Over Time Salaries	39,668	-	19,668	-	-	-
5040 FICA Taxes	73,541	82,418	42,212	82,418	82,418	82,418
5050 Pension Contributions	150,399	143,827	107,870	143,827	141,997	141,997
5060 Insurance Benefits	197,272	182,531	121,289	182,531	182,531	182,531
5061 Insurance Fixed Cost and Dental	-	1,500	1,031	1,500	1,500	1,500
5062 HSA Contribution	-	10,000	13,500	10,000	10,000	10,000
5063 Insurance Admin Fee	-	30,000	15,695	30,000	30,000	30,000
5070 Unemployment Insurance	4,776	5,387	3,142	5,387	-	-
5110 Workmen's Compensation	15,284	17,238	10,056	17,238	17,238	17,238
5130 Vacation Payout	13,430	2,773	1,993	2,773	2,773	2,773
5140 Sick Leave Pay Out	9,596	2,773	173	2,773	2,773	2,773
5150 Long Term Disability	4,776	5,387	3,142	5,387	5,387	5,387
Total Personnel Services	1,466,771	1,561,203	903,106	1,561,203	1,553,986	1,553,986
6080 Other Professional Services	67,415	93,682	81,008	85,362	85,362	85,362
6120 Mileage Reimbursement	4,523	6,000	2,224	-	-	-
6140 Travel Expense	245	5,400	-	3,000	3,000	3,000
6710 Dues & Memberships	450	450	-	525	525	525
6750 Education Benefits	1,020	3,425	-	2,250	2,250	2,250
6780 Institutional Care Fees	86,969	167,500	-	167,500	167,500	167,500
6790 Other Contractual Services	74,829	384,606	21,735	384,566	396,037	396,037
Total Contractual Services	235,451	661,063	104,968	643,203	654,674	654,674
7020 Reference Books/Publications	1,541	388	-	2,624	2,624	2,624
7230 Other Operating Supplies	3,284	9,000	1,477	7,000	7,000	7,000
Total Supplies	4,826	9,388	1,477	9,624	9,624	9,624
Total Anti-Crime Sales Tax Fund	\$ 1,707,048	\$ 2,231,654	\$ 1,009,551	\$ 2,214,030	\$ 2,218,284	\$ 2,218,284
Total Family Court	\$ 19,589,175	\$ 24,034,862	\$ 13,598,420	\$ 24,025,846	\$ 22,682,477	\$ 22,682,477

Family Court - Facilities
2199

Line Item Description	Previous Year			Budget Year		
	2019 Actual	2020 Adopted	Exp. as of 12/31/2020	2021 Request	2021 Rec.	2021 Adopted
General Fund						
8020 Buildings & Improvements	\$ 333,010	\$ 458,691	\$ 159,608	\$ 208,088	\$ 208,088	\$ 208,088
Total Capital Outlay	333,010	458,691	159,608	208,088	208,088	208,088
Total General Fund	\$ 333,010	\$ 458,691	\$ 159,608	\$ 208,088	\$ 208,088	\$ 208,088
Total Family Court - Facilities	\$ 333,010	\$ 458,691	\$ 159,608	\$ 208,088	\$ 208,088	\$ 208,088

IN THE COUNTY LEGISLATURE OF JACKSON COUNTY, MISSOURI

AN ORDINANCE setting the 2021 Jackson County, Missouri tentative tax levy.

ORDINANCE NO. 5449, November 16, 2020

INTRODUCED BY Theresa Cass Galvin, County Legislator

WHEREAS, chapter 5, section 539.00 of the Jackson County Code requires the County Legislature to adopt a tentative tax levy sufficient to provide for appropriations in the County budget; and,

WHEREAS, the proposed 2021 annual County budget would require the following tax levies on each hundred dollars of assessed valuation for the fiscal year 2021:

<u>FUND</u>	<u>LEVY</u>
General Fund	\$0.2562
Health Fund	0.2740
Park Fund	0.1380
Special Road & Bridge Fund	<u>0.2562</u>
TOTAL ALL FUNDS	<u>\$0.9244</u>

and,

WHEREAS, pursuant to authorization granted by sections 67.500 through .545, RSMo, the qualified voters in Jackson County on November 6, 1979, approved Jackson County Proposition #1 which imposed a county-wide sales tax of one-half of one percent and required that the total county property tax levy be reduced by 70% of the total amount of the sales tax revenues in the tax year; and,

WHEREAS, section 67.505, RSMo, requires that after the County has determined its budget, the total property tax levy must be reduced in an amount sufficient to decrease the total property taxes it will collect by an amount equal to 70% of the sales tax revenue in the same tax year; and,

WHEREAS, section 67.500 defines "sales tax revenue collected" as the amount of sales tax revenue received by a county during the first six calendar months of any year multiplied by two, which is not to be confused with budgeted revenues; and,

WHEREAS, the tentative estimate of the sales tax revenues in 2021, after economic activity taxes are remitted, is \$48,479,228.00; and,

WHEREAS, this tentative estimate is subject to revision based upon actual sales tax revenues during the first six months of 2021 and the permanent levy to be adopted in September 2021 will reflect actual sales tax revenues during the first six months of 2021; and,

WHEREAS, the County can levy a property tax recoupment rate if assessments are reduced after tax rates are set and the reductions are due to decisions of the State Tax Commission or a court or are due to clerical corrections; and,

WHEREAS, 2019 assessments were substantially reduced due to the factors set out in the previous paragraph, resulting in lost revenues to the County; now therefore,

BE IT ORDAINED by the County Legislature of Jackson County, Missouri, that it is the intent of the Legislature to levy a recoupment rate for the County's General Fund as authorized by law; and

BE IT FURTHER ORDAINED that, based upon tentative estimates of the sales tax revenues in 2021 and based upon the appropriations in the 2021 annual County budget, the following amounts on each one hundred dollars of assessed valuation be set as the Jackson County tentative tax levy for the fiscal year 2021 on real and personal property within Jackson County, Missouri:

<u>FUND</u>	<u>LEVY</u>
General Fund	\$0.2259
Health Fund	0.1991
Park Fund	0.1204
Special Road & Bridge Fund	<u>0.0688</u>
 TOTAL ALL FUNDS	 <u>\$0.6142</u>

Effective Date: This ordinance shall be effective immediately upon its signature by the County Executive.

APPROVED AS TO FORM:


Chief Deputy County Counselor


County Counselor

I hereby certify that the attached ordinance, Ordinance No. 5449 introduced on November 16, 2020, was duly passed on December 14, 2020 by the Jackson County Legislature. The votes thereon were as follows:

Yeas 9

Nays 0

Abstaining 0

Absent 0

This Ordinance is hereby transmitted to the County Executive for his signature.

12.14.2020
Date


Mary Jo Spino, Clerk of Legislature

I hereby approve the attached Ordinance No. 5449.

12/23/2020
Date


Frank White, Jr., County Executive

IN THE COUNTY LEGISLATURE OF JACKSON COUNTY, MISSOURI

AN ORDINANCE to adopt the annual budget and set forth appropriations for the various spending agencies and the principal subdivisions thereof, for the fiscal year ending December 31, 2021.

ORDINANCE NO. 5461, November 23, 2020

INTRODUCED BY Theresa Cass Galvin, County Legislator

BE IT ORDAINED by the County Legislature of Jackson County, Missouri, that the following amounts are appropriated for the fiscal year ending December 31, 2021, for the spending agencies included within the categories designated below:

APPROPRIATIONS	AMOUNT	CHANGE	REVISED
General Fund - 001			
Legislature	2,954,120	-	2,954,120
County Counselor	2,527,681	-	2,527,681
County Administration	2,254,382	-	2,254,382
EHRCC	205,614	-	205,614
Jackson County Sports Authority	1,379,712	-	1,379,712
Internal Services & Taxation	33,516,158	-	33,516,158
Operations & Public Safety	8,974,191	-	8,974,191
Prosecuting Attorney	7,447,832	-	7,447,832
Sheriff	32,746,769	-	32,746,769
Courts	32,831,910	-	32,831,910
Election Boards	2,932,456	-	2,932,456
Total	127,770,825	-	127,770,825
County Improvement Fund - 013			
Operations & Public Safety	15,500,000	-	15,500,000
Total	15,500,000	-	15,500,000
Health Fund - 002			
Legislature	3,000,000	-	3,000,000
County Administration	278,642	-	278,642
Internal Services & Taxation	5,529,175	-	5,529,175
Operations & Public Safety	258,174	-	258,174
Sheriff	5,567,823	(97,615)	5,470,208
Public Administrator	2,003,752	-	2,003,752
Health Services	10,258,076	-	10,258,076
Courts	363,623	-	363,623
Total	27,259,265	(97,615)	27,161,650
Park Fund - 003			
County Administration	450,000	-	450,000
Internal Services & Taxation	3,871,339	-	3,871,339

Operations & Public Safety		14,697,010	350,000	15,047,010
	Total	19,018,349	350,000	19,368,349
Special Road & Bridge Fund – 004				
County Administration		1,472,849	-	1,472,849
Internal Services & Taxation		4,131,409	-	4,131,409
Operations & Public Safety		9,716,851	57,528	9,774,379
		15,321,109	57,528	15,378,637
Sewer Fund – 005				
Health Services		74,896	-	74,896
	Total	74,896	-	74,896
Convention & Sports Complex Fund – 007				
Sports Authority		6,514,771	-	6,514,771
Internal Services & Taxation		3,506,323	-	3,506,323
	Total	10,021,094	-	10,021,094
Anti-Crime Sales Tax Fund - 008				
Prosecuting Attorney		22,515,509	5,766,491	28,282,000
Sheriff		4,138,590	(558,590)	3,580,000
Courts		3,310,872	627,128	3,938,000
	Total	29,964,971	5,835,029	35,800,000
Rock Island Railroad Capital Project Fund - 011				
Operations & Public Safety		-	414,544	414,544
	Total	-	414,544	414,544
Law Enforcement Training Fund - 028				
Operations & Public Safety		1,333	-	1,333
	Total	1,333	-	1,333
Prosecuting Attorney Bad Check - 029				
Prosecuting Attorney		-	10,080	10,080
	Total	-	10,080	10,080
Delinquent Sales Tax Fund - 030				
Prosecuting Attorney		-	228,189	228,189
	Total	-	228,189	228,189
E-911 System Fund - 031				
County Administration		34,454	-	34,454
Internal Services & Taxation		2,965,546	-	2,965,546
	Total	3,000,000	-	3,000,000
Inmate Security Fund - 036				
Sheriff		146,000	-	146,000
	Total	146,000	-	146,000
Domestic Abuse Fund - 041				
County Administration		145,000	-	145,000
	Total	145,000	-	145,000

Recorder's Technology Fund - 042

Internal Services & Taxation	128,940	-	128,940
Total	128,940	-	128,940

Homeless Assistance Fund - 043

Legislature	365,015	-	365,015
Total	365,015	-	365,015

Recorder's Fee - 044

Internal Services & Taxation	253,974	-	253,974
Total	253,974	-	253,974

Assessment Fund - 045

County Counselor	66,000	-	66,000
County Administration	301,115	-	301,115
Internal Services & Taxation	8,334,227	-	8,334,227
Total	8,701,342	-	8,701,342

Sheriff's Revolving Fund - 048

Sheriff	-	400,123	400,123
Total	-	400,123	400,123

Collector's Maintenance Fund - 049

Internal Services & Taxation	106,544	-	106,544
Total	106,544	-	106,544

County Urban Road System - 400

Internal Services & Taxation	191,810	-	191,810
Total	191,810	-	191,810

Sports Complex Sales Tax - Capital Project Fund - 019

Internal Services & Taxation	19,420,116	-	19,420,116
Total	19,420,116	-	19,420,116

Sports Complex/Parks Debt Service Fund - 067

Internal Services & Taxation	2,050	-	2,050
Total	2,050	-	2,050

Public Building Corp. Debt Service Fund - 069

Internal Services & Taxation	4,050	-	4,050
Total	4,050	-	4,050

Sports Complex Sales Tax Debt Service - 072

Internal Services & Taxation	48,635,750	-	48,635,750
Total	48,635,750	-	48,635,750

Special Obligation Bond Debt Service - 073

Internal Services & Taxation	12,324,803	-	12,324,803
Total	12,324,803	-	12,324,803

Park Enterprise Fund - 300

Internal Services & Taxation	838,341	-	838,341
Operations & Public Safety	5,386,821	-	5,386,821
Total	6,225,162	-	6,225,162
Total Appropriations	344,582,398	7,197,878	351,780,276

Said funds are appropriated to each agency in accordance with the 2021 "Estimated Revenues, Recommended Appropriations, and Fund Balances - Fiscal Year 2021" as set out in the County Executive's 2021 Proposed Budget for Jackson County, in the detail and for the purposes contained and set forth therein, which is submitted to and approved by the Legislature and incorporated herein, as modified by the document attached hereto as "Exhibit A" and labeled "2021 Budget Adjustments."

Effective Date: This Ordinance shall be effective immediately upon its signature by the County Executive.

APPROVED AS TO FORM:


Chief Deputy County Counselor


County Counselor

I hereby certify that the attached ordinance, Ordinance No. 5461 introduced on November 23, 2020, was duly passed on December 14, 2020 by the Jackson County Legislature. The votes thereon were as follows:

Yeas 9

Nays 0

Abstaining 0

Absent 0

VETOED - DECEMBER 23, 2020

This Ordinance is hereby transmitted to the County Executive for his signature.

12.14.2020
Date


Mary Jo Spino
Clerk of Legislature

I hereby approve the attached Ordinance No. 5292.

December 23, 2020 - Signing Statement with limited line-item vetoes from the County Executive. (See attached)

12/23/2020
Date


Frank White, Jr.
County Executive

2021 Budget Adjustments

Exhibit A
Ordinance 5461
Floor Amendment
December 14, 2020

Org #	Department	Account	Description	From	To
1010	Parks - Fleet Replacement	58170	Other Equipment	(412,500)	-
		58130	Trucks	-	37,500
		58120	Automobiles	-	150,000
		58110	Heavy Machinery & Equipment	-	60,000
		58180	Audio/Video Recording Equipment	-	202,500
9999	-	32810	Undesignated Fund Balance	(350,000)	-
3601	Rock Island Rail Corridor Authority	56789	Grant Match	-	237,500
		56030	Architectural & Engineering Services	-	40,000
		56105	Operating Transfers Out	-	72,500
9100	Operating Transfers		SUBTOTAL	(800,000)	800,000
Road and Bridge Fund - 004					
1009	Fleet Replacement	58120	Automobiles	(1,065,890)	-
		58170	Other Equipment	(400,000)	-
1011	Public Works - Fleet Replacement	58120	Automobiles	-	665,890
1012	Sheriff - Fleet Replacement	58120	Automobiles	-	460,000
		58115	Sheriff Vehicle Equipment	-	340,000
1504	Public Works Development	58120	Automobiles	(16,723)	-
1506	Road & Bridge Maintenance	55030	Overtime	(50,000)	-
		55040	FICA	(3,825)	-
		55050	Pension Contributions	(6,590)	-
		55110	Workmen's Compensation	(800)	-
		55150	Long Term Disability	(250)	-
		56520	Maint & Repair - Heavy Equipment	(45,000)	-
		56530	Maint & Repair - Auto Equipment	(26,231)	-
		56570	Maint & Repair - Miscellaneous	(10,000)	-
		57110	Gasoline	(61,009)	-
		57230	Other Operating Supplies	(40,000)	-
		57310	Auto & Truck Parts	(15,000)	-
		57320	Machinery & Equipment Parts	(40,000)	-
		57420	Traffic Control Supplies	(71,000)	-
		57430	Road Oil	(175,000)	-
		57440	Rock	(175,000)	-
		57450	Salt & Sand	(30,000)	-
		58130	Trucks	(100,000)	-
		58040	Roads & Highways	-	923,958
		56790	Other Contractual Services	(150,000)	-
		56725	Emergency Response	-	75,000
		56726	Tree Response	-	75,000
		56670	Rent - Miscellaneous	(41,900)	-
		56680	Rent - Heavy Equipment	-	41,900
9999		32810	Undesignated Fund Balance	(57,528)	-
			SUBTOTAL	(2,581,746)	2,581,746
Anti-Crime Sales Tax Fund - 008					
9999		32810	Undesignated Fund Balance	(2,881,324)	-
2701	Corrections	55094	Salary Savings	-	(315,550)
2304	Detention Population Control	56763	Ankle Bracelet Monitoring	(243,040)	-
2101	Family Court	56790	Other Contractual Services	-	418,075
3001	Circuit Court	56790	Other Contractual Services	-	209,053
2003	Medical Initiative	56790	Other Contractual Services	-	895,000
4151	Jackson County Drug Task Force	56790	Other Contractual Services	-	149
4153	Kansas City Police	56790	Other Contractual Services	-	149
4407	Law Enforcement Initiative	56790	Other Contractual Services	-	1,917,488
9999		32810	Undesignated Fund Balance	(2,953,705)	-
4405	COMBAT - Grant Match	56798	Grant Match	(1,545,074)	-
4401	COMBAT Administration	56790	Other Contractual Services	-	333,028
4402	COMBAT Prevention	56790	Other Contractual Services	-	1,555,560
4403	COMBAT Law Enforcement School Based Initiative	56790	Other Contractual Services	-	1,555,559
4404	COMBAT Treatment	56790	Other Contractual Services	-	1,555,560
4102	Prosecuting Attorney Anti-Violence	55094	Salary Savings	-	(125,232)
4152	Criminal Prosecution	55094	Salary Savings	-	(125,232)
4154	Deferred Prosecution	55094	Salary Savings	-	(125,232)
4156	Community Crime/Drug Prevention	55094	Salary Savings	-	(125,232)
			SUBTOTAL	(7,623,143)	7,623,143
Rock Island Railroad Capital Project Fund - 011					
9999	-	32810	Undesignated Fund Balance	(414,544)	-
3601	Rock Island Rail Corridor Authority	58060	Other Improvements	-	414,544
			SUBTOTAL	(414,544)	414,544
Pros. Atty. Bad Check - 029					
9999	-	32810	Undesignated Fund Balance	(10,080)	-
4101	Prosecuting Attorney	55010	Regular Salaries	-	6,437
		55040	FICA	-	492
		55050	Pension Contributions	-	848

2021 Budget Adjustments

Exhibit A
Ordinance 5461
Floor Amendment
December 14, 2020

Org #	Department	Account	Description	From	To
		55080	Insurance Benefits	-	2,155
		55086	Life Insurance Benefit	-	13
		55110	Workmen's Compensation	-	103
		55150	Long Term Disability	-	32
			SUBTOTAL	(10,080)	10,080
Delinquent Sales Tax Fund - 030					
9999	-	32810	Undesignated Fund Balance	(228,189)	-
4101	Prosecuting Attorney	55010	Regular Salaries	-	152,257
		55040	FICA	-	11,648
		55050	Pension Contributions	-	20,067
		55060	Insurance Benefits	-	40,957
		55086	Life Insurance Benefit	-	63
		55110	Workmen's Compensation	-	2,436
		55150	Long Term Disability	-	761
			SUBTOTAL	(228,189)	228,189
Assessment Fund - 045					
1009	Fleet Replacement	58120	Automobiles	(100,000)	-
1013	Assessment - Fleet Replacement	58120	Automobiles	-	100,000
			SUBTOTAL	(100,000)	100,000
Sheriff's Revolving Fund - 048					
9999	-	32810	Undesignated Fund Balance	(400,123)	-
4201	Sheriff's Office	55010	Regular Salaries	-	68,881
		55025	Part Time Salaries	-	45,760
		55030	Overtime	-	5,000
		55040	FICA	-	9,153
		55050	Pension Contributions	-	9,738
		55060	Insurance Benefits	-	25,104
		55086	Life Insurance Benefit	-	50
		55110	Workmen's Compensation	-	1,914
		55150	Long Term Disability	-	598
		56750	Education Benefits	-	5,000
		56790	Other Contractual Services	-	5,992
		56830	Contingency	-	200,000
		57190	Wearing Apparel	-	3,600
		57230	Other Operating Supplies	-	11,031
		57520	Small Arms & Ammunition	-	4,288
		58150	Office Furniture & Fixtures	-	2,014
		58173	Computer Equipment/Terminals	-	2,000
			SUBTOTAL	(400,123)	400,123
			GRAND TOTAL	\$ (16,711,192)	\$ 16,711,192

2021 Budget Adjustments

Exhibit A
Ordinance 5461
Floor Amendment
December 14, 2020

Org #	Department	Account	Description	From	To
General Fund - 001					
0201	Clerk of the County Legislature	56160	Meeting Expense	(1,000)	-
		56790	Other Contractual Services	(975)	-
		56662	Software Purchases	-	1,975
0105	Second District	55025	Part-Time Salaries	(5,001)	-
		55040	FICA	(382)	-
		56210	Advertising	-	2,000
		57010	Office Supplies	-	3,383
1022	Jackson County Land Trust	56790	Other Contractual Services	(16,165)	-
		56787	Land Trust Expenses	-	16,165
2701	Corrections	56080	Other Professional Services	(25,000)	-
		56013	Banking Fees	-	5,000
		56460	Refuse Collection	-	20,000
		56790	Other Contractual Services	(128,000)	-
		56737	Shredding Services	-	10,000
		56738	Moving Expenses	-	10,000
		56172	Inmate Transportation Services	-	50,000
		56088	Armoured Car Services	-	6,000
		56739	Carpet Cleaning Services	-	2,000
		56091	Offsite Inmate Housing	-	50,000
4201	Sheriff's Office	55010	Regular Salaries	(92,165)	-
		55040	FICA	(7,051)	-
		55050	Pension Contributions	(12,147)	-
		58180	Audio/Video Recording Equipment	-	111,363
5401	Kansas City Election Board	56790	Other Contractual Services	(1,167,866)	-
		56071	Election Board Expense	-	1,167,866
			SUBTOTAL	(1,455,752)	1,455,752
Health Fund - 002					
4206	Sheriff Emergency Preparation	55010	Regular Salaries	(80,787)	-
		55040	FICA	(6,180)	-
		55050	Pension Contributions	(10,648)	-
9999		32810	Undesignated Fund Balance	-	97,615
9000	Allowance for Outside Agency	56789	Outside Agency Funding	(3,000,000)	-
7776	aSTEAM Village	56789	Outside Agency Funding	-	25,000
7779	Bishop Sullivan Center	56789	Outside Agency Funding	-	30,000
7707	Calvary Community Outreach Network	56789	Outside Agency Funding	-	70,000
7750	Care Center of KC DBA / Swope Ridge Geriatric Center	56789	Outside Agency Funding	-	100,000
7751	Development Potential	56789	Outside Agency Funding	-	25,000
7907	First Call	56789	Outside Agency Funding	-	194,480
7913	Footprints Inc.	56789	Outside Agency Funding	-	30,000
7771	Giving the Basics	56789	Outside Agency Funding	-	20,000
7772	Happy Bottoms	56789	Outside Agency Funding	-	20,000
8002	Harvesters	56789	Outside Agency Funding	-	75,000
7908	Healing House	56789	Outside Agency Funding	-	67,200
7704	Kansas City CARE Clinic - AIDS	56789	Outside Agency Funding	-	60,000
7605	Kansas City CARE Clinic - Oral health	56789	Outside Agency Funding	-	159,544
7793	Lee's Summit CARES	56789	Outside Agency Funding	-	14,375
7765	Mattie Rhodes	56789	Outside Agency Funding	-	25,000
7715	Metropolitan Org to Counter Sexual Assault	56789	Outside Agency Funding	-	30,000
7778	Midwest Music Foundation	56789	Outside Agency Funding	-	20,000
7742	NorthWest Communities Development	56789	Outside Agency Funding	-	75,000
7706	One Good Meal	56789	Outside Agency Funding	-	70,000
7743	Operation Breakthrough - Speech	56789	Outside Agency Funding	-	40,856
7743	Operation Breakthrough - Family	56789	Outside Agency Funding	-	18,971
7743	Operation Breakthrough - Food Assistance	56789	Outside Agency Funding	-	10,173
7731	Palestine Senior Citizens Activity Center	56789	Outside Agency Funding	-	120,000
7611	Pro Deo Youth Center	56789	Outside Agency Funding	-	24,347
7782	Redemptorist Social Services Center	56789	Outside Agency Funding	-	25,000
7718	Rose Brooks	56789	Outside Agency Funding	-	10,000
7713	Samuel U. Rodgers Health Center	56789	Outside Agency Funding	-	407,488
7713	Samuel U. Rodgers Health Center - Cabot	56789	Outside Agency Funding	-	72,000
7903	Seton Center Family & Health Services	56789	Outside Agency Funding	-	35,000
7774	Sheffield Place	56789	Outside Agency Funding	-	18,000
7601	Swope Health Services - Homeless	56789	Outside Agency Funding	-	244,771
7601	Swope Health Services - Mental Health	56789	Outside Agency Funding	-	29,341
7601	Swope Health Services - Chronic Disease	56789	Outside Agency Funding	-	87,463
7601	Swope Health Services - Low Birth Weight	56789	Outside Agency Funding	-	84,639
7759	Union Station	56789	Outside Agency Funding	-	58,000
7736	United Inner City Services	56789	Outside Agency Funding	-	415,744
7735	W.E.B. DuBois Learning Center	56789	Outside Agency Funding	-	25,000
5023	Westside CAN Center	56789	Outside Agency Funding	-	50,000
7784	Whatsoever Community Center	56789	Outside Agency Funding	-	38,250
7790	Working Families' Friend	56789	Outside Agency Funding	-	74,358
			SUBTOTAL	(3,097,615)	3,097,615
Park Fund - 003					
1009	Fleet Replacement	58130	Trucks	(37,500)	-

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FRANK WHITE, JR.
Jackson County Executive

December 23, 2020

Signing Statement from the County Executive

Ordinance 5461

TO THE JACKSON COUNTY LEGISLATURE:

RECEIVED

DEC 28 2020 JHR
9:00 am

MARY JO SPINO
COUNTY CLERK

Today I have signed Ordinance 5461, the annual appropriation order which provides the full and complete financial plan for Jackson County, Missouri's 2021 fiscal year. Pursuant to the authority granted to my office by the Constitutional Home Rule Charter of Jackson County, I have chosen to approve this Ordinance, with limited objections, commonly referred to as line-item vetoes.¹

Ordinance 5461, as amended, proposes expenditures totaling \$35,800,000 from the County's Anti-Crime Sales Tax (Fund #008). Notably, both the recommended and adopted budget estimate the total income from Fund #008 of \$31,549,875. Therefore, without the line-item reductions referenced above, the County's Anti-Crime Sales Tax Fund would include \$4,250,125 in expenditures in excess of estimated revenue. In addition to being technically unbalanced, such a budget would conflict with numerous provisions of state statutes and the county's code of ordinances.²

Notably, after the necessary reductions, the following departments/entities/purposes will still receive funding equal to, if not in excess of, the expenditures proposed in the recommended budget:

- COMBAT Administration
- COMBAT Prevention (+\$1,306,001)
- COMBAT School Programming
- COMBAT Treatment (+\$1,306,001)
- KCPD
- Jackson County Drug Task Force
- Family Court
- Circuit Court

¹ See Jackson County Charter Article II. § 12. (2018).

² See Mo. Const. art. VI, § 26(a); Mo. Ann. Stat. § 50.610; Sec. 531-532, Jackson County Code.

The following departments/entities/purposes were reduced by the Legislature, but were not impacted by line-item veto:

- COMBAT Grant Match (eliminated by Legislative amendment)
- Prosecuting Attorney- Anti-Violence
- Prosecuting Attorney- Criminal Prosecution
- Prosecuting Attorney- Deferred Prosecution
- Prosecuting Attorney- Drug Prevention
- Corrections
- Jail Population Control

Finally, I would like to thank the members of the Legislature for the hard-work and tireless efforts that led to the unanimous passage of this year's annual budget. Your support and leadership have been instrumental in moving Jackson County forward and I look forward to working with each of you in the year to come.

Sincerely,

A handwritten signature in blue ink, appearing to read "Frank White, Jr.", with a long horizontal flourish extending to the left.

Frank White, Jr.
Jackson County Executive
See Attached

Signing Statement
Attachment

Code	Description	RECOMMENDED	ADOPTED	Line Item Reduction	Approved Total
4401	COMBAT Administration	\$1,277,972.00	\$1,611,000.00	-\$333,028.00	\$1,277,972.00
4402	COMBAT Prevention	\$2,069,295.00	\$3,624,855.00	-\$249,559.00	\$3,375,296.00
4403	COMBAT DARE/LESBI	\$1,655,436.00	\$3,210,995.00	-\$1,555,559.00	\$1,655,436.00
4404	COMBAT Treatment	\$4,138,590.00	\$5,694,150.00	-\$249,559.00	\$5,444,591.00
4405	*Grant Match	\$1,545,074.00	\$0.00	\$0.00	\$0.00
4153	Kansas City Police	\$2,621,107.00	\$2,621,256.00	-\$149.00	\$2,621,107.00
4151	J C Drug Task Force	\$2,621,107.00	\$2,621,256.00	-\$149.00	\$2,621,107.00
4407	COMBAT Law Enforcement	\$0.00	\$1,917,488.00	-\$1,917,488.00	\$0.00
4102	Anti-Violence	\$1,096,399.00	\$971,167.00	\$0.00	\$971,167.00
4152	Criminal Pros	\$2,621,107.00	\$2,495,875.00	\$0.00	\$2,495,875.00
4154	Deferred Pros.	\$1,655,436.00	\$1,530,204.00	\$0.00	\$1,530,204.00
4156	Drug Prevention	\$1,213,986.00	\$1,088,754.00	\$0.00	\$1,088,754.00
2101	Family Court	\$2,218,284.00	\$2,636,359.00	-\$418,075.00	\$2,218,284.00
3001	Circuit Court	\$1,092,588.00	\$1,301,641.00	-\$209,053.00	\$1,092,588.00
2701	Corrections	\$3,021,171.00	\$2,705,621.00	\$0.00	\$2,705,621.00
2304	Jail Population Control	\$1,117,419.00	\$874,379.00	\$0.00	\$874,379.00
2003	COMBAT Medical	\$0.00	\$895,000.00	-\$895,000.00	\$0.00
Total Line Item Reductions		\$29,964,971.00	\$35,800,000.00	-\$5,827,619.00	\$29,972,381
Appropriations/Expenditures					
Total Available (See Mo. Const. art. VI, § 26(a); Mo. Ann. Stat. § 50.610; and Jackson County Code 531 & 532)					
Undesignated/Unappropriated Fund Balance		\$31,549,875.00	\$31,549,875.00		\$31,549,875.00
% Funded (See Sec. 532, Jackson County Code)		\$1,584,904.00	-\$4,250,125.00		\$1,577,494.00
		94.98%	113.47%		95.00%

Glossary

Account Number

A numerical code identifying revenues and expenditures by fund, department, and object.

Accrual Accounting

A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the accounting period in which they are incurred.

Actual Revenue or Expenditures

The revenue and expenditures incurred in previous fiscal years.

Adopted Budget

The budget as approved by the Legislature. This is the spending authorization for the county.

Ad Valorem Taxes

Commonly referred to as property taxes levied on both real and personal property according to the property's value and the tax rate where the property is owned.

Appraised Valuation

An estimate of the market value of a property for the purpose of taxation. (Property values are established by the Jackson County Assessor)

Appropriation

Legal authorization granted by the Jackson County Legislature permitting the County to incur obligations and to make expenditures for specific purposes.

Assessed Valuation

Value that is established for real and personal property for use as a basis for levying ad valorem taxes. The assessed valuation for residential property in Jackson County is 19% of fair market value, commercial property is 32%, and agricultural property is 12%.

Assets

Resources owned or held by the County having monetary value.

Balanced Budget

A budget in which the expenditures incurred during a given period are matched by revenues. A budget is balanced when current expenditures are equal to estimated revenues.

Basis of Accounting

A term referring to when revenue, expenditures, expenses and transfers and the related assets and liabilities are recognized in the accounts and reported in the financial statements.

Basis Point

A unit that is equal to 1/100th of 1% and is used to denote the change in a financial instrument. The basis point is commonly used for calculating changes in interest rates, equity indexes, and the yield of a fixed income security. The relationship between percentage changes and basis points can be summarized as follows: 1% change = 100 basis points, and .01% = 1 basis point.

Beginning Fund Balance

Fund balance available in a fund from the end of the prior year, for use in the following year.

Bond

A written promise to pay a sum of money, being the face/principal value of the bond, on a specified date or dates, at a specific interest rate. In Jackson County, these are used for large capital projects.

Bond Rating

A current opinion of the creditworthiness of an obligor with respect to a specific financial obligation, a specific class of financial obligations, or a specific financial program. It takes into consideration the creditworthiness of guarantors, insurers, or other forms of credit enhancement on the obligation.

Bonded Debt

The portion of County debt represented by outstanding bonds.

Bond Discount

The amount below face value at which a bond is issued, generally when the interest rate on the bond



Glossary

is below the prevailing market interest rate, and/or the bond has a long maturity period.

Bond Premium

The amount in excess of face value at which a bond is issued, generally when the interest rate on the bond exceeds the market rate or has a short maturity period.

Bond Rating

The calculation of the probability that a bond issue will go into default, by measuring risk and therefore impacts the interest rate the bond is issued at.

Bond Refinancing

The payoff of old bonds and the re-issuance of new bonds in order to obtain better interest rates and/or better bond conditions.

Budget

A multiple function document, used as a policy tool, a financial plan, an operations guide, and a communication device, embodying an estimate of proposed revenues and expenditures for the upcoming calendar year. The term may be used interchangeably to describe the entire budget, e.g. "Jackson County Budget", or it may apply to a specific plan e.g. "Public Works Budget."

Budget Adjustment

A change in the budgeted expenditure authority for any County agency or department that does not result in an increase in the published budget authority of any fund.

Budget Amendment

An increase in the published budget expenditure authority at the fund level for a given year's published budget.

Budget Basis

The basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: accrual, cash, or modified accrual.

Budget Calendar

The schedule for completion of the various phases in the preparation and adoption of the annual budget.

Budgetary Control

Management of the County in accordance with the approved budget for keeping expenditures within the limitations of available appropriations and available revenues.

Budget Document

The instrument used by the budget making authority to present a comprehensive financial program and analysis to the County Legislature.

Budget Message

The opening section of the budget which provides a general summary of the most important aspects of the budget, changes from previous years, and the recommendations of the County Executive.

Budget Ordinance

The official enactment by the County Legislature to approve the budget as presented that authorizes staff to obligate and spend revenues.

CAFR

Comprehensive Annual Financial Report. The official annual report of a government.

Capital Asset

An expenditure for an item with a value of \$5,000 or more and an expected life of more than one (1) year. Capital items include real property, office equipment, furnishings, vehicles, and road improvements.

Capital Budget

The appropriation of resources for the acquisition and construction of capital assets. It is also a plan of proposed acquisitions and replacements of long-term assets and their financing and is generally developed using one of several techniques such as the payback method, net present value method or the internal rate of return method.



Glossary

Capital Expenditure

An outlay charged to a long-term asset account that either adds a fixed asset unit or increases the value of an existing fixed asset.

Capital Improvements

Expenditures related to the acquisition, expansion, or rehabilitation of an element of the government's physical plant; also referred to as infrastructure.

Capital Outlay

Expenditure for the acquisition of capital assets which have a value of more than \$5,000 and have a useful economic life of more than one year.

Capital Projects Fund

Used to account for the acquisition and construction of major capital equipment and facilities other than those financed by property funds and trust funds.

Cash Basis Accounting

The method of accounting under which revenues are recorded when received and expenditures are recorded when paid.

Certificate of Deposit

A negotiable or nonnegotiable receipt for moneys deposited in a bank or other financial institution for a specified period at a specified rate of interest.

Charges for Services

Revenue from charges for all activities of a government unit.

Chart of Accounts

A listing of all County funds, departments, agencies, and all revenue and expenditure accounts.

Commodities

Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, and asphalt.

Competitive Bid

The use of a sealed bid process where the bid contains the price and terms offered by the vendor for the good or service sought by the purchaser who

awards the bid based on the best qualifications, price and terms.

Constant/Real Dollars

The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain point in time in the past.

Consumer Price Index (CPI)

Prices paid by urban consumers for a representative basket of goods and services.

Contractual Services

Services rendered to the County by private firms, individuals, or other governmental agencies. Examples are utilities, rent, food for the jail, professional consulting services.

County Legislature

Nine (9) County Legislature members (Three At-Large and Six Districts) collectively acting as the legislative and policy-making body of the County.

Current Taxes

Taxes levied and due within one (1) year.

Debt Service Fund

Used to account for the accumulation of resources and payment of principal and interest related to the County's general long-term debt and special assessment bond principal and interest from special assessment levies when the County is obligated in some manner for payment.

Delinquent Taxes

Taxes that remain unpaid after the due date and which have a penalty and interest attached. In Missouri, tax statements are mailed in November and are due by December 31st.

Department

The primary unit in Jackson County. Each unit is managed by a Department director. Departments are generally composed of divisions and programs which share a common purpose or which perform similar duties.



Glossary

Depreciation

The process of recognizing the physical deterioration of assets over a period of time. All assets are assigned an estimated useful life when purchased and a portion of the purchase price is charged off each year in recognition of wear and tear.

Disbursement

The expenditures of money from an account.

Division

An organization unit of the County that indicates management responsibility for a specific activity.

Employee (Fringe) Benefits

Contributions are made by a government to meet commitments or obligations for employee benefits. Included is the government's share of Social Security and various pension, life, and medical plans.

Encumbrance

The commitment of appropriated funds to purchase an item or service prior to actual payment. To encumber funds means to set aside or commit funds for a specified future expenditure. Funds are generally encumbered once a contractual obligation has been entered.

Enterprise Fund

An accounting fund in which services provided are financed and operated similar to those of a private business. The idea is that the cost of running the program will be supported by user fees rather than taxes.

Estimated Expenditure

The amount of projected expenditures to be spent during the fiscal year.

Estimated Revenue

The estimated budget revenue for the new fiscal year.

Exempt

Personnel not eligible to receive overtime pay and who are expected to put in whatever hours are necessary to complete their job assignments. The respective department head, as partial

compensation for overtime hours worked, may allow compensatory time off.

Expenditure

An obligation in which the County must pay for services, or supplies, capital outlay, labor cost, or any other cost associated with running the government.

Expense

Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest and other charges.

Fees

A general term used for any charge levied by government associated with providing a service, permitting an activity or imposing a fine or penalty. Major types of fees include business and non-business licenses, fines and user charges.

Fiscal Period

Any period at the end of which a government determines its financial position and the results of its operations.

Fiscal Policy

A government's policy with respect to its revenues, spending, and debt management as these relate to government services, programs and capital investments. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year

The twelve month period on which Jackson County operated its financial affairs. For Jackson County, this is January 1 through December 31.

Fixed Assets

An expenditure for an item with a value of \$5,000 or more and an expected life of more than one (1) year. Capital items include real property, office equipment, furnishings, vehicles, and road improvements.

Full Faith and Credit

A pledge of a government's taxing power to repay debt obligations.



Glossary

Full-Time Equivalent Position (FTE)

A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours of work per year. For example, a part-time clerk working 20 hours per week would be the equivalent to .5 of a full-time position.

Fund

An accounting entity which has a set of self-balancing accounts and which records all financial transactions for specific activities.

Fund Balance

The excess of assets over liabilities. For purposes of the budget, only unrestricted, undesignated fund balance is considered. This is the sum total of all monies in a given fund that have no legal restriction on its usage.

Generally Accepted Accounting Principles (GAAP)

Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the practice at a particular time; they include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to State and Local governments is the Governmental Accounting Standards Board (GASB).

GASB

Government Accounting Standards Board. The governing body that determines GAAP.

General Fund

Used to account for resources generally associated with governments, except those required to be accounted for in another fund either legally or by sound financial management.

General Obligation Bond

Bonds that finance a variety of public projects and which the taxing authority of the City backs.

GFOA

Government Finance Officers Association

Goals

Broad, general statements of each division's desired social or organizational outcomes.

Grants

Gifts of money from another government or a private source which must be spent in accordance with the stated program or purpose.

Home Rule Charter

Provides for a separation of the legislative and executive functions. The heart of the Charter is a strong executive, accountable to all the voters, who has power to appoint the administrative officers of its government, the power to veto legislation, and both the responsibility and the means at hand with which to operate an effective, efficient county government. The legislature is given broad legislative powers and is so constructed as to be truly representative of all of the people of Jackson County.

Infrastructure

The underlying permanent foundation or basic framework.

Intergovernmental Revenue

Revenue collected and reimbursed by other governments, primarily the State and Federal governments.

Interest Earnings

The earnings from available funds invested during the year in US. Treasury Bonds, government agencies and Certificates of Deposit.

Internal Service Fund

A fund established to account for the provision of goods or services from one City department or agency to another on a cost reimbursement basis. The City has established the Central Services Fund to account for the repair and maintenance of City vehicles provided at a central location to all operating divisions of the City.



Glossary

Lapsing Appropriation

An appropriation that expires after a set period of time, generally for the term of the budget year. At the end of the specified period, any unencumbered or unexpended balance lapses.

Levy

To impose taxes for the support of County government.

Liability

Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

Licenses, Permits, & Fees

Revenues collected by the City from individuals or business concerns for rights or privileges granted by the City.

Line Item

A specific expenditure category within an agency or department budget. Examples are postage, paper supplies, rent, regular full-time salaries, etc.

Long Term Debt

Debt with a maturity of more than one year after the date of issuance.

Maintenance

All materials or contract expenditures used for repair and upkeep of City buildings, equipment, systems, or land.

Materials & Supplies

Expendable operating supplies necessary to conduct daily departmental activity.

Modified Accrual Accounting

A basis of accounting in which revenues are recognized in the period in which they become both available and measurable. Expenditures are recognized in the period in which a liability is incurred.

Mil

The ad valorem tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Mil Levy Rollback

Policy that reduces the mill levy tax rate by the amount necessary to offset valuation increases of property that is greater than the percentage of CPI or 5%, whichever is less.

Objectives

Specific statements of desired ends that can be measured.

Operating Budget

Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

Operating Expenses/Expenditures

The annual budget which provides a financial plan for the operation of government and the provision of services for the year.

Operating Transfer

A transfer of resources from one fund to another.

Ordinance

A formal legislative enactment by the governing body of a municipality. An ordinance has full force and effect of law within the boundaries of the municipality. A formal legislative enactment by the County Legislature.

Pay-As-You-Go Basis

A financial policy whereby the capital outlays are funded from currently available resources rather than from debt.

Personal Services

The costs associated with compensating employees for their labor. This includes, but not limited to, salaries, wages and fringe benefits.



Glossary

Personal Property

Property, other than real estate, identified for purposes of taxation including personally owned items as well as corporate and business equipment and property. Examples are automobiles, airplanes, boats, trailers, manufacturing equipment, etc.

Prior Year Encumbrances

Obligations are from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriations is reserved. They cease to be encumbrances when the obligations are paid or are otherwise terminated.

Program

An activity or set of activities that provides a particular service to the Citizens.

Program Budget

A method of budgeting that allocates money to the functions or activities of a government rather than to specific line items of cost.

Program Measurements

Specific quantitative measures of work performed within a program. The program measures the quantity the efficiency and effectiveness of a given program.

Projected Expenditures and Revenues

The projected expenditures and revenues that are anticipated by the close of the current budget year.

Property Tax

Revenues derived from the levying of taxes on real and personal property located within the City limits. Property taxes are levied according to the properties assessed value. Also see Ad valorem taxes.

Public Building Corporation (PBC)

A not-for-profit corporation organized under the laws of Chapter 355 of the Revised Statutes of Missouri to finance planning, development, acquisition, construction, improvement, extension, repair, remodeling and renovation of public and municipal sites, buildings, facilities, furnishings and

equipment for or on behalf of and for the benefit and use of the County.

Public Hearing

That portion of City Council meetings where the Citizens may present evidence and provide information on both sides of an issue.

Purchase Order

A document issued to authorize a vendor or vendors to deliver specified merchandise or render a specified service for a stated estimated price. Outstanding purchase orders are called encumbrances.

Recommended Budget

The budget submitted by the County Executive for the County Legislature's consideration.

Reserve

An account used to indicate that a portion of a fund balance is restricted to a specific purpose.

Resolution

Official action of the City Council directing a specific action be taken. Resolutions are less formal than an Ordinance and have less weight of law.

Resources

Total amounts available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

Revenue

Monies which the County receives as income.

Revenue Bonds

Bonds whose principal and interest are payable solely from the revenues raised by a specific function or activity.

Sales Tax

A tax placed on the value of goods sold within the City limits. The rate is set by a majority of the voters within the City. The tax is collected by the State of Missouri and remitted to the City each month.



Glossary

Source of Revenue

Classification system whereby revenues are recorded according to the source they came from - that is, taxes, permits, interest, or other.

Special Revenue Fund

Used to account for taxes or other earmarked revenue of the County which finance specified activities as required by law or administrative action. An example of a special revenue fund is the Health Fund.

Supplemental Appropriation

An appropriation of resources made by the City Council after the budget has been formally adopted.

Supplies

Commodities that are consumable or have a short life span. Examples are office supplies, gasoline, asphalt, tires, plumbing supplies, etc.

Taxes

Compulsory charges levied by a government to finance services performed for the common benefit.

Tax Base

The total value of all real and personal property within the City limits as of January 1 of each year.

Tax Levy

The product of multiplying the tax rate per \$100 of value times the tax base.

Tax Rate

The amount is based per \$100 of value that will be levied against all property within the City limits. The tax rate must be adopted by the City Council annually and consists of two components: The General Operating Rate and the Park Funds Rate. The City has no property tax levy for debt service, as there are no outstanding general obligation bonds. The City's maximum tax rate for general operations is \$.93 per hundred dollar of value. Any rate above this requires a vote of the Citizens of Liberty. This rate was set in 1985 as part of the statewide reassessment program.

TIF (Tax Increment Financing)

An economic tool used to finance real estate development costs within a specific area of the City. Additional property taxes generated by development within the TIF area are used to finance the cost of real estate and infrastructure improvements.

Transfer

Movement of money from one account to another.

Three Percent State Mandated Contingency

RSMo 50.540.4 mandates that the County shall provide in its appropriation order, that an amount equal to not less than three (3) percent of the total estimated General Fund Revenues for an operating contingency shall be appropriated each year as an emergency fund. The County Executive has voluntarily added this requirement to all other major funds and special revenue funds that may have a use for a contingency.

Unreserved Fund Balances

That portion of a fund's balance that is not restricted to be used for a specific purpose and that is available for appropriation.

User Charge (fees)

The payment of a fee for a direct receipt of a public service by the party benefiting from the service.

